



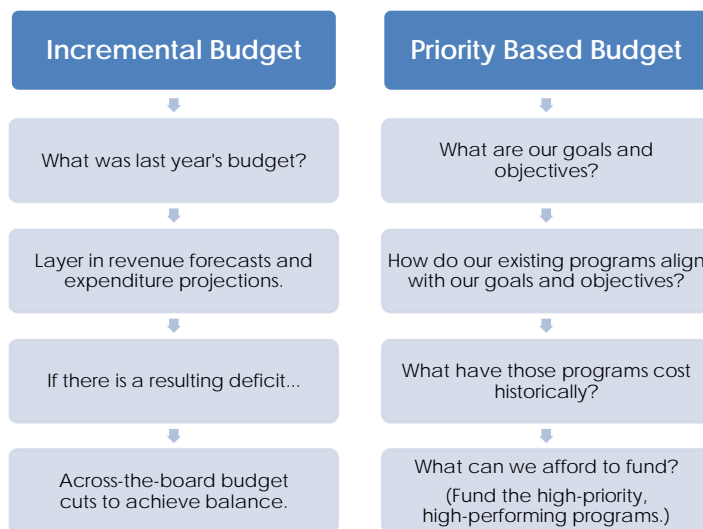
Introduction to Priority Based Budgeting

Finance Department

Budget Engagement Commission
February 28, 2019

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Incremental vs. Priority Based Budgeting (PBB)



Philosophy of Priority Based Budgeting

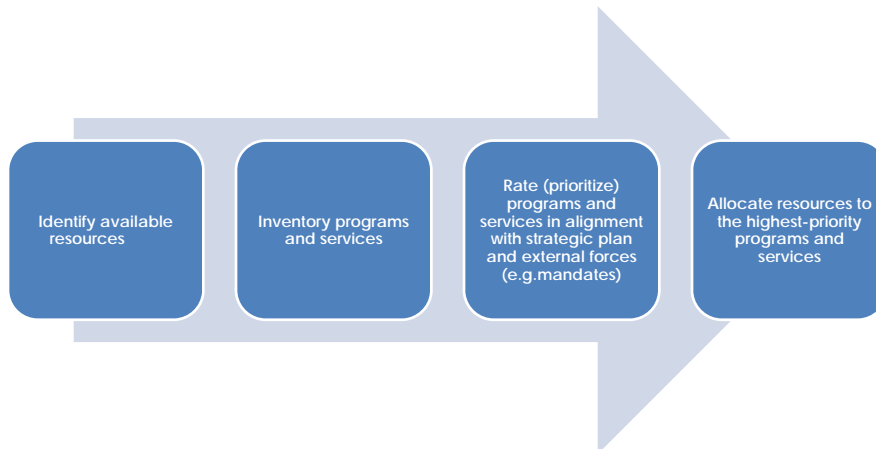
- ✓ Prioritize Services
- ✓ Do the important things well
- ✓ Questions past patterns of spending
- ✓ Spend within the organization's means
- ✓ Know the true cost of doing business
- ✓ Provide transparency of community priorities
- ✓ Provide transparency of service impact
- ✓ Demand accountability for results



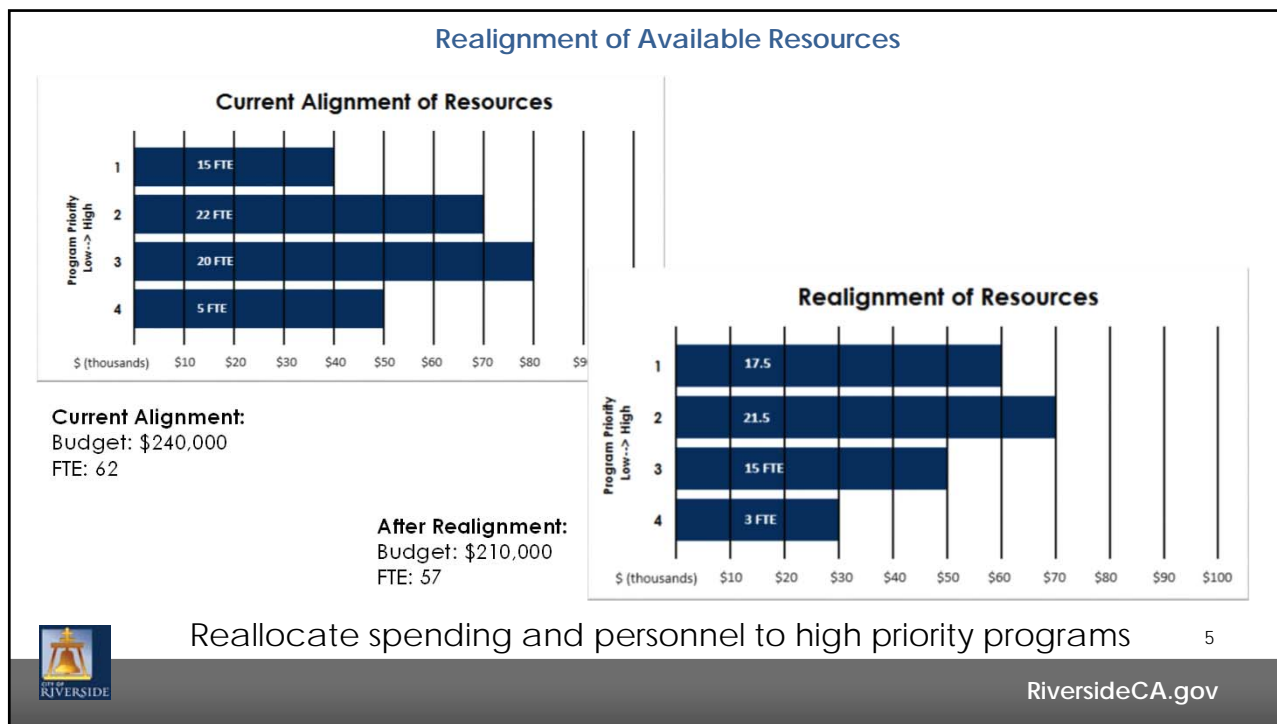
Source: *Anatomy of a Priority-Driven Budget Process*, GFOA, 2011


3

High-Level Process Overview



4



- ### CHALLENGES
- Requires a major shift from traditional budgeting
 - Need a clear understanding of the priority-driven budgeting philosophy
 - Need support from Department Heads, Electeds and CMO's Office
 - Not a process that fixes a structural deficit
 - It becomes the WAY an organization approaches the resource allocation process
 - Brings with it an important cultural shift
 - Move focus on spending to focus on ACHIEVING RESULTS through the budget process
- 6
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