

**MEASURE Z FY 2021/22 BASELINE SPENDING PLAN**

Spending Items		Projected FY 2019/20 <sup>1</sup>	Projected FY 2020/21	Baseline FY 2021/22	Projected FY 2022/23	Projected FY 2023/24	Projected FY 2024/25
<b>REVENUE</b>							
Transaction & Use Tax		\$ 62,380,085	\$ 61,456,284	\$ 63,300,191	\$ 65,389,098	\$ 66,369,934	\$ 67,365,483
Interest Earnings		755,392	300,000	300,000	300,000	300,000	300,000
<b>Total Revenues</b>		<b>\$ 63,135,477</b>	<b>\$ 61,756,284</b>	<b>\$ 63,600,191</b>	<b>\$ 65,689,098</b>	<b>\$ 66,669,934</b>	<b>\$ 67,665,483</b>
<b>EXPENDITURES</b>							
2	Payoff of the Balloon \$32 million Pension Obligation Bond	\$ 1,674,490	\$ 1,674,500	\$ 1,674,490	\$ 1,673,080	\$ 1,673,530	\$ 1,673,370
4	Measure Z Spending Contingency - General Fund Balancing Measure	-	6,000,000	-	-	-	-
5	Additional Sworn Police Positions	7,639,210	10,598,698	10,867,126	11,219,458	11,438,265	11,597,607
6	Public Safety Non-Sworn Positions and Recruitment Costs	877,104	1,087,572	1,054,761	1,091,931	1,113,392	1,134,079
7	Police Officer Lateral Hire Incentives and Recruitment Costs	9,994	200,000	200,000	200,000	200,000	200,000
8	Additional Dispatchers	566,809	862,112	1,157,823	1,198,958	1,228,969	1,249,101
9	Reinstatement of Fire Squad	1,291,460	1,392,682	1,331,890	1,349,847	1,359,037	1,374,042
10	Reinstatement of Captains (Training and Arson)	556,919	590,104	576,315	578,783	578,591	579,263
11	Reinstatement of Battalion Chief	390,025	387,294	393,029	394,187	393,440	393,209
12	Revised PD Vehicle Replacement and Maintenance Plan	2,495,362	2,138,146	2,180,909	2,224,527	2,269,017	2,314,398
14	Revised Fire Vehicle Replacement and Maintenance Plan	3,712,952	3,811,618	3,940,971	2,474,648	5,646,992	1,607,460
16	Additional Fleet Mechanics for Police Department	202,610	219,427	224,545	231,487	232,521	234,550
17	Additional Fleet Mechanics for Fire Department	231,352	240,750	240,351	243,242	244,087	245,988
18	General Fund Support - Maintain Existing Services	18,266,026	18,266,026	24,266,026	18,266,026	18,266,026	18,266,026
19	General Plan Update	4,966,581	-	-	-	-	-
20	Homeless Services	1,306,606	500,000	500,000	500,000	500,000	500,000
21	Principal Analyst - City Manager's Office	161,803	170,345	180,745	190,777	197,192	200,241
22	Budget Engagement Commission Support	8,291	32,400	40,500	33,600	42,000	34,800
23	New Downtown Main Library	3,819,500	2,755,580	2,751,200	2,742,130	2,738,750	2,737,000
23a.	New Downtown Main Library - Archives	1,300,000	-	-	-	-	-
24	Eastside Library Site Selection	100,000	-	-	-	-	-
25	New Police Headquarters	95,953	-	-	3,371,986	3,371,986	3,371,986
26	Museum Expansion and Rehabilitation	99,220	-	-	1,319,894	1,319,894	1,319,894
28	Annual Deferred Maintenance (Existing Facilities)	1,429,868	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
29	Maximize Roads/Streets (Pavement Condition Index)	12,789,674	7,875,000	4,375,000	4,375,000	2,875,000	2,875,000
30	Tree Trimming	2,018,534	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
31	Ward Action Team - City Attorney's Office	295,205	305,403	323,167	335,029	339,726	346,042

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<b>Spending Items</b>		<b>Projected FY 2019/20<sup>1</sup></b>	<b>Projected FY 2020/21</b>	<b>Baseline FY 2021/22</b>	<b>Projected FY 2022/23</b>	<b>Projected FY 2023/24</b>	<b>Projected FY 2024/25</b>
32	Ward Action Team - City Manager's Office	-	-	-	-	-	-
33	Technology Improvements	5,453,582	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000
34	4-Person Staffing on Fire Trucks	1,284,098	1,361,096	1,390,571	1,399,389	1,401,693	1,407,344
35	Fire Equipment	190,115	-	-	-	-	-
36	Contingency – Fire Radios	568,230	-	-	-	-	-
37	Recreation – Summer Pools	50,000	-	-	-	-	-
38	Bourns Family Youth Innovation Center – Furniture, Fixtures, Equip.	600,000	-	-	-	-	-
39	Public Safety & Engagement Team Program (PSET)	3,429,435	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000
40	Library Security Guards	122,000	372,829	372,829	-	-	-
41	Homeless Temporary Housing	2,364,000	-	-	-	-	-
42	Orangetrest Fire Station Dormitory Improvements	100,000	-	-	-	-	-
<b>Total Expenditures</b>		<b>\$ 80,467,008</b>	<b>\$ 67,641,582</b>	<b>\$ 63,842,248</b>	<b>\$ 61,213,979</b>	<b>\$ 63,230,108</b>	<b>\$ 59,461,400</b>
<b>Five-Year Financial Plan Surplus/(Deficit)</b>		<b>\$(17,331,531)</b>	<b>\$ (5,885,298)</b>	<b>\$ (242,057)</b>	<b>\$ 4,475,119</b>	<b>\$ 3,439,826</b>	<b>\$ 8,204,083</b>
<b>FUND RESERVES</b>							
<b>Beginning Measure Z Fund Reserve</b>		<b>\$ 39,548,954</b>	<b>\$ 22,217,423</b>	<b>\$ 16,332,125</b>	<b>\$ 16,090,068</b>	<b>\$ 20,565,187</b>	<b>\$ 24,005,013</b>
Five-Year Financial Plan Surplus/(Deficit)		(17,331,531)	(5,885,298)	(242,057)	4,475,119	3,439,826	8,204,083
<b>Ending Measure Z Fund Reserve</b>		<b>\$ 22,217,423</b>	<b>\$ 16,332,125</b>	<b>\$ 16,090,068</b>	<b>\$ 20,565,187</b>	<b>\$ 24,005,013</b>	<b>\$ 32,209,096</b>

<sup>1</sup> UNAUDITED AND SUBJECT TO CHANGE; includes projected prior year carryovers (budgeted but unexpended amounts that may be spent in the future).