

**PRELIMINARY MEASURE Z SPENDING PLAN**

Spending Items		Projected	Preliminary	Preliminary	Preliminary	Preliminary	Preliminary
		FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27
<b>REVENUE</b>							
	Transaction & Use Tax	\$ 74,346,000	\$ 76,502,034	\$ 78,720,583	\$ 80,609,270	\$ 81,818,410	\$ 83,045,690
	Interest Earnings	300,000	300,000	300,000	300,000	300,000	300,000
	<b>Total Revenues</b>	<b>\$ 74,646,000</b>	<b>\$ 76,802,034</b>	<b>\$ 79,020,583</b>	<b>\$ 80,909,270</b>	<b>\$ 82,118,410</b>	<b>\$ 83,345,690</b>
<b>EXPENDITURES</b>							
2	Payoff of the Balloon \$32 million Pension Obligation Bond	\$ 1,674,490	\$ 1,673,080	\$ 1,673,530	\$ 1,673,370	\$ 1,672,800	\$ 1,673,150
5	Additional Sworn Police Positions	10,696,098	11,394,281	11,712,921	11,888,013	12,154,660	12,286,891
6	Public Safety Non-Sworn Positions and Recruitment Costs	960,636	928,089	953,711	974,242	993,995	1,012,959
7	Police Officer Lateral Hire Incentives and Recruitment Costs	200,000	200,000	200,000	200,000	200,000	200,000
8	Additional Dispatchers	1,166,456	1,206,321	1,245,501	1,284,656	1,324,369	1,331,475
9	Maintain Firefighter Staffing Level	3,346,678	1,634,656	1,653,509	1,660,800	1,687,445	1,709,809
10	Reinstatement of Captains (Training and Arson)	578,012	663,850	668,704	671,393	681,698	689,725
11	Reinstatement of Battalion Chief	393,599	386,537	388,115	388,299	393,771	397,567
12	Police Vehicle Replacement and Maintenance Plan	2,180,909	2,224,527	2,269,017	2,314,398	2,360,686	2,407,899
14	Fire Vehicle Replacement and Maintenance Plan	1,934,544	3,607,000	4,458,395	3,214,900	5,656,200	6,500,590
16	Additional Fleet Mechanics for Police Department	224,766	235,336	236,828	238,081	239,659	240,827
17	Additional Fleet Mechanics for Fire Department	240,535	239,286	240,495	241,465	242,738	243,547
18	General Fund Support - Maintain Existing Services	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026
20	Homeless Services	500,000	500,000	500,000	500,000	500,000	500,000
21	Principal Analyst - City Manager's Office	180,858	200,805	205,021	205,827	207,808	208,216
22	Budget Engagement Commission Support	37,687	26,743	31,536	27,352	32,215	28,090
23	New Downtown Main Library	2,751,200	2,742,130	2,738,750	2,737,000	2,736,630	2,737,380
25	New Police Headquarters	-	3,371,986	3,371,986	3,371,986	3,371,986	3,371,986
26	Museum Expansion and Rehabilitation	-	1,319,894	1,319,894	1,319,894	1,319,894	1,319,894
28	Annual Deferred Maintenance (Existing Facilities)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
29	Maximize Roads/Streets (Pavement Condition Index)	7,875,000	4,375,000	2,875,000	2,875,000	2,875,000	2,875,000
30	Tree Trimming	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
31	Ward Action Team - City Attorney's Office	323,321	335,302	350,282	365,911	376,129	381,462
33	Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,010	1,000,020	1,000,010
34	4-Person Staffing on Fire Trucks	1,429,255	1,131,260	1,155,711	1,176,152	1,212,044	1,245,251
39	Public Safety & Engagement Team Program (PSET)	2,800,000	2,748,864	2,749,841	2,541,147	2,746,576	3,006,997
40	Library Security Guards	372,829	-	-	-	-	-
43	PW Streets Vehicle & Equipment Needs	2,000,000	1,000,000	1,050,000	1,180,000	-	-
44	PRCSD Infrastructure, Vehicles, and Equipment	1,965,000	-	-	-	-	-
45	Motorhome Removal & Disposal	45,000	45,000	45,000	45,000	45,000	45,000
46	Park and Neighborhood Specialist (PANS) Program	2,393,098	1,966,986	2,050,745	2,132,551	2,223,062	2,222,803
47	Police Helicopters Capital Lease	100,000	611,581	1,223,162	1,223,162	1,223,162	1,223,161
TBD	Library Infrastructure Grant Contingency	6,500,000	-	-	-	-	-
	<b>Total Expenditures</b>	<b>\$ 74,135,997</b>	<b>\$ 66,034,540</b>	<b>\$ 66,633,680</b>	<b>\$ 65,716,635</b>	<b>\$ 67,743,573</b>	<b>\$ 69,125,715</b>

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Spending Items	Projected FY 2021/22	Preliminary FY 2022/23	Preliminary FY 2023/24	Preliminary FY 2024/25	Preliminary FY 2025/26	Preliminary FY 2026/27
<b>Five-Year Financial Plan Surplus/(Deficit)</b>	\$ 510,003	\$ 10,767,494	\$ 12,386,903	\$ 15,192,635	\$ 14,374,837	\$ 14,219,975

**FUND RESERVES**

<b>Beginning Measure Z Fund Reserve</b>	\$ 38,778,789	\$ 39,288,792	\$ 50,056,286	\$ 62,443,189	\$ 77,635,824	\$ 92,010,661
Five-Year Financial Plan Surplus/(Deficit)	510,003	10,767,494	12,386,903	15,192,635	14,374,837	14,219,975
Permanent Policy Reserve Set-Aside						
<b>Ending Measure Z Fund Reserve</b>	\$ 39,288,792	\$ 50,056,286	\$ 62,443,189	\$ 77,635,824	\$ 92,010,661	\$ 106,230,636