

PROPOSED  
BIENNIAL  
BUDGET

FISCAL YEAR  
2022 - 2024





**Office of the City Manager  
Al Zelinka, City Manager**

*City of Arts & Innovation*

June 21, 2022

**FY 2022-2024 BUDGET**

Honorable Mayor and City Council,

I am grateful for the opportunity to present the two-year 2022-23 and 2023-24 budget for the City of Riverside.

This budget is the culmination of a nearly four-year journey to sound financial health – a journey that required commitment and sacrifice from all of us in the City organization.

From our elected officials who provide the policy guidance to the trusted employees who manifest that vision through their daily work on behalf of the residents of Riverside – this has truly been a team effort.

This commitment has brought us to a point where the City of Riverside can be proud of having a surplus in its budget – a big shift from just a few years ago, when we faced an ongoing structural deficit, and our long-term financial solvency was not a sure thing.

This is true thanks to the collective effort we have made as a team during the past four years, by making very strategic financial decisions, implementing managing hiring, focusing on critical spending only, and embracing the City Council's Envision Riverside 2025 Strategic Plan (and its strategic priorities and cross cutting threads). It is even more remarkable that these efforts were accomplished during a worldwide pandemic that threw into doubt the reliability of such municipal funding staples as sales tax and transient occupancy tax. We also owe an ongoing debt of gratitude to the voters for approving Measure C, which continues the Electric General Fund Transfer.

Make no mistake – in order to maintain this strong position, the City will need to continue to focus on our financial future while remaining committed to our employees' well-being and providing quality public services. Through the Chief Financial Officer's annual reporting of financial health indicators, the City's increased use of priority-based budgeting, the work of the Budget Engagement Commission and the thoughtful guidance of the Riverside City Council, the City is well-positioned to maintain the current platform of financial stability.

Moving forward, we must be cognizant of ongoing challenges to the General Fund Transfer from the water and electric funds, a transfer that generates about \$53 million each year for critical services to the residents and business owners of Riverside. Riverside voters have repeatedly validated this approach, but we must remain vigilante regarding the possibility that legal challenges locally and legislative efforts statewide could imperil this funding.

I feel compelled to thank the public for its patience as we have moved through these difficult and complex issues. There have been times where some Riverside community members may have been

concerned whether a city service or program would remain financially viable, given some of the financial challenges we have faced. I am proud that – through the hard and smart work of many – we have been able to get to a balanced two-year budget for Fiscal Years 2022-23 and 2023-24 while keeping intact the programs and services upon which our residents rely.

A debt of gratitude also is owed to our hardworking employees who have had to do more with less during the past few years. Expectations have remained high – or perhaps gotten higher in some areas – even as the number of employees providing those services has dropped . You have done more with less. Your level of commitment is inspiring, and I thank you for your service to this city.

Likewise, the Executive Leadership Team and Deputy Executive Leadership Team of the City – the Charter Officers, Department Heads, Deputy Directors and Leaders of Teams and Offices – you have embraced the City Council's vision of financial responsibility from Day 1. I am confident your memory of the difficult challenges and decisions made to achieve the financial health manifest in this budget will guide your daily decisions about how best to generate new revenue, implement efficiency measures, and utilize each taxpayer and ratepayer dollar most prudently for the benefit of current and future generations of Riversiders.

As a result of the years of thoughtful work by many, this two-year budget is an expression that the city is well positioned to Build Riverside as an exceptional workplace of highly engaged public employees, a world class provider of public services and civic infrastructure, and a municipality advancing sustainability through the triple bottom line of environmental stewardship, social responsibility, and economic prosperity. Riverside as a stable, trustworthy, and high performing government will in turn catapult the City forward as an extraordinary place to live and work, a regional hub for clean and green businesses, and as a City widely known for its ecosystem of education, workforce development, entrepreneurship, and innovation.

For residents, students, workers and the business community, the best of Riverside is yet to come!

Thank you,

A handwritten signature in black ink, appearing to read 'AZ', with a stylized, cursive font.

**AL ZELINKA, FACIP**  
City Manager  
City of Riverside

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# REVENUE AND EXPENDITURE DETAILS BY FUND

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**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>101 - General Fund</b>					
<b>Revenues &amp; Transfers In</b>					
Taxes	\$ 177,523,425	\$ 193,820,391	\$ 187,539,983	\$ 208,420,977	\$ 212,493,341
Licenses & Permits	10,140,872	10,264,870	9,953,057	10,625,893	10,850,355
Intergovernmental	2,961,574	3,851,425	1,413,045	1,441,349	1,438,525
Charges for Services	15,257,546	13,143,112	15,131,122	15,169,448	16,021,270
Fines & Forfeits	1,886,990	2,100,289	1,607,800	1,894,100	1,922,827
Special Assessments	563,032	625,803	550,540	541,200	550,853
Miscellaneous	5,874,585	3,011,130	3,302,924	3,457,739	3,483,650
Other Financing Sources	856,321	188,667	1,000,000	-	-
Operating/Debt Transfers In	64,388,284	71,022,621	66,474,726	69,075,626	71,468,326
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 279,452,629</b>	<b>\$ 298,028,308</b>	<b>\$ 286,973,197</b>	<b>\$ 310,626,332</b>	<b>\$ 318,229,147</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 222,978,887	\$ 207,116,012	\$ 220,686,979	\$ 233,765,228	\$ 237,702,737
Non-personnel Expenses	47,132,956	46,590,541	54,384,875	57,344,551	61,452,727
Special Projects	6,237,467	4,547,710	8,757,726	7,149,067	7,244,925
Operating Grants	11,104	475,786	-	-	-
Equipment Outlay	695,391	341,672	256,117	242,202	242,781
Debt Service/Debt Transfers Out	21,569,111	54,204,142	32,769,205	32,938,950	22,716,810
Capital Outlay	240,723	356,733	173,360	178,387	173,832
Charges from Others	41,143,758	40,410,961	38,756,476	41,318,358	42,640,419
Charges to Others	(84,674,490)	(84,471,080)	(79,742,474)	(80,866,518)	(83,674,700)
Operating Transfers Out	25,141,593	16,522,852	10,930,933	13,597,942	22,613,650
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 280,476,500</b>	<b>\$ 286,095,329</b>	<b>\$ 286,973,197</b>	<b>\$ 305,668,167</b>	<b>\$ 311,113,181</b>
<b>Total General Fund</b>	<b>\$ (1,023,871)</b>	<b>\$ 11,932,979</b>	<b>\$ -</b>	<b>\$ 4,958,165</b>	<b>\$ 7,115,966</b>
<b>110 - Measure Z Fund</b>					
<b>Revenues &amp; Transfers In</b>					
Taxes	\$ 62,380,085	\$ 71,999,092	\$ 64,499,610	\$ 76,502,034	\$ 78,720,583
Miscellaneous	695,598	465,809	300,000	300,000	300,000
Operating/Debt Transfers In	426,454	505,716	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 63,502,137</b>	<b>\$ 72,970,617</b>	<b>\$ 64,799,610</b>	<b>\$ 76,802,034</b>	<b>\$ 79,020,583</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 13,592,118	\$ 15,535,662	\$ 20,879,142	\$ 24,687,394	\$ 25,261,624
Non-personnel Expenses	3,513,251	2,268,680	6,597,053	9,210,181	9,177,338
Special Projects	3,397,685	4,144,018	2,507,993	4,423,127	5,235,017
Equipment Outlay	547,357	348,743	3,375,231	3,115,606	1,909,334
Debt Service/Debt Transfers Out	8,401,442	6,954,891	7,027,115	9,605,330	14,137,694
Charges from Others	50,000	6,962	8,437	7,043	7,336
Operating Transfers Out	29,657,670	31,180,986	23,641,026	32,741,026	31,241,026
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 59,159,523</b>	<b>\$ 60,439,942</b>	<b>\$ 64,035,997</b>	<b>\$ 83,789,707</b>	<b>\$ 86,969,369</b>
<b>Total Measure Z Fund</b>	<b>\$ 4,342,614</b>	<b>\$ 12,530,675</b>	<b>\$ 763,613</b>	<b>\$ (6,987,673)</b>	<b>\$ (7,948,786)</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>115 - Section 115 Trust - PERS</b>					
<b>Revenues &amp; Transfers In</b>					
Miscellaneous	\$ 144,274	\$ 1,089,350	\$ -	\$ -	\$ -
Operating/Debt Transfers In	9,353,989	277,539	499,745	895,490	11,000,000
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 9,498,263</b>	<b>\$ 1,366,889</b>	<b>\$ 499,745</b>	<b>\$ 895,490</b>	<b>\$ 11,000,000</b>
<b>Expenditures &amp; Transfers Out</b>					
Debt Service/Debt Transfers Out	\$ 113,822	\$ 54,070	\$ -	\$ -	\$ -
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 113,822</b>	<b>\$ 54,070</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Section 115 Trust - PERS</b>	<b>\$ 9,384,441</b>	<b>\$ 1,312,819</b>	<b>\$ 499,745</b>	<b>\$ 895,490</b>	<b>\$ 11,000,000</b>
<b>170 - Development</b>					
<b>Revenues &amp; Transfers In</b>					
Taxes	\$ 1,245,319	\$ 721,434	\$ 810,274	\$ 860,468	\$ 884,767
Miscellaneous	-	1,104	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 1,245,319</b>	<b>\$ 722,538</b>	<b>\$ 810,274</b>	<b>\$ 860,468</b>	<b>\$ 884,767</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 384,122	\$ 307,724	\$ 460,099	\$ 442,909	\$ 460,734
Non-personnel Expenses	42,802	14,547	27,680	101,020	105,810
Special Projects	500,000	500,000	-	-	-
Charges from Others	732,818	372,146	371,752	368,007	371,777
Charges to Others	(609,300)	(327,582)	(49,257)	(51,468)	(53,554)
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 1,050,442</b>	<b>\$ 866,835</b>	<b>\$ 810,274</b>	<b>\$ 860,468</b>	<b>\$ 884,767</b>
<b>Total Development</b>	<b>\$ 194,877</b>	<b>\$ (144,297)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>205 - UASI</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 753,852	\$ 1,190,559	\$ -	\$ -	\$ -
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 753,852</b>	<b>\$ 1,190,559</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 256,598	\$ 317,135	\$ -	\$ -	\$ -
Capital Outlay	497,255	873,423	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 753,853</b>	<b>\$ 1,190,558</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total UASI</b>	<b>\$ (1)</b>	<b>\$ 1</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>215 - Grants and Restricted Programs</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 4,943,127	\$ 31,566,335	\$ -	\$ -	\$ -
Charges for Services	700,565	1,411,020	1,597,220	1,515,372	1,524,872
Miscellaneous	1,543,491	1,894,462	400,000	400,000	400,000
Operating/Debt Transfers In	1,249,381	1,768,298	189,046	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 8,436,564</b>	<b>\$ 36,640,115</b>	<b>\$ 2,186,266</b>	<b>\$ 1,915,372</b>	<b>\$ 1,924,872</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 1,184,699	\$ 2,209,966	\$ 331,194	\$ 337,373	\$ 350,718
Non-personnel Expenses	2,171,328	7,917,773	68,475	84,797	86,899
Special Projects	269,367	559,310	400,000	394,000	394,000
Operating Grants	1,989,183	12,504,372	-	-	-
Equipment Outlay	394,594	503,001	-	-	-
Debt Service/Debt Transfers Out	-	207,980	207,980	207,980	207,970
Capital Outlay	3,265,974	8,098,523	-	-	-
Charges from Others	342,148	879,740	1,012,453	944,684	958,437
Charges to Others	(2,293,511)	(2,089,236)	(139,513)	(145,375)	(150,919)
Operating Transfers Out	191,838	5,661,800	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 7,515,620</b>	<b>\$ 36,453,229</b>	<b>\$ 1,880,589</b>	<b>\$ 1,823,459</b>	<b>\$ 1,847,105</b>

<b>Total Grants and Restricted Programs</b>	<b>\$ 920,944</b>	<b>\$ 186,886</b>	<b>\$ 305,677</b>	<b>\$ 91,913</b>	<b>\$ 77,767</b>
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<b>220 - CDBG-Community Development</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 2,464,230	\$ 3,577,962	\$ 3,200,792	\$ 3,268,259	\$ 3,327,068
Miscellaneous	7,518	521	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 2,471,748</b>	<b>\$ 3,578,483</b>	<b>\$ 3,200,792</b>	<b>\$ 3,268,259</b>	<b>\$ 3,327,068</b>

<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 415,467	\$ 400,010	\$ 477,488	\$ 521,591	\$ 542,291
Non-personnel Expenses	80,807	58,888	66,110	83,875	92,968
Special Projects	492,117	1,165,584	2,609,025	2,635,115	2,661,466
Operating Grants	108,890	-	-	-	-
Debt Service/Debt Transfers Out	7,779	24,606	33,220	38,830	44,060
Capital Outlay	2,106,395	1,893,705	-	-	-
Charges from Others	62,233	60,554	107,979	99,218	98,860
Charges to Others	(26,570)	(24,862)	(93,030)	(110,370)	(112,577)
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 3,247,118</b>	<b>\$ 3,578,485</b>	<b>\$ 3,200,792</b>	<b>\$ 3,268,259</b>	<b>\$ 3,327,068</b>

<b>Total CDBG-Community Development</b>	<b>\$ (775,370)</b>	<b>\$ (2)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
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<b>221 - Home Investment Partnership Program</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 943,398	\$ 582,036	\$ 1,157,757	\$ 1,208,215	\$ 1,220,297
Fines & Forfeits	3	-	-	-	-
Miscellaneous	155,752	192,614	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 1,099,153</b>	<b>\$ 774,650</b>	<b>\$ 1,157,757</b>	<b>\$ 1,208,215</b>	<b>\$ 1,220,297</b>

<b>Expenditures &amp; Transfers Out</b>					
Special Projects	\$ 985,658	\$ 660,020	\$ 1,041,981	\$ 1,087,393	\$ 1,098,267

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Charges from Others	113,494	114,629	115,776	120,822	122,030
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 1,099,152</b>	<b>\$ 774,649</b>	<b>\$ 1,157,757</b>	<b>\$ 1,208,215</b>	<b>\$ 1,220,297</b>
<b>Total Home Investment Partnership Program</b>	<b>\$ 1</b>	<b>\$ 1</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>222 - Housing Opportunity for Persons w/Aids</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 2,816,597	\$ 2,825,338	\$ 3,100,994	\$ 3,679,016	\$ 3,752,596
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 2,816,597</b>	<b>\$ 2,825,338</b>	<b>\$ 3,100,994</b>	<b>\$ 3,679,016</b>	<b>\$ 3,752,596</b>
<b>Expenditures &amp; Transfers Out</b>					
Special Projects	\$ 2,763,489	\$ 2,776,414	\$ 3,007,964	\$ 3,568,646	\$ 3,640,019
Charges from Others	53,108	48,924	93,030	110,370	112,577
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 2,816,597</b>	<b>\$ 2,825,338</b>	<b>\$ 3,100,994</b>	<b>\$ 3,679,016</b>	<b>\$ 3,752,596</b>
<b>Total Housing Opportunity for Persons w/Aids</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>223 - Development Grants</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 1,963,296	\$ 12,043,089	\$ -	\$ -	\$ -
Miscellaneous	221,162	358,634	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 2,184,458</b>	<b>\$ 12,401,723</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 225,762	\$ 131,957	\$ -	\$ -	\$ -
Non-personnel Expenses	46,742	-	-	-	-
Operating Grants	1,722,700	11,342,959	-	-	-
Capital Outlay	31,663	617,331	-	-	-
Operating Transfers Out	-	361,494	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 2,026,867</b>	<b>\$ 12,453,741</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Development Grants</b>	<b>\$ 157,591</b>	<b>\$ (52,018)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>225 - Neighborhood Stabilization Program</b>					
<b>Revenues &amp; Transfers In</b>					
Miscellaneous	\$ 21,944	\$ 23,438	\$ -	\$ -	\$ -
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 21,944</b>	<b>\$ 23,438</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures &amp; Transfers Out</b>					
Capital Outlay	\$ 30,207	\$ 3,924	\$ -	\$ -	\$ -
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 30,207</b>	<b>\$ 3,924</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Neighborhood Stabilization Program</b>	<b>\$ (8,263)</b>	<b>\$ 19,514</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>230 - Special Gas Tax</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 13,213,210	\$ 13,215,759	\$ 14,566,911	\$ 16,804,892	\$ 17,336,700
Miscellaneous	810,601	2,200	150,000	150,000	150,000
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 14,023,811</b>	<b>\$ 13,217,959</b>	<b>\$ 14,716,911</b>	<b>\$ 16,954,892</b>	<b>\$ 17,486,700</b>
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ -	\$ 1,532	\$ -	\$ -	\$ -
Capital Outlay	7,509,662	8,011,734	12,002,633	11,801,099	10,730,945
Charges from Others	2,287,097	3,087,102	3,087,097	3,087,097	3,087,097
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 9,796,759</b>	<b>\$ 11,100,368</b>	<b>\$ 15,089,730</b>	<b>\$ 14,888,196</b>	<b>\$ 13,818,042</b>
<b>Total Special Gas Tax</b>	<b>\$ 4,227,052</b>	<b>\$ 2,117,591</b>	<b>\$ (372,819)</b>	<b>\$ 2,066,696</b>	<b>\$ 3,668,658</b>
<b>240 - Air Quality Improvement Fund</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 575,329	\$ 445,202	\$ 550,000	\$ 499,200	\$ 528,442
Miscellaneous	42,037	28,805	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 617,366</b>	<b>\$ 474,007</b>	<b>\$ 550,000</b>	<b>\$ 499,200</b>	<b>\$ 528,442</b>
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ 220,932	\$ 14,675	\$ 103,270	\$ 103,200	\$ 103,200
Special Projects	56,435	50,885	316,800	316,800	316,800
Equipment Outlay	542,480	-	-	-	-
Capital Outlay	-	11,850	-	-	-
Charges from Others	1,549	1,561	1,630	1,565	1,681
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 821,396</b>	<b>\$ 78,971</b>	<b>\$ 421,700</b>	<b>\$ 421,565</b>	<b>\$ 421,681</b>
<b>Total Air Quality Improvement Fund</b>	<b>\$ (204,030)</b>	<b>\$ 395,036</b>	<b>\$ 128,300</b>	<b>\$ 77,635</b>	<b>\$ 106,761</b>
<b>260 - NPDES Storm Drain</b>					
<b>Revenues &amp; Transfers In</b>					
Special Assessments	\$ 643,685	\$ 1,308,921	\$ 1,716,370	\$ 1,405,284	\$ 1,419,337
Miscellaneous	1,745	3,145	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 645,430</b>	<b>\$ 1,312,066</b>	<b>\$ 1,716,370</b>	<b>\$ 1,405,284</b>	<b>\$ 1,419,337</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 290,718	\$ 275,865	\$ 272,298	\$ 316,909	\$ 325,358
Non-personnel Expenses	22,058	14,920	162,180	166,463	171,095
Special Projects	112,334	127,146	830,000	457,000	457,000
Capital Outlay	42,581	2,505	-	250,000	-
Charges from Others	577,009	490,499	408,935	409,469	422,311
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 1,044,700</b>	<b>\$ 910,935</b>	<b>\$ 1,673,413</b>	<b>\$ 1,599,841</b>	<b>\$ 1,375,764</b>
<b>Total NPDES Storm Drain</b>	<b>\$ (399,270)</b>	<b>\$ 401,131</b>	<b>\$ 42,957</b>	<b>\$ (194,557)</b>	<b>\$ 43,573</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>280 - Housing Authority</b>					
<b>Revenues &amp; Transfers In</b>					
Fines & Forfeits	\$ 141	\$ -	\$ -	\$ -	\$ -
Miscellaneous	3,641,292	77,090	-	-	-
Other Financing Sources	-	(58,657)	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 3,641,433</b>	<b>\$ 18,433</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 878,007	\$ 916,445	\$ 973,856	\$ 990,122	\$ 1,023,124
Non-personnel Expenses	111,896	67,729	218,170	230,020	237,147
Special Projects	-	-	-	150,000	150,000
Debt Service/Debt Transfers Out	19,812	54,832	73,440	85,560	96,840
Capital Outlay	1,851,934	772,497	-	-	-
Charges from Others	616,136	637,800	632,153	672,692	691,609
Charges to Others	(261,839)	(429,653)	(289,364)	(359,886)	(368,688)
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 3,215,946</b>	<b>\$ 2,019,650</b>	<b>\$ 1,608,255</b>	<b>\$ 1,768,508</b>	<b>\$ 1,830,032</b>
<b>Total Housing Authority</b>	<b>\$ 425,487</b>	<b>\$ (2,001,217)</b>	<b>\$ (1,608,255)</b>	<b>\$ (1,768,508)</b>	<b>\$ (1,830,032)</b>
<b>281 - Low/Mod Housing Asset Fund</b>					
<b>Revenues &amp; Transfers In</b>					
Fines & Forfeits	\$ 62	\$ 8	\$ -	\$ -	\$ -
Miscellaneous	111,692	3,946,174	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 111,754</b>	<b>\$ 3,946,182</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Low/Mod Housing Asset Fund</b>	<b>\$ 111,754</b>	<b>\$ 3,946,182</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>291 - Special Districts</b>					
<b>Revenues &amp; Transfers In</b>					
Special Assessments	\$ 4,037,476	\$ 4,077,469	\$ 3,555,000	\$ 3,576,931	\$ 3,579,240
Miscellaneous	26,873	7,286	-	-	-
Operating/Debt Transfers In	1,112,788	1,143,517	1,212,100	1,242,808	1,291,246
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 5,177,137</b>	<b>\$ 5,228,272</b>	<b>\$ 4,767,100</b>	<b>\$ 4,819,739</b>	<b>\$ 4,870,486</b>
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ 4,930,423	\$ 4,924,331	\$ 4,712,100	\$ 4,742,808	\$ 4,791,246
Special Projects	17,559	91,687	55,000	76,931	79,240
Charges from Others	267,077	181,963	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 5,215,059</b>	<b>\$ 5,197,981</b>	<b>\$ 4,767,100</b>	<b>\$ 4,819,739</b>	<b>\$ 4,870,486</b>
<b>Total Special Districts</b>	<b>\$ (37,922)</b>	<b>\$ 30,291</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>292 - Riverwalk LMD</b>					
<b>Revenues &amp; Transfers In</b>					
Special Assessments	\$ -	\$ -	\$ 419,417	\$ 440,387	\$ 462,408
Operating/Debt Transfers In	-	-	187,426	135,546	121,004
<b>Total Revenues &amp; Transfers In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 606,843</b>	<b>\$ 575,933</b>	<b>\$ 583,412</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ -	\$ -	\$ 371,430	\$ 377,508	\$ 383,699
Special Projects	-	-	66,329	-	-
Charges from Others	-	-	169,084	198,425	199,713
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 606,843</b>	<b>\$ 575,933</b>	<b>\$ 583,412</b>

<b>Total Riverwalk LMD</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
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<b>293 - Highlander LMD</b>					
<b>Revenues &amp; Transfers In</b>					
Special Assessments	\$ -	\$ -	\$ 104,513	\$ 101,000	\$ 104,030
Operating/Debt Transfers In	-	-	14,928	19,500	18,670
<b>Total Revenues &amp; Transfers In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 119,441</b>	<b>\$ 120,500</b>	<b>\$ 122,700</b>

<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ -	\$ -	\$ 119,028	\$ 120,080	\$ 122,267
Special Projects	-	-	413	420	433
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 119,441</b>	<b>\$ 120,500</b>	<b>\$ 122,700</b>

<b>Total Highlander LMD</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
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<b>390 - Debt Service Fund - General</b>					
<b>Revenues &amp; Transfers In</b>					
Taxes	\$ 1,803,928	\$ 1,895,433	\$ 1,781,370	\$ 1,788,800	\$ 1,780,800
Special Assessments	1,142,523	1,242,213	1,234,400	1,233,500	1,236,370
Miscellaneous	684,888	2,216	110,000	110,000	110,000
Operating/Debt Transfers In	2,200,043	39,117,013	41,754,300	44,502,260	38,812,474
Long-term Obligation Proceeds	320,131,297	-	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 325,962,679</b>	<b>\$ 42,256,875</b>	<b>\$ 44,880,070</b>	<b>\$ 47,634,560</b>	<b>\$ 41,939,644</b>

<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 318,943,839	\$ -	\$ -	\$ -	\$ -
Non-personnel Expenses	-	-	10,000	10,000	10,000
Debt Service/Debt Transfers Out	32,912,557	42,437,657	44,870,070	47,624,560	41,929,644
Charges to Others	(29,970,553)	-	-	-	-
Operating Transfers Out	19,469	41,624	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 321,905,312</b>	<b>\$ 42,479,281</b>	<b>\$ 44,880,070</b>	<b>\$ 47,634,560</b>	<b>\$ 41,939,644</b>

<b>Total Debt Service Fund - General</b>	<b>\$ 4,057,367</b>	<b>\$ (222,406)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
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<b>391 - Debt Service Fund - Public Works</b>					
<b>Revenues &amp; Transfers In</b>					
Miscellaneous	\$ 35,814	\$ (8,586)	\$ -	\$ -	\$ -
Operating/Debt Transfers In	-	2,997,240	2,997,490	2,998,740	2,995,740
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 35,814</b>	<b>\$ 2,988,654</b>	<b>\$ 2,997,490</b>	<b>\$ 2,998,740</b>	<b>\$ 2,995,740</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>Expenditures &amp; Transfers Out</b>					
Debt Service/Debt Transfers Out	\$ 2,998,238	\$ 2,997,238	\$ 2,997,490	\$ 2,998,740	\$ 2,995,740
Charges to Others	(2,998,238)	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	\$ -	\$ 2,997,238	\$ 2,997,490	\$ 2,998,740	\$ 2,995,740
<b>Total Debt Service Fund - Public Works</b>	\$ 35,814	\$ (8,584)	\$ -	\$ -	\$ -
<b>401 - Capital Outlay</b>					
<b>Revenues &amp; Transfers In</b>					
Miscellaneous	\$ 114,979	\$ (15,496)	\$ -	\$ -	\$ -
Operating/Debt Transfers In	638,597	1,525,971	-	-	-
<b>Total Revenues &amp; Transfers In</b>	\$ 753,576	\$ 1,510,475	\$ -	\$ -	\$ -
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ -	\$ 29,916	\$ -	\$ -	\$ -
Equipment Outlay	-	1,026,066	-	-	-
Capital Outlay	1,658,565	783,812	-	-	-
Operating Transfers Out	-	4,809	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	\$ 1,658,565	\$ 1,844,603	\$ -	\$ -	\$ -
<b>Total Capital Outlay</b>	\$ (904,989)	\$ (334,128)	\$ -	\$ -	\$ -
<b>410 - Storm Drain</b>					
<b>Revenues &amp; Transfers In</b>					
Licenses & Permits	\$ 147,313	\$ 125,432	\$ 195,200	\$ 179,000	\$ 183,770
Intergovernmental	-	957,975	-	-	-
Miscellaneous	31,746	(16,989)	12,500	12,500	12,500
<b>Total Revenues &amp; Transfers In</b>	\$ 179,059	\$ 1,066,418	\$ 207,700	\$ 191,500	\$ 196,270
<b>Expenditures &amp; Transfers Out</b>					
Capital Outlay	\$ 809,970	\$ 1,096,991	\$ 150,000	\$ 132,111	\$ 130,700
Charges from Others				17,889	19,300
<b>Total Expenditures &amp; Transfers Out</b>	\$ 809,970	\$ 1,096,991	\$ 150,000	\$ 150,000	\$ 150,000
<b>Total Storm Drain</b>	\$ (630,911)	\$ (30,573)	\$ 57,700	\$ 41,500	\$ 46,270
<b>411 - Special Capital Improvement</b>					
<b>Revenues &amp; Transfers In</b>					
Miscellaneous	\$ 2,323,585	\$ 1,989,417	\$ 2,280,000	\$ 2,180,000	\$ 2,180,000
<b>Total Revenues &amp; Transfers In</b>	\$ 2,323,585	\$ 1,989,417	\$ 2,280,000	\$ 2,180,000	\$ 2,180,000
<b>Expenditures &amp; Transfers Out</b>					
Debt Service/Debt Transfers Out	\$ 1,368,660	\$ 2,420,166	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000
Charges from Others	1,112,380	56,078	49,727	47,295	51,261
<b>Total Expenditures &amp; Transfers Out</b>	\$ 2,481,040	\$ 2,476,244	\$ 1,799,727	\$ 1,797,295	\$ 1,801,261
<b>Total Special Capital Improvement</b>	\$ (157,455)	\$ (486,827)	\$ 480,273	\$ 382,705	\$ 378,739

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>413 - Regional Park Special Capital Improvement</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ (55)	\$ -	\$ -	\$ -	\$ -
Miscellaneous	497,831	381,679	300,000	435,000	435,000
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 497,776</b>	<b>\$ 381,679</b>	<b>\$ 300,000</b>	<b>\$ 435,000</b>	<b>\$ 435,000</b>
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ (430)	\$ -	\$ -	\$ -	\$ -
Capital Outlay	425,836	148,596	300,000	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 425,406</b>	<b>\$ 148,596</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Regional Park Special Capital Improvement</b>	<b>\$ 72,370</b>	<b>\$ 233,083</b>	<b>\$ -</b>	<b>\$ 435,000</b>	<b>\$ 435,000</b>
<b>420 - Measure Z - Capital Projects</b>					
<b>Revenues &amp; Transfers In</b>					
Miscellaneous	\$ 587,886	\$ 231,712	\$ -	\$ -	\$ -
Operating/Debt Transfers In	11,391,644	12,914,960	5,375,000	14,475,000	12,975,000
Long-term Obligation Proceeds	-	-	-	57,700,000	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 11,979,530</b>	<b>\$ 13,146,672</b>	<b>\$ 5,375,000</b>	<b>\$ 72,175,000</b>	<b>\$ 12,975,000</b>
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ 26,394	\$ 43,556	\$ -	\$ -	\$ -
Equipment Outlay	-	3,358,377	-	-	-
Capital Outlay	27,492,166	14,485,482	5,327,568	72,094,117	12,889,133
Charges from Others	-	339,955	47,432	80,883	85,867
Operating Transfers Out	426,454	505,716	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 27,945,014</b>	<b>\$ 18,733,086</b>	<b>\$ 5,375,000</b>	<b>\$ 72,175,000</b>	<b>\$ 12,975,000</b>
<b>Total Measure Z - Capital Projects</b>	<b>\$ (15,965,484)</b>	<b>\$ (5,586,414)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>430 - Capital Outlay - Grants</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 2,216,635	\$ 2,398,850	\$ -	\$ -	\$ -
Miscellaneous	440,951	25,512	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 2,657,586</b>	<b>\$ 2,424,362</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures &amp; Transfers Out</b>					
Debt Service/Debt Transfers Out	\$ 1,195	\$ 741	\$ -	\$ -	\$ -
Capital Outlay	2,028,601	3,266,823	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 2,029,796</b>	<b>\$ 3,267,564</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Capital Outlay - Grants</b>	<b>\$ 627,790</b>	<b>\$ (843,202)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>431 - Transportation Projects</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ -	\$ 255,172	\$ -	\$ -	\$ -
Miscellaneous	242	-	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 242</b>	<b>\$ 255,172</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures &amp; Transfers Out</b>					
Debt Service/Debt Transfers Out	\$ -	\$ 32	\$ -	\$ -	\$ -
Capital Outlay	27,316	227,857	-	-	-
Operating Transfers Out	12,060	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 39,376</b>	<b>\$ 227,889</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Transportation Projects</b>	<b>\$ (39,134)</b>	<b>\$ 27,283</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>432 - Measure A Capital Outlay</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 7,800,505	\$ 9,559,375	\$ 7,854,000	\$ 10,257,000	\$ 10,462,000
Miscellaneous	692,067	13,700	150,000	150,000	150,000
Other Financing Sources	-	24,455	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 8,492,572</b>	<b>\$ 9,597,530</b>	<b>\$ 8,004,000</b>	<b>\$ 10,407,000</b>	<b>\$ 10,612,000</b>
<b>Expenditures &amp; Transfers Out</b>					
Debt Service/Debt Transfers Out	\$ 5,065	\$ 2,999,055	\$ 2,999,490	\$ 3,000,740	\$ 2,997,740
Capital Outlay	1,964,430	7,568,593	7,494,600	6,767,000	4,232,890
Charges from Others	2,998,238	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 4,967,733</b>	<b>\$ 10,567,648</b>	<b>\$ 10,494,090</b>	<b>\$ 9,767,740</b>	<b>\$ 7,230,630</b>
<b>Total Measure A Capital Outlay</b>	<b>\$ 3,524,839</b>	<b>\$ (970,118)</b>	<b>\$ (2,490,090)</b>	<b>\$ 639,260</b>	<b>\$ 3,381,370</b>
<b>433 - Transportation Development Impact Fees</b>					
<b>Revenues &amp; Transfers In</b>					
Special Assessments	\$ 559,592	\$ 394,570	\$ 686,600	\$ 579,979	\$ 597,378
Miscellaneous	888,921	46,487	30,000	30,000	30,000
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 1,448,513</b>	<b>\$ 441,057</b>	<b>\$ 716,600</b>	<b>\$ 609,979</b>	<b>\$ 627,378</b>
<b>Expenditures &amp; Transfers Out</b>					
Capital Outlay	\$ 268,244	\$ 1,481,242	\$ -	\$ -	\$ -
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 268,244</b>	<b>\$ 1,481,242</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Transportation Development Impact Fees</b>	<b>\$ 1,180,269</b>	<b>\$ (1,040,185)</b>	<b>\$ 716,600</b>	<b>\$ 609,979</b>	<b>\$ 627,378</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
<b>434 - Transportation Uniform Mitigation Fee</b>									
<b>Revenues &amp; Transfers In</b>									
Intergovernmental	\$ 775,019	\$	\$ 3,701,962	\$	\$ -	\$	\$ -	\$	\$ -
Miscellaneous	49		33		-		-		-
Operating/Debt Transfers In	12,060		-		-		-		-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 787,128</b>	<b>\$</b>	<b>\$ 3,701,995</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>Expenditures &amp; Transfers Out</b>									
Capital Outlay	\$ 708,474	\$	\$ 3,587,785	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 708,474</b>	<b>\$</b>	<b>\$ 3,587,785</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>Total Transportation Uniform Mitigation Fee</b>	<b>\$ 78,654</b>	<b>\$</b>	<b>\$ 114,210</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>442 - Hunter Business Park Assessment District</b>									
<b>Revenues &amp; Transfers In</b>									
Miscellaneous	\$ 61,258	\$	\$(748)	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 61,258</b>	<b>\$</b>	<b>\$(748)</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>Expenditures &amp; Transfers Out</b>									
Special Projects	\$ -	\$	\$ 1,179	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ 1,179</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>Total Hunter Business Park Assessment District</b>	<b>\$ 61,258</b>	<b>\$</b>	<b>\$(1,927)</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>450 - Canyon Springs Assessment District</b>									
<b>Revenues &amp; Transfers In</b>									
Miscellaneous	\$ 3,480	\$	\$(43)	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 3,480</b>	<b>\$</b>	<b>\$(43)</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>Total Canyon Springs Assessment District</b>	<b>\$ 3,480</b>	<b>\$</b>	<b>\$(43)</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>456 - CFD-Riverwalk Vista</b>									
<b>Revenues &amp; Transfers In</b>									
Miscellaneous	\$ 14,575	\$	\$(4,531)	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 14,575</b>	<b>\$</b>	<b>\$(4,531)</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>Expenditures &amp; Transfers Out</b>									
Capital Outlay	\$ 224,575	\$	\$ 88,877	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 224,575</b>	<b>\$</b>	<b>\$ 88,877</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>Total CFD-Riverwalk Vista</b>	<b>\$ (210,000)</b>	<b>\$</b>	<b>\$(93,408)</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>458 - CFD Sycamore Canyon 92-1</b>					
<b>Revenues &amp; Transfers In</b>					
Miscellaneous	\$ 466	\$ (5)	\$ -	\$ -	\$ -
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 466</b>	<b>\$ (5)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total CFD Sycamore Canyon 92-1</b>	<b>\$ 466</b>	<b>\$ (5)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>459 - CFD 2006-1-Riverwalk Vista Area #2</b>					
<b>Revenues &amp; Transfers In</b>					
Miscellaneous	\$ 486	\$ 17	\$ -	\$ -	\$ -
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 486</b>	<b>\$ 17</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total CFD 2006-1-Riverwalk Vista Area #2</b>	<b>\$ 486</b>	<b>\$ 17</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>510 - Electric</b>					
<b>Revenues &amp; Transfers In</b>					
Charges for Services	\$ 359,491,246	\$ 366,848,336	\$ 384,891,900	\$ 397,754,400	\$ 407,331,100
Miscellaneous	26,338,187	11,823,897	9,066,900	10,861,700	13,721,600
Other Financing Sources	380,515	627,177	500,000	485,000	485,000
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 386,209,948</b>	<b>\$ 379,299,410</b>	<b>\$ 394,458,800</b>	<b>\$ 409,101,100</b>	<b>\$ 421,537,700</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 64,340,158	\$ 68,796,496	\$ 71,055,026	\$ 71,904,410	\$ 73,971,608
Non-personnel Expenses	229,880,561	239,952,612	249,404,709	266,330,615	262,766,648
Special Projects	47,525	632,431	897,750	1,654,750	1,664,750
Equipment Outlay	4,359,618	1,429,349	229,540	1,730,131	230,733
Debt Service/Debt Transfers Out	38,247,787	43,799,846	53,378,296	58,176,120	58,547,370
Capital Outlay	43,791,741	40,023,923	48,309,930	40,914,724	56,657,003
Charges from Others	19,623,340	18,448,477	18,258,379	17,622,606	18,209,196
Charges to Others	(29,491,927)	(29,639,699)	(31,957,010)	(29,255,218)	(33,814,478)
Operating Transfers Out	39,720,800	39,899,000	40,622,600	42,831,200	44,636,500
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 410,519,603</b>	<b>\$ 423,342,435</b>	<b>\$ 450,199,220</b>	<b>\$ 471,909,338</b>	<b>\$ 482,869,330</b>
<b>Total Electric</b>	<b>\$ (24,309,655)</b>	<b>\$ (44,043,025)</b>	<b>\$ (55,740,420)</b>	<b>\$ (62,808,238)</b>	<b>\$ (61,331,630)</b>
<b>511 - Electric-Public Benefit Programs</b>					
<b>Revenues &amp; Transfers In</b>					
Charges for Services	\$ 8,872,837	\$ 9,204,829	\$ 9,657,000	\$ 10,067,000	\$ 10,331,000
Miscellaneous	604,810	47,131	115,000	648,000	1,462,000
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 9,477,647</b>	<b>\$ 9,251,960</b>	<b>\$ 9,772,000</b>	<b>\$ 10,715,000</b>	<b>\$ 11,793,000</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 1,189,734	\$ -	\$ -	\$ -	\$ -
Non-personnel Expenses	199,883	104,486	-	-	-
Special Projects	4,289,885	4,521,710	7,808,524	13,283,764	13,676,369



**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Debt Service/Debt Transfers Out	13,988	7,759	7,770	7,760	7,760
Charges from Others	759,327	1,791,606	1,636,477	1,662,465	1,706,706
Charges to Others	(1,572)	-	-	-	-
Operating Transfers Out	1,170	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 6,452,415</b>	<b>\$ 6,425,561</b>	<b>\$ 9,452,771</b>	<b>\$ 14,953,989</b>	<b>\$ 15,390,835</b>

<b>Total Electric-Public Benefit Programs</b>	<b>\$ 3,025,232</b>	<b>\$ 2,826,399</b>	<b>\$ 319,229</b>	<b>\$ (4,238,989)</b>	<b>\$ (3,597,835)</b>
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**520 - Water**

<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ -	\$ 1,113,783	\$ -	\$ -	\$ -
Charges for Services	69,144,094	79,185,378	79,212,000	84,308,900	85,334,900
Miscellaneous	5,950,899	2,622,966	3,336,500	3,642,200	4,480,700
Rents	2,267,464	2,326,796	2,409,000	1,706,100	1,740,200
Other Financing Sources	67,622	132,135	86,000	60,000	60,000
Operating/Debt Transfers In	(259,925)	-	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 77,170,154</b>	<b>\$ 85,381,058</b>	<b>\$ 85,043,500</b>	<b>\$ 89,717,200</b>	<b>\$ 91,615,800</b>

<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 23,894,025	\$ 20,607,042	\$ 24,562,841	\$ 24,824,253	\$ 25,300,219
Non-personnel Expenses	16,561,598	17,803,543	20,366,910	23,814,186	24,225,040
Special Projects	64,898	60,456	370,000	374,400	378,888
Equipment Outlay	513,866	-	-	-	-
Debt Service/Debt Transfers Out	17,495,264	18,344,797	20,651,694	24,083,524	24,502,438
Capital Outlay	18,466,613	16,459,223	21,501,562	29,089,738	29,930,773
Charges from Others	13,879,351	13,166,085	13,184,886	10,976,816	10,473,006
Charges to Others	(6,944,307)	(6,780,402)	(8,858,560)	(7,344,483)	(7,554,742)
Operating Transfers Out	6,577,386	6,972,200	7,586,100	7,978,400	8,565,800
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 90,508,694</b>	<b>\$ 86,632,944</b>	<b>\$ 99,365,433</b>	<b>\$ 113,796,834</b>	<b>\$ 115,821,422</b>

<b>Total Water</b>	<b>\$ (13,338,540)</b>	<b>\$ (1,251,886)</b>	<b>\$ (14,321,933)</b>	<b>\$ (24,079,634)</b>	<b>\$ (24,205,622)</b>
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**521 - Water Conservation**

<b>Revenues &amp; Transfers In</b>					
Charges for Services	\$ 931,938	\$ 1,063,420	\$ 1,065,000	\$ 1,140,000	\$ 1,149,000
Miscellaneous	91,485	3,231	21,000	99,000	225,000
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 1,023,423</b>	<b>\$ 1,066,651</b>	<b>\$ 1,086,000</b>	<b>\$ 1,239,000</b>	<b>\$ 1,374,000</b>

<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 163,738	\$ (6,238)	\$ -	\$ -	\$ -
Non-personnel Expenses	94,326	1,677	-	-	-
Special Projects	228,467	295,117	549,717	1,584,751	1,140,494
Charges from Others	134,227	514,838	511,159	493,849	504,989

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Charges to Others	(657)	-	-	-	-
Operating Transfers Out	(259,925)	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 360,176</b>	<b>\$ 805,394</b>	<b>\$ 1,060,876</b>	<b>\$ 2,078,600</b>	<b>\$ 1,645,483</b>

<b>Total Water Conservation</b>	<b>\$ 663,247</b>	<b>\$ 261,257</b>	<b>\$ 25,124</b>	<b>\$ (839,600)</b>	<b>\$ (271,483)</b>
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<b>530 - Airport</b>					
<b>Revenues &amp; Transfers In</b>					
Taxes	\$ 23,732	\$ 95,978	\$ -	\$ -	\$ -
Intergovernmental	56,237	105,875	-	-	-
Charges for Services	1,742,858	1,709,111	1,645,218	1,690,599	1,741,317
Fines & Forfeits	4,866	-	-	-	-
Miscellaneous	63,718	7,908	6,000	8,000	8,000
Other Financing Sources	-	4,885	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 1,891,411</b>	<b>\$ 1,923,757</b>	<b>\$ 1,651,218</b>	<b>\$ 1,698,599</b>	<b>\$ 1,749,317</b>

<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 737,106	\$ 759,765	\$ 760,732	\$ 764,467	\$ 774,114
Non-personnel Expenses	648,963	569,439	561,315	610,876	630,945
Equipment Outlay	53,245	15,706	-	-	-
Debt Service/Debt Transfers Out	41,617	53,316	66,690	75,410	83,530
Capital Outlay	29,894	506,454	-	-	-
Charges from Others	199,152	252,378	194,730	204,622	212,566
Charges to Others	-	-	(6,677)	(6,202)	(6,453)
Operating Transfers Out	3,271	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 1,713,248</b>	<b>\$ 2,157,058</b>	<b>\$ 1,576,790</b>	<b>\$ 1,649,173</b>	<b>\$ 1,694,702</b>

<b>Total Airport</b>	<b>\$ 178,163</b>	<b>\$ (233,301)</b>	<b>\$ 74,428</b>	<b>\$ 49,426</b>	<b>\$ 54,615</b>
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<b>540 - Refuse</b>					
<b>Revenues &amp; Transfers In</b>					
Charges for Services	\$ 24,824,627	\$ 25,585,345	\$ 28,903,712	\$ 29,062,657	\$ 30,393,727
Fines & Forfeits	284,039	883,105	910,705	1,359,290	1,495,219
Miscellaneous	416,139	367,049	80,000	80,000	80,000
Other Financing Sources	-	500	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 25,524,805</b>	<b>\$ 26,835,999</b>	<b>\$ 29,894,417</b>	<b>\$ 30,501,947</b>	<b>\$ 31,968,946</b>

<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 5,650,581	\$ 4,917,725	\$ 6,177,185	\$ 6,369,034	\$ 6,477,955
Non-personnel Expenses	9,785,453	11,803,112	12,767,327	13,282,929	13,700,888
Special Projects	5,232,213	5,554,187	5,715,489	6,541,656	6,736,614
Equipment Outlay	755,112	381,645	884,000	900,000	500,000
Debt Service/Debt Transfers Out	183,075	291,292	375,320	545,100	596,185
Capital Outlay	12,268	88,654	-	-	-

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Charges from Others	5,225,678	5,134,316	5,024,035	4,615,405	4,663,380
Charges to Others	(272,427)	(196,845)	(87,452)	(46,414)	(46,428)
Operating Transfers Out	14,000	80,260	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 26,585,953</b>	<b>\$ 28,054,346</b>	<b>\$ 30,855,904</b>	<b>\$ 32,207,710</b>	<b>\$ 32,628,594</b>
<b>Total Refuse</b>	<b>\$ (1,061,148)</b>	<b>\$ (1,218,347)</b>	<b>\$ (961,487)</b>	<b>\$ (1,705,763)</b>	<b>\$ (659,648)</b>
<b>550 - Sewer</b>					
<b>Revenues &amp; Transfers In</b>					
Charges for Services	\$ 66,106,180	\$ 66,171,092	\$ 69,641,253	\$ 67,389,617	\$ 68,468,089
Miscellaneous	3,713,585	591,966	1,445,000	882,299	908,768
Other Financing Sources	64,550	202	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 69,884,315</b>	<b>\$ 66,763,260</b>	<b>\$ 71,086,253</b>	<b>\$ 68,271,916</b>	<b>\$ 69,376,857</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 14,601,244	\$ 13,216,304	\$ 15,668,601	\$ 15,639,778	\$ 15,869,154
Non-personnel Expenses	12,639,214	12,919,293	16,493,726	17,483,969	16,907,227
Special Projects	1,910,991	1,962,256	2,210,600	2,268,632	2,328,547
Equipment Outlay	1,713,555	480,621	1,629,094	1,280,650	924,110
Debt Service/Debt Transfers Out	23,863,820	24,551,249	26,550,578	26,714,057	28,027,412
Capital Outlay	12,383,838	11,327,846	22,055,000	2,106,283	1,402,804
Charges from Others	6,172,662	5,366,834	5,448,083	4,529,916	4,685,001
Charges to Others	(2,254,962)	(2,351,537)	(1,612,156)	(1,723,289)	(996,682)
Operating Transfers Out	37,612	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 71,067,974</b>	<b>\$ 67,472,866</b>	<b>\$ 88,443,526</b>	<b>\$ 68,299,996</b>	<b>\$ 69,147,573</b>
<b>Total Sewer</b>	<b>\$ (1,183,659)</b>	<b>\$ (709,606)</b>	<b>\$ (17,357,273)</b>	<b>\$ (28,080)</b>	<b>\$ 229,284</b>
<b>560 - Special Transit</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 4,326,402	\$ 4,062,589	\$ 5,326,323	\$ 5,329,276	\$ 5,432,158
Charges for Services	308,679	65,367	95,100	95,100	118,875
Miscellaneous	132,176	(29,129)	-	-	-
Other Financing Sources	2,470	2,133	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 4,769,727</b>	<b>\$ 4,100,960</b>	<b>\$ 5,421,423</b>	<b>\$ 5,424,376</b>	<b>\$ 5,551,033</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 2,792,131	\$ 2,797,733	\$ 3,462,753	\$ 3,576,147	\$ 3,633,515
Non-personnel Expenses	806,060	627,573	1,071,462	919,361	946,512
Equipment Outlay	499,291	2,054	-	-	-
Debt Service/Debt Transfers Out	87,525	147,572	191,440	220,020	246,690
Capital Outlay	132,689	-	-	-	-
Charges from Others	455,320	659,146	695,768	708,848	724,316
Operating Transfers Out	6,635	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 4,779,651</b>	<b>\$ 4,234,078</b>	<b>\$ 5,421,423</b>	<b>\$ 5,424,376</b>	<b>\$ 5,551,033</b>
<b>Total Special Transit</b>	<b>\$ (9,924)</b>	<b>\$ (133,118)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>570 - Public Parking</b>					
<b>Revenues &amp; Transfers In</b>					
Licenses & Permits	\$ 3,085,833	\$ 2,271,689	\$ 3,328,466	\$ 6,156,000	\$ 6,457,884
Fines & Forfeits	1,713,179	1,289,965	1,980,421	2,038,935	2,242,829
Miscellaneous	984,802	833,501	887,964	841,599	865,451
Other Financing Sources	249,022	-	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 6,032,836</b>	<b>\$ 4,395,155</b>	<b>\$ 6,196,851</b>	<b>\$ 9,036,534</b>	<b>\$ 9,566,164</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 998,422	\$ 1,158,907	\$ 1,352,501	\$ 1,418,794	\$ 1,447,508
Non-personnel Expenses	2,912,297	2,897,851	4,272,414	4,696,774	5,035,451
Debt Service/Debt Transfers Out	1,706,355	1,732,141	1,756,150	1,770,580	1,782,910
Capital Outlay				1,250,000	190,000
Charges from Others	815,428	785,827	746,987	685,136	709,197
Charges to Others	(1,094,701)	(1,039,345)	(1,008,222)	(1,015,823)	(1,036,464)
Operating Transfers Out	3,882	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 5,341,683</b>	<b>\$ 5,535,381</b>	<b>\$ 7,119,830</b>	<b>\$ 8,805,461</b>	<b>\$ 8,128,602</b>
<b>Total Public Parking</b>	<b>\$ 691,153</b>	<b>\$ (1,140,226)</b>	<b>\$ (922,979)</b>	<b>\$ 231,073</b>	<b>\$ 1,437,562</b>
<b>580 - Convention Center</b>					
<b>Revenues &amp; Transfers In</b>					
Charges for Services	\$ 6,944,170	\$ 1,325,914	\$ 11,040,000	\$ 7,119,324	\$ 9,663,992
Miscellaneous	-	510,815	-	-	-
Operating/Debt Transfers In	6,199,690	7,123,421	4,817,697	5,999,800	5,304,990
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 13,143,860</b>	<b>\$ 8,960,150</b>	<b>\$ 15,857,697</b>	<b>\$ 13,119,124</b>	<b>\$ 14,968,982</b>
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ 170,556	\$ 96,655	\$ 99,730	\$ 142,240	\$ 149,880
Special Projects	9,525,331	5,437,918	12,708,817	9,932,904	11,784,382
Debt Service/Debt Transfers Out	3,449,740	3,424,085	3,049,150	3,043,980	3,034,720
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 13,145,627</b>	<b>\$ 8,958,658</b>	<b>\$ 15,857,697</b>	<b>\$ 13,119,124</b>	<b>\$ 14,968,982</b>
<b>Total Convention Center</b>	<b>\$ (1,767)</b>	<b>\$ 1,492</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>581 - Entertainment</b>					
<b>Revenues &amp; Transfers In</b>					
Charges for Services	\$ 5,289,196	\$ 54,802	\$ 7,412,074	\$ 5,542,930	\$ 6,775,830
Miscellaneous	17,302	23,828	-	-	-
Operating/Debt Transfers In	4,552,153	4,948,699	3,667,091	4,317,818	3,863,700
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 9,858,651</b>	<b>\$ 5,027,329</b>	<b>\$ 11,079,165</b>	<b>\$ 9,860,748</b>	<b>\$ 10,639,530</b>
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ 6,137,931	\$ 1,340,260	\$ 7,106,247	\$ 6,017,172	\$ 6,677,134
Special Projects	632,500	400,000	835,000	725,000	835,000

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Debt Service/Debt Transfers Out	3,355,503	3,027,026	3,137,640	3,118,010	3,126,980
Charges from Others	535	267	278	566	416
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 10,126,469</b>	<b>\$ 4,767,553</b>	<b>\$ 11,079,165</b>	<b>\$ 9,860,748</b>	<b>\$ 10,639,530</b>
<b>Total Entertainment</b>	<b>\$ (267,818)</b>	<b>\$ 259,776</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>582 - Cheech Marin Center</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ -	\$ 3,726,114	\$ -	\$ -	\$ -
Charges for Services	-	-	125,000	262,500	275,625
Operating/Debt Transfers In	-	601,414	342,900	986,980	1,014,040
<b>Total Revenues &amp; Transfers In</b>	<b>\$ -</b>	<b>\$ 4,327,528</b>	<b>\$ 467,900</b>	<b>\$ 1,249,480</b>	<b>\$ 1,289,665</b>
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ -	\$ -	\$ 67,900	\$ 424,480	\$ 439,665
Special Projects	-	-	400,000	825,000	850,000
Capital Outlay	-	3,726,114	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ -</b>	<b>\$ 3,726,114</b>	<b>\$ 467,900</b>	<b>\$ 1,249,480</b>	<b>\$ 1,289,665</b>
<b>Total Cheech Marin Center</b>	<b>\$ -</b>	<b>\$ 601,414</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>610 - Workers' Compensation Trust</b>					
<b>Revenues &amp; Transfers In</b>					
Charges for Services	\$ 7,609,880	\$ 5,029,235	\$ 9,234,927	\$ 9,696,700	\$ 10,036,100
Miscellaneous	631,232	(11,319)	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 8,241,112</b>	<b>\$ 5,017,916</b>	<b>\$ 9,234,927</b>	<b>\$ 9,696,700</b>	<b>\$ 10,036,100</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 695,102	\$ 369,578	\$ 601,472	\$ 585,397	\$ 595,070
Non-personnel Expenses	9,078,723	6,087,667	7,494,931	6,179,002	6,378,368
Debt Service/Debt Transfers Out	19,065	33,979	44,370	51,130	57,420
Charges from Others	589,106	1,241,988	1,094,154	1,075,293	1,115,522
Operating Transfers Out	1,433	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 10,383,429</b>	<b>\$ 7,733,212</b>	<b>\$ 9,234,927</b>	<b>\$ 7,890,822</b>	<b>\$ 8,146,380</b>
<b>Total Workers' Compensation Trust</b>	<b>\$ (2,142,317)</b>	<b>\$ (2,715,296)</b>	<b>\$ -</b>	<b>\$ 1,805,878</b>	<b>\$ 1,889,720</b>
<b>620 - Unemployment Insurance</b>					
<b>Revenues &amp; Transfers In</b>					
Charges for Services	\$ 120,807	\$ 125,978	\$ 126,336	\$ 153,820	\$ 157,272
Miscellaneous	11,425	(6,625)	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 132,232</b>	<b>\$ 119,353</b>	<b>\$ 126,336</b>	<b>\$ 153,820</b>	<b>\$ 157,272</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
<b>Expenditures &amp; Transfers Out</b>									
Non-personnel Expenses	\$ 138,460	\$	\$ 554,401	\$	\$ 121,316	\$	\$ 150,872	\$	\$ 154,088
Charges from Others	8,113		6,067		5,020		2,948		3,184
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 146,573</b>	<b>\$</b>	<b>\$ 560,468</b>	<b>\$</b>	<b>\$ 126,336</b>	<b>\$</b>	<b>\$ 153,820</b>	<b>\$</b>	<b>\$ 157,272</b>
<b>Total Unemployment Insurance</b>	<b>\$ (14,341)</b>	<b>\$</b>	<b>\$ (441,115)</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>630 - Liability Insurance Trust</b>									
<b>Revenues &amp; Transfers In</b>									
Charges for Services	\$ 9,063,260	\$	\$ 8,234,605	\$	\$ 8,793,306	\$	\$ 11,154,100	\$	\$ 13,384,900
Miscellaneous	287,359		376,440		130,000		130,000		130,000
Operating/Debt Transfers In	-		24,000,000		-		-		-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 9,350,619</b>	<b>\$</b>	<b>\$ 32,611,045</b>	<b>\$</b>	<b>\$ 8,923,306</b>	<b>\$</b>	<b>\$ 11,284,100</b>	<b>\$</b>	<b>\$ 13,514,900</b>
<b>Expenditures &amp; Transfers Out</b>									
Personnel Services	\$ 527,112	\$	\$ 737,455	\$	\$ 520,949	\$	\$ 546,112	\$	\$ 568,416
Non-personnel Expenses	4,600,930		32,603,443		4,395,389		6,365,405		6,555,706
Special Projects	49,661		249,139		250,000		250,000		250,000
Equipment Outlay	250		186		377		300		310
Debt Service/Debt Transfers Out	286		3,618		5,180		6,180		7,100
Charges from Others	2,395,143		3,428,932		3,751,411		3,824,491		3,931,621
Charges to Others	(336)		-		-		-		-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 7,573,046</b>	<b>\$</b>	<b>\$ 37,022,773</b>	<b>\$</b>	<b>\$ 8,923,306</b>	<b>\$</b>	<b>\$ 10,992,488</b>	<b>\$</b>	<b>\$ 11,313,153</b>
<b>Total Liability Insurance Trust</b>	<b>\$ 1,777,573</b>	<b>\$</b>	<b>\$ (4,411,728)</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ 291,612</b>	<b>\$</b>	<b>\$ 2,201,747</b>
<b>640 - Central Stores</b>									
<b>Revenues &amp; Transfers In</b>									
Charges for Services	\$ 1,628,425	\$	\$ 1,378,657	\$	\$ 1,342,638	\$	\$ 1,342,638	\$	\$ 1,342,638
Miscellaneous	-		1,063		-		-		-
Other Financing Sources	-		30		-		-		-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 1,628,425</b>	<b>\$</b>	<b>\$ 1,379,750</b>	<b>\$</b>	<b>\$ 1,342,638</b>	<b>\$</b>	<b>\$ 1,342,638</b>	<b>\$</b>	<b>\$ 1,342,638</b>
<b>Expenditures &amp; Transfers Out</b>									
Personnel Services	\$ 750,872	\$	\$ 668,319	\$	\$ 818,488	\$	\$ 860,393	\$	\$ 867,623
Non-personnel Expenses	65,568		91,438		85,655		97,894		103,202
Equipment Outlay	4,986		47,228		1,140		1,484		1,529
Debt Service/Debt Transfers Out	25,911		40,797		52,520		60,150		67,250
Capital Outlay	257		4,782		-		-		-
Charges from Others	81,913		107,553		95,229		103,275		107,911
Charges to Others	(25,583)		(803)		-		-		-
Operating Transfers Out	1,984		-		-		-		-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 905,908</b>	<b>\$</b>	<b>\$ 959,314</b>	<b>\$</b>	<b>\$ 1,053,032</b>	<b>\$</b>	<b>\$ 1,123,196</b>	<b>\$</b>	<b>\$ 1,147,515</b>
<b>Total Central Stores</b>	<b>\$ 722,517</b>	<b>\$</b>	<b>\$ 420,436</b>	<b>\$</b>	<b>\$ 289,606</b>	<b>\$</b>	<b>\$ 219,442</b>	<b>\$</b>	<b>\$ 195,123</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>650 - Central Garage</b>					
<b>Revenues &amp; Transfers In</b>					
Intergovernmental	\$ 71,250	\$ 136,676	\$ -	\$ -	\$ -
Charges for Services	12,715,869	12,225,443	13,678,994	14,007,289	14,343,464
Miscellaneous	336,789	60,464	-	-	-
Other Financing Sources	41,638	72,553	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 13,165,546</b>	<b>\$ 12,495,136</b>	<b>\$ 13,678,994</b>	<b>\$ 14,007,289</b>	<b>\$ 14,343,464</b>
<b>Expenditures &amp; Transfers Out</b>					
Personnel Services	\$ 3,819,421	\$ 3,036,778	\$ 3,835,994	\$ 3,788,982	\$ 3,843,425
Non-personnel Expenses	6,343,625	6,419,071	7,063,202	7,330,562	7,569,007
Equipment Outlay	99,341	47,511	1,006,100	1,035,277	1,065,300
Debt Service/Debt Transfers Out	112,475	208,864	273,760	316,060	355,510
Capital Outlay	209,833	703,167	-	-	-
Charges from Others	890,988	1,078,499	1,034,527	1,373,457	1,403,401
Charges to Others	(67,409)	(92,148)	(17,910)	(18,637)	(19,436)
Operating Transfers Out	8,394	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 11,416,668</b>	<b>\$ 11,401,742</b>	<b>\$ 13,195,673</b>	<b>\$ 13,825,701</b>	<b>\$ 14,217,207</b>
<b>Total Central Garage</b>	<b>\$ 1,748,878</b>	<b>\$ 1,093,394</b>	<b>\$ 483,321</b>	<b>\$ 181,588</b>	<b>\$ 126,257</b>
<b>722 - Library Minor Gift Fund</b>					
<b>Revenues &amp; Transfers In</b>					
Miscellaneous	\$ -	\$ 1,048	\$ -	\$ -	\$ -
<b>Total Revenues &amp; Transfers In</b>	<b>\$ -</b>	<b>\$ 1,048</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Library Minor Gift Fund</b>	<b>\$ -</b>	<b>\$ 1,048</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>741 - Assessment District - Miscellaneous</b>					
<b>Revenues &amp; Transfers In</b>					
Special Assessments	\$ 412,000	\$ 418,638	\$ 405,718	\$ 418,730	\$ 410,855
Miscellaneous	11,049	958	10,000	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 423,049</b>	<b>\$ 419,596</b>	<b>\$ 415,718</b>	<b>\$ 418,730</b>	<b>\$ 410,855</b>
<b>Expenditures &amp; Transfers Out</b>					
Debt Service/Debt Transfers Out	\$ 413,756	\$ 405,531	\$ 410,260	\$ 411,390	\$ 409,610
Charges from Others	6,769	6,516	5,458	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 420,525</b>	<b>\$ 412,047</b>	<b>\$ 415,718</b>	<b>\$ 411,390</b>	<b>\$ 409,610</b>
<b>Total Assessment District - Miscellaneous</b>	<b>\$ 2,524</b>	<b>\$ 7,549</b>	<b>\$ -</b>	<b>\$ 7,340</b>	<b>\$ 1,245</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
<b>742 - Hunter Business Park Assessment District</b>									
<b>Revenues &amp; Transfers In</b>									
Special Assessments	\$ 1,038,668	\$	1,036,872	\$	999,259	\$	996,513	\$	997,738
Miscellaneous	27,932		2,362		26,700		26,757		26,815
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 1,066,600</b>	<b>\$</b>	<b>1,039,234</b>	<b>\$</b>	<b>1,025,959</b>	<b>\$</b>	<b>1,023,270</b>	<b>\$</b>	<b>1,024,553</b>
<b>Expenditures &amp; Transfers Out</b>									
Debt Service/Debt Transfers Out	\$ 1,003,570	\$	1,003,536	\$	1,008,330	\$	1,005,170	\$	1,005,970
Charges from Others	16,565		15,940		13,160		-		-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 1,020,135</b>	<b>\$</b>	<b>1,019,476</b>	<b>\$</b>	<b>1,021,490</b>	<b>\$</b>	<b>1,005,170</b>	<b>\$</b>	<b>1,005,970</b>
<b>Total Hunter Business Park Assessment District</b>	<b>\$ 46,465</b>	<b>\$</b>	<b>19,758</b>	<b>\$</b>	<b>4,469</b>	<b>\$</b>	<b>18,100</b>	<b>\$</b>	<b>18,583</b>
<b>745 - Riverwalk Assessment District</b>									
<b>Revenues &amp; Transfers In</b>									
Special Assessments	\$ 745,386	\$	748,855	\$	725,205	\$	725,253	\$	723,549
Miscellaneous	11,563		1,222		10,500		10,500		10,500
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 756,949</b>	<b>\$</b>	<b>750,077</b>	<b>\$</b>	<b>735,705</b>	<b>\$</b>	<b>735,753</b>	<b>\$</b>	<b>734,049</b>
<b>Expenditures &amp; Transfers Out</b>									
Debt Service/Debt Transfers Out	\$ 721,165	\$	719,817	\$	722,940	\$	722,690	\$	720,680
Charges from Others	11,913		11,490		9,472		-		-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 733,078</b>	<b>\$</b>	<b>731,307</b>	<b>\$</b>	<b>732,412</b>	<b>\$</b>	<b>722,690</b>	<b>\$</b>	<b>720,680</b>
<b>Total Riverwalk Assessment District</b>	<b>\$ 23,871</b>	<b>\$</b>	<b>18,770</b>	<b>\$</b>	<b>3,293</b>	<b>\$</b>	<b>13,063</b>	<b>\$</b>	<b>13,369</b>
<b>746 - Riverwalk Business Assessment District</b>									
<b>Revenues &amp; Transfers In</b>									
Special Assessments	\$ 303,471	\$	308,322	\$	295,198	\$	295,025	\$	294,169
Miscellaneous	7,096		618		6,800		6,800		6,800
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 310,567</b>	<b>\$</b>	<b>308,940</b>	<b>\$</b>	<b>301,998</b>	<b>\$</b>	<b>301,825</b>	<b>\$</b>	<b>300,969</b>
<b>Expenditures &amp; Transfers Out</b>									
Debt Service/Debt Transfers Out	\$ 293,770	\$	294,314	\$	296,760	\$	296,464	\$	295,482
Charges from Others	4,957		4,728		3,891		-		-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 298,727</b>	<b>\$</b>	<b>299,042</b>	<b>\$</b>	<b>300,651</b>	<b>\$</b>	<b>296,464</b>	<b>\$</b>	<b>295,482</b>
<b>Total Riverwalk Business Assessment District</b>	<b>\$ 11,840</b>	<b>\$</b>	<b>9,898</b>	<b>\$</b>	<b>1,347</b>	<b>\$</b>	<b>5,361</b>	<b>\$</b>	<b>5,487</b>



**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
<b>753 - CFD 90-1 Highlander Debt Service</b>									
<b>Revenues &amp; Transfers In</b>									
Miscellaneous	\$ 4,186	\$	\$ 2,397	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 4,186</b>	<b>\$</b>	<b>\$ 2,397</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>Total CFD 90-1 Highlander Debt Service</b>	<b>\$ 4,186</b>	<b>\$</b>	<b>\$ 2,397</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>756 - CFD-Riverwalk Vista</b>									
<b>Revenues &amp; Transfers In</b>									
Special Assessments	\$ 317,845	\$	\$ 330,570	\$	\$ 306,658	\$	\$ 308,303	\$	\$ 309,630
Miscellaneous	5,598		1,057		5,000		5,000		5,000
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 323,443</b>	<b>\$</b>	<b>\$ 331,627</b>	<b>\$</b>	<b>\$ 311,658</b>	<b>\$</b>	<b>\$ 313,303</b>	<b>\$</b>	<b>\$ 314,630</b>
<b>Expenditures &amp; Transfers Out</b>									
Debt Service/Debt Transfers Out	\$ 297,902	\$	\$ 293,042	\$	\$ 307,500	\$	\$ 309,030	\$	\$ 310,239
Charges from Others	4,949		4,651		3,945		-		-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 302,851</b>	<b>\$</b>	<b>\$ 297,693</b>	<b>\$</b>	<b>\$ 311,445</b>	<b>\$</b>	<b>\$ 309,030</b>	<b>\$</b>	<b>\$ 310,239</b>
<b>Total CFD-Riverwalk Vista</b>	<b>\$ 20,592</b>	<b>\$</b>	<b>\$ 33,934</b>	<b>\$</b>	<b>\$ 213</b>	<b>\$</b>	<b>\$ 4,273</b>	<b>\$</b>	<b>\$ 4,391</b>
<b>758 - CFD Sycamore Canyon 92-1</b>									
<b>Revenues &amp; Transfers In</b>									
Special Assessments	\$ 672,195	\$	\$ 664,796	\$	\$ 651,805	\$	\$ 645,599	\$	\$ 648,624
Miscellaneous	14,581		1,308		10,000		10,000		10,000
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 686,776</b>	<b>\$</b>	<b>\$ 666,104</b>	<b>\$</b>	<b>\$ 661,805</b>	<b>\$</b>	<b>\$ 655,599</b>	<b>\$</b>	<b>\$ 658,624</b>
<b>Expenditures &amp; Transfers Out</b>									
Debt Service/Debt Transfers Out	\$ 653,980	\$	\$ 652,557	\$	\$ 652,597	\$	\$ 646,136	\$	\$ 648,899
Charges from Others	10,757		10,322		8,595		-		-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 664,737</b>	<b>\$</b>	<b>\$ 662,879</b>	<b>\$</b>	<b>\$ 661,192</b>	<b>\$</b>	<b>\$ 646,136</b>	<b>\$</b>	<b>\$ 648,899</b>
<b>Total CFD Sycamore Canyon 92-1</b>	<b>\$ 22,039</b>	<b>\$</b>	<b>\$ 3,225</b>	<b>\$</b>	<b>\$ 613</b>	<b>\$</b>	<b>\$ 9,463</b>	<b>\$</b>	<b>\$ 9,725</b>
<b>759 - CFD 2006-1-Riverwalk Vista Area #2</b>									
<b>Revenues &amp; Transfers In</b>									
Special Assessments	\$ 385,872	\$	\$ 390,350	\$	\$ 378,520	\$	\$ 379,181	\$	\$ 379,480
Miscellaneous	14,472		3,047		5,000		5,000		5,000
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 400,344</b>	<b>\$</b>	<b>\$ 393,397</b>	<b>\$</b>	<b>\$ 383,520</b>	<b>\$</b>	<b>\$ 384,181</b>	<b>\$</b>	<b>\$ 384,480</b>
<b>Expenditures &amp; Transfers Out</b>									
Debt Service/Debt Transfers Out	\$ 375,299	\$	\$ 380,976	\$	\$ 378,223	\$	\$ 378,737	\$	\$ 378,885
Charges from Others	5,173		5,931		4,953		-		-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 380,472</b>	<b>\$</b>	<b>\$ 386,907</b>	<b>\$</b>	<b>\$ 383,176</b>	<b>\$</b>	<b>\$ 378,737</b>	<b>\$</b>	<b>\$ 378,885</b>

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
<b>Total CFD 2006-1-Riverwalk Vista Area #2</b>	\$ 19,872	\$	\$ 6,490	\$	\$ 344	\$	\$ 5,444	\$	\$ 5,595
<b>760 - CFD 2014-2 Highlands</b>									
<b>Revenues &amp; Transfers In</b>									
Special Assessments	\$ 152,199	\$	\$ 175,365	\$	\$ 153,621	\$	\$ 151,978	\$	\$ 150,429
Miscellaneous	6,736		377		4,000		4,000		4,000
<b>Total Revenues &amp; Transfers In</b>	\$ 158,935	\$	\$ 175,742	\$	\$ 157,621	\$	\$ 155,978	\$	\$ 154,429
<b>Expenditures &amp; Transfers Out</b>									
Non-personnel Expenses	\$ 420,429	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -
Debt Service/Debt Transfers Out	148,255		151,614		153,380		151,620		149,950
Charges from Others	1,420		4,742		2,000		-		-
<b>Total Expenditures &amp; Transfers Out</b>	\$ 570,104	\$	\$ 156,356	\$	\$ 155,380	\$	\$ 151,620	\$	\$ 149,950
<b>Total CFD 2014-2 Highlands</b>	\$ (411,169)	\$	\$ 19,386	\$	\$ 2,241	\$	\$ 4,358	\$	\$ 4,479
<b>761 - CFD 2013-1 Kunny Ranch</b>									
<b>Revenues &amp; Transfers In</b>									
Special Assessments	\$ -	\$	\$ -	\$	\$ 10,000	\$	\$ 10,000	\$	\$ 10,000
<b>Total Revenues &amp; Transfers In</b>	\$ -	\$	\$ -	\$	\$ 10,000	\$	\$ 10,000	\$	\$ 10,000
<b>Expenditures &amp; Transfers Out</b>									
Debt Service/Debt Transfers Out	\$ -	\$	\$ -	\$	\$ 10,000	\$	\$ 10,000	\$	\$ 10,000
<b>Total Expenditures &amp; Transfers Out</b>	\$ -	\$	\$ -	\$	\$ 10,000	\$	\$ 10,000	\$	\$ 10,000
<b>Total CFD 2013-1 Kunny Ranch</b>	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -
<b>762 - CFD 2015-1 Orangecrest Grove</b>									
<b>Revenues &amp; Transfers In</b>									
Special Assessments	\$ 229,065	\$	\$ 235,555	\$	\$ 164,210	\$	\$ 168,161	\$	\$ 167,044
Miscellaneous	2,511		579		4,000		4,000		4,000
Long-term Obligation Proceeds	2,729,236		-		-		-		-
<b>Total Revenues &amp; Transfers In</b>	\$ 2,960,812	\$	\$ 236,134	\$	\$ 168,210	\$	\$ 172,161	\$	\$ 171,044
<b>Expenditures &amp; Transfers Out</b>									
Non-personnel Expenses	\$ 412,069	\$	\$ 1,450,107	\$	\$ -	\$	\$ -	\$	\$ -
Debt Service/Debt Transfers Out	234,228		104,026		166,014		170,096		168,847
Charges from Others	-		-		2,196		-		-
<b>Total Expenditures &amp; Transfers Out</b>	\$ 646,297	\$	\$ 1,554,133	\$	\$ 168,210	\$	\$ 170,096	\$	\$ 168,847
<b>Total CFD 2015-1 Orangecrest Grove</b>	\$ 2,314,515	\$	\$ (1,317,999)	\$	\$ -	\$	\$ 2,065	\$	\$ 2,197
<b>770 - Successor Agency Trust Fund</b>									
<b>Revenues &amp; Transfers In</b>									
Taxes	\$ 14,893,755	\$	\$ 12,761,350	\$	\$ 12,696,650	\$	\$ 12,247,790	\$	\$ 17,445,300
Miscellaneous	2,429,963		111,001		2,536,360		2,575,400		2,606,860

**REVENUE AND EXPENDITURES BY FUND AND CATEGORY**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Other Financing Sources	(592,771)	-	-	-	-
Operating/Debt Transfers In	12,368,536	42,150,407	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 29,099,483</b>	<b>\$ 55,022,758</b>	<b>\$ 15,233,010</b>	<b>\$ 14,823,190</b>	<b>\$ 20,052,160</b>
<b>Expenditures &amp; Transfers Out</b>					
Non-personnel Expenses	\$ 293,217	\$ 254,600	\$ -	\$ -	\$ -
Special Projects	338,549	174,846	-	-	-
Debt Service/Debt Transfers Out	13,617,285	13,791,181	15,233,010	14,823,190	20,052,160
Capital Outlay	3,730,481	244,306	-	-	-
Operating Transfers Out	11,814,640	42,150,407	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 29,794,172</b>	<b>\$ 56,615,340</b>	<b>\$ 15,233,010</b>	<b>\$ 14,823,190</b>	<b>\$ 20,052,160</b>
<b>Total Successor Agency Trust Fund</b>	<b>\$ (694,689)</b>	<b>\$ (1,592,582)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Revenues and Transfers In</b>	<b>\$ 1,424,593,775</b>	<b>\$ 1,242,778,044</b>	<b>\$ 1,134,692,789</b>	<b>\$ 1,265,676,074</b>	<b>\$ 1,251,372,600</b>
<b>Total Expenditures and Transfers Out</b>	<b>\$ 1,447,705,281</b>	<b>\$ 1,274,967,305</b>	<b>\$ 1,224,268,952</b>	<b>\$ 1,355,280,287</b>	<b>\$ 1,318,136,775</b>

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# DEPARTMENT EXPENDITURE DETAILS

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The following schedule lists total proposed appropriations by department, fund, and major expenditure category. The schedule excludes the allocation of General Fund internal service departments produced by the cost allocation plan to provide a more informative picture of the department's operating costs within each fund. Significant changes between the FY 2021/22 Adopted Budget and/or the Proposed Annual Budgets are annotated and explained.

### EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>01 - Mayor</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 775,191	\$ 666,377	\$ 722,799	\$ 767,331	\$ 789,003
Non-personnel Expenses	27,600	18,643	43,145	65,102	69,084 (1)
Special Projects	29,426	13,147	72,740	70,779	72,055
Debt Service/Debt Transfers Out	8,811	-	-	-	-
Charges from Others	32	40	242	243	250
Charges to Others	-	(48,183)	-	-	-
<b>Total General Fund</b>	<b>\$ 841,060</b>	<b>\$ 650,024</b>	<b>\$ 838,926</b>	<b>\$ 903,455</b>	<b>\$ 930,392</b>
<b>Total Mayor</b>	<b>\$ 841,060</b>	<b>\$ 650,024</b>	<b>\$ 838,926</b>	<b>\$ 903,455</b>	<b>\$ 930,392</b>

(1) The increase as compared to FY 2021/22 is primarily due to a new budgeted item for The United States Conference of Mayors membership.

<b>02 - City Council</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 1,222,790	\$ 1,121,751	\$ 1,192,835	\$ 1,186,286	\$ 1,201,108
Non-personnel Expenses	37,302	26,337	84,860	88,944	94,706
Special Projects	-	-	-	3,704	3,811
Equipment Outlay	3,091	-	-	-	-
Debt Service/Debt Transfers Out	17,193	-	-	-	-
Charges from Others	34,186	46,973	46,532	45,976	46,311
<b>Total General Fund</b>	<b>\$ 1,314,562</b>	<b>\$ 1,195,061</b>	<b>\$ 1,324,227</b>	<b>\$ 1,324,910</b>	<b>\$ 1,345,936</b>
<b>Total City Council</b>	<b>\$ 1,314,562</b>	<b>\$ 1,195,061</b>	<b>\$ 1,324,227</b>	<b>\$ 1,324,910</b>	<b>\$ 1,345,936</b>

<b>11 - City Manager</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 3,717,561	\$ 3,317,258	\$ 3,901,705	\$ 4,150,382	\$ 4,220,954
Non-personnel Expenses	667,171	557,437	996,836	1,178,369	1,221,658
Special Projects	290,033	19,117	96,750	99,556	102,543
Equipment Outlay	1,279	1,896	-	-	-
Debt Service/Debt Transfers Out	31,520	-	-	-	-
Charges from Others	273,736	364,983	351,710	58,172	52,549 (2)
Charges to Others	(686,166)	(632,826)	(686,235)	(700,816)	(716,501)
<b>Total General Fund</b>	<b>\$ 4,295,134</b>	<b>\$ 3,627,865</b>	<b>\$ 4,660,766</b>	<b>\$ 4,785,663</b>	<b>\$ 4,881,203</b>

(2) The decrease as compared to FY 2021/22 is due to a reallocation of 311 Call Center charges to applicable City departments.

<b>110 - Measure Z Fund</b>					
Personnel Services	\$ 159,429	\$ 173,748	\$ 179,268	\$ 390,258	\$ 401,557
Non-personnel Expenses	2,850	6,119	1,344,704	2,776,918	2,739,035
Special Projects	593,004	1,106,832	-	-	-
<b>Total Measure Z Fund</b>	<b>\$ 755,283</b>	<b>\$ 1,286,699</b>	<b>\$ 1,523,972</b>	<b>\$ 3,167,176</b>	<b>\$ 3,140,592</b>

<b>215 - Grants and Restricted Programs</b>					
Personnel Services	\$ -	\$ -	\$ 139,513	\$ 140,748	\$ 145,949
Non-personnel Expenses	-	385	-	-	-
Special Projects	-	356,132	400,000	394,000	394,000

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Charges from Others	-	-	-	6,000	6,000
Charges to Others	-	-	(139,513)	(145,375)	(150,919)
<b>Total Grants and Restricted Programs</b>	<b>\$ -</b>	<b>\$ 356,517</b>	<b>\$ 400,000</b>	<b>\$ 395,373</b>	<b>\$ 395,030</b>

<b>Total City Manager</b>	<b>\$ 5,050,417</b>	<b>\$ 5,271,081</b>	<b>\$ 6,584,738</b>	<b>\$ 8,348,212</b>	<b>\$ 8,416,825</b>
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<b>12 - City Clerk</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 1,112,260	\$ 1,198,482	\$ 1,150,947	\$ 1,147,032	\$ 1,179,664
Non-personnel Expenses	538,533	630,533	822,359	223,354	832,461
Special Projects	3,062	1,982	14,490	15,000	15,450
Debt Service/Debt Transfers Out	12,894	-	-	-	-
Charges from Others	85,935	85,576	101,742	98,004	100,398
Charges to Others	(30,320)	(165,462)	(119,144)	(105,667)	(108,449)
<b>Total General Fund</b>	<b>\$ 1,722,364</b>	<b>\$ 1,751,111</b>	<b>\$ 1,970,394</b>	<b>\$ 1,377,723</b>	<b>\$ 2,019,524</b>

(3) The fluctuation is due to the timing of elections; Fiscal Year 2022/23 is a non-election year.

<b>110 - Measure Z Fund</b>					
Non-personnel Expenses	\$ -	\$ -	\$ -	\$ 18,500	\$ 23,000
Charges from Others	-	-	-	7,043	7,336
<b>Total Measure Z Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,543</b>	<b>\$ 30,336</b>

<b>Total City Clerk</b>	<b>\$ 1,722,364</b>	<b>\$ 1,751,111</b>	<b>\$ 1,970,394</b>	<b>\$ 1,403,266</b>	<b>\$ 2,049,860</b>
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<b>13 - Office of the City Attorney</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 5,649,429	\$ 5,769,478	\$ 5,698,841	\$ 5,941,937	\$ 6,085,513
Non-personnel Expenses	646,676	838,681	870,745	914,117	948,911
Special Projects	63,531	7	-	-	-
Debt Service/Debt Transfers Out	34,385	-	-	-	-
Capital Outlay	27,749	-	-	-	-
Charges from Others	5,698	5,698	5,698	5,869	6,045
Charges to Others	(424,596)	(1,594,119)	(1,497,107)	(1,566,391)	(1,606,014)
<b>Total General Fund</b>	<b>\$ 6,002,872</b>	<b>\$ 5,019,745</b>	<b>\$ 5,078,177</b>	<b>\$ 5,295,532</b>	<b>\$ 5,434,455</b>

<b>110 - Measure Z Fund</b>					
Personnel Services	\$ 291,735	\$ 301,801	\$ 321,221	\$ 332,702	\$ 347,162
Non-personnel Expenses	3,472	2,168	2,100	2,600	3,120
<b>Total Measure Z Fund</b>	<b>\$ 295,207</b>	<b>\$ 303,969</b>	<b>\$ 323,321</b>	<b>\$ 335,302</b>	<b>\$ 350,282</b>

<b>630 - Liability Insurance Trust</b>					
Personnel Services	\$ 285,177	\$ 398,376	\$ 297,522	\$ 303,175	\$ 315,520
Non-personnel Expenses	2,937,696	34,343,718	3,444,785	4,817,880	4,893,670
Special Projects	17	-	-	-	-
Debt Service/Debt Transfers Out	136	1,718	2,460	2,940	3,370
Charges from Others	-	1,227,552	1,168,148	1,226,763	1,263,855
<b>Total Liability Insurance Trust</b>	<b>\$ 3,223,026</b>	<b>\$ 35,971,364</b>	<b>\$ 4,912,915</b>	<b>\$ 6,350,758</b>	<b>\$ 6,476,415</b>

(4) The increase in FY 2020/21 is due to higher bodily injury claims and a potential GFT settlement expense of \$24 million.

<b>Total Office of the City Attorney</b>	<b>\$ 9,521,105</b>	<b>\$ 41,295,078</b>	<b>\$ 10,314,413</b>	<b>\$ 11,981,592</b>	<b>\$ 12,261,152</b>
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**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>21 - Human Resources</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 3,390,020	\$ 3,042,902	\$ 3,599,287	\$ 3,859,607	\$ 3,999,914
Non-personnel Expenses	260,826	220,171	341,784	368,663	390,128
Special Projects	53,448	92,868	119,060	119,060	119,060
Debt Service/Debt Transfers Out	38,898	-	-	-	-
Charges from Others	35,618	21,107	23,369	24,898	25,470
Charges to Others	(502,415)	(513,322)	(667,159)	(706,425)	(733,881)
<b>Total General Fund</b>	<b>\$ 3,276,395</b>	<b>\$ 2,863,726</b>	<b>\$ 3,416,341</b>	<b>\$ 3,665,803</b>	<b>\$ 3,800,691</b>
<b>110 - Measure Z Fund</b>					
Personnel Services	\$ 144,784	\$ 154,818	\$ 157,518	\$ 158,554	\$ 159,713
Non-personnel Expenses	1,408	1,430	1,230	1,300	1,560
<b>Total Measure Z Fund</b>	<b>\$ 146,192</b>	<b>\$ 156,248</b>	<b>\$ 158,748</b>	<b>\$ 159,854</b>	<b>\$ 161,273</b>
<b>215 - Grants and Restricted Programs</b>					
Personnel Services	\$ 8,133	\$ -	\$ -	\$ -	\$ -
Special Projects	3,446	-	-	-	-
<b>Total Grants and Restricted Program</b>	<b>\$ 11,579</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>610 - Workers' Compensation Trust</b>					
Personnel Services	\$ 695,102	\$ 369,578	\$ 601,472	\$ 585,397	\$ 595,070
Non-personnel Expenses	4,610,723	4,809,667	7,494,931	6,179,002	6,378,368
Debt Service/Debt Transfers Out	19,065	33,979	44,370	51,130	57,420
Charges from Others	396,132	338,557	322,123	343,052	358,424
<b>Total Workers' Compensation Trust</b>	<b>\$ 5,721,022</b>	<b>\$ 5,551,781</b>	<b>\$ 8,462,896</b>	<b>\$ 7,158,581</b>	<b>\$ 7,389,282</b>

(5) The decrease as compared to FY 2021/22 is due to the elimination of budgeting for non-cash (actuarial) claim adjustments.

<b>Total Human Resources</b>	<b>\$ 9,155,188</b>	<b>\$ 8,571,755</b>	<b>\$ 12,037,985</b>	<b>\$ 10,984,238</b>	<b>\$ 11,351,246</b>
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<b>22 - General Services</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 3,284,402	\$ 3,099,355	\$ 3,327,719	\$ 3,572,474	\$ 3,600,331
Non-personnel Expenses	1,154,653	1,074,545	1,354,972	1,402,293	1,457,904
Special Projects	770	353	5,000	5,000	4,735
Equipment Outlay	61,890	34,634	68,000	69,972	68,185
Debt Service/Debt Transfers Out	30,588	-	-	-	-
Capital Outlay	43,728	47,414	173,360	178,387	173,832
Charges from Others	218,056	158,428	31,290	44,620	44,688
Charges to Others	(664,025)	(667,298)	(372,242)	(382,631)	(375,676)
<b>Total General Fund</b>	<b>\$ 4,130,062</b>	<b>\$ 3,747,431</b>	<b>\$ 4,588,099</b>	<b>\$ 4,890,115</b>	<b>\$ 4,973,999</b>
<b>110 - Measure Z Fund</b>					
Personnel Services	\$ 423,745	\$ 447,619	\$ 460,101	\$ 468,422	\$ 470,083
Non-personnel Expenses	10,218	9,360	5,200	6,200	7,240
<b>Total Measure Z Fund</b>	<b>\$ 433,963</b>	<b>\$ 456,979</b>	<b>\$ 465,301</b>	<b>\$ 474,622</b>	<b>\$ 477,323</b>

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
<b>215 - Grants and Restricted Programs</b>									
Capital Outlay	\$ 614,833	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -
Charges to Others	(19,800)		-		-		-		-
<b>Total Grants and Restricted Program</b>	<b>\$ 595,033</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>401 - Capital Outlay</b>									
Capital Outlay	\$ 338,815	\$	\$ 13,365	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Capital Outlay</b>	<b>\$ 338,815</b>	<b>\$</b>	<b>\$ 13,365</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>420 - Measure Z - Capital Projects</b>									
Non-personnel Expenses	\$ 26,394	\$	\$ 43,556	\$	\$ -	\$	\$ -	\$	\$ -
Equipment Outlay	-		1,692,348		-		-		-
Capital Outlay	26,822,245		9,343,140		1,000,000		59,133,657		1,490,073
<b>Total Measure Z - Capital Projects</b>	<b>\$ 26,848,639</b>	<b>\$</b>	<b>\$ 11,079,044</b>	<b>\$</b>	<b>\$ 1,000,000</b>	<b>\$</b>	<b>\$ 59,133,657</b>	<b>\$</b>	<b>\$ 1,490,073</b>
(6) The increase in FY 2022/23 is for Measure Z Items #25-New Police Headquarters, and #26-Museum Expansion and Rehabilitation capital improvement projects.									
<b>530 - Airport</b>									
Personnel Services	\$ 737,106	\$	\$ 759,765	\$	\$ 760,732	\$	\$ 764,467	\$	\$ 774,114
Non-personnel Expenses	648,963		569,439		561,315		610,876		630,945
Equipment Outlay	53,245		15,706		-		-		-
Debt Service/Debt Transfers Out	41,617		53,316		66,690		75,410		83,530
Capital Outlay	29,894		506,454		-		-		-
Charges from Others	5,099		18,639		9,821		20,988		21,734
Charges to Others	-		-		(6,677)		(6,202)		(6,453)
<b>Total Airport</b>	<b>\$ 1,515,924</b>	<b>\$</b>	<b>\$ 1,923,319</b>	<b>\$</b>	<b>\$ 1,391,881</b>	<b>\$</b>	<b>\$ 1,465,539</b>	<b>\$</b>	<b>\$ 1,503,870</b>
<b>580 - Convention Center</b>									
Non-personnel Expenses	\$ 170,556	\$	\$ 96,655	\$	\$ 99,730	\$	\$ 142,240	\$	\$ 149,880
Special Projects	9,525,331		5,437,918		12,708,817		9,932,904		11,784,382
Debt Service/Debt Transfers Out	3,449,740		3,424,085		3,049,150		3,043,980		3,034,720
<b>Total Convention Center</b>	<b>\$ 13,145,627</b>	<b>\$</b>	<b>\$ 8,958,658</b>	<b>\$</b>	<b>\$ 15,857,697</b>	<b>\$</b>	<b>\$ 13,119,124</b>	<b>\$</b>	<b>\$ 14,968,982</b>
(7) The fluctuation represents the impact of the COVID-19 pandemic on Convention Center operations. FY 2022/23 and 2023/24 are budgeted for a gradual resumption of pre-covid activity levels.									
<b>582 - Cheech Marin Center</b>									
Non-personnel Expenses	\$ -	\$	\$ -	\$	\$ 67,900	\$	\$ 424,480	\$	\$ 439,665
Special Projects	-		-		400,000		825,000		850,000
Capital Outlay	-		3,726,114		-		-		-
<b>Total Cheech Marin Center</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ 3,726,114</b>	<b>\$</b>	<b>\$ 467,900</b>	<b>\$</b>	<b>\$ 1,249,480</b>	<b>\$</b>	<b>\$ 1,289,665</b>
(8) The increase as compared to FY 2021/22 is due to the first full year of management fees and operational costs for the Cheech Marin Center for Art and Culture.									
<b>650 - Central Garage</b>									
Personnel Services	\$ 3,819,421	\$	\$ 3,036,778	\$	\$ 3,835,994	\$	\$ 3,788,982	\$	\$ 3,843,425
Non-personnel Expenses	6,343,625		6,419,071		7,063,202		7,330,562		7,569,007
Equipment Outlay	99,341		47,511		1,006,100		1,035,277		1,065,300
Debt Service/Debt Transfers Out	112,475		208,864		273,760		316,060		355,510
Capital Outlay	209,833		703,167		-		-		-



**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Charges from Others	311,737	264,250	262,893	691,488	686,692 (9)
Charges to Others	(67,409)	(92,148)	(17,910)	(18,637)	(19,436)
<b>Total Central Garage</b>	<b>\$ 10,829,023</b>	<b>\$ 10,587,493</b>	<b>\$ 12,424,039</b>	<b>\$ 13,143,732</b>	<b>\$ 13,500,498</b>

(9) The increase as compared to FY 2021/22 is due to charges from Police and Fire for reimbursement for mechanic labor funded by Measure Z.

<b>Total General Services</b>	<b>\$ 57,837,086</b>	<b>\$ 40,492,403</b>	<b>\$ 36,194,917</b>	<b>\$ 93,476,269</b>	<b>\$ 38,204,410</b>
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**23 - Finance**

<b>101 - General Fund</b>					
Personnel Services	\$ 5,580,172	\$ 5,141,536	\$ 6,169,182	\$ 6,270,853	\$ 6,412,561
Non-personnel Expenses	506,742	650,628	979,755	1,270,789	1,304,953
Equipment Outlay	10,008	9,455	11,743	10,817	11,143
Debt Service/Debt Transfers Out	83,613	-	-	-	-
Charges from Others	198,432	204,957	234,483	428,868	447,456 (10)
Charges to Others	(114,096)	(146,121)	(309,996)	(305,079)	(314,442)
<b>Total General Fund</b>	<b>\$ 6,264,871</b>	<b>\$ 5,860,455</b>	<b>\$ 7,085,167</b>	<b>\$ 7,676,248</b>	<b>\$ 7,861,671</b>

(10) The increase as compared to FY 2021/22 is due to a reallocation of Call Center charges from Riverside Public Utilities.

<b>110 - Measure Z Fund</b>					
Personnel Services	\$ 11	\$ (840,916)	\$ (993,965)	\$ (1,029,220)	\$ (1,080,000)
Non-personnel Expenses	8,354	16,413	29,250	1,200	1,200
Debt Service/Debt Transfers Out	-	917,351	993,965	1,029,220	1,080,000
Charges from Others	-	6,962	8,437	-	-
Operating Transfers Out	18,266,026	-	-	-	-
<b>Total Measure Z Fund</b>	<b>\$ 18,274,391</b>	<b>\$ 99,810</b>	<b>\$ 37,687</b>	<b>\$ 1,200</b>	<b>\$ 1,200</b>

<b>291 - Special Districts</b>					
Non-personnel Expenses	\$ 4,640,767	\$ 4,632,306	\$ 4,712,100	\$ 4,742,808	\$ 4,791,246
<b>Total Special Districts</b>	<b>\$ 4,640,767</b>	<b>\$ 4,632,306</b>	<b>\$ 4,712,100</b>	<b>\$ 4,742,808</b>	<b>\$ 4,791,246</b>

<b>390 - Debt Service Fund - General</b>					
Personnel Services	\$ 318,943,839	\$ -	\$ -	\$ -	\$ -
Non-personnel Expenses	-	-	10,000	10,000	10,000
Debt Service/Debt Transfers Out	32,912,557	42,437,657	44,870,070	47,624,560	41,929,644 (11)
Charges to Others	(29,970,553)	-	-	-	-
Operating Transfers Out	-	41,624	-	-	-
<b>Total Debt Service Fund - General</b>	<b>\$ 321,885,843</b>	<b>\$ 42,479,281</b>	<b>\$ 44,880,070</b>	<b>\$ 47,634,560</b>	<b>\$ 41,939,644</b>

(11) The increase is for the anticipated debt issuance for Measure Z Items #25-New Police Headquarters, and #26-Museum Expansion and Rehabilitation capital improvement projects.

<b>442 - Hunter Business Park Assessment District</b>					
Special Projects	\$ -	\$ 1,179	\$ -	\$ -	\$ -
<b>Total Hunter Business Park Assessment District</b>	<b>\$ -</b>	<b>\$ 1,179</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>456 - CFD-Riverwalk Vista</b>					
Capital Outlay	\$ 224,575	\$ 88,877	\$ -	\$ -	\$ -
<b>Total CFD-Riverwalk Vista</b>	<b>\$ 224,575</b>	<b>\$ 88,877</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>620 - Unemployment Insurance</b>					
Non-personnel Expenses	\$ 137,081	\$ 551,823	\$ 121,316	\$ 150,872	\$ 154,088
<b>Total Unemployment Insurance</b>	<b>\$ 137,081</b>	<b>\$ 551,823</b>	<b>\$ 121,316</b>	<b>\$ 150,872</b>	<b>\$ 154,088</b>

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
<b>630 - Liability Insurance Trust</b>									
Personnel Services	\$ 241,935	\$	339,079	\$	223,427	\$	242,937	\$	252,896
Non-personnel Expenses	764,234		765,725		950,604		1,547,525		1,662,036 (12)
Special Projects	49,644		249,139		250,000		250,000		250,000
Equipment Outlay	250		186		377		300		310
Debt Service/Debt Transfers Out	150		1,900		2,720		3,240		3,730
Charges to Others	(336)		-		-		-		-
<b>Total Liability Insurance Trust</b>	<b>\$ 1,055,877</b>	<b>\$</b>	<b>1,356,029</b>	<b>\$</b>	<b>1,427,128</b>	<b>\$</b>	<b>2,044,002</b>	<b>\$</b>	<b>2,168,972</b>
(12) The increase is due to higher general liability insurance premiums.									
<b>640 - Central Stores</b>									
Personnel Services	\$ (367)	\$	668,319	\$	818,488	\$	860,393	\$	867,623
Non-personnel Expenses	-		91,438		85,655		97,894		103,202
Equipment Outlay	-		47,228		1,140		1,484		1,529
Debt Service/Debt Transfers Out	-		40,797		52,520		60,150		67,250
Charges from Others	-		11,222		130		157		245
Charges to Others	(121)		(803)		-		-		-
<b>Total Central Stores</b>	<b>\$ (488)</b>	<b>\$</b>	<b>858,201</b>	<b>\$</b>	<b>957,933</b>	<b>\$</b>	<b>1,020,078</b>	<b>\$</b>	<b>1,039,849</b>
<b>741 - Assessment District - Miscellaneous</b>									
Debt Service/Debt Transfers Out	\$ 413,756	\$	405,531	\$	410,260	\$	411,390	\$	409,610
<b>Total Assessment District - Miscellaneous</b>	<b>\$ 413,756</b>	<b>\$</b>	<b>405,531</b>	<b>\$</b>	<b>410,260</b>	<b>\$</b>	<b>411,390</b>	<b>\$</b>	<b>409,610</b>
<b>742 - Hunter Business Park Assessment District</b>									
Debt Service/Debt Transfers Out	\$ 1,003,570	\$	1,003,536	\$	1,008,330	\$	1,005,170	\$	1,005,970
<b>Total Hunter Business Park Assessment District</b>	<b>\$ 1,003,570</b>	<b>\$</b>	<b>1,003,536</b>	<b>\$</b>	<b>1,008,330</b>	<b>\$</b>	<b>1,005,170</b>	<b>\$</b>	<b>1,005,970</b>
<b>745 - Riverwalk Assessment District</b>									
Debt Service/Debt Transfers Out	\$ 721,165	\$	719,817	\$	722,940	\$	722,690	\$	720,680
<b>Total Riverwalk Assessment District</b>	<b>\$ 721,165</b>	<b>\$</b>	<b>719,817</b>	<b>\$</b>	<b>722,940</b>	<b>\$</b>	<b>722,690</b>	<b>\$</b>	<b>720,680</b>
<b>746 - Riverwalk Business Assessment District</b>									
Debt Service/Debt Transfers Out	\$ 293,770	\$	294,314	\$	296,760	\$	296,464	\$	295,482
<b>Total Riverwalk Business Assessment District</b>	<b>\$ 293,770</b>	<b>\$</b>	<b>294,314</b>	<b>\$</b>	<b>296,760</b>	<b>\$</b>	<b>296,464</b>	<b>\$</b>	<b>295,482</b>
<b>756 - CFD-Riverwalk Vista</b>									
Debt Service/Debt Transfers Out	\$ 297,902	\$	293,042	\$	307,500	\$	309,030	\$	310,239
<b>Total CFD-Riverwalk Vista</b>	<b>\$ 297,902</b>	<b>\$</b>	<b>293,042</b>	<b>\$</b>	<b>307,500</b>	<b>\$</b>	<b>309,030</b>	<b>\$</b>	<b>310,239</b>
<b>758 - CFD Sycamore Canyon 92-1</b>									
Debt Service/Debt Transfers Out	\$ 653,980	\$	652,557	\$	652,597	\$	646,136	\$	648,899
<b>Total CFD Syc. Canyon 92-1</b>	<b>\$ 653,980</b>	<b>\$</b>	<b>652,557</b>	<b>\$</b>	<b>652,597</b>	<b>\$</b>	<b>646,136</b>	<b>\$</b>	<b>648,899</b>
<b>759 - CFD 2006-1-Riverwalk Vista Area #2</b>									
Debt Service/Debt Transfers Out	\$ 375,299	\$	380,976	\$	378,223	\$	378,737	\$	378,885
<b>Total CFD 2006-1-Riverwalk Vista Area #2</b>	<b>\$ 375,299</b>	<b>\$</b>	<b>380,976</b>	<b>\$</b>	<b>378,223</b>	<b>\$</b>	<b>378,737</b>	<b>\$</b>	<b>378,885</b>

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
<b>760 - CFD 2014-2 Highlands</b>									
Non-personnel Expenses	\$ 420,429	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -
Debt Service/Debt Transfers Out	148,255		151,614		153,380		151,620		149,950
<b>Total CFD 2014-2 Highlands</b>	<b>\$ 568,684</b>	<b>\$</b>	<b>\$ 151,614</b>	<b>\$</b>	<b>\$ 153,380</b>	<b>\$</b>	<b>\$ 151,620</b>	<b>\$</b>	<b>\$ 149,950</b>
<b>761 - CFD 2013-1 Kunny Ranch</b>									
Debt Service/Debt Transfers Out	\$ -	\$	\$ -	\$	10,000	\$	10,000	\$	10,000
<b>Total CFD 2013-1 Kunny Ranch</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ 10,000</b>	<b>\$</b>	<b>\$ 10,000</b>	<b>\$</b>	<b>\$ 10,000</b>
<b>762 - CFD 2015-1 Orangecrest Grove</b>									
Non-personnel Expenses	\$ 412,069	\$	1,450,107	\$	\$ -	\$	\$ -	\$	\$ -
Debt Service/Debt Transfers Out	234,228		104,026		166,014		170,096		168,847
<b>Total CFD 2015-1 Orangecrest Grove</b>	<b>\$ 646,297</b>	<b>\$</b>	<b>\$ 1,554,133</b>	<b>\$</b>	<b>\$ 166,014</b>	<b>\$</b>	<b>\$ 170,096</b>	<b>\$</b>	<b>\$ 168,847</b>
<b>Total Finance</b>	<b>\$ 357,457,340</b>	<b>\$</b>	<b>\$ 61,383,481</b>	<b>\$</b>	<b>\$ 63,327,405</b>	<b>\$</b>	<b>\$ 67,371,101</b>	<b>\$</b>	<b>\$ 62,055,232</b>
<b>24 - Innovation and Technology</b>									
<b>101 - General Fund</b>									
Personnel Services	\$ 7,899,488	\$	7,607,351	\$	8,388,317	\$	8,680,072	\$	8,822,036
Non-personnel Expenses	4,494,428		4,129,828		5,151,255		5,622,898		6,276,711
Equipment Outlay	20,650		12,606		65,000		65,000		65,000
Debt Service/Debt Transfers Out	273,351		256,160		256,160		93,200		-
Capital Outlay	-		93		-		-		-
Charges from Others	21,540		-		-		2,549		2,276
Charges to Others	(1,861,435)		(2,840,995)		(1,994,732)		(2,214,756)		(2,344,720)
<b>Total General Fund</b>	<b>\$ 10,848,022</b>	<b>\$</b>	<b>\$ 9,165,043</b>	<b>\$</b>	<b>\$ 11,866,000</b>	<b>\$</b>	<b>\$ 12,248,963</b>	<b>\$</b>	<b>\$ 12,821,303</b>
<b>110 - Measure Z Fund</b>									
Personnel Services	\$ 95,301	\$	119,916	\$	134,769	\$	133,094	\$	139,106
Non-personnel Expenses	711		650		-		1,300		1,560
Equipment Outlay	547,357		348,296		865,231		865,606		859,334
<b>Total Measure Z Fund</b>	<b>\$ 643,369</b>	<b>\$</b>	<b>\$ 468,862</b>	<b>\$</b>	<b>\$ 1,000,000</b>	<b>\$</b>	<b>\$ 1,000,000</b>	<b>\$</b>	<b>\$ 1,000,000</b>
<b>401 - Capital Outlay</b>									
Non-personnel Expenses	\$ -	\$	29,916	\$	\$ -	\$	\$ -	\$	\$ -
Equipment Outlay	-		1,026,066		-		-		-
Capital Outlay	1,278,083		757,762		-		-		-
<b>Total Capital Outlay</b>	<b>\$ 1,278,083</b>	<b>\$</b>	<b>\$ 1,813,744</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>420 - Measure Z - Capital Projects</b>									
Equipment Outlay	\$ -	\$	1,666,029	\$	\$ -	\$	\$ -	\$	\$ -
Capital Outlay	35,881		657,226		-		-		-
<b>Total Measure Z - Capital Projects</b>	<b>\$ 35,881</b>	<b>\$</b>	<b>\$ 2,323,255</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>Total Innovation and Technology</b>	<b>\$ 12,805,355</b>	<b>\$</b>	<b>\$ 13,770,904</b>	<b>\$</b>	<b>\$ 12,866,000</b>	<b>\$</b>	<b>\$ 13,248,963</b>	<b>\$</b>	<b>\$ 13,821,303</b>
<b>28 - Community Development</b>									
<b>101 - General Fund</b>									
Personnel Services	\$ 11,321,317	\$	10,119,770	\$	12,617,846	\$	13,527,097	\$	13,847,769
Non-personnel Expenses	1,792,189		1,391,208		2,240,627		2,618,463		2,769,857
Special Projects	1,543,114		655,568		1,551,114		1,609,192		1,643,376

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Equipment Outlay	226,173	86,958	32,000	32,730	33,712
Debt Service/Debt Transfers Out	328,817	-	-	-	-
Capital Outlay	-	118,688	-	-	-
Charges from Others	1,387,555	808,328	860,119	952,654	961,338
Charges to Others	(1,862,220)	(1,674,880)	(1,545,454)	(1,472,642)	(1,502,284)
<b>Total General Fund</b>	<b>\$ 14,736,945</b>	<b>\$ 11,505,640</b>	<b>\$ 15,756,252</b>	<b>\$ 17,267,494</b>	<b>\$ 17,753,768</b>

<b>110 - Measure Z Fund</b>					
Personnel Services	\$ 299,220	\$ 350,739	\$ 353,787	\$ 1,938,321	\$ 1,995,237
Non-personnel Expenses	600,204	249,715	985,972	959,126	963,456
Special Projects	51,317	(51,317)	-	-	-
Equipment Outlay	-	-	-	115,000	-
<b>Total Measure Z Fund</b>	<b>\$ 950,741</b>	<b>\$ 549,137</b>	<b>\$ 1,339,759</b>	<b>\$ 3,012,447</b>	<b>\$ 2,958,693</b>

<b>170 - Development</b>					
Personnel Services	\$ 384,122	\$ 307,724	\$ 460,099	\$ 442,909	\$ 460,734
Non-personnel Expenses	42,802	14,547	27,680	101,020	105,810
Special Projects	500,000	500,000	-	-	-
Charges from Others	274,264	201,610	217,767	219,988	220,149
Charges to Others	(609,300)	(327,582)	(49,257)	(51,468)	(53,554)
<b>Total Development</b>	<b>\$ 591,888</b>	<b>\$ 696,299</b>	<b>\$ 656,289</b>	<b>\$ 712,449</b>	<b>\$ 733,139</b>

(13) The increase is due to higher property insurance costs resulting from updated property appraisals.

<b>215 - Grants and Restricted Programs</b>					
Non-personnel Expenses	\$ -	\$ -	\$ 39,590	\$ 54,900	\$ 55,797
Operating Grants	16,736	36,391	-	-	-
Debt Service/Debt Transfers Out	-	207,980	207,980	207,980	207,970
Capital Outlay	425,500	1,037,844	-	-	-
Charges from Others	-	558,083	582,850	486,936	495,935
Charges to Others	(67,176)	(546,850)	-	-	-
<b>Total Grants and Restricted Program</b>	<b>\$ 375,060</b>	<b>\$ 1,293,448</b>	<b>\$ 830,420</b>	<b>\$ 749,816</b>	<b>\$ 759,702</b>

<b>220 - CDBG-Community Development</b>					
Personnel Services	\$ 415,467	\$ 400,010	\$ 477,488	\$ 521,591	\$ 542,291
Non-personnel Expenses	80,807	58,888	66,110	83,875	92,968
Special Projects	492,117	1,165,584	2,609,025	2,635,115	2,661,466
Operating Grants	108,890	-	-	-	-
Debt Service/Debt Transfers Out	7,779	24,606	33,220	38,830	44,060
Capital Outlay	2,106,395	1,893,705	-	-	-
Charges from Others	62,233	60,554	107,979	99,218	98,860
Charges to Others	(26,570)	(24,862)	(93,030)	(110,370)	(112,577)
<b>Total CDBG-Community Development</b>	<b>\$ 3,247,118</b>	<b>\$ 3,578,485</b>	<b>\$ 3,200,792</b>	<b>\$ 3,268,259</b>	<b>\$ 3,327,068</b>

<b>221 - Home Investment Partnership Program</b>					
Special Projects	\$ 985,658	\$ 660,020	\$ 1,041,981	\$ 1,087,393	\$ 1,098,267
Charges from Others	113,494	114,629	115,776	120,822	122,030
<b>Total Home Investment Partnership Program</b>	<b>\$ 1,099,152</b>	<b>\$ 774,649</b>	<b>\$ 1,157,757</b>	<b>\$ 1,208,215</b>	<b>\$ 1,220,297</b>

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>222 - Housing Opportunity for Persons w/Aids</b>					
Special Projects	\$ 2,763,489	\$ 2,776,414	\$ 3,007,964	\$ 3,568,646	\$ 3,640,019
Charges from Others	53,108	48,924	93,030	110,370	112,577
<b>Total Housing Opportunity for Persons w/Aid</b>	<b>\$ 2,816,597</b>	<b>\$ 2,825,338</b>	<b>\$ 3,100,994</b>	<b>\$ 3,679,016</b>	<b>\$ 3,752,596</b>

<b>223 - Development Grants</b>					
Personnel Services	\$ 225,762	\$ 131,957	\$ -	\$ -	\$ -
Non-personnel Expenses	46,742	-	-	-	-
Operating Grants	1,722,700	11,342,959	-	-	-
Capital Outlay	31,663	617,331	-	-	-
Operating Transfers Out	-	361,494	-	-	-
<b>Total Development Grants</b>	<b>\$ 2,026,867</b>	<b>\$ 12,453,741</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>225 - Neighborhood Stabilization Program</b>					
Capital Outlay	\$ 30,207	\$ 3,924	\$ -	\$ -	\$ -
<b>Total Neighborhood Stabilization Program</b>	<b>\$ 30,207</b>	<b>\$ 3,924</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>280 - Housing Authority</b>					
Personnel Services	\$ 878,007	\$ 916,445	\$ 973,856	\$ 990,122	\$ 1,023,124
Non-personnel Expenses	111,896	67,729	218,170	230,020	237,147
Special Projects	-	-	-	150,000	150,000
Debt Service/Debt Transfers Out	19,812	54,832	73,440	85,560	96,840
Capital Outlay	1,851,934	772,497	-	-	-
Charges from Others	266,164	153,455	158,145	161,412	163,388
Charges to Others	(261,839)	(429,653)	(289,364)	(359,886)	(368,688)
<b>Total Housing Authority</b>	<b>\$ 2,865,974</b>	<b>\$ 1,535,305</b>	<b>\$ 1,134,247</b>	<b>\$ 1,257,228</b>	<b>\$ 1,301,811</b>

<b>420 - Measure Z - Capital Projects</b>					
Capital Outlay	\$ 173,546	\$ -	\$ -	\$ -	\$ -
<b>Total Measure Z - Capital Projects</b>	<b>\$ 173,546</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>581 - Entertainment</b>					
Non-personnel Expenses	\$ 6,137,931	\$ 1,340,260	\$ 7,106,247	\$ 6,017,172	\$ 6,677,134 (14)
Special Projects	632,500	400,000	835,000	725,000	835,000
Debt Service/Debt Transfers Out	3,355,503	3,027,026	3,137,640	3,118,010	3,126,980
Charges from Others	535	267	278	566	416
<b>Total Entertainment</b>	<b>\$ 10,126,469</b>	<b>\$ 4,767,553</b>	<b>\$ 11,079,165</b>	<b>\$ 9,860,748</b>	<b>\$ 10,639,530</b>

(14) The fluctuation represents the impact of the COVID-19 pandemic on entertainment venue operations. FY 2022/23 and 2023/24 are budgeted a gradual resumption of pre-covid activity levels.

<b>Total Community Development</b>	<b>\$ 39,040,564</b>	<b>\$ 39,983,519</b>	<b>\$ 38,255,675</b>	<b>\$ 41,015,672</b>	<b>\$ 42,446,604</b>
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<b>31 - Police</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 95,845,148	\$ 87,352,616	\$ 93,008,940	\$ 97,492,076	\$ 98,915,451
Non-personnel Expenses	8,284,431	8,656,820	7,696,896	9,219,098	9,969,189 (15)
Special Projects	363,537	359,687	379,130	389,023	399,203
Operating Grants	(15,947)	(9,900)	-	-	-
Equipment Outlay	32,639	23,550	-	-	-
Debt Service/Debt Transfers Out	8,984,585	8,924,900	9,146,000	9,044,050	1,791,140 (16)

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Charges from Others	852,120	728,238	869,416	942,473	964,387
Charges to Others	(2,615,950)	(2,886,749)	(2,351,648)	(2,684,744)	(2,754,834)
Operating Transfers Out	826,698	-	-	-	-
<b>Total General Fund</b>	<b>\$ 112,557,261</b>	<b>\$ 103,149,162</b>	<b>\$ 108,748,734</b>	<b>\$ 114,401,976</b>	<b>\$ 109,284,536</b>

(15) The increase is due primarily to increased liability insurance.

(16) The decrease is due to the pay off of the 2004 Safety Pension Obligation Bonds in Fiscal Year 2022/23.

<b>110 - Measure Z Fund</b>					
Personnel Services	\$ 8,802,116	\$ 11,031,428	\$ 14,035,614	\$ 17,538,125	\$ 18,082,941
Non-personnel Expenses	478,675	541,910	921,926	1,791,484	1,774,254
Special Projects	1,199,202	627,584	2,180,909	2,308,527	2,269,017
Equipment Outlay	-	-	345,000	870,000	-
Debt Service/Debt Transfers Out	-	-	-	1,348,606	5,833,125
<b>Total Measure Z Fund</b>	<b>\$ 10,479,993</b>	<b>\$ 12,200,922</b>	<b>\$ 17,483,449</b>	<b>\$ 23,856,742</b>	<b>\$ 27,959,337</b>

(17) The increase is for anticipated debt costs for Measure Z Items #25-New Police Headquarters capital improvement project.

<b>215 - Grants and Restricted Programs</b>					
Personnel Services	\$ 320,383	\$ 808,752	\$ -	\$ -	\$ -
Non-personnel Expenses	308,079	666,014	-	-	-
Operating Grants	1,636,106	937,216	-	-	-
Equipment Outlay	326,113	57,341	-	-	-
Charges from Others	1,609	661	1,090	540	554
<b>Total Grants and Restricted Program</b>	<b>\$ 2,592,290</b>	<b>\$ 2,469,984</b>	<b>\$ 1,090</b>	<b>\$ 540</b>	<b>\$ 554</b>

<b>Total Police</b>	<b>\$ 125,629,544</b>	<b>\$ 117,820,068</b>	<b>\$ 126,233,273</b>	<b>\$ 138,259,258</b>	<b>\$ 137,244,427</b>
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<b>35 - Fire</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 53,389,907	\$ 53,195,227	\$ 49,204,671	\$ 53,319,041	\$ 54,132,489
Non-personnel Expenses	3,197,349	3,645,301	3,222,023	3,657,302	3,864,098
Special Projects	(4,021)	-	-	-	-
Operating Grants	-	485,686	-	-	-
Equipment Outlay	5,585	3,775	11,430	11,773	12,126
Debt Service/Debt Transfers Out	4,137,812	4,248,450	4,390,960	4,240,480	145,740
Capital Outlay	-	52,610	-	-	-
Charges from Others	4,472,351	5,320,156	3,422,208	4,871,121	5,001,280
Charges to Others	(3,369,125)	(3,544,787)	(1,448,949)	(2,962,545)	(3,024,123)
Operating Transfers Out	189,046	189,046	189,046	-	-
<b>Total General Fund</b>	<b>\$ 62,018,904</b>	<b>\$ 63,595,464</b>	<b>\$ 58,991,389</b>	<b>\$ 63,137,172</b>	<b>\$ 60,131,610</b>

(18) The increase is primarily due to the transfer of 14 firefighters from the Measure Z fund to the General fund and estimated overtime costs.

(19) The increase is due primarily to increased liability insurance.

(20) The decrease is due to the pay off of the 2004 Safety Pension Obligation Bonds in Fiscal Year 2022/23.

(21) The increase is due to internal charges from Fire Operations to the Paramedic Program. There is an offsetting decrease in Charges to Other resulting in a zero net increase to the General Fund.

<b>110 - Measure Z Fund</b>					
Personnel Services	\$ 3,371,711	\$ 3,714,699	\$ 5,677,142	\$ 4,176,007	\$ 4,139,543
Non-personnel Expenses	260,729	84,310	70,402	84,117	91,647
Special Projects	1,554,162	2,460,919	327,084	2,114,600	2,966,000

**EXPENDITURES BY DEPARTMENT AND FUND**

	<b>Actual FY 2019/20</b>	<b>Actual FY 2020/21</b>	<b>Adopted FY 2021/22</b>	<b>Proposed FY 2022/23</b>	<b>Proposed FY 2023/24</b>
Equipment Outlay	-	-	-	265,000	-
Debt Service/Debt Transfers Out	1,607,452	1,607,460	1,607,460	1,492,400	1,492,395
<b>Total Measure Z Fund</b>	<b>\$ 6,794,054</b>	<b>\$ 7,867,388</b>	<b>\$ 7,682,088</b>	<b>\$ 8,132,124</b>	<b>\$ 8,689,585</b>

(22) The decrease is due to the transfer of 14 Firefighters back to the General Fund.

(23) The increase is due to changes in Fire's Vehicle Replacement & Maintenance Plan, Measure Z Item # 14.

<b>205 - UASI</b>					
Personnel Services	\$ 256,598	\$ 317,135	\$ -	\$ -	\$ -
Capital Outlay	497,255	873,423	-	-	-
<b>Total UASI</b>	<b>\$ 753,853</b>	<b>\$ 1,190,558</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>215 - Grants and Restricted Programs</b>					
Personnel Services	\$ 652,873	\$ 1,255,328	\$ 191,681	\$ 196,625	\$ 204,769
Non-personnel Expenses	1,015,717	800,740	28,885	29,897	31,102
Operating Grants	145,937	(211,843)	-	-	-
Equipment Outlay	68,481	404,591	-	-	-
Charges from Others	340,539	320,394	428,228	451,208	455,948
<b>Total Grants and Restricted Program</b>	<b>\$ 2,223,547</b>	<b>\$ 2,569,210</b>	<b>\$ 648,794</b>	<b>\$ 677,730</b>	<b>\$ 691,819</b>

<b>Total Fire</b>	<b>\$ 71,790,358</b>	<b>\$ 75,222,620</b>	<b>\$ 67,322,271</b>	<b>\$ 71,947,026</b>	<b>\$ 69,513,014</b>
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<b>41 - Public Works</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 15,180,490	\$ 13,362,041	\$ 15,462,354	\$ 16,409,041	\$ 16,741,088
Non-personnel Expenses	9,659,469	9,594,894	11,999,880	11,369,932	12,078,775
Special Projects	3,625	3,000	17,380	17,681	17,991
Operating Grants	27,051	-	-	-	-
Equipment Outlay	315,752	21,877	23,500	23,500	24,205
Debt Service/Debt Transfers Out	1,597,450	1,369,790	1,359,020	1,347,580	1,352,810
Capital Outlay	(8,727)	-	-	-	-
Charges from Others	2,152,630	2,253,363	2,353,160	2,280,928	2,278,101
Charges to Others	(11,720,887)	(13,589,899)	(13,363,887)	(13,184,184)	(13,400,954)
Operating Transfers Out	8,096	-	-	-	-
<b>Total General Fund</b>	<b>\$ 17,214,949</b>	<b>\$ 13,015,066</b>	<b>\$ 17,851,407</b>	<b>\$ 18,264,478</b>	<b>\$ 19,092,016</b>

<b>110 - Measure Z Fund</b>					
Non-personnel Expenses	\$ 2,018,472	\$ 994,585	\$ 1,000,000	\$ 3,250,000	\$ 3,250,000
Equipment Outlay	-	-	2,000,000	1,000,000	1,050,000
<b>Total Measure Z Fund</b>	<b>\$ 2,018,472</b>	<b>\$ 994,585</b>	<b>\$ 3,000,000</b>	<b>\$ 4,250,000</b>	<b>\$ 4,300,000</b>

<b>215 - Grants and Restricted Programs</b>					
Operating Grants	\$ 160,694	\$ 67,751	\$ -	\$ -	\$ -
Capital Outlay	1,542,086	1,354,747	-	-	-
Charges to Others	(1,542,086)	(1,354,747)	-	-	-
<b>Total Grants and Restricted Program</b>	<b>\$ 160,694</b>	<b>\$ 67,751</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>230 - Special Gas Tax</b>					
Non-personnel Expenses	\$ -	\$ 1,532	\$ -	\$ -	\$ -
Capital Outlay	7,509,662	8,011,734	12,002,633	11,801,099	10,730,945

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Charges from Others	2,287,097	3,087,102	3,087,097	3,087,097	3,087,097
<b>Total Special Gas Tax</b>	<b>\$ 9,796,759</b>	<b>\$ 11,100,368</b>	<b>\$ 15,089,730</b>	<b>\$ 14,888,196</b>	<b>\$ 13,818,042</b>

<b>240 - Air Quality Improvement Fund</b>					
Non-personnel Expenses	\$ 220,932	\$ 14,675	\$ 103,270	\$ 103,200	\$ 103,200
Special Projects	56,435	50,885	316,800	316,800	316,800
Equipment Outlay	542,480	-	-	-	-
Capital Outlay	-	11,850	-	-	-
Charges from Others	1,549	1,561	1,630	1,565	1,681
<b>Total Air Quality Improvement Fund</b>	<b>\$ 821,396</b>	<b>\$ 78,971</b>	<b>\$ 421,700</b>	<b>\$ 421,565</b>	<b>\$ 421,681</b>

<b>260 - NPDES Storm Drain</b>					
Personnel Services	\$ 290,718	\$ 275,865	\$ 272,298	\$ 316,909	\$ 325,358
Non-personnel Expenses	22,058	14,920	162,180	166,463	171,095
Special Projects	112,334	127,146	830,000	457,000	457,000
Capital Outlay	42,581	2,505	-	250,000	-
Charges from Others	577,009	490,499	408,935	409,469	422,311
<b>Total NPDES Storm Drain</b>	<b>\$ 1,044,700</b>	<b>\$ 910,935</b>	<b>\$ 1,673,413</b>	<b>\$ 1,599,841</b>	<b>\$ 1,375,764</b>

<b>291 - Special Districts</b>					
Non-personnel Expenses	\$ 289,656	\$ 292,025	\$ -	\$ -	\$ -
Special Projects	471	69,358	-	-	-
Charges from Others	267,066	180,746	-	-	-
<b>Total Special Districts</b>	<b>\$ 557,193</b>	<b>\$ 542,129</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>292 - Riverwalk LMD</b>					
Non-personnel Expenses	\$ -	\$ -	\$ 253,138	\$ 258,150	\$ 263,250
Special Projects	-	-	66,329	-	-
Charges from Others	-	-	50,367	118,743	119,614
<b>Total Riverwalk LMD</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 369,834</b>	<b>\$ 376,893</b>	<b>\$ 382,864</b>

<b>293 - Highlander LMD</b>					
Non-personnel Expenses	\$ -	\$ -	\$ 119,028	\$ 120,080	\$ 122,267
Special Projects	-	-	413	420	433
<b>Total Highlander LMD</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 119,441</b>	<b>\$ 120,500</b>	<b>\$ 122,700</b>

<b>391 - Debt Service Fund - Public Work</b>					
Debt Service/Debt Transfers Out	\$ 2,998,238	\$ 2,997,238	\$ 2,997,490	\$ 2,998,740	\$ 2,995,740
Charges to Others	(2,998,238)	-	-	-	-
<b>Total Debt Service Fund - Public Works</b>	<b>\$ -</b>	<b>\$ 2,997,238</b>	<b>\$ 2,997,490</b>	<b>\$ 2,998,740</b>	<b>\$ 2,995,740</b>

<b>410 - Storm Drain</b>					
Capital Outlay	\$ 809,970	\$ 1,096,991	\$ 150,000	\$ 132,111	\$ 130,700
<b>Total Storm Drain</b>	<b>\$ 809,970</b>	<b>\$ 1,096,991</b>	<b>\$ 150,000</b>	<b>\$ 132,111</b>	<b>\$ 130,700</b>

<b>420 - Measure Z - Capital Projects</b>					
Capital Outlay	\$ 460,494	\$ 4,485,116	\$ 4,327,568	\$ 12,960,460	\$ 11,399,060 (24)
<b>Total Measure Z - Capital Projects</b>	<b>\$ 460,494</b>	<b>\$ 4,485,116</b>	<b>\$ 4,327,568</b>	<b>\$ 12,960,460</b>	<b>\$ 11,399,060</b>

(24) The increase is due to additional funds allocated to critical needs by City Council at the May 3, 2022 City Council Meeting.



**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>430 - Capital Outlay - Grants</b>					
Capital Outlay	\$ 2,028,601	\$ 3,266,823	\$ -	\$ -	\$ -
<b>Total Capital Outlay - Grants</b>	<b>\$ 2,028,601</b>	<b>\$ 3,266,823</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>431 - Transportation Projects</b>					
Capital Outlay	\$ 27,316	\$ 227,857	\$ -	\$ -	\$ -
<b>Total Transportation Projects</b>	<b>\$ 27,316</b>	<b>\$ 227,857</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>432 - Measure A Capital Outlay</b>					
Debt Service/Debt Transfers Out	\$ 5,065	\$ 2,999,055	\$ 2,999,490	\$ 3,000,740	\$ 2,997,740
Capital Outlay	1,964,430	7,568,593	7,494,600	6,767,000	4,232,890
Charges from Others	2,998,238	-	-	-	-
<b>Total Measure A Capital Outlay</b>	<b>\$ 4,967,733</b>	<b>\$ 10,567,648</b>	<b>\$ 10,494,090</b>	<b>\$ 9,767,740</b>	<b>\$ 7,230,630</b>
<b>433 - Transportation Development Impact Fees</b>					
Capital Outlay	\$ 268,244	\$ 1,481,242	\$ -	\$ -	\$ -
<b>Total Transportation Development Impact Fees</b>	<b>\$ 268,244</b>	<b>\$ 1,481,242</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>434 - Transportation Uniform Mitigation Fee</b>					
Capital Outlay	\$ 708,474	\$ 3,587,785	\$ -	\$ -	\$ -
<b>Total Transportation Uniform Mitigation Fee</b>	<b>\$ 708,474</b>	<b>\$ 3,587,785</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>540 - Refuse</b>					
Personnel Services	\$ 5,650,581	\$ 4,917,725	\$ 6,177,185	\$ 6,369,034	\$ 6,477,955
Non-personnel Expenses	9,785,453	11,803,112	12,767,327	13,282,929	13,700,888
Special Projects	5,232,213	5,554,187	5,715,489	6,541,656	6,736,614 (25)
Equipment Outlay	755,112	381,645	884,000	900,000	500,000
Debt Service/Debt Transfers Out	183,075	291,292	375,320	545,100	596,185 (26)
Capital Outlay	12,268	88,654	-	-	-
Charges from Others	3,757,339	3,916,277	3,761,982	3,485,899	3,468,719
Charges to Others	(272,427)	(196,845)	(87,452)	(46,414)	(46,428)
<b>Total Refuse</b>	<b>\$ 25,103,614</b>	<b>\$ 26,756,047</b>	<b>\$ 29,593,851</b>	<b>\$ 31,078,204</b>	<b>\$ 31,433,933</b>
(25) The increase is due to higher disposal fees, increased tonnage and recycling fees.					
(26) The increase is due to new debt issued to fund the purchase of refuse vehicles.					
<b>550 - Sewer</b>					
Personnel Services	\$ 14,601,244	\$ 13,216,304	\$ 15,668,601	\$ 15,639,778	\$ 15,869,154
Non-personnel Expenses	12,639,214	12,919,273	16,493,726	17,483,969	16,907,227
Special Projects	1,910,991	1,962,256	2,210,600	2,268,632	2,328,547
Equipment Outlay	1,713,555	480,621	1,629,094	1,280,650	924,110
Debt Service/Debt Transfers Out	23,863,820	24,551,249	26,550,578	26,714,057	28,027,412
Capital Outlay	12,383,838	11,327,846	22,055,000	2,106,283	1,402,804 (27)
Charges from Others	3,014,440	3,054,967	2,738,929	2,225,195	2,255,966
Charges to Others	(1,504,962)	(1,601,537)	(1,612,156)	(1,723,289)	(996,682)
<b>Total Sewer</b>	<b>\$ 68,622,140</b>	<b>\$ 65,910,979</b>	<b>\$ 85,734,372</b>	<b>\$ 65,995,275</b>	<b>\$ 66,718,538</b>
(27) The decrease is due to less funding allocated for capital improvement projects.					
<b>570 - Public Parking</b>					
Personnel Services	\$ 998,422	\$ 1,158,907	\$ 1,352,501	\$ 1,418,794	\$ 1,447,508
Non-personnel Expenses	2,912,297	2,897,851	4,272,414	4,696,774	5,035,451
Debt Service/Debt Transfers Out	1,709,635	1,732,141	1,756,150	1,770,580	1,782,910

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Capital Outlay	-	-	-	1,250,000	190,000
Charges from Others	367,697	374,017	371,155	355,778	364,769
Charges to Others	(1,094,701)	(1,039,345)	(1,008,222)	(1,015,823)	(1,036,464)
<b>Total Public Parking</b>	<b>\$ 4,893,350</b>	<b>\$ 5,123,571</b>	<b>\$ 6,743,998</b>	<b>\$ 8,476,103</b>	<b>\$ 7,784,174</b>

(28) The increase is for the Garage 3 Structural Maintenance and Parking Access Revenue Control System capital improvement projects.

<b>Total Public Works</b>	<b>\$ 139,504,099</b>	<b>\$ 152,211,102</b>	<b>\$ 178,566,894</b>	<b>\$ 171,330,106</b>	<b>\$ 167,205,842</b>
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<b>51 - Library</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 4,690,241	\$ 3,851,854	\$ 5,057,472	\$ 5,338,317	\$ 5,412,502
Non-personnel Expenses	1,625,505	1,421,028	1,920,914	2,032,533	2,106,510
Special Projects	45,825	74,849	-	-	-
Debt Service/Debt Transfers Out	911,827	771,980	768,650	765,870	766,920
Charges from Others	1,256,429	1,201,570	1,247,720	199,894	203,190
Charges to Others	(1,146,875)	(1,100,649)	(1,088,420)	-	-
<b>Total General Fund</b>	<b>\$ 7,382,952</b>	<b>\$ 6,220,632</b>	<b>\$ 7,906,336</b>	<b>\$ 8,336,614</b>	<b>\$ 8,489,122</b>

(29) The decrease is due to the elimination of Library Services charging Measure I property tax revenues. The measure ends in Fiscal Year 2021/22.

<b>110 - Measure Z Fund</b>					
Non-personnel Expenses	\$ 121,809	\$ 339,822	\$ 372,829	\$ -	\$ -
Debt Service/Debt Transfers Out	5,119,500	2,755,580	2,751,200	2,742,130	2,738,750
<b>Total Measure Z Fund</b>	<b>\$ 5,241,309</b>	<b>\$ 3,095,402</b>	<b>\$ 3,124,029</b>	<b>\$ 2,742,130</b>	<b>\$ 2,738,750</b>

(30) The decrease is due to the end of funding approved for Library Security Guards, Measure Z Item #40.

<b>215 - Grants and Restricted Programs</b>					
Non-personnel Expenses	\$ 2,680	\$ 63,730	\$ -	\$ -	\$ -
Special Projects	265,921	203,178	-	-	-
Operating Grants	29,710	84,324	-	-	-
<b>Total Grants and Restricted Program</b>	<b>\$ 298,311</b>	<b>\$ 351,232</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Total Library</b>	<b>\$ 12,922,572</b>	<b>\$ 9,667,266</b>	<b>\$ 11,030,365</b>	<b>\$ 11,078,744</b>	<b>\$ 11,227,872</b>
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<b>52 - Parks, Recreation &amp; Community Services</b>					
<b>101 - General Fund</b>					
Personnel Services	\$ 8,676,772	\$ 7,064,199	\$ 9,742,607	\$ 10,560,741	\$ 10,785,910
Non-personnel Expenses	9,193,604	9,213,906	10,203,210	10,731,102	11,277,423
Special Projects	422,505	451,551	470,127	459,707	403,107
Equipment Outlay	18,324	42,637	44,444	28,410	28,410
Debt Service/Debt Transfers Out	3,957,365	1,980,700	1,955,630	1,462,070	1,474,080
Capital Outlay	39,244	13,073	-	-	-
Charges from Others	422,623	425,661	429,819	456,150	454,767
Charges to Others	(2,390,221)	(1,276,300)	(647,452)	(596,472)	(595,040)
Operating Transfers Out	4,017	-	-	-	-
<b>Total General Fund</b>	<b>\$ 20,344,233</b>	<b>\$ 17,915,427</b>	<b>\$ 22,198,385</b>	<b>\$ 23,101,708</b>	<b>\$ 23,828,657</b>

(31) The decrease is due to the maturity and pay off of the Ryan Bonaminio Park Loan.

<b>110 - Measure Z Fund</b>					
Personnel Services	\$ 4,066	\$ 81,810	\$ 553,687	\$ 581,131	\$ 606,282

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
Non-personnel Expenses	6,349	22,198	1,863,440	317,436	321,266
Equipment Outlay	-	447	165,000	-	-
Charges from Others	50,000	-	-	-	-
<b>Total Measure Z Fund</b>	<b>\$ 60,415</b>	<b>\$ 104,455</b>	<b>\$ 2,582,127</b>	<b>\$ 898,567</b>	<b>\$ 927,548</b>

(32) The decrease from Fiscal Year 2021/22 is due to several one-time projects that were funded in that year only as approved in the Measure Z Five-Year Plan, Item #44.

<b>215 - Grants and Restricted Programs</b>					
Personnel Services	\$ 75,367	\$ 20,100	\$ -	\$ -	\$ -
Non-personnel Expenses	142,664	2,288	-	-	-
Capital Outlay	660,939	687,323	-	-	-
Charges to Others	(654,449)	(177,764)	-	-	-
Operating Transfers Out	14,676	-	-	-	-
<b>Total Grants and Restricted Program</b>	<b>\$ 239,197</b>	<b>\$ 531,947</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>291 - Special Districts</b>					
Special Projects	\$ 17,088	\$ 22,329	\$ 55,000	\$ 76,931	\$ 79,240
<b>Total Special Districts</b>	<b>\$ 17,088</b>	<b>\$ 22,329</b>	<b>\$ 55,000</b>	<b>\$ 76,931</b>	<b>\$ 79,240</b>

<b>292 - Riverwalk LMD</b>					
Non-personnel Expenses	\$ -	\$ -	\$ 118,292	\$ 119,358	\$ 120,449
Charges from Others	-	-	118,717	79,682	80,099
<b>Total Riverwalk LMD</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 237,009</b>	<b>\$ 199,040</b>	<b>\$ 200,548</b>

<b>401 - Capital Outlay</b>					
Capital Outlay	\$ 41,667	\$ 12,685	\$ -	\$ -	\$ -
<b>Total Capital Outlay</b>	<b>\$ 41,667</b>	<b>\$ 12,685</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>411 - Special Capital Improvement</b>					
Debt Service/Debt Transfers Out	\$ 1,368,660	\$ 2,420,166	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000
Charges from Others	1,000,000	-	-	-	-
<b>Total Special Capital Improvement</b>	<b>\$ 2,368,660</b>	<b>\$ 2,420,166</b>	<b>\$ 1,750,000</b>	<b>\$ 1,750,000</b>	<b>\$ 1,750,000</b>

<b>413 - Regional Park Special Capital Improvement</b>					
Non-personnel Expenses	\$ (430)	\$ -	\$ -	\$ -	\$ -
Capital Outlay	425,836	148,596	300,000	-	-
<b>Total Regional Park Special Capital Improvement</b>	<b>\$ 425,406</b>	<b>\$ 148,596</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>

(33) The decrease is due to no capital improvements projects funded in Fiscal Year 2022/23.

<b>560 - Special Transit</b>					
Personnel Services	\$ 2,792,131	\$ 2,797,733	\$ 3,462,753	\$ 3,576,147	\$ 3,633,515
Non-personnel Expenses	806,060	627,573	1,071,462	919,361	946,512
Equipment Outlay	499,291	2,054	-	-	-
Debt Service/Debt Transfers Out	87,525	147,572	191,440	220,020	246,690
Capital Outlay	132,689	-	-	-	-
Charges from Others	278,725	205,449	214,522	157,248	148,992
<b>Total Special Transit</b>	<b>\$ 4,596,421</b>	<b>\$ 3,780,381</b>	<b>\$ 4,940,177</b>	<b>\$ 4,872,776</b>	<b>\$ 4,975,709</b>

<b>Total Parks, Recreation &amp; Community Services</b>	<b>\$ 28,093,087</b>	<b>\$ 24,935,986</b>	<b>\$ 32,062,698</b>	<b>\$ 30,899,022</b>	<b>\$ 31,761,702</b>
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**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
<b>53 - Museum of Riverside</b>									
<b>101 - General Fund</b>									
Personnel Services	\$ 1,243,699	\$	1,205,815	\$	1,441,457	\$	1,542,941	\$	1,556,444
Non-personnel Expenses	339,656		368,418		472,605		515,719		561,451
Special Projects	9,085		31,473		78,045		92,000		77,000
Equipment Outlay	-		104,284		-		-		-
Debt Service/Debt Transfers Out	66,549		40,390		40,110		34,820		34,960
Capital Outlay	28,625		5,059		-		-		-
Charges from Others	3,600		3,600		7,231		9,934		10,117
<b>Total General Fund</b>	<b>\$ 1,691,214</b>	<b>\$</b>	<b>1,759,039</b>	<b>\$</b>	<b>2,039,448</b>	<b>\$</b>	<b>2,195,414</b>	<b>\$</b>	<b>2,239,972</b>

<b>110 - Measure Z Fund</b>									
Debt Service/Debt Transfers Out	\$ -	\$	-	\$	-	\$	1,319,894	\$	1,319,894
<b>Total Measure Z Fund</b>	<b>\$ -</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>1,319,894</b>	<b>\$</b>	<b>1,319,894</b>

(34) The increase is for anticipated debt for Measure Z Item #26-Museum Expansion and Rehabilitation capital improvement project.

<b>215 - Grants and Restricted Programs</b>									
Capital Outlay	\$ 22,616	\$	11,975	\$	-	\$	-	\$	-
Charges to Others	(10,000)		(9,875)		-		-		-
<b>Total Grants and Restricted Program</b>	<b>\$ 12,616</b>	<b>\$</b>	<b>2,100</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

<b>Total Museum of Riverside</b>	<b>\$ 1,703,830</b>	<b>\$</b>	<b>1,761,139</b>	<b>\$</b>	<b>2,039,448</b>	<b>\$</b>	<b>3,515,308</b>	<b>\$</b>	<b>3,559,866</b>
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<b>60 - Public Utilities-Administration</b>									
<b>510 - Electric</b>									
Personnel Services	\$ 21,135,114	\$	25,674,123	\$	19,936,569	\$	20,312,311	\$	20,736,187
Non-personnel Expenses	10,660,087		12,046,240		14,937,732		15,170,606		15,625,046
Special Projects	47,525		192,111		197,750		224,750		234,750
Equipment Outlay	56,215		-		200,000		200,000		200,000
Capital Outlay	1,667,125		883,262		-		100,000		-
Charges from Others	5,146,308		6,486,049		6,243,356		5,912,082		6,087,428
Charges to Others	(16,361,267)		(17,452,691)		(17,744,219)		(15,033,326)		(15,003,292)
Operating Transfers Out	163,000		-		-		-		-
<b>Total Electric</b>	<b>\$ 22,514,107</b>	<b>\$</b>	<b>27,829,094</b>	<b>\$</b>	<b>23,771,188</b>	<b>\$</b>	<b>26,886,423</b>	<b>\$</b>	<b>27,880,119</b>

(35) The decrease is due to a reduction in interdepartmental charges from the Water Fund.

<b>511 - Electric-Public Benefit Programs</b>									
Personnel Services	\$ 1,189,734	\$	-	\$	-	\$	-	\$	-
Non-personnel Expenses	199,883		104,486		-		-		-
Special Projects	4,289,885		4,521,710		7,808,524		13,283,764		13,676,369
Debt Service/Debt Transfers Out	13,988		7,759		7,770		7,760		7,760
Charges from Others	175,987		1,368,163		1,416,109		1,534,010		1,568,090
Charges to Others	(1,572)		-		-		-		-
<b>Total Electric-Public Benefit Programs</b>	<b>\$ 5,867,905</b>	<b>\$</b>	<b>6,002,118</b>	<b>\$</b>	<b>9,232,403</b>	<b>\$</b>	<b>14,825,534</b>	<b>\$</b>	<b>15,252,219</b>

(36) The increase is due a range of new programming for rebates and low income assistance programs.

<b>Total Public Utilities-Administration</b>	<b>\$ 28,382,012</b>	<b>\$</b>	<b>33,831,212</b>	<b>\$</b>	<b>33,003,591</b>	<b>\$</b>	<b>41,711,957</b>	<b>\$</b>	<b>43,132,338</b>
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**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>61 - Public Utilities-Electric</b>					
<b>510 - Electric</b>					
Personnel Services	\$ 43,205,044	\$ 43,122,373	\$ 51,118,457	\$ 51,592,099	\$ 53,235,421
Non-personnel Expenses	219,220,474	227,906,372	234,466,977	251,160,009	247,141,602 (37)
Special Projects	-	440,320	700,000	1,430,000	1,430,000 (38)
Equipment Outlay	4,303,403	1,429,349	29,540	1,530,131	30,733 (39)
Debt Service/Debt Transfers Out	38,247,787	43,799,846	53,378,296	58,176,120	58,547,370
Capital Outlay	42,124,616	39,140,661	48,309,930	40,814,724	56,657,003 (40)
Charges from Others	1,847,941	2,513,649	2,531,115	3,066,032	3,046,643
Charges to Others	(13,130,660)	(12,187,008)	(14,212,791)	(14,221,892)	(18,811,186)
Operating Transfers Out	39,557,800	39,899,000	40,622,600	42,831,200	44,636,500
<b>Total Electric</b>	<b>\$ 375,376,405</b>	<b>\$ 386,064,562</b>	<b>\$ 416,944,124</b>	<b>\$ 436,378,423</b>	<b>\$ 445,914,086</b>

(37) The increase is due to higher capacity, energy, and electric transmission costs. Amount is necessary to serve projected load.

(38) The increase is due to additional clean fuel reward programs.

(39) The increase is due to the planned purchase of new vehicles to replace leased vehicles.

(40) The decrease is due to a reduction in capital improvement project funding which is consistent with the approved rate plan.

<b>Total Public Utilities-Electric</b>	<b>\$ 375,376,405</b>	<b>\$ 386,064,562</b>	<b>\$ 416,944,124</b>	<b>\$ 436,378,423</b>	<b>\$ 445,914,086</b>
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<b>62 - Public Utilities-Water</b>					
<b>520 - Water</b>					
Personnel Services	\$ 23,894,025	\$ 20,607,042	\$ 24,562,841	\$ 24,824,253	\$ 25,300,219
Non-personnel Expenses	16,561,598	17,803,543	20,366,910	23,814,186	24,225,040 (41)
Special Projects	64,898	60,456	370,000	374,400	378,888
Equipment Outlay	513,866	-	-	-	-
Debt Service/Debt Transfers Out	17,495,264	18,344,797	20,651,694	24,083,524	24,502,438 (42)
Capital Outlay	18,466,613	16,459,223	21,501,562	29,089,738	29,930,773 (43)
Charges from Others	10,559,275	9,433,482	9,405,158	7,530,918	6,845,255
Charges to Others	(6,944,307)	(6,780,402)	(8,858,560)	(7,344,483)	(7,554,742)
Operating Transfers Out	6,577,386	6,972,200	7,586,100	7,978,400	8,565,800
<b>Total Water</b>	<b>\$ 87,188,618</b>	<b>\$ 82,900,341</b>	<b>\$ 95,585,705</b>	<b>\$ 110,350,936</b>	<b>\$ 112,193,671</b>

(41) The increase is primarily due to additional testing regulations which have increased supply and lab testing costs.

(42) The increase is due to projected principal and interest on potential new debt issuance.

(43) The increase is due to additional capital improvement project funding which is consistent with the approved rate plan.

<b>521 - Water Conservation</b>					
Personnel Services	\$ 163,738	\$ (6,238)	\$ -	\$ -	\$ -
Non-personnel Expenses	94,326	1,677	-	-	-
Special Projects	228,467	295,117	549,717	1,584,751	1,140,494 (44)
Charges from Others	33,156	471,611	488,271	482,065	492,290
Charges to Others	(657)	-	-	-	-
<b>Total Water Conservation</b>	<b>\$ 519,030</b>	<b>\$ 762,167</b>	<b>\$ 1,037,988</b>	<b>\$ 2,066,816</b>	<b>\$ 1,632,784</b>

(44) The increase is due to a range of proposed new rebates, including the FLUME program.

<b>Total Public Utilities-Water</b>	<b>\$ 87,707,648</b>	<b>\$ 83,662,508</b>	<b>\$ 96,623,693</b>	<b>\$ 112,417,752</b>	<b>\$ 113,826,455</b>
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<b>64 - Public Utilities-Central Stores</b>					
<b>640 - Central Stores</b>					
Personnel Services	\$ 751,239	\$ -	\$ -	\$ -	\$ -
Non-personnel Expenses	65,568	-	-	-	-
Equipment Outlay	4,986	-	-	-	-
Debt Service/Debt Transfers Out	25,911	-	-	-	-
Capital Outlay	257	4,782	-	-	-

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
Charges from Others	190		-		-		-		-
Charges to Others	(25,462)		-		-		-		-
<b>Total Central Stores</b>	\$ 822,689	\$	4,782	\$	-	\$	-	\$	-
<b>Total Public Utilities-Central Stores</b>	\$ 822,689	\$	4,782	\$	-	\$	-	\$	-
<b>72 - Non Departmental</b>									
<b>101 - General Fund</b>									
Non-personnel Expenses	\$ 4,706,822	\$	4,152,163	\$	5,983,009	\$	6,065,873	\$	6,228,908
Special Projects	3,413,527		2,844,108		5,953,890		4,268,365		4,386,594 (45)
Debt Service/Debt Transfers Out	1,053,453		12,611,772		14,852,675		15,950,880		17,151,160 (46)
Capital Outlay	110,104		119,796		-		-		-
Charges from Others	472,783		443,812		491,598		504,727		511,902
Charges to Others	(1,716,586)		(2,035,309)		(1,843,670)		(1,940,070)		(1,990,717)
Operating Transfers Out	12,503,229		14,741,607		10,741,887		13,597,942		22,613,650 (47)
<b>Total General Fund</b>	\$ 20,543,332	\$	32,877,949	\$	36,179,389	\$	38,447,717	\$	48,901,497
(45) The decrease is due to the elimination of a Covid-19 contingency budget of \$1.9M in FY 2021/22 for excess fund subsidy costs.									
(46) The increase is for 2020A Pension Obligation Bond principal and interest payments.									
(47) The increase is due to additional funds transferred to the Section 115 Trust, and higher subsidies to the Convention Center Fund, the Entertainment Fund, and Cheech Marin Center Fund.									
<b>110 - Measure Z Fund</b>									
Debt Service/Debt Transfers Out	\$ -	\$	1,674,500	\$	1,674,490	\$	1,673,080	\$	1,673,530
Operating Transfers Out	-		18,266,026		18,266,026		18,266,026		18,266,026
<b>Total Measure Z Fund</b>	\$ -	\$	19,940,526	\$	19,940,516	\$	19,939,106	\$	19,939,556
<b>215 - Grants and Restricted Programs</b>									
Personnel Services	\$ 127,943	\$	125,786	\$	-	\$	-	\$	-
Non-personnel Expenses	702,188		6,384,616		-		-		-
Operating Grants	-		11,590,533		-		-		-
Equipment Outlay	-		41,069		-		-		-
Capital Outlay	-		5,006,634		-		-		-
Operating Transfers Out	177,162		5,661,800		-		-		-
<b>Total Grants and Restricted Program</b>	\$ 1,007,293	\$	28,810,438	\$	-	\$	-	\$	-
<b>Total Non Departmental</b>	\$ 21,550,625	\$	81,628,913	\$	56,119,905	\$	58,386,823	\$	68,841,053
<b>00 - Non-Classified</b>									
<b>101 - General Fund</b>									
Operating Transfers Out	\$ 11,610,507	\$	1,592,199	\$	-	\$	-	\$	-
Debt Service/Debt Transfers Out	\$ -		24,000,000		-		-		-
<b>Total General Fund</b>	\$ 11,610,507	\$	25,592,199	\$	-	\$	-	\$	-
<b>110 - Measure Z Fund</b>									
Debt Service/Debt Transfers Out	\$ 1,674,490	\$	-	\$	-	\$	-	\$	-
Operating Transfers Out	11,391,644		12,914,960		5,375,000		14,475,000		12,975,000 (48)
<b>Total Measure Z Fund</b>	\$ 13,066,134	\$	12,914,960	\$	5,375,000	\$	14,475,000	\$	12,975,000

(48) The decrease is based on the Measure Z Five-Year Plan Item #19 - Maximize Roads/Street.

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20		Actual FY 2020/21		Adopted FY 2021/22		Proposed FY 2022/23		Proposed FY 2023/24
<b>115 - Section 115 Trust - PERS</b>									
Debt Service/Debt Transfers Out	\$ 113,822	\$	\$ 54,070	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Section 115 Trust - PERS</b>	<b>\$ 113,822</b>	<b>\$</b>	<b>\$ 54,070</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>390 - Debt Service Fund - General</b>									
Operating Transfers Out	\$ 19,469	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Debt Service Fund - General</b>	<b>\$ 19,469</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>401 - Capital Outlay</b>									
Operating Transfers Out	\$ -	\$	\$ 4,809	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Capital Outlay</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ 4,809</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>420 - Measure Z - Capital Projects</b>									
Operating Transfers Out	\$ 426,454	\$	\$ 505,716	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Measure Z - Capital Projects</b>	<b>\$ 426,454</b>	<b>\$</b>	<b>\$ 505,716</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>430 - Capital Outlay - Grants</b>									
Debt Service/Debt Transfers Out	\$ 1,195	\$	\$ 741	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Capital Outlay - Grants</b>	<b>\$ 1,195</b>	<b>\$</b>	<b>\$ 741</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>431 - Transportation Projects</b>									
Debt Service/Debt Transfers Out	\$ -	\$	\$ 32	\$	\$ -	\$	\$ -	\$	\$ -
Operating Transfers Out	12,060		-		-		-		-
<b>Total Transportation Projects</b>	<b>\$ 12,060</b>	<b>\$</b>	<b>\$ 32</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>511 - Electric-Public Benefit Programs</b>									
Operating Transfers Out	\$ 1,170	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Electric-Public Benefit Programs</b>	<b>\$ 1,170</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>521 - Water Conservation</b>									
Operating Transfers Out	\$ (259,925)	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Water Conservation</b>	<b>\$ (259,925)</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>530 - Airport</b>									
Operating Transfers Out	\$ 3,271	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Airport</b>	<b>\$ 3,271</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>540 - Refuse</b>									
Operating Transfers Out	\$ 14,000	\$	\$ 80,260	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Refuse</b>	<b>\$ 14,000</b>	<b>\$</b>	<b>\$ 80,260</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>550 - Sewer</b>									
Non-personnel Expenses	\$ -	\$	\$ 20	\$	\$ -	\$	\$ -	\$	\$ -
Charges to Others	(750,000)		(750,000)		-		-		-
Operating Transfers Out	37,612		-		-		-		-
<b>Total Sewer</b>	<b>\$ (712,388)</b>	<b>\$</b>	<b>\$ (749,980)</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>
<b>560 - Special Transit</b>									
Operating Transfers Out	\$ 6,635	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -
<b>Total Special Transit</b>	<b>\$ 6,635</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ -</b>

**EXPENDITURES BY DEPARTMENT AND FUND**

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24
<b>570 - Public Parking</b>					
Debt Service/Debt Transfers Out	\$ (3,280)	\$ -	\$ -	\$ -	\$ -
Operating Transfers Out	3,882	-	-	-	-
<b>Total Public Parking</b>	<b>\$ 602</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>610 - Workers' Compensation Trust</b>					
Non-personnel Expenses	\$ 4,468,000	\$ 1,278,000	\$ -	\$ -	\$ -
Operating Transfers Out	1,433	-	-	-	-
<b>Total Workers' Compensation Trust</b>	<b>\$ 4,469,433</b>	<b>\$ 1,278,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>620 - Unemployment Insurance</b>					
Non-personnel Expenses	\$ 1,379	\$ 2,578	\$ -	\$ -	\$ -
<b>Total Unemployment Insurance</b>	<b>\$ 1,379</b>	<b>\$ 2,578</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>630 - Liability Insurance Trust</b>					
Non-personnel Expenses	\$ 899,000	\$ (2,506,000)	\$ -	\$ -	\$ -
<b>Total Liability Insurance Trust</b>	<b>\$ 899,000</b>	<b>\$ (2,506,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>640 - Central Stores</b>					
Operating Transfers Out	\$ 1,984	\$ -	\$ -	\$ -	\$ -
<b>Total Central Stores</b>	<b>\$ 1,984</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>650 - Central Garage</b>					
Operating Transfers Out	\$ 8,394	\$ -	\$ -	\$ -	\$ -
<b>Total Central Garage</b>	<b>\$ 8,394</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>770 - Successor Agency Trust Fund</b>					
Non-personnel Expenses	\$ 293,217	\$ 254,600	\$ -	\$ -	\$ -
Special Projects	338,549	174,846	-	-	-
Debt Service/Debt Transfers Out	13,617,285	13,791,181	15,233,010	14,823,190	20,052,160
Capital Outlay	3,730,481	244,306	-	-	-
Operating Transfers Out	11,814,640	42,150,407	-	-	-
<b>Total Successor Agency Trust Fund</b>	<b>\$ 29,794,172</b>	<b>\$ 56,615,340</b>	<b>\$ 15,233,010</b>	<b>\$ 14,823,190</b>	<b>\$ 20,052,160</b>
(49) The increase in Fiscal Year 2023/24 is due to the first principal payments being due on the 2018A Tax Allocation Bond.					
<b>Total Non-Classified</b>	<b>\$ 59,477,368</b>	<b>\$ 93,792,725</b>	<b>\$ 20,608,010</b>	<b>\$ 29,298,190</b>	<b>\$ 33,027,160</b>
<b>Total Citywide Expenditures and Transfers Out</b>	<b>\$ 1,447,705,278</b>	<b>\$ 1,274,967,300</b>	<b>\$ 1,224,268,952</b>	<b>\$ 1,355,280,287</b>	<b>\$ 1,318,136,775</b>



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# CAPITAL IMPROVEMENT PLAN

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### CAPITAL PROJECT OVERVIEW BY PROJECT CATEGORY

	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
<b>Funding Sources</b>					
Electric Utility	\$ 40,814,724	\$ 56,657,003	\$ 57,338,490	\$ 65,522,302	\$ 66,306,272
Measure Z Capital	72,175,000	12,975,000	12,975,000	12,975,000	12,975,000
Sewer	2,297,609	1,615,000	2,185,000	2,820,000	4,825,700
Transportation Funds	17,330,099	13,705,945	13,959,615	14,300,876	14,390,287
Water Utility	29,089,738	29,930,773	29,569,277	24,823,077	34,690,585
Other	1,600,000	290,000	100,000	100,000	100,000
<b>Total Funding Sources</b>	<b>\$ 163,307,170</b>	<b>\$ 115,173,721</b>	<b>\$ 116,127,382</b>	<b>\$ 120,541,255</b>	<b>\$ 133,287,844</b>
<b>Funding Uses</b>					
Electric	\$ 40,814,724	\$ 56,657,003	\$ 57,338,490	\$ 65,522,302	\$ 66,306,272
Municipal Buildings and Facilities	59,200,000	1,500,000	1,500,000	1,500,000	1,500,000
Public Parking	1,250,000	190,000	-	-	-
Railroad	804,000	-	-	-	-
Sewer	2,297,609	1,615,000	2,185,000	2,820,000	4,825,700
Storm Drain	850,000	100,000	100,000	100,000	100,000
Transportation	29,001,099	25,180,945	25,434,615	25,775,876	25,865,287
Water	29,089,738	29,930,773	29,569,277	24,823,077	34,690,585
<b>Grand Total</b>	<b>\$ 163,307,170</b>	<b>\$ 115,173,721</b>	<b>\$ 116,127,382</b>	<b>\$ 120,541,255</b>	<b>\$ 133,287,844</b>

### CAPITAL PROJECT OVERVIEW BY DEPARTMENT

	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
<b>City Department</b>					
General Services	\$ 59,200,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Public Utilities - Electric	40,814,724	56,657,003	57,338,490	65,522,302	66,306,272
Public Utilities - Water	29,089,738	29,930,773	29,569,277	24,823,077	34,690,585
Public Works	34,202,708	27,085,945	27,719,615	28,695,876	30,790,987
<b>Total City Department</b>	<b>\$ 163,307,170</b>	<b>\$ 115,173,721</b>	<b>\$ 116,127,382</b>	<b>\$ 120,541,255</b>	<b>\$ 133,287,844</b>

**CAPITAL PROJECT LISTING**

<b>Fund/Project</b>	<b>Proposed FY 2022/23</b>	<b>Proposed FY 2023/24</b>	<b>Projected FY 2024/25</b>	<b>Projected FY 2025/26</b>	<b>Projected FY 2026/27</b>
<b>230 - Special Gas Tax</b>					
5070 - Miscellaneous Street Construction	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
8832 - Miscellaneous Traffic Projects	75,000	75,000	75,000	75,000	75,000
8883 - Curb & Gutter Repairs	200,000	200,000	200,000	200,000	200,000
8884 - Minor Street Rehabilitation	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
8885 - Sidewalk/Trail Construction	300,000	300,000	300,000	300,000	300,000
8886 - Sidewalk Repair Program	300,000	300,000	300,000	300,000	300,000
8887 - Pedestrian Ramps	300,000	300,000	300,000	300,000	300,000
8888 - CDBG Street Improvements - Matching Funds	150,000	150,000	150,000	150,000	150,000
8894 - Minor Street Preservation	500,000	500,000	500,000	500,000	500,000
8973 - Miscellaneous Bridge Repair	50,000	50,000	50,000	50,000	50,000
9151 - RMRA Rehabilitation & Traffic Improvements	6,598,599	6,855,945	7,109,615	7,450,876	7,540,287
9180 - Orange Street Widening Improvement Project	415,000	-	-	-	-
9214 - Fairmount Park Storm Drain Rehabilitation	500,000	-	-	-	-
9187 - Citywide LED Stop Sign Installation Program	162,500	-	-	-	-
9201 - Bryan Street & Cochran Avenue Sidewalk Improvements	250,000	-	-	-	-
<b>230 - Special Gas Tax Total</b>	<b>\$ 11,801,099</b>	<b>\$ 10,730,945</b>	<b>\$ 10,984,615</b>	<b>\$ 11,325,876</b>	<b>\$ 11,415,287</b>
<b>260 - NPDES Storm Drain</b>					
9227 - Storm Drain Field Office	\$ 250,000	\$ -	\$ -	\$ -	\$ -
<b>260 - NPDES Storm Drain Total</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>410 - Storm Drain</b>					
7001 - Miscellaneous Storm Drain Construction	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<b>410 - Storm Drain Total</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>420 - Measure Z - Capital Projects</b>					
8886 - Sidewalk Repair Program	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
9017 - Museum Expansion & Rehabilitation	13,700,000	-	-	-	-
9018 - Police Headquarters	44,000,000	-	-	-	-
9019 - City Buildings Deferred Maintenance	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
9027 - Pavement Rehabilitation & Improvements	12,375,000	10,875,000	10,875,000	10,875,000	10,875,000
<b>420 - Measure Z - Capital Projects Total</b>	<b>\$ 72,175,000</b>	<b>\$ 12,975,000</b>	<b>\$ 12,975,000</b>	<b>\$ 12,975,000</b>	<b>\$ 12,975,000</b>
<b>432 - Measure A Capital Outlay</b>					
5183 - Controller Assembly Replacement	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000
5861 - Miscellaneous Signal Revisions	100,000	100,000	100,000	100,000	100,000
5862 - Arterial Interconnect Maintenance & Replacement	40,000	40,000	40,000	40,000	40,000
5931 - Traffic Management Center	50,000	50,000	50,000	50,000	50,000
8341 - New Traffic Signal Installations	250,000	250,000	250,000	250,000	250,000
8610 - BNSF Quiet Zone - Mission Inn, Third, & Spruce	804,000	-	-	-	-
8619 - LED Signal Lens Replacements	20,000	20,000	20,000	20,000	20,000

**CAPITAL PROJECT LISTING**

<b>Fund/Project</b>	<b>Proposed FY 2022/23</b>	<b>Proposed FY 2023/24</b>	<b>Projected FY 2024/25</b>	<b>Projected FY 2025/26</b>	<b>Projected FY 2026/27</b>
8629 - Mission Boulevard Bridge Replacement at Santa Ana River	800,000	-	-	-	-
8699 - Market Street Bridge Replacement over the Santa Ana River	850,000	-	-	-	-
8880 - Major Streets Rehabilitation	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000
9136 - Battery Backup System Installation	100,000	-	-	-	-
9146 - Traffic Signal Preemption Device Replacement	10,000	10,000	10,000	10,000	10,000
9215 - Traffic Detection Replacement Program	25,000	25,000	25,000	25,000	25,000
9216 - Traffic Signal Communication Equipment	10,000	10,000	10,000	10,000	10,000
<b>432 - Measure A Capital Outlay Total</b>	<b>\$ 5,529,000</b>	<b>\$ 2,975,000</b>	<b>\$ 2,975,000</b>	<b>\$ 2,975,000</b>	<b>\$ 2,975,000</b>
<b>510 - Electric</b>					
470601E - Distribution Line Extensions	\$ 2,831,267	\$ 2,942,653	\$ 3,178,956	\$ 3,196,798	\$ 3,215,149
470603E - Line Rebuilds	2,121,787	4,557,834	5,557,834	6,659,676	6,357,922
470607E - Street Lighting	300,000	300,000	300,000	794,772	794,772
470608E - System Substation Modifications	223,259	357,547	447,771	565,168	851,987
470611E - Transformers	4,500,000	4,700,000	4,700,000	4,700,000	5,752,165
470613E - Meters	300,000	300,000	300,000	300,000	300,000
470615E - Services	400,000	400,000	400,000	400,000	400,000
470616E - Substation Bus & Upgrades	1,562,583	1,562,583	2,137,465	4,505,011	4,505,011
470619E - Major Overhead / Underground Conversions	500,000	500,000	500,000	500,000	500,000
470620E - Major Transmission Line Projects	300,000	300,000	300,000	300,000	300,000
470623E - General Order 165 Upgrades/Line Rebuilds/Relocation - Overhead	5,060,145	5,491,648	5,592,151	7,323,582	6,921,229
470627E - Generating Station	348,147	4,475,867	-	-	-
470632E - Substation Transformer Addition	3,678,851	6,572,868	8,720,116	9,368,749	9,777,407
470633E - Major Feeders	600,000	600,000	600,000	600,000	600,000
470634E - Southern California Edison (SCE) Condemnation Costs	400,000	400,000	400,000	400,000	400,000
470635E - Cable Replacement	4,652,465	8,129,335	8,129,335	8,783,584	8,166,364
470637E - Major Streetlight Projects	300,000	300,000	300,000	794,773	794,773
470638E - Neighborhood Streetlight Retrofit	-	1,034,782	1,064,273	1,480,938	1,480,938
470644E - Major 4-12 kV Conversion	2,803,117	4,768,975	5,440,698	5,099,092	5,099,092
470655E - Distribution Automation	885,000	685,000	685,000	685,000	685,000
470664E - Citywide Communications	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
470672E - Supervisory Control and Data Acquisition (SCADA)	600,000	600,000	600,000	600,000	600,000
470694E - Customer Information System (CIS) Upgrade	946,925	-	-	-	-
470822E - Enterprise Operation Data Management System	-	-	1,001,669	1,030,217	-
470823E - Advanced Metering Infrastructure	-	1,217,391	1,252,087	1,287,771	3,843,621
470824E - Operational Technology Governance	430,852	443,130	455,760	468,749	482,108
470825E - Work, Asset, & Inventory Management Systems	2,367,313	852,174	626,043	643,886	662,237
470826E - Network Communication System	1,183,657	1,217,391	1,252,087	1,287,771	1,324,472
470827E - Land Mobile Radio	353,913	364,000	374,374	-	-

**CAPITAL PROJECT LISTING**

<b>Fund/Project</b>	<b>Proposed FY 2022/23</b>	<b>Proposed FY 2023/24</b>	<b>Projected FY 2024/25</b>	<b>Projected FY 2025/26</b>	<b>Projected FY 2026/27</b>
470829E - Outage Management System	662,848	681,739	701,168	-	-
470830E - Advanced Distribution Management System	965,864	993,391	1,021,703	2,446,765	1,192,025
470831E - Mobile Applications	236,731	608,695	-	-	-
<b>510 - Electric Total</b>	<b>\$ 40,814,724</b>	<b>\$ 56,657,003</b>	<b>\$ 57,338,490</b>	<b>\$ 65,522,302</b>	<b>\$ 66,306,272</b>
<b>520 - Water</b>					
470655W - Distribution Automation/Reliability	\$ 591,828	\$ 620,869	\$ 513,356	\$ 721,152	\$ 662,236
470701W - System Expansion	1,834,524	1,886,808	1,800,000	1,800,000	1,851,300
470702W - Meters	946,925	973,913	1,001,669	1,030,217	1,059,578
470705W - Water Stock	11,509	11,837	-	-	-
470706W - Distribution System Facilities Replacements	2,706,457	2,012,216	1,956,260	2,013,314	2,070,693
470707W - Main Replacements Program	5,943,769	9,130,432	10,342,235	11,152,097	11,734,827
470735W - Transmission Mains	6,320,727	9,836,519	5,884,807	1,158,994	6,225,021
470803W - Facility Rehabilitation Program	1,716,302	1,339,129	1,815,525	1,609,714	1,920,485
470815W - Hydrant Check Valves	103,577	106,529	-	50,000	51,425
470823W - Advanced Metering Infrastructure	1,420,388	2,069,565	626,043	1,045,670	-
470824W - Operational Technology Governance	231,998	238,609	245,409	252,403	148,341
470825W - Work, Asset, & Inventory Management Systems	603,665	365,217	751,252	772,663	821,173
470826W - Network Communication System	710,194	-	-	-	-
470831W - Mobile Applications	503,054	-	-	-	-
470832W - SCADA Upgrade & System Automation	946,925	730,435	1,502,504	1,929,081	1,523,143
470833W - Potable/Irrigation Well Replacements	4,497,896	608,695	3,130,217	1,287,772	6,622,363
<b>520 - Water Total</b>	<b>\$ 29,089,738</b>	<b>\$ 29,930,773</b>	<b>\$ 29,569,277</b>	<b>\$ 24,823,077</b>	<b>\$ 34,690,585</b>
<b>550 - Sewer</b>					
9103 - Sewer Main Replacement - Palm Avenue	\$ 260,000	\$ -	\$ -	\$ -	\$ -
9104 - Sewer Main Replacement - Palm & Rubidoux	75,000	-	-	-	-
9105 - Sewer Main Replacement - Rubidoux Avenue	60,000	-	-	-	-
9106 - Sewer Main Replacement - Rutland Avenue	-	40,000	180,000	180,000	-
9107 - Sewer Main Replacement - West Rutland Avenue	-	60,000	270,000	270,000	-
9108 - Sewer Main Replacement - Kmart Lot	-	85,000	465,000	300,000	-
9109 - Sewer Pipe Replacement - Golden Avenue	-	60,000	270,000	270,000	-
9110 - Sewer Main Replacement - Santa Ana River Trail	75,000	-	-	-	-
9112 - Sewer Pipe Replacement - Arlington Valley Channel	-	-	-	-	1,000,000
9113 - Sewer Pipe Replacement - Morris Street	-	200,000	-	-	1,000,000
9115 - Priority Pipeline Assessment & Repair	615,200	600,000	1,000,000	1,000,000	900,000

**CAPITAL PROJECT LISTING**

<b>Fund/Project</b>	<b>Proposed FY 2022/23</b>	<b>Proposed FY 2023/24</b>	<b>Projected FY 2024/25</b>	<b>Projected FY 2025/26</b>	<b>Projected FY 2026/27</b>
9117 - Water Quality Control Plant - Headworks Area Rehabilitation	-	350,000	-	-	-
9118 - Water Quality Control Plant - Activated Treatment Train Rehabilitation	-	-	-	550,000	-
9119 - Water Quality Control Plant - Plant II Sludge Pumps I & II Rehabilitation	-	-	-	250,000	1,375,700
9120 - Water Quality Control Plant - Daft Rehabilitation	-	-	-	-	550,000
9212 - Pierce Street Sanitary Sewer Pump Station Study	200,000	-	-	-	-
9213 - Wood Road Sanitary Sewer Pump Station Gravity System Study	200,000	-	-	-	-
9219 - Water Quality Control Plant - Membrane Bioreactor Tank Wall Rehab	200,000	-	-	-	-
9221 - Water Quality Control Plant - Security Upgrades Phase III	512,409	-	-	-	-
9223 - Water Quality Control Plant - 3D GIS Asset Management	100,000	-	-	-	-
9224 - Water Quality Control Plant - Wi-Fi Phase III	-	220,000	-	-	-
<b>550 - Sewer Total</b>	<b>\$ 2,297,609</b>	<b>\$ 1,615,000</b>	<b>\$ 2,185,000</b>	<b>\$ 2,820,000</b>	<b>\$ 4,825,700</b>
<b>570 - Public Parking</b>					
9129 - Parking Access Revenue Control System	\$ 950,000	\$ -	\$ -	\$ -	\$ -
9134 - Garage LED Lighting Upgrade	-	190,000	-	-	-
9217 - Garage 3 Structure Maintenance	300,000	-	-	-	-
<b>570 - Public Parking Total</b>	<b>\$ 1,250,000</b>	<b>\$ 190,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Capital Improvement Plan</b>	<b>\$ 163,307,170</b>	<b>\$ 115,173,721</b>	<b>\$ 116,127,382</b>	<b>\$ 120,541,255</b>	<b>\$ 133,287,844</b>

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# CITYWIDE PERSONNEL DETAIL

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**PERSONNEL SUMMARY BY FUND**

	<b>Adopted FY 2021/22</b>	<b>Proposed FY 2022/23</b>	<b>Change</b>	<b>Proposed FY 2023/24</b>	<b>Change</b>
<b>City Fund</b>					
101 - General Fund	1,462.40	1,478.40	16.00	1,478.40	-
110 - Measure Z	153.26	181.00	27.74	181.00	-
170 - Development	3.00	3.00	-	3.00	-
215 - Grants and Restricted Programs	3.00	3.00	-	3.00	-
220 - CDBG - Community Development	4.00	4.00	-	4.00	-
260 - NPDES Storm Drain	2.00	2.00	-	2.00	-
280 - Housing Authority	8.00	8.00	-	8.00	-
510 - Electric	468.50	473.00	4.50	473.00	-
511 - Electric-Public Benefit Program	-	-	-	-	-
520 - Water	164.50	164.00	(0.50)	165.00	1.00
521 - Water Conservation	-	-	-	-	-
530 - Airport	7.00	7.00	-	7.00	-
540 - Refuse	62.00	62.00	-	62.00	-
550 - Sewer	117.00	117.00	-	117.00	-
560 - Special Transit	48.25	48.25	-	48.25	-
570 - Public Parking	18.00	19.00	1.00	19.00	-
610 - Workers' Compensation Trust	5.00	5.00	-	5.00	-
630 - Liability Insurance Trust	5.00	5.00	-	5.00	-
640 - Central Stores	8.00	9.00	1.00	9.00	-
650 - Central Garage	38.00	38.00	-	38.00	-
<b>Total Budgeted FTE</b>	<b>2,576.91</b>	<b>2,626.65</b>	<b>49.74</b>	<b>2,627.65</b>	<b>1.00</b>



## PERSONNEL SUMMARY BY DEPARTMENT

City Department	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
01 - Mayor	7.75	7.75	-	7.75	-
02 - City Council	14.00	14.00	-	14.00	-
11 - City Manager	31.55	32.55	1.00	32.55	-
12 - City Clerk	11.00	11.00	-	11.00	-
13 - City Attorney	39.00	39.00	-	39.00	-
21 - Human Resources	37.00	37.00	-	37.00	-
22 - General Services	79.00	79.00	-	79.00	-
23 - Finance	65.00	66.00	1.00	66.00	-
24 - Innovation and Technology	60.25	60.25	-	60.25	-
28 - Community & Economic Development	124.50	145.50	21.00	145.50	-
31 - Police	604.00	626.00	22.00	626.00	-
35 - Fire	250.00	252.00	2.00	252.00	-
41 - Public Works	333.00	335.00	2.00	335.00	-
51 - Library	60.00	60.00	-	60.00	-
52 - Parks, Recreation, & Community Services	214.36	211.10	(3.26)	211.10	-
53 - Museum	13.50	13.50	-	13.50	-
60 - Public Utilities - Administration	189.00	190.00	1.00	190.00	-
61 - Public Utilities - Electric	279.50	283.00	3.50	283.00	-
62 - Public Utilities - Water	164.50	164.00	(0.50)	165.00	1.00
64 - Public Utilities - Central Stores	-	-	-	-	-
<b>Total Budgeted FTE</b>	<b>2,576.91</b>	<b>2,626.65</b>	<b>49.74</b>	<b>2,627.65</b>	<b>1.00</b>

## Mayor's Office

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>010000 - Mayor</b>					
0345 Administrative Assistant	1.00	1.00	-	1.00	-
9642 Chief of Staff	1.00	1.00	-	1.00	-
9800 Mayor	1.00	1.00	-	1.00	-
9881 Administrative Assistant to the Mayor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	4.00	4.00	-	4.00	-
<b>010000 - Mayor Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>-</b>
<b>012000 - Community Relations</b>					
9635 Assistant to the Mayor	3.00	3.00	-	3.00	-
Full-Time Benefitted Total	3.00	3.00	-	3.00	-
9510 Administrative Intern	0.25	0.25	-	0.25	-
Half-Time Benefitted Total	0.25	0.25	-	0.25	-
9645 International Affairs & Protocol Officer	0.50	0.50	-	0.50	-
Part-Time Non-Benefitted Total	0.50	0.50	-	0.50	-
<b>012000 - Community Relations Total FTE</b>	<b>3.75</b>	<b>3.75</b>	<b>-</b>	<b>3.75</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>7.75</b>	<b>7.75</b>	<b>-</b>	<b>7.75</b>	<b>-</b>

### SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

**City Council**

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>020000 - City Council</b>					
0357 Council Assistant	7.00	7.00	-	7.00	-
9810 Mayor Pro Tem	1.00	1.00	-	1.00	-
9820 Council Member	6.00	6.00	-	6.00	-
Full-Time Benefitted Total	14.00	14.00	-	14.00	-
<b>020000 - City Council Total FTE</b>	<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>-</b>

**SUMMARY OF CHANGES**

Staffing levels are unchanged from the previous budget period.

## City Manager's Office

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>110000 - Administration</b>					
0360 Executive Assistant	3.00	3.00	-	3.00	-
8460 Principal Management Analyst	3.00	3.00	-	3.00	-
9652 Intergovernmental Relations Officer	1.00	1.00	-	1.00	-
9770 Assistant City Manager	2.00	3.00	1.00	3.00	- (1)
9780 Deputy City Manager	1.00	-	(1.00)	-	- (1)
9790 City Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	11.00	11.00	-	11.00	-
<b>110000 - Administration Total</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>-</b>
<b>112500 - Community Police Review Commission</b>					
0353 Senior Administrative Assistant (C) N	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
<b>112500 - Community Police Review Commission Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>
<b>114000 - Communications Office</b>					
7800 Graphics Technician	2.00	2.00	-	2.00	-
7801 Senior Graphics Technician	1.00	1.00	-	1.00	-
8110 Project Assistant	3.00	3.00	-	3.00	-
8131 Project Manager	1.00	1.00	-	1.00	-
8151 Marketing Officer	1.00	1.00	-	1.00	-
8386 Utilities Customer Communications Coordinator	1.00	1.00	-	1.00	-
9160 Web Designer	1.00	1.00	-	1.00	-
9251 Innovation & Technology Analyst	1.00	1.00	-	1.00	-
9660 Communication Technician	3.00	3.00	-	3.00	-
9664 Communications Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	15.00	15.00	-	15.00	-
9300 Extra Help	1.10	1.10	-	1.10	-
9660 Communication Technician	1.45	1.45	-	1.45	-
Part-Time Non-Benefitted Total	2.55	2.55	-	2.55	-
<b>114000 - Communications Office Total</b>	<b>17.55</b>	<b>17.55</b>	<b>-</b>	<b>17.55</b>	<b>-</b>
<b>114500 - Office of Organizational Performance and Accountability</b>					
8317 Performance Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
<b>114500 - Office of Organizational Performance and Audit Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>
<b>115000 - Public Relations</b>					
9650 Public Information Officer	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
<b>115000 - Public Relations Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>

City Manager's Office					
<b>118000 - Office of Sustainability</b>					
9675 Diversity, Equity, and Inclusion Officer	-	1.00	1.00	1.00	- (2)
Full-Time Benefitted Total	-	1.00	1.00	1.00	-
<b>118000 - Office of Sustainability Total</b>	-	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	-
<b>Total Budgeted FTE</b>	<b>31.55</b>	<b>32.55</b>	<b>1.00</b>	<b>32.55</b>	-

**SUMMARY OF CHANGES**

Staffing levels increased by 1.00 FTE from the previous budget period.

**POSITION CHANGES**

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

- 1. Administration (110000): Deputy City Manager (1.00 FTE) to Assistant City Manager (1.00 FTE)

**Add/Delete**

- 2. On May 3, 2022 the City Council approved the addition of Measure Z spending item #51 with the following new position: Office of Sustainability (118000): Add Diversity, Equity, and Inclusion Officer (1.00 FTE)

### City Clerk's Office

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>120000 - Administration</b>					
0115 City Clerk Specialist	2.00	2.00	-	2.00	-
0117 Deputy City Clerk	5.00	5.00	-	5.00	-
0131 Assistant City Clerk	1.00	1.00	-	1.00	-
9720 City Clerk	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	9.00	9.00	-	9.00	-
<b>120000 - Administration Total</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>-</b>
<b>121500 - Passport Services</b>					
0115 City Clerk Specialist	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>121500 - Passport Services Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>-</b>

#### SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

## City Attorney's Office

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>130000 - City Attorney</b>					
0310 Legal Secretary	6.00	6.00	-	6.00	-
0320 Legal Support Specialist	2.00	2.00	-	2.00	-
8910 Paralegal	5.00	5.00	-	5.00	-
8922 Deputy City Attorney II	7.00	7.00	-	7.00	-
8923 Senior Deputy City Attorney	6.00	6.00	-	6.00	-
8988 Assistant City Attorney	3.00	3.00	-	3.00	-
8989 Chief Assistant City Attorney	1.00	1.00	-	1.00	-
8990 City Attorney	1.00	1.00	-	1.00	-
9571 Administrative Services Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	32.00	32.00	-	32.00	-
8910 Paralegal	0.50	0.50	-	0.50	-
Half-Time Benefitted Total	0.50	0.50	-	0.50	-
8915 Law Clerk	0.50	0.50	-	0.50	-
Part-Time Non-Benefitted Total	0.50	0.50	-	0.50	-
<b>130000 - City Attorney Total</b>	<b>33.00</b>	<b>33.00</b>	<b>-</b>	<b>33.00</b>	<b>-</b>
<b>130500 - Community Livability Advocacy</b>					
0310 Legal Secretary	1.00	1.00	-	1.00	-
8921 Deputy City Attorney I	1.00	1.00	-	1.00	-
8922 Deputy City Attorney II	1.00	-	(1.00)	-	(1)
8923 Senior Deputy City Attorney	-	1.00	1.00	1.00	-
Full-Time Benefitted Total	3.00	3.00	-	3.00	-
<b>130500 - Community Livability Advocacy Total</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>-</b>
<b>131000 - Claims Management</b>					
8665 Risk Management Specialist	2.00	2.00	-	2.00	-
8669 Risk Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	3.00	3.00	-	3.00	-
<b>131000 - Claims Management Total</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>39.00</b>	<b>39.00</b>	<b>-</b>	<b>39.00</b>	<b>-</b>

### SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

### POSITION CHANGES

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

1. Community Livability Advocacy (130500): Deputy City Attorney II to Senior Deputy City Attorney

### Updates

2. Correcting title from Risk Management Supervisor to Risk Supervisor

## Human Resources Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>210000 - Administration</b>					
0353 Senior Administrative Assistant	1.00	1.00	-	1.00	-
8648 Safety Officer	1.00	-	(1.00)	-	-
8650 Safety Manager	-	1.00	1.00	1.00	-
8655 Safety Specialist	1.00	1.00	-	1.00	-
8699 Human Resources Specialist	8.00	8.00	-	8.00	-
8710 Human Resources Analyst	4.00	4.00	-	4.00	-
8720 Senior Human Resources Analyst	6.00	5.00	(1.00)	5.00	-
8732 Principal Human Resources Analyst	4.00	5.00	1.00	5.00	-
8738 Deputy Human Resources Director	2.00	2.00	-	2.00	-
8739 Employee Relations Officer	1.00	1.00	-	1.00	-
8740 Human Resources Director	1.00	1.00	-	1.00	-
9256 Business Systems Manager I	1.00	1.00	-	1.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	31.00	31.00	-	31.00	-
9510 Administrative Intern	1.00	1.00	-	1.00	-
Part-Time Non-Benefitted Total	1.00	1.00	-	1.00	-
<b>210000 - Administration Total</b>	<b>32.00</b>	<b>32.00</b>	<b>-</b>	<b>32.00</b>	<b>-</b>
<b>211510 - Workers Compensation</b>					
0140 Workers Compensation Assistant	2.00	2.00	-	2.00	-
8620 Claims Administrator	1.00	1.00	-	1.00	-
8622 Senior Claims Administrator	1.00	1.00	-	1.00	-
8625 Workers Compensation Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	5.00	5.00	-	5.00	-
<b>211510 - Worker's Compensation Total</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>37.00</b>	<b>37.00</b>	<b>-</b>	<b>37.00</b>	<b>-</b>

### SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

### POSITION CHANGES

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

1. Administration (210000):
  - a. Safety Officer (1.00 FTE) to Safety Manager (1.00 FTE)
  - b. Senior Human Resources Analyst (1.00 FTE) to Principal Human Resources Analyst (1.00 FTE)



## General Services Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change	
<b>220000 - Administration</b>						
4539 Deputy General Services Director	1.00	1.00	-	1.00	-	
4540 General Services Director	1.00	1.00	-	1.00	-	
9530 Administrative Analyst	2.00	2.00	-	2.00	-	
Full-Time Benefitted Total	4.00	4.00	-	4.00	-	
<b>220000 - Administration Total</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>-</b>	
<b>220500 - Property Management</b>						
8810 Real Property Agent	1.00	1.00	-	1.00	-	
Full-Time Benefitted Total	1.00	1.00	-	1.00	-	
<b>220500 - Property Management Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>	
<b>221000 - Building Services - Maintenance</b>						
0025 Office Specialist	1.00	-	(1.00)	-	-	(1)
0082 Senior Office Specialist	-	1.00	1.00	1.00	-	(1)
2880 Senior Custodian	1.00	1.00	-	1.00	-	
2910 Maintenance Worker I	2.00	2.00	-	2.00	-	
4340 Building Maintenance Specialist	6.00	6.00	-	6.00	-	
4344 Building Maintenance Crew Leader	1.00	1.00	-	1.00	-	
4370 Maintenance Electrician	1.00	1.00	-	1.00	-	
4440 Air Conditioning Technician	2.00	2.00	-	2.00	-	
5395 Maintenance Services Manager	1.00	1.00	-	1.00	-	
6986 Building Services Project Manager	3.00	3.00	-	3.00	-	
9982 General Service Worker	2.00	2.00	-	2.00	-	
Full-Time Benefitted Total	20.00	20.00	-	20.00	-	
<b>221000 - Building Services - Maintenance Total</b>	<b>20.00</b>	<b>20.00</b>	<b>-</b>	<b>20.00</b>	<b>-</b>	
<b>221500 - Central Garage</b>						
2920 General Service Worker (Fleet Management)	-	1.00	1.00	1.00	-	(3c)
5290 Equipment Service Worker	5.00	6.00	1.00	6.00	-	(3b)
5310 Tire Maintenance Specialist	1.00	1.00	-	1.00	-	
5330 Mechanic	8.00	6.00	(2.00)	6.00	-	(3a) (3b)
5340 Senior Mechanic	9.00	10.00	1.00	10.00	-	(3a)
5342 Senior Mechanic Specialist	2.00	2.00	-	2.00	-	
5345 Fire Mechanic	4.00	4.00	-	4.00	-	
5360 Fleet Management Supervisor	3.00	3.00	-	3.00	-	
5370 Fleet Management Service Writer	1.00	1.00	-	1.00	-	
5395 Maintenance Services Manager	1.00	1.00	-	1.00	-	
5550 Metal Shop Technician	1.00	1.00	-	1.00	-	
5640 Police Fleet Maintenance Coordinator	1.00	-	(1.00)	-	-	(3c)
Full-Time Benefitted Total	36.00	36.00	-	36.00	-	
<b>221500 - Central Garage Total</b>	<b>36.00</b>	<b>36.00</b>	<b>-</b>	<b>36.00</b>	<b>-</b>	

## General Services Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>221510 - Central Garage - Auto Stores</b>					
1130 Inventory Control Specialist	2.00	2.00	-	2.00	-
2920 General Service Worker	1.00	1.00	-	1.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	4.00	4.00	-	4.00	-
<b>221510 - Central Garage - Auto Stores Total</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>-</b>
<b>221520 - Central Garage - Motor Pool</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
0460 Accounting Technician	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>221520 - Central Garage - Motor Pool Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>223000 - Publishing Services</b>					
1760 Offset Duplicating Equipment Operator II	3.00	3.00	-	3.00	-
Full-Time Benefitted Total	3.00	3.00	-	3.00	-
<b>223000 - Publishing Services Total</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>-</b>
<b>224000 - Capital Projects</b>					
8132 Senior Project Manager	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>224000 - Capital Projects Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>224500 - Airport Administration</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
0371 Airport Operations Coordinator	-	1.00	1.00	1.00	-
0690 Airport Customer Service Representative	1.00	-	(1.00)	-	-
2940 Airport Operations Specialist	2.00	2.00	-	2.00	-
2960 Senior Airport Operations Specialist	1.00	1.00	-	1.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
9702 Airport Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	7.00	7.00	-	7.00	-
<b>224500 - Airport Administration Total</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>79.00</b>	<b>79.00</b>	<b>-</b>	<b>79.00</b>	<b>-</b>

## General Services Department

### SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

### POSITION CHANGES

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

1. Building Services Maintenance (221000): Office Specialist (1.00 FTE) to Senior Office Specialist (1.00 FTE)
2. Airport Administration (224500): Airport Customer Service Representative (1.00 FTE) to Airport Operations Coordinator (1.00 FTE)
3. Central Garage Fleet Management (221500):
  - a. Mechanic (1.00 FTE) to Senior Mechanic (1.00)
  - b. Mechanic (1.00 FTE) to Equipment Service Worker (1.00)
  - c. Police Fleet Maintenance Coordinator (1.00 FTE) to General Service Worker (Fleet Management) (1.00 FTE)

## Finance Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>230000 - Administration</b>					
0353 Senior Administrative Assistant	1.00	1.00	-	1.00	-
8326 Assistant Chief Financial Officer	1.00	1.00	-	1.00	-
8330 Chief Financial Officer / City Treasurer	1.00	1.00	-	1.00	-
9257 Senior Business Systems Analyst	-	1.00	1.00	1.00	-
9530 Administrative Analyst	1.00	-	(1.00)	-	-
Full-Time Benefitted Total	4.00	4.00	-	4.00	-
<b>230000 - Administration Total</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>-</b>
<b>230200 - Debt and Treasury</b>					
0471 Treasury Supervisor	1.00	1.00	-	1.00	-
0500 Revenue Representative	3.00	3.00	-	3.00	-
0520 Revenue Specialist	1.00	1.00	-	1.00	-
8302 Financial Analyst	2.00	2.00	-	2.00	-
8335 Debt & Treasury Manager	1.00	1.00	-	1.00	-
8460 Principal Management Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	9.00	9.00	-	9.00	-
<b>230200 - Debt and Treasury Total</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>-</b>
<b>230400 - Business Tax</b>					
0520 Revenue Specialist	1.00	1.00	-	1.00	-
0579 Business Tax Representative I	2.00	2.00	-	2.00	-
0580 Business Tax Representative II	1.00	1.00	-	1.00	-
0581 Senior Business Tax Representative	3.00	3.00	-	3.00	-
0585 Business Tax Inspector	2.00	2.00	-	2.00	-
0876 Business Tax / Collections Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	10.00	10.00	-	10.00	-
<b>230400 - Business Tax Total</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>-</b>
<b>230500 - Accounting</b>					
0410 Account Clerk II	3.00	3.00	-	3.00	-
0450 Senior Accounting Technician	1.00	1.00	-	1.00	-
0460 Accounting Technician	3.00	3.00	-	3.00	-
0474 Payroll Technician I	1.00	-	(1.00)	-	-
0475 Payroll Technician II	1.00	2.00	1.00	2.00	-
0490 Accounts Payable Supervisor	1.00	1.00	-	1.00	-
0492 Payroll Supervisor	1.00	1.00	-	1.00	-
0570 Collection Representative II	1.00	1.00	-	1.00	-
8260 Accountant II	1.00	1.00	-	1.00	-
8280 Senior Accountant	2.00	2.00	-	2.00	-
8290 Principal Accountant	1.00	1.00	-	1.00	-
8319 Assistant Controller	1.00	1.00	-	1.00	-
8326 Assistant Chief Financial Officer	1.00	1.00	-	1.00	-
8460 Principal Management Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	19.00	19.00	-	19.00	-
<b>230500 - Accounting Total</b>	<b>19.00</b>	<b>19.00</b>	<b>-</b>	<b>19.00</b>	<b>-</b>

(1)

(1)

(2)

(2)

## Finance Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>231000 - Budget and Revenue</b>					
8335 Budget & Revenue Manager	1.00	1.00	-	1.00	-
8450 Senior Management Analyst	2.00	2.00	-	2.00	-
8460 Principal Management Analyst	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	5.00	5.00	-	5.00	-
<b>231000 - Budget and Revenue Total</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>-</b>
<b>231500 - Purchasing</b>					
0025 Office Specialist	1.00	1.00	-	1.00	-
1230 Procurement & Contract Specialist	3.00	3.00	-	3.00	-
1232 Procurement & Contract Specialist Trainee	1.00	1.00	-	1.00	-
1250 Senior Procurement & Contract Specialist	2.00	2.00	-	2.00	-
8676 Purchasing Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	8.00	8.00	-	8.00	-
<b>231500 - Purchasing Total</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>-</b>
<b>231520 - Central Stores</b>					
0082 Senior Office Specialist	-	1.00	1.00	1.00	-
1130 Inventory Control Specialist	5.00	5.00	-	5.00	-
1150 Senior Inventory Control Specialist	2.00	2.00	-	2.00	-
1170 Warehouse Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	8.00	9.00	1.00	9.00	-
<b>640000 - Central Stores Total</b>	<b>8.00</b>	<b>9.00</b>	<b>1.00</b>	<b>9.00</b>	<b>-</b>
<b>232000 - Risk Management</b>					
8665 Risk Management Specialist	1.00	1.00	-	1.00	-
8671 Risk Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>232000 - Risk Management Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>65.00</b>	<b>66.00</b>	<b>1.00</b>	<b>66.00</b>	<b>-</b>

### SUMMARY OF CHANGES

The department's staffing levels increased by 1.00 FTE in the FY 2022/23 Budget from a transfer of one FTE from Riverside Public Utilities to the Central Store's fund.

### POSITION CHANGES

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

1. Administration (230000): Administrative Analyst (1.00 FTE) to Senior Business Systems Analyst (1.00 FTE)
2. Accounting (230500): Payroll Technician I (1.00 FTE) to Payroll Technician II (1.00 FTE)

### Interdepartmental Transfers

3. Transfer in; Senior Office Specialist (1.00 FTE) from Riverside Public Utilities - Electric (610000) to Finance - Purchasing Central Stores (231520)

## Innovation and Technology Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>240000 - Administration</b>					
0353 Senior Administrative Assistant	1.00	1.00	-	1.00	-
0450 Senior Accounting Technician	1.00	1.00	-	1.00	-
9210 Deputy Chief Information Officer	1.00	1.00	-	1.00	-
9220 Chief Innovation Officer	1.00	1.00	-	1.00	-
9540 Senior Administrative Analyst	1.00	1.00	-	1.00	-
9571 Administrative Services Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	6.00	6.00	-	6.00	-
<b>240000 - Administration Total</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>-</b>
<b>240500 - Network</b>					
9239 Innovation & Technology Officer II	1.00	1.00	-	1.00	-
9251 Innovation & Technology Analyst I	1.00	1.00	-	1.00	-
9252 Innovation & Technology Analyst II	1.00	1.00	-	1.00	-
9253 Senior Innovation & Technology Analyst	1.00	1.00	-	1.00	-
9254 Principal Innovation & Technology Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	5.00	5.00	-	5.00	-
<b>240500 - Network Total</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>-</b>
<b>241000 - Operations</b>					
9227 Systems Manager	1.00	1.00	-	1.00	-
9239 Innovation & Technology Officer II	1.00	1.00	-	1.00	-
9252 Innovation & Technology Analyst II	1.00	1.00	-	1.00	-
9253 Senior Innovation & Technology Analyst	2.00	2.00	-	2.00	-
9254 Principal Innovation & Technology Analyst	4.00	4.00	-	4.00	-
Full-Time Benefitted Total	9.00	9.00	-	9.00	-
<b>241000 - Operations Total</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>-</b>
<b>241500 - Applications</b>					
9239 Innovation & Technology Officer II	1.00	1.00	-	1.00	-
9251 Innovation & Technology Analyst I	2.00	2.00	-	2.00	-
9252 Innovation & Technology Analyst II	6.00	6.00	-	6.00	-
9253 Senior Innovation & Technology Analyst	6.00	6.00	-	6.00	-
9254 Principal Innovation & Technology Analyst	3.00	3.00	-	3.00	-
Full-Time Benefitted Total	18.00	18.00	-	18.00	-
<b>241500 - Applications Total</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>-</b>
<b>242000 - Client Services</b>					
9240 Innovation & Technology Officer I	1.00	1.00	-	1.00	-
9247 Innovation & Technology Technician I	3.00	3.00	-	3.00	-
9248 Innovation & Technology Technician II	5.00	5.00	-	5.00	-
9249 Senior Innovation & Technology Technician	3.00	3.00	-	3.00	-
Full-Time Benefitted Total	12.00	12.00	-	12.00	-
<b>242000 - Client Services Total</b>	<b>12.00</b>	<b>12.00</b>	<b>-</b>	<b>12.00</b>	<b>-</b>

## Innovation and Technology Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>242500 - Cybersecurity</b>					
9244 Chief Innovation Security Officer	1.00	1.00	-	1.00	-
9252 Innovation & Technology Analyst II	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>242500 - Cybersecurity Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>244000 - Innovation</b>					
8132 Senior Project Manager	2.00	2.00	-	2.00	-
8460 Principal Management Analyst	1.00	1.00	-	1.00	-
9210 Deputy Chief Information Officer	1.00	1.00	-	1.00	-
9240 Innovation & Technology Officer I	1.00	1.00	-	1.00	-
9252 Innovation & Technology Analyst II	1.00	1.00	-	1.00	-
9259 Geographic Information Systems (GIS) Analyst	1.00	1.00	-	1.00	-
9264 Senior Geographic Information Systems (GIS) Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	8.00	8.00	-	8.00	-
9264 Senior Geographic Information Systems (GIS) Analyst	0.25	0.25	-	0.25	-
Part-Time Non-Benefitted Total	0.25	0.25	-	0.25	-
<b>244000 - Innovation Total</b>	<b>8.25</b>	<b>8.25</b>	<b>-</b>	<b>8.25</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>60.25</b>	<b>60.25</b>	<b>-</b>	<b>60.25</b>	<b>-</b>

### SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

## Community and Economic Development Department

Job Code and Position Title		Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>280000 - Administration</b>						
0353	Senior Administrative Assistant	1.00	1.00	-	1.00	-
0450	Senior Accounting Technician	1.00	1.00	-	1.00	-
7976	Community & Economic Development Director	1.00	1.00	-	1.00	-
8152	Deputy Community & Economic Development Director	1.00	1.00	-	1.00	-
8450	Senior Management Analyst	2.00	2.00	-	2.00	-
9256	Business Systems Manager I	1.00	1.00	-	1.00	-
9540	Senior Administrative Analyst	1.00	1.00	-	1.00	-
9580	Fiscal Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		9.00	9.00	-	9.00	-
<b>280000 - Administration Total</b>		<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>-</b>
<b>280500 - Redevelopment (RDSA RORF)</b>						
8125	Project Coordinator	1.00	1.00	-	1.00	-
8132	Senior Project Manager	1.00	1.00	-	1.00	-
8133	Principal Project Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		3.00	3.00	-	3.00	-
<b>280500 - Redevelopment (RDSA RORF) Total</b>		<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>-</b>
<b>281000 - Planning</b>						
0082	Senior Office Specialist	2.00	2.00	-	2.00	-
7830	Planning Technician	3.00	3.00	-	3.00	-
7890	Assistant Planner	1.00	1.00	-	1.00	-
7910	Associate Planner	8.00	8.00	-	8.00	-
7920	City Historic Preservation Officer	1.00	1.00	-	1.00	-
7930	Senior Planner	4.00	4.00	-	4.00	-
7950	Principal Planner	4.00	4.00	-	4.00	-
7966	City Planner	1.00	1.00	-	1.00	-
8110	Project Assistant	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		25.00	25.00	-	25.00	-
<b>281000 - Planning Total</b>		<b>25.00</b>	<b>25.00</b>	<b>-</b>	<b>25.00</b>	<b>-</b>
<b>281025 - Planning - Neighborhoods</b>						
0082	Senior Office Specialist	1.00	1.00	-	1.00	-
8110	Project Assistant	1.00	1.00	-	1.00	-
8131	Project Manager	2.00	2.00	-	2.00	-
Full-Time Benefitted Total		4.00	4.00	-	4.00	-
<b>281025 - Planning - Neighborhoods Total</b>		<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>-</b>
<b>281500 - Economic Development</b>						
8125	Project Coordinator	2.00	2.00	-	2.00	-
8132	Senior Project Manager	3.00	3.00	-	3.00	-
8155	Economic Development Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		6.00	6.00	-	6.00	-



## Community and Economic Development Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
9510 Administrative Intern	0.50	0.50	-	0.50	-
Part-Time Non-Benefitted Total	0.50	0.50	-	0.50	-
<b>281500 - Economic Development Total</b>	<b>6.50</b>	<b>6.50</b>	<b>-</b>	<b>6.50</b>	<b>-</b>
<b>282500 - Building and Safety</b>					
0910 Development Services Representative II	1.00	1.00	-	1.00	-
6950 Plans Examiner	2.00	2.00	-	2.00	-
6955 Building Permit Technician	4.00	4.00	-	4.00	-
7200 Senior Plan Check Engineer	2.00	2.00	-	2.00	-
7201 Senior Plans Examiner	1.00	1.00	-	1.00	-
7490 Building Inspector II	6.00	6.00	-	6.00	-
7510 Senior Building Inspector	2.00	2.00	-	2.00	-
7530 Building Inspection Supervisor	1.00	1.00	-	1.00	-
7551 Assistant Building Official	1.00	1.00	-	1.00	-
7552 Building Official	1.00	1.00	-	1.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	22.00	22.00	-	22.00	-
<b>282500 - Building and Safety Total</b>	<b>22.00</b>	<b>22.00</b>	<b>-</b>	<b>22.00</b>	<b>-</b>
<b>284000 - Code Enforcement</b>					
0082 Senior Office Specialist	3.00	3.00	-	3.00	-
0345 Administrative Assistant	1.00	1.00	-	1.00	-
7450 Code Enforcement Officer II	16.00	21.00	5.00	21.00	-
7460 Senior Code Enforcement Officer	4.00	4.00	-	4.00	-
7540 Code Enforcement Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	25.00	30.00	5.00	30.00	-
2935 General Service Worker (Reset)	2.00	2.00	-	2.00	-
Part-Time Non-Benefitted Total	2.00	2.00	-	2.00	-
<b>284000 - Code Enforcement Total</b>	<b>27.00</b>	<b>32.00</b>	<b>5.00</b>	<b>32.00</b>	<b>-</b>
<b>284500 - Property Services</b>					
7450 Code Enforcement Officer II	1.00	1.00	-	1.00	-
8810 Real Property Agent	3.00	3.00	-	3.00	-
8821 Supervising Real Property Agent	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	5.00	5.00	-	5.00	-
<b>284500 - Property Services Total</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>-</b>
<b>285000 - Arts and Cultural Affairs</b>					
8110 Project Assistant	1.00	1.00	-	1.00	-
8125 Project Coordinator	3.00	3.00	-	3.00	-
8131 Project Manager	1.00	1.00	-	1.00	-
8136 Arts and Culture Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	6.00	6.00	-	6.00	-
<b>285000 - Arts and Cultural Affairs Total</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>-</b>
<b>285500 - Housing CDBG</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
8125 Project Coordinator	2.00	2.00	-	2.00	-

(2)

## Community and Economic Development Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change	
8131 Project Manager	1.00	-	(1.00)	-	-	(1)
8132 Senior Project Manager	-	1.00	1.00	1.00	-	(1)
Full-Time Benefitted Total	4.00	4.00	-	4.00	-	
<b>285500 - CDBG Total</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>-</b>	
<b>285531 - Outreach Homeless Services</b>						
0082 Senior Office Specialist	-	1.00	1.00	1.00	-	(3a)
8110 Project Assistant	-	1.00	1.00	1.00	-	(3b)
8133 Principal Project Manager	1.00	1.00	-	1.00	-	
8756 Outreach Worker	2.00	16.00	14.00	16.00	-	(3c)
8757 Lead Outreach Worker	2.00	2.00	-	2.00	-	
Full-Time Benefitted Total	5.00	21.00	16.00	21.00	-	
<b>285531 - Outreach Homeless Services Total</b>	<b>5.00</b>	<b>21.00</b>	<b>16.00</b>	<b>21.00</b>	<b>-</b>	
<b>287500 - Housing Authority</b>						
0082 Senior Office Specialist	1.00	1.00	-	1.00	-	
0345 Administrative Assistant	1.00	1.00	-	1.00	-	
8110 Project Assistant	2.00	2.00	-	2.00	-	
8125 Project Coordinator	1.00	1.00	-	1.00	-	
8131 Project Manager	2.00	2.00	-	2.00	-	
8165 Housing Authority Manager	1.00	1.00	-	1.00	-	
Full-Time Benefitted Total	8.00	8.00	-	8.00	-	
<b>287500 - Housing Authority Total</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>-</b>	
<b>Total Budgeted FTE</b>	<b>124.50</b>	<b>145.50</b>	<b>21.00</b>	<b>145.50</b>	<b>-</b>	

### SUMMARY OF CHANGES

Staffing levels increased by 21.00 FTE from the previous budget period.

### POSITION CHANGES

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

1. Housing CDBG (285500): Project Manager (1.00 FTE) to Senior Project Manager (1.00 FTE)

### Add/Delete

2. On May 3, 2022 the City Council approved the addition of Measure Z spending item #39 with the following new position - Code Enforcement (284000): Add Code Enforcement Officers II (5.00 FTE)
3. On May 3, 2022 the City Council approved the addition of Measure Z spending items #39, #48, #49 with the following new positions - Outreach Homeless Services (285531):
  - a. Add Senior Office Specialist (1.00 FTE)
  - b. Add Project Assistant (1.00 FTE)
  - c. Add Outreach Worker (14.00 FTE)

## Police Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>310000 - Office of the Chief</b>					
0347 Administrative Assistant	1.00	-	(1.00)	-	-
0353 Senior Administrative Assistant	1.00	1.00	-	1.00	-
2260 Police Detective	2.00	2.00	-	2.00	-
2300 Police Sergeant	4.00	3.00	(1.00)	3.00	-
2320 Police Lieutenant	1.00	1.00	-	1.00	-
2356 Deputy Police Chief	2.00	2.00	-	2.00	-
2360 Police Chief	1.00	1.00	-	1.00	-
2670 Police Administrative Specialist	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	14.00	12.00	(2.00)	12.00	-
<b>310000 - Office of the Chief Total</b>	<b>14.00</b>	<b>12.00</b>	<b>(2.00)</b>	<b>12.00</b>	<b>-</b>
<b>310100 - Community Services Bureau</b>					
0082 Senior Office Specialist	-	1.00	1.00	1.00	-
0347 Administrative Assistant	1.00	1.00	-	1.00	-
2240 Police Officer	6.00	6.00	-	6.00	-
2300 Police Sergeant	-	1.00	1.00	1.00	-
2320 Police Lieutenant	1.00	1.00	-	1.00	-
2571 Police Service Representative	3.00	1.00	(2.00)	1.00	-
2673 Police Program Coordinator	1.00	1.00	-	1.00	-
9241 Programmer Analyst	-	1.00	1.00	1.00	-
9245 Senior Programmer Analyst	-	1.00	1.00	1.00	-
Full-Time Benefitted Total	12.00	14.00	2.00	14.00	-
<b>310100 - Community Services Bureau Total</b>	<b>12.00</b>	<b>14.00</b>	<b>2.00</b>	<b>14.00</b>	<b>-</b>
<b>310200 - Support Services</b>					
0082 Senior Office Specialist	3.00	3.00	-	3.00	-
2240 Police Officer	6.00	6.00	-	6.00	-
2260 Police Detective	1.00	1.00	-	1.00	-
2300 Police Sergeant	2.00	2.00	-	2.00	-
2320 Police Lieutenant	2.00	2.00	-	2.00	-
2340 Police Captain	1.00	1.00	-	1.00	-
2571 Police Service Representative	3.00	3.00	-	3.00	-
2600 Range Master	1.00	1.00	-	1.00	-
2605 Assistant Range Master	0.75	0.75	-	0.75	-
2650 Police Property Specialist	6.00	6.00	-	6.00	-
2655 Police Records Specialist	26.00	26.00	-	26.00	-
2663 Police Records / Information Manager	1.00	1.00	-	1.00	-
2670 Police Administrative Specialist	2.00	2.00	-	2.00	-
2675 Police Program Supervisor	6.00	6.00	-	6.00	-
2700 Police Records System Analyst	1.00	1.00	-	1.00	-
9530 Administrative Analyst	-	1.00	1.00	1.00	-
Full-Time Benefitted Total	61.75	62.75	1.00	62.75	-

## Police Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
2430 Police Cadet	7.00	7.00	-	7.00	-
Part-Time Non-Benefitted Total	7.00	7.00	-	7.00	-
9300 Extra Help	1.25	1.25	-	1.25	-
Part-Time Non-Benefitted Total	1.25	1.25	-	1.25	-
<b>310200 - Support Services Total</b>	<b>70.00</b>	<b>71.00</b>	<b>1.00</b>	<b>71.00</b>	<b>-</b>
<b>310500 - Administrative Services</b>					
0082 Senior Office Specialist	2.00	1.00	(1.00)	1.00	-
0410 Account Clerk II	3.00	2.00	(1.00)	2.00	-
0430 Senior Account Clerk	-	1.00	1.00	1.00	-
0465 Accounting Technician	1.00	1.00	-	1.00	-
2675 Police Program Supervisor	1.00	1.00	-	1.00	-
2860 Custodian	7.00	7.00	-	7.00	-
8280 Senior Accountant	1.00	1.00	-	1.00	-
8450 Senior Management Analyst	2.00	1.00	(1.00)	1.00	-
8460 Principal Management Analyst	-	1.00	1.00	1.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
9574 Police Administrator	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	19.00	18.00	(1.00)	18.00	-
<b>310500 - Administrative Services Total</b>	<b>19.00</b>	<b>18.00</b>	<b>(1.00)</b>	<b>18.00</b>	<b>-</b>
<b>311000 - Communications</b>					
2300 Police Sergeant	1.00	-	(1.00)	-	-
2490 Public Safety Dispatcher I	4.00	4.00	-	4.00	-
2493 Public Safety Dispatcher II	49.00	49.00	-	49.00	-
2510 Public Safety Communications Supervisor	7.00	7.00	-	7.00	-
2515 Police Communications System Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	62.00	61.00	(1.00)	61.00	-
<b>311000 - Communications Total</b>	<b>62.00</b>	<b>61.00</b>	<b>(1.00)</b>	<b>61.00</b>	<b>-</b>
<b>311500 - Field Operations</b>					
0082 Senior Office Specialist	2.00	2.00	-	2.00	-
0347 Administrative Assistant	-	1.00	1.00	1.00	-
2240 Police Officer	205.00	225.00	20.00	225.00	-
2260 Police Detective	7.00	7.00	-	7.00	-
2300 Police Sergeant	28.00	31.00	3.00	31.00	-
2320 Police Lieutenant	8.00	8.00	-	8.00	-
2340 Police Captain	1.00	1.00	-	1.00	-
2571 Police Service Representative	4.00	5.00	1.00	5.00	-
2673 Police Program Coordinator	1.00	1.00	-	1.00	-
9530 Administrative Analyst	1.00	-	(1.00)	-	-
Full-Time Benefitted Total	257.00	281.00	24.00	281.00	-
<b>311500 - Field Operations Total</b>	<b>257.00</b>	<b>281.00</b>	<b>24.00</b>	<b>281.00</b>	<b>-</b>

## Police Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>312000 - Aviation</b>					
2240 Police Officer	1.00	1.00	-	1.00	-
2280 Police Pilot	5.00	5.00	-	5.00	-
2300 Police Sergeant	1.00	1.00	-	1.00	-
5450 Senior Aviation Mechanic	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	9.00	9.00	-	9.00	-
<b>312000 - Aviation Total</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>-</b>
<b>312500 - Special Operations</b>					
2240 Police Officer	39.00	39.00	-	39.00	-
2260 Police Detective	15.00	15.00	-	15.00	-
2300 Police Sergeant	7.00	7.00	-	7.00	-
2320 Police Lieutenant	5.00	5.00	-	5.00	-
2340 Police Captain	1.00	1.00	-	1.00	-
2571 Police Service Representative	4.00	4.00	-	4.00	-
9137 Crime Analyst	3.00	3.00	-	3.00	-
9139 Supervising Crime Analyst	1.00	1.00	-	1.00	-
9245 Senior Programmer Analyst	1.00	-	(1.00)	-	-
2655 Parks & Community Safety Specialist	20.00	20.00	-	20.00	-
Full-Time Benefitted Total	96.00	95.00	(1.00)	95.00	-
<b>312500 - Special Operations Total</b>	<b>96.00</b>	<b>95.00</b>	<b>(1.00)</b>	<b>95.00</b>	<b>-</b>
<b>313000 - Central Investigations</b>					
2240 Police Officer	1.00	1.00	-	1.00	-
2260 Police Detective	25.00	25.00	-	25.00	-
2300 Police Sergeant	4.00	4.00	-	4.00	-
2320 Police Lieutenant	1.00	1.00	-	1.00	-
2340 Police Captain	1.00	1.00	-	1.00	-
2571 Police Service Representative	3.00	3.00	-	3.00	-
2615 Senior Forensic Specialist	3.00	3.00	-	3.00	-
2620 Supervising Forensic Specialist	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	39.00	39.00	-	39.00	-
<b>313000 - Central Investigations Total</b>	<b>39.00</b>	<b>39.00</b>	<b>-</b>	<b>39.00</b>	<b>-</b>
<b>313500 - Special Investigations</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
2240 Police Officer	1.00	1.00	-	1.00	-
2260 Police Detective	19.00	19.00	-	19.00	-
2300 Police Sergeant	3.00	3.00	-	3.00	-
2320 Police Lieutenant	1.00	1.00	-	1.00	-
2571 Police Service Representative	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	26.00	26.00	-	26.00	-
<b>313500 - Special Investigations Total</b>	<b>26.00</b>	<b>26.00</b>	<b>-</b>	<b>26.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>604.00</b>	<b>626.00</b>	<b>22.00</b>	<b>626.00</b>	<b>-</b>

(6)

**SUMMARY OF CHANGES**

Staffing levels increased by 22.00 FTE from the previous budget period.

**POSITION CHANGES**

**Internal Transfers**

1. Transfer from Field Operations (311500) to Support Services (310200): Administrative Analyst (1.00 FTE)
2. Transfer from Office of the Chief (310000) to Field Operations (311500): Administrative Assistant (1.00 FTE)
3. Transfer from Administrative Services (310500) to Community Services Bureau (310100): Senior Office Specialist (1.00 FTE)
4. Transfer from Communications (311000) to Field Operations (311500): Police Sergeant (1.00 FTE)
5. Transfer from Community Services Bureau (310100) to Field Operations (311500): Police Service Representative (1.00 FTE)
6. Transfer from Special Operations (312500) to Community Services Bureau (310100): Senior Programmer Analyst (1.00 FTE)
7. Transfer from Office of the Chief (310000) to Community Services Bureau (310100): Police Sergeant (1.00 FTE)

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

8. Administrative Services (310500):
  - a. Senior Management Analyst (1.00 FTE) to Principal Management Analyst (1.00 FTE)
  - b. Account Clerk II (1.00 FTE) to Senior Account Clerk(1.00 FTE)
9. Community Services Bureau (310100): Police Services Representative (1.00 FTE) to Programmer Analyst (1.00 FTE)

**Add/Delete**

10. On May 3, 2022 the City Council approved the addition of Measure Z spending items #39 and #49 with the following new positions - Field Operations (311500):
  - a. Add Police Officers (20.00 FTE)
  - b. Add Police Sergeant (2.00 FTE)

## Fire Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>350000 - Administration</b>					
0345 Administrative Assistant	1.00	1.00	-	1.00	-
0353 Senior Administrative Assistant	1.00	1.00	-	1.00	-
0430 Senior Account Clerk	1.00	1.00	-	1.00	-
2125 Fire Battalion Chief (D)	2.00	2.00	-	2.00	-
2170 Fire Chief	1.00	1.00	-	1.00	-
9571 Administrative Services Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	7.00	7.00	-	7.00	-
<b>350000 - Administration Total</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>-</b>
<b>350500 - Prevention</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
0345 Administrative Assistant	1.00	1.00	-	1.00	-
2125 Fire Battalion Chief (D)	1.00	1.00	-	1.00	-
2135 Deputy Fire Marshal	1.00	1.00	-	1.00	-
7197 Fire Plan Check Engineer	2.00	2.00	-	2.00	-
7760 Fire Safety Inspector II	6.00	6.00	-	6.00	-
7780 Senior Fire Safety Inspector	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	13.00	13.00	-	13.00	-
<b>350500 - Prevention Total</b>	<b>13.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>-</b>
<b>351000 - Operations</b>					
2040 Firefighter (S)	108.00	108.00	-	108.00	-
2070 Fire Engineer (S)	51.00	51.00	-	51.00	-
2090 Fire Captain (S)	51.00	53.00	2.00	53.00	-
2100 Fire Captain (D)	1.00	1.00	-	1.00	-
2120 Fire Battalion Chief (S)	6.00	6.00	-	6.00	-
9325 Emergency Medical Services Coordinator	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	218.00	220.00	2.00	220.00	-
<b>351000 - Operations Total</b>	<b>218.00</b>	<b>220.00</b>	<b>2.00</b>	<b>220.00</b>	<b>-</b>
<b>351500 - Special Services</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
0460 Accounting Technician	1.00	1.00	-	1.00	-
2580 Emergency Services Coordinator	1.00	1.00	-	1.00	-
2585 Emergency Services Administrator	1.00	1.00	-	1.00	-
8450 Senior Management Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	5.00	5.00	-	5.00	-
<b>351500 - Special Services Total</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>-</b>
<b>352000 - Training</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
2100 Fire Captain (D)	2.00	2.00	-	2.00	-
2125 Fire Battalion Chief (D)	1.00	1.00	-	1.00	-
7750 Fire Safety Inspector I	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	5.00	5.00	-	5.00	-
<b>352000 - Training Total</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>-</b>

(1)

## Fire Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>352500 - Certified Unified Program Agency</b>					
7760 Fire Safety Inspector II	1.00	1.00	-	1.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>352500 - Certified Unified Program Agency</b>					
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>250.00</b>	<b>252.00</b>	<b>2.00</b>	<b>252.00</b>	<b>-</b>

### SUMMARY OF CHANGES

Staffing levels increased by 2.00 FTE from the previous budget period.

#### Add/Delete

- On May 3, 2022 the City Council approved the addition of Measure Z spending item #49 with the following new positions: Operations (351000) - Add Fire Captain (2.00 FTE)



## Public Works Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>410000 - Administration</b>					
0345 Administrative Assistant	1.00	1.00	-	1.00	-
0353 Senior Administrative Assistant	1.00	1.00	-	1.00	-
2580 Emergency Services Coordinator	1.00	-	(1.00)	-	-
7213 Deputy Public Works Director/City Engineer	1.00	1.00	-	1.00	-
7217 Deputy Public Works Director - Field Operations	1.00	1.00	-	1.00	-
7400 Public Works Director	1.00	1.00	-	1.00	-
8460 Principal Management Analyst	2.00	2.00	-	2.00	-
8656 Safety Coordinator	-	1.00	1.00	1.00	-
9580 Fiscal Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	9.00	9.00	-	9.00	-
<b>410000 - Administration Total</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>-</b>
<b>411000 - Streets - Administration</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
3365 Senior Field Services Operations Manager	1.00	1.00	-	1.00	-
8460 Principal Management Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	3.00	3.00	-	3.00	-
<b>411000 - Streets - Administration Total</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>-</b>
<b>411010 - Streets - Maintenance</b>					
3210 Sign Technician	1.00	1.00	-	1.00	-
3215 Senior Sign Technician	1.00	1.00	-	1.00	-
3230 Vector Control Technician	2.00	2.00	-	2.00	-
3240 Street Maintenance Worker	8.00	8.00	-	8.00	-
3260 Street Maintenance Specialist	18.00	18.00	-	18.00	-
3266 Graffiti Education Coordinator	1.00	1.00	-	1.00	-
3290 Street Maintenance Crew Leader	4.00	4.00	-	4.00	-
3310 Street Maintenance Supervisor	5.00	5.00	-	5.00	-
4000 Heavy Equipment Operator	6.00	6.00	-	6.00	-
9982 General Service Worker	4.00	4.00	-	4.00	-
Full-Time Benefitted Total	50.00	50.00	-	50.00	-
2935 General Service Worker (Reset)	5.00	5.00	-	5.00	-
Part-Time Non-Benefitted Total	5.00	5.00	-	5.00	-
<b>411010 - Streets - Maintenance Total</b>	<b>55.00</b>	<b>55.00</b>	<b>-</b>	<b>55.00</b>	<b>-</b>
<b>411011 - Forestry and Landscape</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
2860 Custodian	1.00	1.00	-	1.00	-
3035 Landscape Maintenance Inspector	2.00	1.00	(1.00)	1.00	-
3050 Tree Maintenance Inspector	3.00	3.00	-	3.00	-
XXXX Urban Forestry & Landscape Supervisor (TBD)	-	1.00	1.00	1.00	-
7867 Urban Forester Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	8.00	8.00	-	8.00	-
<b>411011 - Forestry and Landscape Total</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>-</b>

## Public Works Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>411030 - Storm Drain Maintenance</b>					
3128 Wastewater Collection System Technician I	-	3.00	3.00	3.00	-
					(4a) (4b)
3130 Wastewater Collection System Technician II	1.00	1.00	-	1.00	-
3240 Street Maintenance Worker	2.00	-	(2.00)	-	-
					(4a)
3260 Street Maintenance Specialist	1.00	-	(1.00)	-	-
					(4b)
Full-Time Benefitted Total	4.00	4.00	-	4.00	-
<b>411030 - Storm Drain Maintenance Total</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>-</b>
<b>411040 - Signals Maintenance</b>					
5190 Traffic Signal Technician II	4.00	4.00	-	4.00	-
5211 Traffic Signal Maintenance Supervisor	1.00	1.00	-	1.00	-
6765 Senior Engineering Aide	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	6.00	6.00	-	6.00	-
<b>411040 - Signals Maintenance Total</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>-</b>
<b>411500 - City Engineering Services</b>					
0920 Development Services Representative III	2.00	1.00	(1.00)	1.00	-
					(6a)
6765 Senior Engineering Aide	3.00	3.00	-	3.00	-
6820 Survey Party Chief	1.00	1.00	-	1.00	-
6841 Surveyor	1.00	1.00	-	1.00	-
6875 Engineering Technician	2.00	2.00	-	2.00	-
6885 Senior Engineering Technician (Civil)	5.00	5.00	-	5.00	-
6955 Building Permit Technician	-	1.00	1.00	1.00	-
					(6a)
7120 Associate Engineer	6.00	6.00	-	6.00	-
7130 Senior Engineer	1.00	3.00	2.00	3.00	-
					(8)(6b)
7140 Principal Engineer	3.00	2.00	(1.00)	2.00	-
					(6b)
7193 Engineering Manager	2.00	2.00	-	2.00	-
7590 Construction Inspector II	11.00	11.00	-	11.00	-
7610 Senior Construction Inspector	1.00	1.00	-	1.00	-
7631 Chief Construction Inspector	1.00	1.00	-	1.00	-
7636 Construction Contracts Administrator	1.00	1.00	-	1.00	-
9372 Construction Project Manager	2.00	2.00	-	2.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	43.00	44.00	1.00	44.00	-
<b>411500 - City Engineering Services Total</b>	<b>43.00</b>	<b>44.00</b>	<b>1.00</b>	<b>44.00</b>	<b>-</b>
<b>412000 - Traffic Engineering</b>					
6875 Engineering Technician	1.00	1.00	-	1.00	-
6885 Senior Engineering Technician (Civil)	1.00	1.00	-	1.00	-
7120 Associate Engineer	1.00	1.00	-	1.00	-
7121 Associate Traffic Engineer	1.00	1.00	-	1.00	-
7140 Principal Engineer	1.00	1.00	-	1.00	-
7210 City Traffic Engineer	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	6.00	6.00	-	6.00	-
<b>412000 - Traffic Engineering Total</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>-</b>
<b>Total Public Works Administration / Public Services</b>	<b>134.00</b>	<b>135.00</b>	<b>1.00</b>	<b>135.00</b>	<b>-</b>

## Public Works Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>412500 - Sewer Systems - Administration and Regulatory Compliance</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
0410 Account Clerk II	1.00	-	(1.00)	-	(7)
0460 Accounting Technician	-	1.00	1.00	1.00	(7)
4150 Wastewater Operations Manager	3.00	3.00	-	3.00	-
4186 Wastewater Resources Analyst	2.00	2.00	-	2.00	-
7218 Deputy Public Works Director - Wastewater Systems	1.00	1.00	-	1.00	-
8460 Principal Management Analyst	1.00	1.00	-	1.00	-
8648 Safety Officer	1.00	1.00	-	1.00	-
9264 Senior Geographic Information Systems (GIS) Analyst	1.00	1.00	-	1.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
9540 Senior Administrative Analyst	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	14.00	14.00	-	14.00	-
<b>412500 - Sewer Systems - Administration and Regulatory Compliance Total</b>	<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>-</b>
<b>412510 - Sewer - Collection Systems Maintenance</b>					
3130 Wastewater Collection System Technician II	11.00	11.00	-	11.00	-
3170 Wastewater Collection System Crew Leader	3.00	3.00	-	3.00	-
3174 Senior Wastewater Collection System Technician	1.00	1.00	-	1.00	-
3185 Wastewater Maintenance Scheduler	1.00	1.00	-	1.00	-
4000 Heavy Equipment Operator	1.00	1.00	-	1.00	-
4150 Wastewater Operations Manager	1.00	1.00	-	1.00	-
5505 Wastewater Mechanical Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	19.00	19.00	-	19.00	-
<b>412510 - Sewer - Collection Systems Maintenance Total</b>	<b>19.00</b>	<b>19.00</b>	<b>-</b>	<b>19.00</b>	<b>-</b>
<b>412520 - Sewer Systems - Treatment</b>					
4112 Wastewater Plant Operator III	16.00	16.00	-	16.00	-
4125 Wastewater Operations Dispatcher	4.00	4.00	-	4.00	-
4130 Senior Wastewater Plant Operator	6.00	6.00	-	6.00	-
4140 Wastewater Plant Supervisor	3.00	3.00	-	3.00	-
Full-Time Benefitted Total	29.00	29.00	-	29.00	-
<b>412520 - Sewer Systems - Treatment Total</b>	<b>29.00</b>	<b>29.00</b>	<b>-</b>	<b>29.00</b>	<b>-</b>
<b>412530 - Sewer Systems - Environmental Compliance</b>					
7670 Environmental Compliance Inspector II	7.00	7.00	-	7.00	-
7675 Senior Environmental Compliance Inspector	2.00	2.00	-	2.00	-
7681 Environmental Compliance Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	10.00	10.00	-	10.00	-
<b>412530 - Sewer Systems - Environmental Compliance Total</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>-</b>

## Public Works Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>412540 - Sewer Systems - Plant Maintenance</b>					
2910 Maintenance Worker I	2.00	2.00	-	2.00	-
3185 Wastewater Maintenance Scheduler	1.00	1.00	-	1.00	-
5490 Wastewater Maintenance Mechanic	12.00	12.00	-	12.00	-
5500 Senior Wastewater Maintenance Mechanic	2.00	2.00	-	2.00	-
5505 Wastewater Mechanical Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	18.00	18.00	-	18.00	-
<b>412540 - Sewer Systems - Plant Maintenance Total</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>-</b>
<b>412541 - Sewer Systems - Electrical and Instrumentation</b>					
3185 Wastewater Maintenance Scheduler	1.00	1.00	-	1.00	-
4420 Plant and Equipment Electrician	3.00	3.00	-	3.00	-
4470 Wastewater Electrical and Instrumentation Supervisor	1.00	1.00	-	1.00	-
5230 Instrument Technician	3.00	3.00	-	3.00	-
5240 Senior Instrument Technician	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	9.00	9.00	-	9.00	-
<b>412541 - Sewer Systems - Electrical and Instrumentation Total</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>-</b>
<b>412542 - Sewer Systems - SCADA</b>					
4120 Wastewater Control Systems Technician	1.00	1.00	-	1.00	-
7035 Senior SCADA System Technician	1.00	1.00	-	1.00	-
7041 SCADA System Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	3.00	3.00	-	3.00	-
<b>412542 - Sewer Systems - SCADA Total</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>-</b>
<b>412543 - Sewer Systems - Warehouse</b>					
1130 Inventory Control Specialist	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>412543 - Sewer Systems - Warehouse Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>412550 - Sewer Systems - Laboratory Services</b>					
8025 Laboratory Analyst III	4.00	4.00	-	4.00	-
8030 Laboratory Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	5.00	5.00	-	5.00	-
<b>412550 - Sewer Systems - Laboratory Services Total</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>-</b>
<b>412590 - Sewer Systems - Capital Engineering Services</b>					
7120 Associate Engineer	3.00	3.00	-	3.00	-
7130 Senior Engineer	1.00	1.00	-	1.00	-
7140 Principal Engineer	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	6.00	6.00	-	6.00	-
<b>412590 - Sewer Systems - Capital Engineering Services Total</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>-</b>

(1)

## Public Works Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>412591 - Sewer Systems - Plant Construction Support</b>					
7610 Senior Construction Inspector	1.00	1.00	-	1.00	-
9372 Construction Project Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>412591 - Sewer Systems - Plant Construction Support Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>Total Sewer Systems</b>	<b>117.00</b>	<b>117.00</b>	<b>-</b>	<b>117.00</b>	<b>-</b>
<b>413000 - Solid Waste - Administration</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
3361 Field Services Operations Manager	1.00	1.00	-	1.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
9540 Senior Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	4.00	4.00	-	4.00	-
<b>413000 - Solid Waste - Administration Total</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>-</b>
<b>413010 - Solid Waste - Collections</b>					
3240 Street Maintenance Worker	1.00	1.00	-	1.00	-
3390 Solid Waste Operator	11.00	11.00	-	11.00	-
3400 Senior Solid Waste Operator	27.00	27.00	-	27.00	-
3410 Solid Waste Collection Supervisor I	2.00	2.00	-	2.00	-
3421 Solid Waste Collection Supervisor II	1.00	1.00	-	1.00	-
9982 General Service Worker	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	44.00	44.00	-	44.00	-
2995 Weekend Crew Supervisor	1.00	1.00	-	1.00	-
Part-Time Non-Benefitted Total	1.00	1.00	-	1.00	-
<b>413010 - Solid Waste - Collections Total</b>	<b>45.00</b>	<b>45.00</b>	<b>-</b>	<b>45.00</b>	<b>-</b>
<b>413040 - Solid Waste - Street Sweeping</b>					
3260 Street Maintenance Specialist	2.00	2.00	-	2.00	-
3290 Street Maintenance Crew Leader	1.00	1.00	-	1.00	-
3310 Street Maintenance Supervisor	1.00	1.00	-	1.00	-
4030 Street Sweeper Operator	7.00	7.00	-	7.00	-
Full-Time Benefitted Total	11.00	11.00	-	11.00	-
2935 General Service Worker (Reset)	2.00	2.00	-	2.00	-
Part-Time Non-Benefitted Total	2.00	2.00	-	2.00	-
<b>413040 - Solid Waste - Street Sweeping Total</b>	<b>13.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>-</b>
<b>Total Solid Waste (Refuse)</b>	<b>62.00</b>	<b>62.00</b>	<b>-</b>	<b>62.00</b>	<b>-</b>
<b>414020 - NPDES - Urban Run-Off</b>					
4186 Wastewater Resources Analyst	1.00	1.00	-	1.00	-
7682 Environmental Services Manager	-	1.00	1.00	1.00	-
7695 Environmental Services Coordinator	1.00	-	(1.00)	-	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>414020 - NPDES - Urban Run-Off Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>Total NPDES</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>

## Public Works Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>415000 - Public Parking</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
9504 Public Parking Services Manager	1.00	1.00	-	1.00	-
9540 Senior Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	3.00	3.00	-	3.00	-
<b>415000 - Public Parking Total</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>-</b>
<b>415100 - Parking Enforcement</b>					
0082 Senior Office Specialist	1.00	2.00	1.00	2.00	-
2421 Parking Control Representative	13.00	13.00	-	13.00	-
2422 Senior Parking Control Representative	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	15.00	16.00	1.00	16.00	-
<b>415100 - Parking Enforcement Total</b>	<b>15.00</b>	<b>16.00</b>	<b>1.00</b>	<b>16.00</b>	<b>-</b>
<b>Total Public Parking</b>	<b>18.00</b>	<b>19.00</b>	<b>1.00</b>	<b>19.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>333.00</b>	<b>335.00</b>	<b>2.00</b>	<b>335.00</b>	<b>-</b>

### SUMMARY OF CHANGES

The department's staffing levels increased by 2.00 FTE in the FY 2022/23 Budget with an addition of a position in the Public Parking Fund and the General Fund.

### POSITION CHANGES

#### Title Change

1. Sewer Systems - Electrical and Instrumentation (412541) - Title change for Job Code 4470 from Wastewater Electrical Supervisor to Wastewater Electrical and Instrumentation Supervisor

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

2. NPDES - Urban Run-Off (414020): Environmental Service Coordinator (1.00 FTE) to Environmental Services Manager (1.00 FTE), reclassification approved in FY 20/21
3. Administration (410000): Emergency Services Coordinator (1.00 FTE) to Safety Coordinator (1.00 FTE), reclassification approved October 2021.
4. Storm Drain Maintenance (411030):
  - a. Street Maintenance Worker (2.00 FTE) to Wastewater Collection System Technician I (2.00 FTE)
  - b. Street Maintenance Specialist (1.00 FTE) to Wastewater Collection System Technician I (1.00 FTE)
5. Forestry & Landscape (411011): Landscape Maintenance Inspector (1.00 FTE) to Urban Forestry & Landscape Supervisor (1.00 FTE)
6. City Engineering Services (411500):
  - a. Development Services Representative III (1.00 FTE) to Building Permit Technician (1.00 FTE)
  - b. Principal Engineer (1.00 FTE) to Senior Engineer (1.00 FTE)
7. Sewer System - Administration and Regulatory Compliance (412500): Account Clerk II (1.00 FTE) to Accounting Technician (1.00 FTE)

#### Add/Delete

8. City Engineering Services (411500): Add Senior Engineer (1.00 FTE)
9. Parking Enforcement (415100): Add Senior Office Specialist (1.00 FTE)

**Public Library**

<b>Job Code and Position Title</b>	<b>Adopted FY 2021/22</b>	<b>Proposed FY 2022/23</b>	<b>Change</b>	<b>Proposed FY 2023/24</b>	<b>Change</b>
<b>513000 - Administration</b>					
0082 Senior Office Specialist	-	1.00	1.00	1.00	-
0353 Senior Administrative Assistant	1.00	1.00	-	1.00	-
0430 Senior Account Clerk	1.00	1.00	-	1.00	-
6035 Assistant Library Director	1.00	1.00	-	1.00	-
6040 Library Director	1.00	1.00	-	1.00	-
8450 Senior Management Analyst	1.00	1.00	-	1.00	-
9165 Library Digital Systems Specialist	1.00	-	(1.00)	-	-
9261 Business Systems Analyst	-	1.00	1.00	1.00	-
9571 Administrative Services Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	7.00	8.00	1.00	8.00	-
<b>513000 - Administration Total</b>	<b>7.00</b>	<b>8.00</b>	<b>1.00</b>	<b>8.00</b>	<b>-</b>
<b>513500 - Neighborhood Services</b>					
0082 Senior Office Specialist	1.00	-	(1.00)	-	-
5785 Library Assistant	19.00	19.00	-	19.00	-
5825 Library Technician	9.00	9.00	-	9.00	-
5865 Library Associate	14.00	14.00	-	14.00	-
5915 Librarian	7.00	7.00	-	7.00	-
9982 General Service Worker	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	51.00	50.00	(1.00)	50.00	-
5785 Library Assistant	1.00	1.00	-	1.00	-
Half-Time Benefitted Total	1.00	1.00	-	1.00	-
5785 Library Assistant	1.00	1.00	-	1.00	-
Part-Time Non-Benefitted Total	1.00	1.00	-	1.00	-
<b>513500 - Neighborhood Services Total</b>	<b>53.00</b>	<b>52.00</b>	<b>(1.00)</b>	<b>52.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>60.00</b>	<b>60.00</b>	<b>-</b>	<b>60.00</b>	<b>-</b>

**SUMMARY OF CHANGES**

Staffing levels are unchanged from the previous budget period.

**POSITION CHANGES**

**Internal Transfers**

1. Transfer from Neighborhood Services (513500) to Administration (513000): Senior Office Specialist (1.00 FTE)

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

2. Administration (513000): Library Digital Systems Specialist (1.00 FTE) to Business Systems Analyst (1.00 FTE)

## Parks, Recreation and Community Services Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change	
<b>520000 - Administration</b>						
0082 Senior Office Specialist	1.00	-	(1.00)	-	-	(3)
0353 Senior Administrative Assistant	1.00	1.00	-	1.00	-	
0460 Accounting Technician	1.00	1.00	-	1.00	-	
6511 Deputy Parks, Recreation, & Community Services Director	1.00	2.00	1.00	2.00	-	(6)
6520 Parks, Recreation, & Community Services Director	1.00	1.00	-	1.00	-	
7855 Transportation & Trails Coordinator	1.00	1.00	-	1.00	-	
7860 Park Planner (Designer)	1.00	1.00	-	1.00	-	
8131 Project Manager	1.00	1.00	-	1.00	-	
8133 Principal Project Manager	1.00	1.00	-	1.00	-	
9530 Administrative Analyst	1.00	1.00	-	1.00	-	
9571 Administrative Services Manager	1.00	1.00	-	1.00	-	
Full-Time Benefitted Total	11.00	11.00	-	11.00	-	
<b>520000 - Administration Total</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>-</b>	
<b>520020 - Administration - Special Transit Services</b>						
0025 Office Specialist	1.00	-	(1.00)	-	-	(4b)
0082 Senior Office Specialist	-	1.00	1.00	1.00	-	(4b)
3930 Senior Mini-Bus Driver / Dispatcher-Scheduler	1.00	1.00	-	1.00	-	
3940 Mini-Bus Driver / Dispatcher-Scheduler	5.00	5.00	-	5.00	-	
3950 Mini-Bus Driver	33.00	33.00	-	33.00	-	
6430 Special Transit Supervisor	2.00	2.00	-	2.00	-	
6431 Special Transit Manager	-	1.00	1.00	1.00	-	(4a)
8440 Management Analyst	1.00	1.00	-	1.00	-	
9540 Senior Administrative Analyst	1.00	-	(1.00)	-	-	(4a)
Full-Time Benefitted Total	44.00	44.00	-	44.00	-	
3950 Mini-Bus Driver	4.25	4.25	-	4.25	-	
Part-Time Non-Benefitted Total	4.25	4.25	-	4.25	-	
<b>520020 - Administration - Special Transit Services Total</b>	<b>48.25</b>	<b>48.25</b>	<b>-</b>	<b>48.25</b>	<b>-</b>	
<b>520500 - Recreation</b>						
0025 Office Specialist	-	1.00	1.00	1.00	-	(5)
6420 Recreation Services Coordinator	16.00	16.00	-	16.00	-	
6480 Recreation Supervisor	5.00	5.00	-	5.00	-	
6490 Recreation Superintendent	1.00	-	(1.00)	-	-	(6)
8757 Lead Outreach Worker	1.00	1.00	-	1.00	-	
Full-Time Benefitted Total	23.00	23.00	-	23.00	-	
6380 Assistant Recreation Coordinator	5.25	5.25	-	5.25	-	
3/4 Time - Benefitted Total	5.25	5.25	-	5.25	-	
6380 Assistant Recreation Coordinator	4.00	3.50	(0.50)	3.50	-	(5)
8756 Outreach Worker	1.50	1.50	-	1.50	-	
Half-Time Benefitted Total	5.50	5.00	(0.50)	5.00	-	



**Parks, Recreation and Community Services Department**

<b>Job Code and Position Title</b>	<b>Adopted FY 2021/22</b>	<b>Proposed FY 2022/23</b>	<b>Change</b>	<b>Proposed FY 2023/24</b>	<b>Change</b>
2930 General Service Worker	2.25	1.25	(1.00)	1.25	- (2)
6260 Lifeguard / Instructor	11.05	11.05	-	11.05	-
6280 Pool Manager	2.04	2.04	-	2.04	-
6285 Assistant Aquatics Coordinator	1.09	1.09	-	1.09	-
6350 Recreation Leader	46.02	46.02	-	46.02	-
6380 Assistant Recreation Coordinator	1.87	1.87	-	1.87	-
6580 Instructor	4.28	4.28	-	4.28	-
Part-Time Non-Benefitted Total	68.60	67.60	(1.00)	67.60	-
<b>520500 - Recreation Total</b>	<b>102.35</b>	<b>100.85</b>	<b>(1.50)</b>	<b>100.85</b>	<b>-</b>
<b>521500 - Parks</b>					
0460 Accounting Technician	-	1.00	1.00	1.00	- (3)
2985 Park Maintenance Worker II	10.00	10.00	-	10.00	-
3005 Park Maintenance Specialist	5.00	5.00	-	5.00	-
3015 Park Supervisor	3.00	3.00	-	3.00	-
3020 Park Maintenance Crew Leader	3.00	3.00	-	3.00	-
3025 Park Superintendent	1.00	1.00	-	1.00	-
3035 Landscape Maintenance Inspector	3.00	3.00	-	3.00	-
4370 Maintenance Electrician	2.00	2.00	-	2.00	-
4440 Air Conditioning Technician	1.00	1.00	-	1.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
9540 Senior Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	30.00	31.00	1.00	31.00	-
2930 General Service Worker	8.00	8.00	-	8.00	-
2985 Park Maintenance Worker II	3.00	3.00	-	3.00	-
2995 Weekend Crew Supervisor	2.25	2.25	-	2.25	-
Part-Time Non-Benefitted Total	13.25	13.25	-	13.25	-
<b>521500 - Parks Total</b>	<b>43.25</b>	<b>44.25</b>	<b>1.00</b>	<b>44.25</b>	<b>-</b>
<b>521540 - Fairmount Park Golf Course</b>					
6350 Recreation Leader	0.75	0.75	-	0.75	-
6380 Assistant Recreation Coordinator	0.75	0.75	-	0.75	-
3/4 Time - Benefitted Total	1.50	1.50	-	1.50	-
6580 Instructor	2.25	1.50	(0.75)	1.50	- (1)
Part-Time Non-Benefitted Total	2.25	1.50	(0.75)	1.50	-
<b>521540 - Fairmount Park Golf Course Total</b>	<b>3.75</b>	<b>3.00</b>	<b>(0.75)</b>	<b>3.00</b>	<b>-</b>
<b>523000 - Bourns Youth Innovation Center</b>					
6420 Recreation Services Coordinator	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
6350 Recreation Leader	2.13	1.00	(1.13)	1.00	- (2) (7a)
6580 Instructor	2.13	1.25	(0.88)	1.25	- (1) (7b) (7c)
Part-Time Non-Benefitted Total	4.26	2.25	(2.01)	2.25	-

## Parks, Recreation and Community Services Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
6380 Assistant Recreation Coordinator	0.50	0.50	-	0.50	-
Half-Time Benefitted Total	0.50	0.50	-	0.50	-
<b>523000 - Bourns Youth Innovation Center Total</b>	<b>5.76</b>	<b>3.75</b>	<b>(2.01)</b>	<b>3.75</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>214.36</b>	<b>211.10</b>	<b>(3.26)</b>	<b>211.10</b>	<b>-</b>

### SUMMARY OF CHANGES

The department's staffing levels decreased by a net 3.26 FTE in the FY 2022/23 Budget. Fiscal year 2020/21 Measure Z carryovers funded 4.26 FTE in FY 2021/22, the department has also restructured their personnel needs and will add two .50 FTEs to the General Fund.

### POSITION CHANGES

#### Internal Transfers

1. Transfer from Fairmont Park Golf Course (521540) to Youth Innovation Center (523000): Instructor (0.75 FTE)
2. Transfer from Recreation (520500) to Youth Innovation Center (523000): General Service Worker (1.00 FTE) to Recreation Leader (1.00 FTE)
3. Transfer from Administration (520000) to Parks (521500): Senior Office Specialist (1.00 FTE) to Accounting Technician (1.00 FTE)

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

4. Administration - Special Transit Services (520020):
  - a. Senior Administrative Analyst (1.00 FTE) to Special Transit Manager (1.00 FTE), reclassification approved in FY 20/21
  - b. Office Specialist(1.00 FTE) to Senior Office Specialist (1.00 FTE)
5. Recreation (520500): Reclassify and increase Assistant Recreation Coordinator (.50 FTE) to Office Specialist (1.00 FTE)
6. Recreation (520500): Recreation Superintendent (1.00 FTE) to Administration (520000): Deputy Parks and Recreation Community Services Director (1.00 FTE)

#### Add/Delete:

7. Youth Innovation Center (523000):
  - a. Delete Recreation Leader (2.13 FTE) funded by Measure Z
  - b. Delete Instructor (2.13 FTE) funded by Measure Z
  - c. Add Instructor (.50 FTE)

## Museum of Riverside

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>530500 - Facilities and Operations</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
6090 Museum Maintenance Worker	1.00	1.00	-	1.00	-
6120 Exhibition Designer	1.00	1.00	-	1.00	-
6128 Associate Education Curator (Science)	1.00	1.00	-	1.00	-
6130 Education Curator	1.00	1.00	-	1.00	-
6140 Collections Registrar	1.00	1.00	-	1.00	-
6160 Museum Curator	3.00	3.00	-	3.00	-
6170 Curatorial Services Manager	1.00	1.00	-	1.00	-
6195 Museum Director	1.00	1.00	-	1.00	-
8125 Project Coordinator	1.00	1.00	-	1.00	-
9571 Administrative Services Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	13.00	13.00	-	13.00	-
0025 Office Specialist	0.50	0.50	-	0.50	-
Half-Time Benefitted Total	0.50	0.50	-	0.50	-
<b>530500 - Facilities and Operations Total</b>	<b>13.50</b>	<b>13.50</b>	<b>-</b>	<b>13.50</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>13.50</b>	<b>13.50</b>	<b>-</b>	<b>13.50</b>	<b>-</b>

### SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

**Public Utilities Department - Administration**

<b>Job Code and Position Title</b>	<b>Adopted FY 2021/22</b>	<b>Proposed FY 2022/23</b>	<b>Change</b>	<b>Proposed FY 2023/24</b>	<b>Change</b>
<b>600000 - Management Services</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
0345 Administrative Assistant	5.00	6.00	1.00	6.00	- (1)
0360 Executive Assistant	1.00	1.00	-	1.00	-
0450 Senior Accounting Technician	1.00	1.00	-	1.00	-
0460 Accounting Technician	1.00	1.00	-	1.00	-
6985 Building Services Project Coordinator	1.00	1.00	-	1.00	-
7420 Utilities General Manager	1.00	1.00	-	1.00	-
7424 Utilities Assistant General Manager / Energy Delivery	1.00	1.00	-	1.00	-
7436 Utilities Assistant General Manager / Water Delivery	1.00	1.00	-	1.00	-
8260 Accountant II	2.00	2.00	-	2.00	-
8280 Senior Accountant	2.00	2.00	-	2.00	-
8366 Utilities Assistant General Manager / Resources	1.00	1.00	-	1.00	-
8376 Utilities Assistant General Manager - Finance / Administration	1.00	1.00	-	1.00	-
8389 Utilities Analyst	1.00	1.00	-	1.00	-
8393 Utilities Senior Analyst	4.00	3.00	(1.00)	3.00	- (5)
8394 Utilities Principal Analyst	3.00	4.00	1.00	4.00	- (5)
8398 Utilities Fiscal Manager	3.00	3.00	-	3.00	-
8460 Principal Management Analyst	1.00	1.00	-	1.00	-
9530 Administrative Analyst	1.00	1.00	-	1.00	-
9540 Senior Administrative Analyst	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	34.00	35.00	1.00	35.00	-
9950 Technical Intern	1.00	1.00	-	1.00	-
Part-Time Non-Benefitted Total	1.00	1.00	-	1.00	-
<b>600000 - Management Services Total</b>	<b>35.00</b>	<b>36.00</b>	<b>1.00</b>	<b>36.00</b>	<b>-</b>
<b>600300 - Office of Operational Technology</b>					
9239 Innovation & Technology Officer II	1.00	-	(1.00)	-	- (2)
9244 Chief Innovation Security Officer	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	2.00	1.00	(1.00)	1.00	-
<b>600300 - Office of Operational Technology Total</b>	<b>2.00</b>	<b>1.00</b>	<b>(1.00)</b>	<b>1.00</b>	<b>-</b>
<b>600400 - Business Support</b>					
9176 Senior Network Support Specialist	1.00	1.00	-	1.00	-
9256 Business Systems Manager I	-	1.00	1.00	1.00	- (4a)
9257 Senior Business Systems Analyst	4.00	4.00	-	4.00	-
9261 Business Systems Analyst	-	2.00	2.00	2.00	- (4b)
9262 Business Systems Support Technician	3.00	1.00	(2.00)	1.00	- (4b)
9265 Business Systems Manager II	1.00	1.00	-	1.00	-
9266 Principal Business Systems Analyst	1.00	-	(1.00)	-	- (4a)
9530 Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	11.00	11.00	-	11.00	-
<b>600400 - Business Support Total</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>-</b>

## Public Utilities Department - Administration

Job Code and Position Title		Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>600500 – Utility Billing</b>						
0610	Utilities Customer Service Representative II	11.00	11.00	-	11.00	-
9530	Administrative Analyst	1.00	1.00	-	1.00	-
9540	Senior Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		13.00	13.00	-	13.00	-
<b>600500 - Utility Billing Total</b>		<b>13.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>-</b>
<b>600700 - Safety</b>						
8131	Project Manager	-	1.00	1.00	1.00	- (3a)
6765	Senior Engineering Aide	-	1.00	1.00	1.00	- (3b)
8654	Utilities Safety & Training Manager	1.00	1.00	-	1.00	-
8655	Safety Specialist	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		2.00	4.00	2.00	4.00	-
<b>600700 - Safety Total</b>		<b>2.00</b>	<b>4.00</b>	<b>2.00</b>	<b>4.00</b>	<b>-</b>
<b>601000 - Field Services</b>						
0650	Utilities Customer Service Supervisor	2.00	1.00	(1.00)	1.00	- (6)
0670	Utilities Field Services Assistant	7.00	7.00	-	7.00	-
0680	Utilities Meter Reader	16.00	16.00	-	16.00	-
0810	Utilities Senior Field Services Technician	14.00	14.00	-	14.00	-
0831	Utilities Field Services Manager	-	1.00	1.00	1.00	- (6)
Full-Time Benefitted Total		39.00	39.00	-	39.00	-
2930	General Service Worker	-	-	-	-	-
Part-Time Non-Benefitted		-	-	-	-	-
<b>601000 - Field Services Total</b>		<b>39.00</b>	<b>39.00</b>	<b>-</b>	<b>39.00</b>	<b>-</b>
<b>601500 - Customer Service</b>						
0345	Administrative Assistant	1.00	-	(1.00)	-	- (1)
0610	Utilities Customer Service Representative II	39.00	39.00	-	39.00	-
0613	Utilities Customer Service Representative III	5.00	5.00	-	5.00	-
0650	Utilities Customer Service Supervisor	4.00	4.00	-	4.00	-
0891	Utilities Customer Service Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		50.00	49.00	(1.00)	49.00	-
<b>601500 - Customer Service Total</b>		<b>50.00</b>	<b>49.00</b>	<b>(1.00)</b>	<b>49.00</b>	<b>-</b>
<b>601531 - 311 Call Center</b>						
0610	Utilities Customer Service Representative II	11.00	11.00	-	11.00	-
0613	Utilities Customer Service Representative III	2.00	2.00	-	2.00	-
0650	Utilities Customer Service Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		14.00	14.00	-	14.00	-
<b>601531 - 311 Call Center Total</b>		<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>-</b>

**Public Utilities Department - Administration**

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>602000 - Customer Engagement</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
0345 Administrative Assistant	1.00	-	(1.00)	-	-
0600 Utilities Customer Service Representative II	1.00	3.00	2.00	3.00	-
0613 Utilities Customer Service Representative III	1.00	-	(1.00)	-	-
0650 Utilities Customer Service Supervisor	1.00	1.00	-	1.00	-
1040 Utilities Information Assistant	4.00	2.00	(2.00)	2.00	-
1065 Utilities Programs & Services Representative	1.00	3.00	2.00	3.00	-
1070 Utilities Senior Programs & Services Representative	6.00	6.00	-	6.00	-
1073 Utilities Principal Programs & Services Representative	3.00	3.00	-	3.00	-
1079 Utilities Public Benefits / Customer Relations Manager	1.00	1.00	-	1.00	-
8386 Utilities Customer Communications Coordinator	1.00	1.00	-	1.00	-
8440 Management Analyst	1.00	-	(1.00)	-	-
8450 Senior Management Analyst	-	1.00	1.00	1.00	-
Full-Time Benefitted Total	22.00	22.00	-	22.00	-
<b>602000 - Customer Engagement Total</b>	<b>22.00</b>	<b>22.00</b>	<b>-</b>	<b>22.00</b>	<b>-</b>
<b>602500 - Legislative and Regulatory Risk</b>					
7520 Utilities Power Resources Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
<b>602500 - Legislative and Regulatory Risk Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>189.00</b>	<b>190.00</b>	<b>1.00</b>	<b>190.00</b>	<b>-</b>

**SUMMARY OF CHANGES**

The department initiated minor organizational changes that resulted in a net increase of 1.00 FTE in the FY

**POSITION CHANGES**

**Internal Transfers**

1. Transfer from Customer Service (601500) to Management Services (600000): Administrative Assistant (1.00 FTE)
2. Transfer from Office of Operational Technology (600300) to Electric Power Supply Operations (612000): Innovation & Technology Officer II (1.00 FTE) to Senior Geographic Information Systems Analyst (1.00 FTE)
3. Transfer from Water Production & Operations (620000) to Safety (600700):
  - a. Project Manager (1.00 FTE)
  - b. Senior Engineering Aide (1.00 FTE)

## Public Utilities Department - Administration

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

4. Business Support (600400):
  - a. Principal Business Systems Analyst (1.00 FTE) to Business Systems Manager I (1.00 FTE)
  - b. Business Systems Support Technician (2.00 FTE) to Business Systems Analyst (2.00 FTE)
5. Management Services (600000): Utilities Senior Analyst (1.00 FTE) to Utilities Principal Analyst (1.00 FTE)
6. Field Services (601000): Utilities Customer Service Supervisor (1.00 FTE) to Utilities Field Services Manager (1.00 FTE)
7. Customer Engagement (602000):
  - a. Administrative Assistant (1.00 FTE) to Utilities Customer Service Representative II (1.00 FTE)
  - b. Utilities Customer Service Representative III (1.00 FTE) to Utilities Customer Service Representative II (1.00 FTE)
  - c. Utilities Information Assistant (2.00 FTE) to Utilities Programs & Services Representative (2.00 FTE)
  - d. Management Analyst (1.00 FTE) to Senior Management Analyst (1.00 FTE)

**Public Utilities Department - Electric**

Job Code and Position Title		Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>610000 - Operations</b>						
0082	Senior Office Specialist	2.00	1.00	(1.00)	1.00	- (1)
4700	Utilities Electric Supervisor	1.00	1.00	-	1.00	-
4720	Utilities Electric Superintendent	3.00	3.00	-	3.00	-
4745	Utilities Electric Meter Shop Assistant	2.00	4.00	2.00	4.00	- (7b)
4765	Utilities Electric Meter Technician	12.00	10.00	(2.00)	10.00	- (7b)
4860	Utilities Electric Power System Dispatcher II	9.00	13.00	4.00	13.00	- (5) (10b)
4875	Utilities Dispatch Supervisor	1.00	1.00	-	1.00	-
4876	Utilities Dispatch Superintendent	1.00	-	(1.00)	-	- (2d)
5000	Utilities Transformer Technician II	-	1.00	1.00	1.00	- (7a)
5020	Utilities Substation Electrician	13.00	13.00	-	13.00	-
5060	Utilities Substation Test Technician	7.00	7.00	-	7.00	-
5061	Utilities Substation Test Supervisor	1.00	1.00	-	1.00	-
5100	Utilities Substation Construction Supervisor	3.00	3.00	-	3.00	-
5120	Utilities Electric Operations Manager	1.00	1.00	-	1.00	-
7040	SCADA System Supervisor	1.00	1.00	-	1.00	-
7140	Principal Engineer	1.00	-	(1.00)	-	- (2a)
7180	Utilities Senior Electrical Engineer	2.00	1.00	(1.00)	1.00	- (2b)
8131	Project Manager	1.00	-	(1.00)	-	- (4)
8132	Senior Project Manager	1.00	-	(1.00)	-	- (2c)
8389	Utilities Analyst	1.00	-	(1.00)	-	- (7a)
8394	Utilities Principal Analyst	1.00	1.00	-	1.00	-
9176	Senior Network Support Specialist	1.00	1.00	-	1.00	-
9230	Senior Systems Analyst	2.00	2.00	-	2.00	-
Full-Time Benefitted Total		67.00	65.00	(2.00)	65.00	-
4860	Utilities Electric Power System Dispatcher II	0.50	-	(0.50)	-	- (10a)
Part-Time Non-Benefitted Total		0.50	-	(0.50)	-	-
<b>610000 - Operations Total</b>		<b>67.50</b>	<b>65.00</b>	<b>(2.50)</b>	<b>65.00</b>	<b>-</b>
<b>610500 - Field Operations</b>						
0082	Senior Office Specialist	1.00	1.00	-	1.00	-
3820	Utilities Street Light Maintenance Worker	2.00	2.00	-	2.00	-
4640	Utilities Power Line Technician	42.00	42.00	-	42.00	-
4660	Utilities Electric Troubleshooter	4.00	4.00	-	4.00	-
4700	Utilities Electric Supervisor	11.00	11.00	-	11.00	-
4711	Utilities Electric Field Manager	1.00	1.00	-	1.00	-
4720	Utilities Electric Superintendent	2.00	2.00	-	2.00	-
7590	Construction Inspector II	2.00	2.00	-	2.00	-
7610	Senior Construction Inspector	1.00	1.00	-	1.00	-
9257	Senior Business Systems Analyst	1.00	1.00	-	1.00	-
9530	Administrative Analyst	3.00	3.00	-	3.00	-
9540	Senior Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		71.00	71.00	-	71.00	-
<b>610500 - Field Operations Total</b>		<b>71.00</b>	<b>71.00</b>	<b>-</b>	<b>71.00</b>	<b>-</b>



**Public Utilities Department - Electric**

Job Code and Position Title		Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>611000 - Energy Delivery Engineering</b>						
0082	Senior Office Specialist	3.00	3.00	-	3.00	-
4720	Utilities Electric Superintendent	-	1.00	1.00	1.00	-
6755	Engineering Aide	7.00	7.00	-	7.00	-
6765	Senior Engineering Aide	11.00	11.00	-	11.00	-
6865	Utilities Supervising Engineering Technician (Electric)	5.00	5.00	-	5.00	-
6875	Engineering Technician	9.00	8.00	(1.00)	8.00	-
6895	Utilities Senior Engineering Technician (Electric)	7.00	6.00	(1.00)	6.00	-
7140	Principal Engineer	6.00	6.00	-	6.00	-
7175	Utilities Electrical Engineer	4.00	6.00	2.00	6.00	-
7180	Utilities Senior Electrical Engineer	14.00	15.00	1.00	15.00	-
7191	Utilities Electrical Engineering Manager	1.00	1.00	-	1.00	-
8132	Senior Project Manager	-	1.00	1.00	1.00	-
9264	Senior Geographic Information Systems (GIS) Analyst	-	1.00	1.00	1.00	-
9530	Administrative Analyst	2.00	2.00	-	2.00	-
9540	Senior Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		70.00	74.00	4.00	74.00	-
9950	Technical Intern	1.00	1.00	-	1.00	-
Part-Time Non-Benefitted Total		1.00	1.00	-	1.00	-
<b>611000 - Energy Delivery Engineering Total</b>		<b>71.00</b>	<b>75.00</b>	<b>4.00</b>	<b>75.00</b>	<b>-</b>
<b>612000 - Power Supply Operations</b>						
0650	Utilities Customer Service Supervisor	1.00	-	(1.00)	-	-
7235	Utilities Power Scheduler / Trader	14.00	12.00	(2.00)	12.00	-
7245	Utilities Resources Analyst	2.00	2.00	-	2.00	-
7246	Utilities Senior Resources Analyst	15.00	14.00	(1.00)	14.00	-
7247	Utilities Principal Resources Analyst	7.00	8.00	1.00	8.00	-
7521	Utilities Power Resources Manager	4.00	4.00	-	4.00	-
8132	Senior Project Manager	-	1.00	1.00	1.00	-
8133	Principal Project Manager	1.00	2.00	1.00	2.00	-
8394	Utilities Principal Analyst	1.00	1.00	-	1.00	-
9261	Business Systems Analyst	-	1.00	1.00	1.00	-
9264	Senior Geographic Information Systems (GIS) Analyst	1.00	3.00	2.00	3.00	-
9530	Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		47.00	49.00	2.00	49.00	-
9950	Technical Intern	1.00	1.00	-	1.00	-
Part-Time Non-Benefitted		1.00	1.00	-	1.00	-
<b>612000 - Power Supply Operations Total</b>		<b>48.00</b>	<b>50.00</b>	<b>2.00</b>	<b>50.00</b>	<b>-</b>

## Public Utilities Department - Electric

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>612013 - Riverside Energy Resource Center (RERC) Generating Plant</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
1130 Inventory Control Specialist	1.00	1.00	-	1.00	-
4708 Utilities Generation Manager	1.00	1.00	-	1.00	-
4715 Utilities Generation Operations & Maintenance Supervisor	1.00	1.00	-	1.00	-
5030 Utilities Generation Technician	4.00	4.00	-	4.00	-
5031 Utilities Senior Generation Technician	1.00	1.00	-	1.00	-
5035 Utilities Generation Test Technician	2.00	2.00	-	2.00	-
5040 Utilities Senior Generation Test Technician	1.00	1.00	-	1.00	-
7245 Utilities Resources Analyst	1.00	1.00	-	1.00	-
7246 Utilities Senior Resources Analyst	1.00	1.00	-	1.00	-
7411 Utilities Generation Plant Manager	1.00	1.00	-	1.00	-
9230 Senior Systems Analyst	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	17.00	17.00	-	17.00	-
<b>612013 - Riverside Energy Resource Center (RERC) Generating Plant Total</b>	<b>17.00</b>	<b>17.00</b>	<b>-</b>	<b>17.00</b>	<b>-</b>
<b>612014 - Clearwater Generating Plant</b>					
5030 Utilities Generation Technician	2.00	2.00	-	2.00	-
5031 Utilities Senior Generation Technician	1.00	1.00	-	1.00	-
5035 Utilities Generation Test Technician	1.00	1.00	-	1.00	-
7411 Utilities Generation Plant Manager	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	5.00	5.00	-	5.00	-
<b>612014 - Clearwater Generating Plant Total</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>279.50</b>	<b>283.00</b>	<b>3.50</b>	<b>283.00</b>	<b>-</b>

### SUMMARY OF CHANGES

The department initiated minor organizational changes that resulted in a net increase of 3.50 FTE in the FY 2022/23 Budget.

### POSITION CHANGES

#### Interdepartmental Transfers

- Transfer out (1.00 FTE) from Riverside Public Utilities - Electric (610000) to the Finance Department - Purchasing Central Stores (231520): Senior Office Specialist

#### Internal Transfers

- Transfer from Operations (610000) to Energy Delivery Engineering (611000):
  - Principal Engineer (1.00 FTE)
  - Utilities Senior Electrical Engineer (1.00 FTE)
  - Senior Project Manager (1.00 FTE)
  - Utilities Dispatch Superintendent (1.00 FTE) to Utilities Electric Superintendent (1.00 FTE)
- Transfer from Office of Operational Technology (600300) to Electric Power Supply Operations (612000): Innovation & Technology Officer II (1.00 FTE) to Senior Geographic Information Systems Analyst (1.00 FTE)
- Transfer from Electric Operations (610000) to Electric Power Supply Operations (612000): Project Manager (1.00 FTE) to Senior Geographic Information Systems Analyst (1.00 FTE)
- Transfer from Water - Production & Operation (620000) to Electric - Operations (610000): Utilities Electric Power System Dispatcher II (2.00 FTE)

## Public Utilities Department - Electric

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

6. Electric Power Supply Operation (612000):
  - a. Administrative Analyst (1.00 FTE) to Business Systems Analyst(1.00 FTE)
  - b. Utilities Customer Service Supervisor (1.00 FTE) to Administrative Analyst (1.00 FTE)
  - c. Utilities Power Scheduler/Trader (2.00 FTE) to Utilities Principal Resource Analyst (2.00 FTE)
7. Electric Operations (610000):
  - a. Utilities Analyst (1.00 FTE) to Utilities Transformer Technician II (1.00 FTE)
  - b. Utilities Electric Meter Technician (2.00 FTE) to Utilities Electric Meter Shop Assistant (2.00 FTE)
8. Energy Delivery Engineering (611000):
  - a. Engineering Technician (1.00 FTE) to Utilities Electric Engineer (1.00 FTE)
  - b. Principal Engineer (1.00 FTE) to Senior Geographic Information Systems Analyst (1.00 FTE)
  - c. Utilities Senior Engineering Technician (1.00 FTE) to Utilities Electrical Engineer (1.00 FTE)
9. Electric Power Supply Operations (612000):
  - a. Utilities Senior Resource Analyst (1.00 FTE) to Senior Project Manager (1.00 FTE)
  - b. Utilities Principal Resource Analyst (1.00 FTE) to Principal Project Manager (1.00 FTE)

### **Add/Delete**

10. Electric Operations (610000):
  - a. Delete Utilities Electric Power System Dispatcher II (0.50 FTE)
  - b. Add Utilities Electric Power System Dispatcher II (2.00 FTE)

## Public Utilities Department - Water

Job Code and Position Title		Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>620000 - Production and Operations</b>						
0082	Senior Office Specialist	1.00	1.00	-	1.00	-
2801	Utilities Landscape & Maintenance Contract Administrator	1.00	1.00	-	1.00	-
3670	Utilities Water Operations & Maintenance Supervisor	1.00	1.00	-	1.00	-
3740	Utilities Water Superintendent	2.00	2.00	-	2.00	-
4280	Utilities Water System Operator II	7.00	9.00	2.00	9.00	-
4300	Utilities Senior Water System Operator	1.00	1.00	-	1.00	-
4320	Utilities Water Control System Technician	3.00	3.00	-	3.00	-
4330	Utilities Water System Operations Manager	1.00	1.00	-	1.00	-
4337	Utilities Water Quality Technician	2.00	3.00	1.00	3.00	-
4371	Utilities Water Maintenance Electrician	3.00	3.00	-	3.00	-
4391	Utilities Water Maintenance Painter	1.00	1.00	-	1.00	-
4860	Utilities Electric Power System Dispatcher II	2.50	-	(2.50)	-	-
5485	Utilities Water Maintenance Mechanic	3.00	3.00	-	3.00	-
6765	Senior Engineering Aide	1.00	-	(1.00)	-	-
6875	Engineering Technician	4.00	4.00	-	4.00	-
6895	Utilities Senior Engineering Technician (Electric)	2.00	2.00	-	2.00	-
7040	SCADA System Supervisor	-	1.00	1.00	1.00	-
7246	Utilities Senior Resources Analyst	1.00	1.00	-	1.00	-
7247	Utilities Principal Resources Analyst	1.00	1.00	-	1.00	-
8131	Project Manager	1.00	-	(1.00)	-	-
8389	Utilities Analyst	1.00	1.00	-	1.00	-
9230	Senior Systems Analyst	1.00	1.00	-	2.00	1.00
Full-Time Benefitted Total		40.50	40.00	(0.50)	41.00	1.00
<b>620000 - Production and Operations Total</b>		<b>40.50</b>	<b>40.00</b>	<b>(0.50)</b>	<b>41.00</b>	<b>1.00</b>
<b>620500 - Field Operations</b>						
0082	Senior Office Specialist	1.00	1.00	-	1.00	-
3620	Utilities Water Field Helper	16.00	16.00	-	16.00	-
3660	Utilities Water Works Pipefitter	34.00	34.00	-	34.00	-
3680	Utilities Water Utility Troubleshooter	4.00	4.00	-	4.00	-
3720	Utilities Water Supervisor	10.00	10.00	-	10.00	-
3740	Utilities Water Superintendent	2.00	2.00	-	2.00	-
4010	Utility Equipment Operator	4.00	4.00	-	4.00	-
4255	Utilities Water Meter Technician II	5.00	5.00	-	5.00	-
5580	Utilities Welder / Pipe Fitter	2.00	2.00	-	2.00	-
5590	Utilities Assistant Shop, Tool & Fabrication Technician	1.00	1.00	-	1.00	-
5600	Utilities Shop, Tool & Fabrication Technician	1.00	1.00	-	1.00	-
6765	Senior Engineering Aide	1.00	-	(1.00)	-	-
8389	Utilities Analyst	1.00	1.00	-	1.00	-
8393	Utilities Senior Analyst	1.00	1.00	-	1.00	-
8394	Utilities Principal Analyst	1.00	1.00	-	1.00	-
9100	Utilities Data Control Clerk	2.00	2.00	-	2.00	-

**Public Utilities Department - Water**

Job Code and Position Title		Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
9259	Geographic Information Systems (GIS) Analyst	-	1.00	1.00	1.00	-
9530	Administrative Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		87.00	87.00	-	87.00	-
<b>620500 - Field Operations</b>		<b>87.00</b>	<b>87.00</b>	<b>-</b>	<b>87.00</b>	<b>-</b>
<b>621000 - Engineering &amp; Resources</b>						
0345	Administrative Assistant	-	1.00	1.00	1.00	-
0610	Utilities Customer Service Representative II	1.00	-	(1.00)	-	-
1070	Utilities Senior Programs & Services Representative	1.00	1.00	-	1.00	-
6765	Senior Engineering Aide	1.00	1.00	-	1.00	-
6875	Engineering Technician	3.00	3.00	-	3.00	-
7140	Principal Engineer	4.00	4.00	-	4.00	-
7155	Utilities Associate Water Engineer	7.00	7.00	-	7.00	-
7160	Utilities Senior Water Engineer	8.00	8.00	-	8.00	-
7193	Engineering Manager	2.00	2.00	-	2.00	-
7246	Utilities Senior Resources Analyst	1.00	1.00	-	1.00	-
7590	Construction Inspector II	2.00	2.00	-	2.00	-
7610	Senior Construction Inspector	1.00	1.00	-	1.00	-
7631	Chief Construction Inspector	1.00	1.00	-	1.00	-
8131	Project Manager	1.00	1.00	-	1.00	-
8133	Principal Project Manager	1.00	1.00	-	1.00	-
8440	Management Analyst	-	1.00	1.00	1.00	-
9130	Data Technician	1.00	-	(1.00)	-	-
9264	Senior Geographic Information Systems (GIS) Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total		36.00	36.00	-	36.00	-
9950	Technical Intern	1.00	1.00	-	1.00	-
Part-Time Non-Benefitted Total		1.00	1.00	-	1.00	-
<b>621000 - Engineering Total</b>		<b>37.00</b>	<b>37.00</b>	<b>-</b>	<b>37.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>		<b>164.50</b>	<b>164.00</b>	<b>(0.50)</b>	<b>165.00</b>	<b>1.00</b>

**SUMMARY OF CHANGES**

The department initiated minor organizational changes that resulted in a net decrease of .50 FTE in year one and an increase of 1.00 FTE in year two of the FY 2022-2024 Budget.

**POSITION CHANGES**

**Internal Transfers**

1. Transfer from Water Production & Operations (620000) to Safety (600700):
  - a. Project Manager (1.00 FTE)
  - b. Senior Engineering Aide (1.00 FTE)
2. Transfer from Water - Production & Operation (620000) to Electric - Operations (610000): Utilities Electric Power System Dispatcher II (2.00 FTE)

## Public Utilities Department - Water

**Position reclassifications** may occur during the fiscal year due to a review of incumbent duties or due to the reclassification of vacant positions to areas of greater need.

3. Water Field Operations (620500): Senior Engineering Aide(1.00 FTE) to Geographic Information Systems Analyst (1.00 FTE)
4. Engineering & Resources (621000):
  - a. Data Technician (1.00 FTE) to Management Analyst (1.00 FTE)
  - b. Utilities Customer Service Representative II (1.00 FTE) to Administrative Assistant (1.00 FTE)

### **Add/Delete**

5. Water Production & Operations (620000):
  - a. Delete Electric Power Systems Dispatcher II (0.50 FTE)
  - b. Add Utilities Water System Operator II (2.00 FTE)
  - c. Add Utilities Water Quality Technician (1.00 FTE)
  - d. Add SCADA System Supervisor (1.00 FTE)
  - e. Add Senior System Analyst (1.00 FTE) in FY 2023/24

## Measure Z Positions by Spending Item

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>#5 - Additional Sworn Police Positions</b>					
2240 Police Officer	53.00	53.00	-	53.00	-
2260 Police Detective	2.00	2.00	-	2.00	-
2300 Police Sergeant	5.00	5.00	-	5.00	-
Full-Time Benefitted Total	60.00	60.00	-	60.00	-
<b>#5 - Additional Sworn Police Positions Total</b>	<b>60.00</b>	<b>60.00</b>	<b>-</b>	<b>60.00</b>	<b>-</b>
<b>#6 - Public Safety Non-Sworn Positions &amp; Recruitment Costs</b>					
0082 Senior Office Specialist	3.00	3.00	-	3.00	-
2605 Assistant Range Master	0.75	0.75	-	0.75	-
2655 Police Records Specialist	4.00	4.00	-	4.00	-
2860 Custodian	1.00	1.00	-	1.00	-
8720 Senior Human Resources Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	9.75	9.75	-	9.75	-
9300 Extra Help	1.25	1.25	-	1.25	-
Part-Time Non-Benefitted Total	1.25	1.25	-	1.25	-
<b>#6 - Public Safety Non-Sworn Positions &amp; Recruitment Costs Total</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>-</b>
<b>#8 - Additional Dispatchers</b>					
2493 Public Safety Dispatcher II	8.00	8.00	-	8.00	-
2510 Public Safety Communications Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	9.00	9.00	-	9.00	-
<b>#8 - Additional Dispatchers Total</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>-</b>
<b>#9 - Maintain Firefighter Staffing Level</b>					
2040 Firefighters (S)	20.00	6.00	(14.00)	6.00	-
Full-Time Benefitted Total	20.00	6.00	(14.00)	6.00	-
<b>#9 - Maintain Firefighter Staffing Level Total</b>	<b>20.00</b>	<b>6.00</b>	<b>(14.00)</b>	<b>6.00</b>	<b>-</b>
<b>#10 - Reinstatement of Fire Captains (Training and Arson)</b>					
2100 Fire Captain	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>#10 - Reinstatement of Fire Captains (Training and Arson) Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>#11 - Reinstatement of Battalion Chief</b>					
2125 Fire Battalion Chief (D)	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
<b>#11 - Reinstatement of Battalion Chief Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>

(1)

### Measure Z Positions by Spending Item

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>#16 - Additional Fleet Mechanics for Police Department</b>					
5340 Senior Mechanic	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>#16 - Additional Fleet Mechanics for Police Department Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>#17 - Additional Fleet Mechanics for Fire Department</b>					
5345 Fire Mechanic	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>#17 - Additional Fleet Mechanics for Fire Department Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>#21 - Principal Analyst - City Manager's Office</b>					
8460 Principal Management Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
<b>#21 - Principal Analyst - City Manager's Office Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>
<b>#31 - Ward Action Team - City Attorney's Office</b>					
0310 Legal Secretary	1.00	1.00	-	1.00	-
8922 Deputy City Attorney II	1.00	-	(1.00)	-	-
8923 Senior Deputy City Attorney	-	1.00	1.00	1.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>#31 - Ward Action Team - City Attorney's Office Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>#33 - Technology Improvements</b>					
9252 Innovation & Technology Analyst II	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
<b>#33 - Technology Improvements Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>
<b>#34 - 4-Person Staffing on Fire Trucks</b>					
2040 Firefighter (S)	6.00	6.00	-	6.00	-
Full-Time Benefitted Total	6.00	6.00	-	6.00	-
<b>#34 - 4-Person Staffing on Fire Trucks Total</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>-</b>
<b>#38 - Bourns Family Youth Innovation Center</b>					
6350 Recreation Leader	2.13	-	(2.13)	-	-
6580 Instructor	2.13	-	(2.13)	-	-
Part-Time Non-Benefitted Total	4.26	-	(4.26)	-	-
<b>#38 - Bourns Family Youth Innovation Center Total</b>	<b>4.26</b>	<b>-</b>	<b>(4.26)</b>	<b>-</b>	<b>-</b>



## Measure Z Positions by Spending Item

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change	
<b>#39 - Public Safety Engagement Team Urban</b>						
2240 Police Officers	-	4.00	4.00	4.00	-	(5a)
2930 General Service Worker	5.00	5.00	-	5.00	-	
2985 Park Maintenance Worker II	3.00	3.00	-	3.00	-	
3015 Park Supervisor	1.00	1.00	-	1.00	-	
7450 Code Enforcement Officer II	3.00	8.00	5.00	8.00	-	(5b)
8756 Outreach Workers	-	6.00	6.00	6.00	-	(5c)
Full-Time Benefitted Total	12.00	27.00	15.00	27.00	-	
<b>#39 - Public Safety Engagement Team Urban Total</b>	<b>12.00</b>	<b>27.00</b>	<b>15.00</b>	<b>27.00</b>	<b>-</b>	
<b>#46 - Park and Neighborhood Specialists Program</b>						
2573 Park and Safety Neighborhood Specialist	20.00	20.00	-	20.00	-	
Full-Time Benefitted Total	20.00	20.00	-	20.00	-	
<b>#46 - Park and Neighborhood Specialists Program Total</b>	<b>20.00</b>	<b>20.00</b>	<b>-</b>	<b>20.00</b>	<b>-</b>	
<b>#48 - Office of Homeless Solutions Expansion</b>						
0082 Senior Office Specialist	-	1.00	1.00	1.00	-	(6a)
8110 Project Assistant	-	1.00	1.00	1.00	-	(6b)
Full-Time Benefitted Total	-	2.00	2.00	2.00	-	
<b>#48 - Office of Homeless Solutions Expansion Total</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	
<b>#49 - Public Safety Engagement Team Wildland</b>						
2090 Fire Captain (S)	-	2.00	2.00	2.00	-	(7a)
2240 Police Officer	-	16.00	16.00	16.00	-	(7b)
2300 Police Sergeant	-	2.00	2.00	2.00	-	(7c)
8756 Outreach Worker	-	8.00	8.00	8.00	-	(7d)
Full-Time Benefitted Total	-	28.00	28.00	28.00	-	
<b>#49 - Public Safety Engagement Team Wildland Total</b>	<b>-</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	
<b>#51 - Office of Sustainability</b>						
9675 Diversity, Equity, and Inclusion Officer	-	1.00	1.00	1.00	-	(8)
Full-Time Benefitted Total	-	1.00	1.00	1.00	-	
<b>#51 - Office of Sustainability Total</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	
<b>Total Budgeted FTE</b>	<b>153.26</b>	<b>181.00</b>	<b>27.74</b>	<b>181.00</b>	<b>-</b>	

### SUMMARY OF CHANGES

Staffing levels increased by 27.74 FTE in FY 2022/23.

### POSITION CHANGES

1. Temporary, one year transfer of Firefighters (14.00 FTE) from the General Fund to Measure Z to meet the Fire Department's General Fund vacancy savings target for FY 2021/22 ended and transferred back to the General Fund for FY 2022/23.
2. Reclassification from a Deputy City Attorney II to a Senior Deputy City Attorney (1.00 FTE).
3. Delete Recreation Leader (2.13 FTE); as a result of the pandemic and closure of the Youth Innovation Center in FY 2020/21, the unused funding allocation carried over to fund this position for FY 2021/2022.

## Measure Z Positions by Spending Item

4. Delete Instructor (2.13 FTE); as a result of the pandemic and closure of the Youth Innovation Center in FY 2020/21, the unused funding allocation carried over to fund this position for FY 2021/2022.
5. On May 3, 2022 the City Council approved the addition of Measure Z spending item #39 with the following new positions:
  - a. Add Police Officer (4.00 FTE)
  - b. Add Code Enforcement Officer II (5.00 FTE)
  - c. Add Outreach Workers (6.00 FTE)
6. On May 3, 2022 the City Council approved the addition of Measure Z spending item #48 with the following new positions:
  - a. Add Senior Office Specialist (1.00 FTE)
  - b. Add Project Assistant (1.00 FTE)
7. On May 3, 2022 the City Council approved the addition of Measure Z spending item #49 with the following new positions:
  - a. Add Fire Captain (2.00 FTE)
  - b. Add Police Officer (16.00 FTE)
  - c. Add Police Sergeant (2.00 FTE)
  - d. Add Outreach Workers (8.00 FTE)
8. On May 3, 2022 the City Council approved the addition of Measure Z spending item #51 with the following new position: Add Diversity, Equity, and Inclusion Officer (1.00 FTE)

## Measure Z Positions by Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>City Attorney's Office</b>					
<b>130500 - Community Livability Advocacy</b>					
0310 Legal Secretary	1.00	1.00	-	1.00	-
8922 Deputy City Attorney II	1.00	-	(1.00)	-	(1)
8923 Senior Deputy City Attorney	-	1.00	1.00	1.00	(1)
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>130500 - Community Livability Advocacy Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>City Manager's Office</b>					
<b>110000 - Administration</b>					
8460 Principal Management Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
<b>110000 - Administration Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>
<b>118000 - Office of Sustainability</b>					
9675 Diversity, Equity, and Inclusion Officer	-	1.00	1.00	1.00	(2)
Full-Time Benefitted Total	-	1.00	1.00	1.00	-
<b>118000 - Office of Sustainability Total</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>
<b>Total City Manager's Office</b>	<b>1.00</b>	<b>2.00</b>	<b>1.00</b>	<b>2.00</b>	<b>-</b>
<b>Community &amp; Economic Development Department</b>					
<b>284000 - Code Enforcement</b>					
7450 Code Enforcement Officer II	3.00	8.00	5.00	8.00	(3)
Full-Time Benefitted Total	3.00	8.00	5.00	8.00	-
<b>284000 - Code Enforcement Total</b>	<b>3.00</b>	<b>8.00</b>	<b>5.00</b>	<b>8.00</b>	<b>-</b>
<b>285531 - Outreach Homeless Services</b>					
0082 Senior Office Specialist	-	1.00	1.00	1.00	(4)
8110 Project Assistant	-	1.00	1.00	1.00	(5)
8756 Outreach Workers	-	14.00	14.00	14.00	(6)
Full-Time Benefitted Total	-	16.00	16.00	16.00	-
<b>285531 - Outreach Homeless Services Total</b>	<b>-</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>-</b>
<b>Total Community &amp; Economic Development Department</b>	<b>3.00</b>	<b>24.00</b>	<b>21.00</b>	<b>24.00</b>	<b>-</b>
<b>Fire Department</b>					
<b>351000 - Operations</b>					
2040 Firefighter (S)	26.00	12.00	(14.00)	12.00	(7)
2090 Fire Captain (S)	-	2.00	2.00	2.00	(8)
2100 Fire Captain (D)	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	27.00	15.00	(12.00)	15.00	-
<b>351000 - Operations Total</b>	<b>27.00</b>	<b>15.00</b>	<b>(12.00)</b>	<b>15.00</b>	<b>-</b>

## Measure Z Positions by Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>352000 - Training</b>					
2100 Fire Captain (D)	1.00	1.00	-	1.00	-
2125 Fire Battalion Chief (D)	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>352000 - Training Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>Total Fire Department</b>	<b>29.00</b>	<b>17.00</b>	<b>(12.00)</b>	<b>17.00</b>	<b>-</b>
<b>General Services Department</b>					
<b>221500 - Central Garage</b>					
5340 Senior Mechanic	2.00	2.00	-	2.00	-
5345 Fire Mechanic	2.00	2.00	-	2.00	-
Full-Time Benefitted Total	4.00	4.00	-	4.00	-
<b>221500 - Central Garage Total</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>-</b>
<b>Human Resources Department</b>					
<b>210000 - Administration</b>					
8720 Senior Human Resource Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
<b>210000 - Administration Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>
<b>Innovation &amp; Technology Department</b>					
<b>242500 - Cybersecurity</b>					
9252 Innovation and Technology Analyst	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	1.00	1.00	-	1.00	-
<b>242500 - Cybersecurity Total</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>-</b>
<b>Parks, Recreation &amp; Community Services Department</b>					
<b>521500 - Parks</b>					
2930 General Service Worker	5.00	5.00	-	5.00	-
2985 Park Maintenance Worker II	3.00	3.00	-	3.00	-
3015 Park Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	9.00	9.00	-	9.00	-
<b>521500 - Parks Total</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>-</b>
<b>523000 - Bourns Family Youth Innovation Center</b>					
6350 Recreation Leader	2.13	-	(2.13)	-	- (9)
6580 Instructor	2.13	-	(2.13)	-	- (10)
Full-Time Benefitted Total	4.26	-	(4.26)	-	-
<b>523000 - Bourns Family Youth Innovation Center Total</b>	<b>4.26</b>	<b>-</b>	<b>(4.26)</b>	<b>-</b>	<b>-</b>
<b>Total Parks, Recreation &amp; Community Services Department</b>	<b>13.26</b>	<b>9.00</b>	<b>(4.26)</b>	<b>9.00</b>	<b>-</b>

## Measure Z Positions by Department

Job Code and Position Title	Adopted FY 2021/22	Proposed FY 2022/23	Change	Proposed FY 2023/24	Change
<b>Police Department</b>					
<b>310200 - Support Services</b>					
0082 Senior Office Specialist	2.00	2.00	-	2.00	-
2605 Assistant Range Master	0.75	0.75	-	0.75	-
2655 Police Record Specialist	4.00	4.00	-	4.00	-
Full-Time Benefitted Total	6.75	6.75	-	6.75	-
9300 Extra Help	1.25	1.25	-	1.25	-
Part-Time Non-Benefitted Total	1.25	1.25	-	1.25	-
<b>310200 - Support Services Total</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>-</b>
<b>310500 - Administrative Services</b>					
0082 Senior Office Specialist	1.00	1.00	-	1.00	-
2860 Custodian	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	2.00	2.00	-	2.00	-
<b>310500 - Administrative Services Total</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>-</b>
<b>311000 - Communications</b>					
2493 Public Safety Dispatcher II	8.00	8.00	-	8.00	-
2510 Public Safety Communications Supervisor	1.00	1.00	-	1.00	-
Full-Time Benefitted Total	9.00	9.00	-	9.00	-
<b>311000 - Communications Total</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>-</b>
<b>311500 - Field Operations</b>					
2240 Police Officer	53.00	73.00	20.00	73.00	- (11)
2260 Police Detective	2.00	2.00	-	2.00	-
2300 Police Sergeant	5.00	7.00	2.00	7.00	- (12)
Full-Time Benefitted Total	60.00	82.00	22.00	82.00	-
<b>311500 - Field Operations Total</b>	<b>60.00</b>	<b>82.00</b>	<b>22.00</b>	<b>82.00</b>	<b>-</b>
<b>312500 - Special Operations</b>					
2573 Park and Safety Neighborhood Specialist	20.00	20.00	-	20.00	-
Full-Time Benefitted Total	20.00	20.00	-	20.00	-
<b>312500 - Special Operations Total</b>	<b>20.00</b>	<b>20.00</b>	<b>-</b>	<b>20.00</b>	<b>-</b>
<b>Total Police Department</b>	<b>99.00</b>	<b>121.00</b>	<b>22.00</b>	<b>121.00</b>	<b>-</b>
<b>Total Budgeted FTE</b>	<b>153.26</b>	<b>181.00</b>	<b>27.74</b>	<b>181.00</b>	<b>-</b>

### SUMMARY OF CHANGES

Staffing levels increase by 27.74 FTE in FY 2022/23.

### POSITION CHANGES

1. Reclassification from a Deputy City Attorney II to a Senior Deputy City Attorney (1.00 FTE)
2. On May 3, 2022 the City Council approved the addition of Measure Z spending item #51 with the following new position: Add Diversity, Equity, and Inclusion Officer (1.00 FTE)
3. On May 3, 2022 the City Council approved the addition of Measure Z spending item #39 with the following new positions: Add Code Enforcement Officer II (5.00 FTE)
4. On May 3, 2022 the City Council approved the addition of Measure Z spending item #48 with the following new positions: Add Senior Office Specialist (1.00 FTE)

## Measure Z Positions by Department

5. On May 3, 2022 the City Council approved the addition of Measure Z spending item #48 with the following new positions: Add Project Assistant (1.00 FTE)
6. On May 3, 2022 the City Council approved the addition of Measure Z spending items #39 and #49 with the following new positions: Add Outreach Workers (14.00 FTE)
7. Temporary, one year transfer of Firefighters (14.00 FTE) from the General Fund to Measure Z to meet the Fire Department's General Fund vacancy savings target for FY 2021/22 ended and transferred back to the General Fund for FY 2022/23.
8. On May 3, 2022 the City Council approved the addition of Measure Z spending item #49 with the following new positions: Add Fire Captain (2.00 FTE)
9. Delete Recreation Leader (2.13 FTE); as a result of the pandemic and closure of the Youth Innovation Center in FY 2020/21, the unused funding allocation carried over to fund this position for FY 2021/2022.
10. Delete Instructor (2.13 FTE); as a result of the pandemic and closure of the Youth Innovation Center in FY 2020/21, the unused funding allocation carried over to fund this position for FY 2021/2022.
11. On May 3, 2022 the City Council approved the addition of Measure Z spending items #39 and #49 with the following new positions: Add Police Officers (20.00 FTE)
12. On May 3, 2022 the City Council approved the addition of Measure Z spending item #49 with the following new positions: Add Police Sergeant (2.00 FTE)

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# FIVE-YEAR FINANCIAL PLANS

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## **OVERVIEW**

Multi-year financial planning provides the City Council, City staff, and the public with greater certainty regarding the ongoing funding and staffing for programs and services. During the development of long-term financial plans, the City identifies factors (known or anticipated) that may have a significant effect on future revenues, expenditures, or staffing levels. The analysis is based on past city revenue and expenditure trends, general and relevant economic trends and outlooks, input from City departments who oversee those specific expenditure and revenue streams, and consultation with outside economists and revenue experts. The Five-Year Financial Plans account for more than 80% of the City's total budgeted expenditures.

## **REVENUE AND EXPENDITURE FORECASTING METHODOLOGY**

Citywide revenues and expenditures are projected using two forecasting techniques: qualitative analysis, and quantitative analysis.

Qualitative analysis projects future revenues and/or expenditures using non-statistical techniques. These techniques rely on human judgment rather than statistical analysis to arrive at revenue projections. Qualitative forecasting is essential for projecting revenue or expenditure components that are unstable, volatile, or for which there is limited historical information. To facilitate sound qualitative analysis, Riverside seeks input from outside sources such as the City's sales and property tax consultant (HdL), Riverside Convention Center and Visitors Bureau, Riverside Auto Center, and other local businesses.

Quantitative analysis involves looking at data to understand historical trends and causal relationships. One kind of quantitative analysis is time series analysis; it is based on data which have been collected over time and can be shown chronologically on graphs. When using time series techniques, the forecaster is especially interested in the nature of seasonal fluctuations which occur within a year, the nature of multiyear cycles, and the nature of any possible long-run trends. Causal analysis is another type of quantitative analysis; it deals with the historical interrelationships between two or more variables. One or more predictors influence, directly or indirectly, the future revenue or expenditures (e.g., the effect of transient occupancy tax revenue on sales tax revenue).

The five-year assumptions for each of the Five-Year Financial Plans are described in their respective sections.

## **ENTERPRISE FUNDS - WORKING CAPITAL**

Working capital reflects the available resources of a proprietary fund, computed as the difference between current assets and current liabilities. Working capital is a more appropriate basis for the analysis of enterprise funds because it excludes the significant capital assets and debt of an enterprise fund and focuses on what is essentially unrestricted fund balance or resources available to spend. The following Five-Year Financial Plans for the Electric, Water, Sewer, Refuse and Public Parking funds present the projected change in working capital for the five-year period.



## GENERAL FUND FIVE-YEAR FINANCIAL PLAN

A five-year financial plan projects the fiscal health of the City's General Fund and allows policy makers and management to understand the fiscal gaps that may exist between revenue forecasts and projected expenditure requirements, as well as the need for long-term fiscal strategies and opportunities for long-term investment. The five-year General Fund financial plan provides a guide for establishing City department budget targets; these targets are used by departments to develop budget proposals that are constrained by the resources anticipated to be available in the upcoming fiscal year.

### REVENUE ASSUMPTIONS

Revenue estimates for the General Fund five-year plan are prepared through an objective, analytical process based on year-to-date trends, prior years' data, and anticipated one-time adjustments. In all instances, the City provides reasonable revenue projections to prevent undue or unbalanced reliance on certain revenues and to ensure the ability to provide ongoing services. Data used to compile General Fund revenue assumptions includes, but is not limited to, communication with the business community (e.g., shopping centers, malls, and auto center); economic data; historical revenue analysis; sales tax and economic consultants; City departments; and the County of Riverside.

Sales tax, property tax, utility user tax, and the general fund transfer make up the majority of all General Fund Revenues and Transfers In, at approximately 79%. Sales tax is the City's largest revenue source, at approximately 27% of total General Fund revenues. Sales tax is trending significantly higher than prior years, posting 18% annual growth over the prior year in FY 2020/21 and currently trending approximately 14% higher in FY 2021/22, although the current growth is predominantly the result of inflationary factors. Actual results will depend on how consumers and retailers respond to inflation and its impacts on slowing the economy. For the proposed budget, sales tax is projected at a 2.9% annual growth rate over FY 2021/22 projections, which is expected to be a sufficient buffer against potential slower growth. Property tax is projected at an annual 3.8% growth rate on the advice of the City's property tax consultant, offset by a projected slowing of Successor Agency property tax revenue. The City's Measure I property tax, which produces approximately \$1.4 million annually, sunsets in FY 2021/22 and is therefore excluded from revenue projections.

Utility user tax and the general fund transfer (GFT) have remained mostly flat in recent years, but modest annual growth is projected as a result of electric and water rate increases scheduled in the five-year rates plans effective through FY 2022/23. The combined transfer represents approximately 16.5% of General Fund revenue in the proposed budget. Potential impacts of a legal challenge to the transfer from the electric fund have not been incorporated into the long-term plan. The status of this challenge is described in the *Fiscal Challenges, Risks, and Strategies* section of this long-term plan narrative.

The two Charges of Services revenue categories reflect protracted revenue recovery to pre-pandemic revenue levels in recreation revenues and developer fees. These two revenue categories continue to lag behind the pre-COVID revenue levels. Recreation revenues are projected to regain pre-pandemic revenue level in FY 2023/24. Developer fees are projected at a conservative 1.9% annual growth rate based on FY 2020/21 actuals and lagging revenues in FY 2021/22.

### EXPENDITURE ASSUMPTIONS

When developing expenditure assumptions for the General Fund, both known factors, such as the impact of employee Memorandums of Understanding (MOUs); debt service requirements; contractual obligations; and economic uncertainties, such as the rising cost of goods and services are considered. During the development of the budget, City departments perform a comprehensive analysis of financial requirements to maintain service levels and quality, maintain critical infrastructure, and provide programs. For non-personnel costs estimates, fixed costs for multi-year contracts, assumptions based upon historical spending trends within individual expenditure categories, and a conservative Consumer Price Index (CPI) factor are applied to expenditure projections throughout the five-year

plan. The projected budget includes a 4.5% CPI increase in FY 2022/23 and 3% CPI increase in FY 2023/24 in the discretionary line items of non-personnel, special projects, and minor capital; these are the categories within which departments allocate their operating budgets to the programs and services they provide.

Personnel costs are the largest and most impactful expenditure category in the General Fund budget, exceeding 70% of the total General Fund budget, excluding the California Public Employees Retirement System Unfunded Accrued Liability (CalPERS UAL). All currently active MOUs are scheduled to expire in FY 2021/22; however, no increases have been projected or incorporated into the proposed budget. If the negotiated increases exceed the projected General Fund surplus in the proposed budget, mid-cycle balancing measures such as vacancy savings or service cuts will need to be considered to comply with the City's Balanced Budget Fiscal Policy adopted by the City Council on February 20, 2018.

The proposed budget and five-year plan include long-term strategies to address the City's long-term fiscal health. The five-year plan includes annual contributions to the Section 115 Trust Fund totaling \$34.4 million over five years for the long-term management of the CalPERS UAL. Beginning in FY 2024/25, the five-year plan includes an annual contribution of \$2.5 million to a capital replacement fund to address the City's current lack of funding for deferred maintenance and capital investment in the City's fleet, technology, and property assets.

Challenges from the pandemic are expected to continue to impact revenue generation at the City's entertainment venues including the Convention Center, Fox Theater, and The Box. As a result, the General Fund subsidy for those funds continues to be higher than pre-pandemic levels. The fund-subsidies in the five-year plan are predicated on full recovery of the venues to pre-pandemic revenue generation levels in FY 2024/25.

## **FISCAL CHALLENGES, RISKS, AND STRATEGIES**

### **MAINTAINING GENERAL FUND RESERVES**

As costs increase each year, the amount required to maintain a 20% reserve will also increase: for every \$1 million increase in appropriations, \$200,000 is required to be added to fund reserves. For example, if personnel increases totaling \$5 million are negotiated and approved, an additional \$1 million must be planned to be set aside to maintain the 20% required reserve level. Therefore, an annual operating surplus is necessary to contribute to fund reserves and maintain reserve levels. So, although a minor surplus is projected in each year of the long-term plan, the ability to maintain reserves at the required 20% level remains a fiscal challenge.

### **GENERAL FUND TRANSFER FROM ELECTRIC FUND**

While the City has received a temporary reprieve in the Measure C litigation, there are sure to be ongoing challenges to the General Fund transfer that will require the City to strategically position itself against further challenges to such a heavily relied upon revenue source for the General Fund. The risk of losing the General Fund transfer puts key City services at tremendous risk.

### **SALARIES AND BENEFITS**

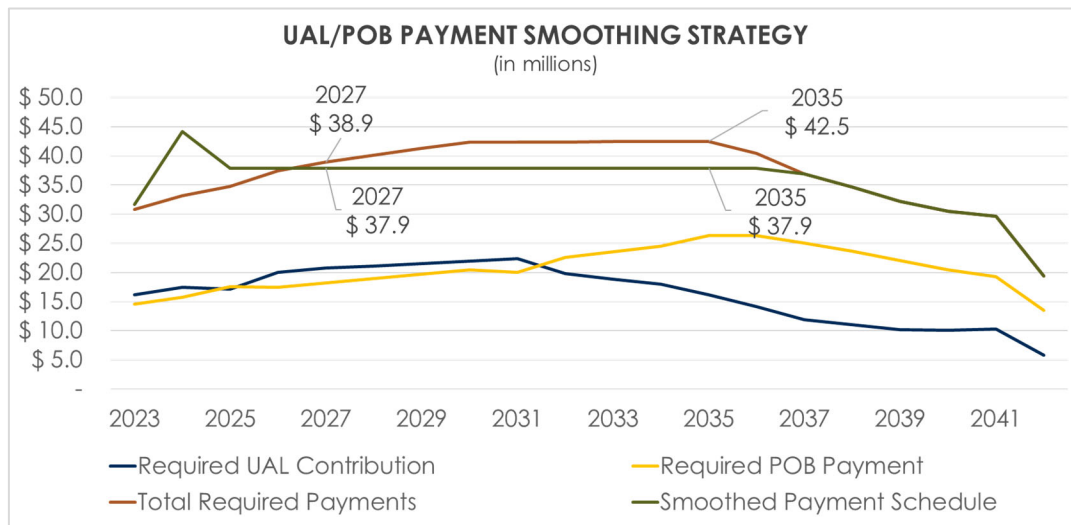
The current MOUs will expire in FY 2021/22. Because negotiated terms can vary broadly, no assumptions were made in the proposed budget (FY 2022/23 and 2023/24) regarding personnel increases. It is important to note that any negotiated increases will have a compounding effect on the annual budget; therefore, for planning purposes, a 4% increase in FY 2024/25 and annual 2% increase in the following two years have been incorporated into the five-year plan personnel line item.

## UNFUNDED PENSION LIABILITY

In FY 2022/23, the City's 2004 Safety Pension Obligation Bond will be paid in full; however, the City's outstanding UAL continues to place pressure on the financial health of the General Fund. Two financial strategies have been employed to address the City's UAL:

- A \$432 million Pension Obligation Bond (POB) was issued in 2020 which is expected to save approximately \$175 million over the life of the debt.
- A Section 115 Trust was established to realize greater investment returns than what is currently available through the City's cash pool investments. Withdrawals from the Trust are legally restricted to pay the City's retirement obligations.

While the 2020 POB helped to smooth the UAL payment schedule in future years, the combined annual payment obligations on the 2020 POB and the UAL portion remaining with CalPERS will continue to increase, peaking in FY 2034/35. Therefore, following the payoff of the 2004 Safety POB in FY 2022/23, the General Fund's long-term plan redirects that debt's annual payment obligation to a series of contributions to the Section 115 Trust which are designed to result in level payments of \$37,925,000 annually for a period of 12 years, from FY 2024/25 through FY 2035/36. This strategy will minimize the impact on the City's annual budget and preserve general revenues to maintain ongoing operations.



The smoothing strategy is based upon estimates from a point-in-time during the development of the budget. Currently, CalPERS returns are tracking around a negative 5% for FY 2021/22. With over a month to go in the fiscal year, CalPERS does have a small window of opportunity to reduce the current projected loss; however, the likelihood of that occurring is remote. Should CalPERS returns end the year at or around a negative 5% loss the City could expect the citywide UAL to grow to approximately \$289 million. As a result, UAL payments would begin to ramp up once again starting in 2025. The City will get a one-year reprieve on UAL payments in 2024 and total POB payments will be approximately \$27 million citywide. Beginning 2025 the collective POB and UAL payments for all city funds combined will jump to \$47 million reaching a peak of approximately \$65 million in 2029 through 2035. As noted, any given year can have a significant impact one way or the other on the City's pension obligations. Mitigating that risk with planned increased contributions to the Section 115 trust will hopefully help alleviate the potential upward pressure on retirement costs.

## PRIORITY BASED BUDGETING

The City is transitioning to a Priority Based Budgeting (PBB) methodology to add transparency to City programs and funding sources and to improve the City's ability to respond and adapt to fiscal stress. This budgeting methodology includes inventorying and identifying the cost of City programs and scoring their alignment with the City's strategic priorities. This information can be used to shift resources

away from low-alignment programs to high-alignment programs as well as identify potential funding reallocations for critical needs or to address fiscal challenges.

## FUND RESERVES

The City's General Fund Reserve Policy adopted by the City Council on September 6, 2016 requires maintaining minimum reserve levels, as well as a replenishment of reserves within three years if reserves are used for any purpose.

- **Emergency Reserve:** The Emergency Reserve is established for the purpose of addressing any extremely unusual and infrequent occurrences, such as a major natural disaster or a major unforeseen settlement. Utilization of the emergency reserve requires declaration of an emergency by a two-thirds majority of the City Council, and specification of the maximum dollar amount to be used. In the event that the Emergency Reserve is accessed, staff must present a plan to the City Council following the termination of the emergency to return the Emergency Reserve to the 10% minimum level and an aspirational goal of 15%. The proposed timeline for restoring the reserve level must not exceed three years.
- **Contingency Reserve:** The Contingency Reserve is established for the purpose of providing a "bridge" to facilitate a measured and thoughtful reduction in expenditures during times of economic downturn, rather than making immediate and drastic budget cuts without time for proper evaluation. Utilization of the economic contingency reserve, including specification of the maximum dollar amount to be used, requires approval by a two-thirds majority of the City Council. Once utilization of the Economic Contingency Reserve has been terminated, staff must present a plan to the City Council to return the Economic Contingency Reserve to the 5% minimum level over no more than a three-year period.

The policy reserve level is calculated as 20% of the subsequent fiscal year's adopted budget. The long-term plan projects a nominal annual growth in General Fund reserves, however a portion of the surplus in each year will be required to be set aside to maintain the 20% policy reserve level, as indicated at the bottom of the five-year plan.

The General Fund is projected to operate in a positive position with the incorporated assumptions, primarily due to projected revenue growth and Measure Z tax revenue. The assumptions do not take into account the potential impacts of ongoing labor negotiations nor the legal challenge to the electric transfer to the General Fund. Further, while the short-term outlook for the General Fund has improved there are still significant financial challenges that continue to impact the long-term fiscal health of the General Fund. The financial markets continue to impede the financial performance of the CalPERS retirement fund which will likely end FY 2021/22 in negative territory. This will result in a significant increase to the City's unfunded accrued liability. Additionally, while Measure Z has provided much needed support to the General Fund and has been able to financially support critical unfunded needs, the City has been unable to establish a long-term program for infrastructure investment in much needed deferred maintenance and capital improvements. The long-term strategies incorporated into the five-year plan will be critical to meeting these challenges. Additionally, the City's continued transition to a Priority Based Budgeting methodology is expected to better align the City's limited resources with the City's strategic priorities and service needs.

## GENERAL FUND FIVE-YEAR FINANCIAL PLAN<sup>1</sup>

	Projected FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
<b>REVENUE / TRANSFERS IN</b>						
Property Taxes	\$ 76,939,716	\$ 79,280,514	\$ 79,895,400	\$ 82,678,900	\$ 85,572,662	\$ 88,567,705
Sales & Use Tax	81,157,400	83,514,697	85,914,880	87,633,178	89,385,841	91,173,558
Utility Users Tax	31,556,617	32,799,766	33,522,261	33,905,170	34,352,304	34,933,989
Transient Occupancy Tax	6,120,000	7,103,900	7,317,100	7,536,700	7,762,800	7,995,700
Franchise Fees	5,617,000	5,722,100	5,843,700	5,979,100	6,127,200	6,287,100
Licenses & Non-Developer Permits	8,775,457	8,974,993	9,166,455	9,361,292	9,559,604	9,761,394
Intergovernmental Revenues	1,643,045	1,711,349	1,708,525	1,711,415	1,714,498	1,717,816
Non-Development Charges for Services	9,428,680	10,032,978	10,769,145	11,029,725	11,298,591	11,575,928
Developer Fees & Charges for Services	6,714,950	6,794,704	6,946,746	7,102,530	7,262,018	7,418,492
Fines & Forfeits	1,606,800	1,893,100	1,921,827	1,953,265	1,985,434	2,018,352
Special Assessments	550,540	541,200	550,853	560,708	570,770	581,044
Miscellaneous Revenues	3,064,160	3,181,405	3,203,929	3,265,632	3,337,104	3,410,399
Other Financing Sources	1,000,000	-	-	-	-	-
General Fund Transfer	48,208,700	50,809,600	53,202,300	54,013,600	54,482,300	55,058,200
Measure Z Transfer In	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026
<b>Total Revenues/Transfers In</b>	<b>\$ 300,649,091</b>	<b>\$ 310,626,332</b>	<b>\$ 318,229,147</b>	<b>\$ 324,997,241</b>	<b>\$ 331,677,152</b>	<b>\$ 338,765,703</b>
<b>EXPENDITURES / TRANSFERS OUT</b>						
Personnel	\$ 199,302,338	\$ 210,192,231	\$ 212,037,979	\$ 220,519,498	\$ 224,929,888	\$ 229,428,486
Leave Payouts	6,576,287	7,365,441	8,249,294	9,239,210	10,347,915	11,589,665
CalPERS UAL - Safety	9,806,181	11,160,600	12,156,138	11,476,891	13,725,119	13,964,166
CalPERS UAL - Miscellaneous	4,919,039	5,046,956	5,259,326	5,699,500	6,268,040	6,779,769
Non-Personnel – Non-Discretionary	10,966,985	13,694,931	16,356,919	15,053,567	15,474,056	15,950,453
Non-Personnel – Discretionary	43,521,024	43,660,200	45,106,388	45,567,413	46,770,489	47,408,415
Special Projects	6,873,306	7,138,487	7,234,345	7,401,132	7,537,888	7,718,996
Minor Capital	429,477	420,589	416,613	544,021	671,798	681,081
Debt Service	32,769,205	32,938,950	22,716,810	24,418,810	23,373,000	24,057,050
Charges To/From	(17,459,758)	(17,895,342)	(18,357,110)	(18,229,815)	(18,591,989)	(18,870,827)
Cost Allocation Plan	(23,526,240)	(21,652,818)	(22,677,171)	(22,861,552)	(23,309,518)	(23,738,402)
Special Districts Fund Subsidy	1,414,454	1,397,854	1,430,920	1,466,389	1,502,031	1,526,265
Convention Center Fund Subsidy	6,661,600	5,999,800	5,304,990	5,007,143	5,077,594	5,151,261
Entertainment Fund Subsidy	4,750,400	4,317,818	3,863,700	3,669,012	3,686,630	3,701,730
Cheech Marin Center Subsidy	342,900	986,980	1,014,040	1,044,825	1,075,828	1,107,052
Transfer to Section 115 Trust	499,745	895,490	11,000,000	7,500,000	7,500,000	7,500,000
Transfers to Other Funds	189,046	-	-	2,500,000	2,500,000	2,500,000
<b>Total Expenditures/Transfers Out</b>	<b>\$ 288,035,989</b>	<b>\$ 305,668,167</b>	<b>\$ 311,113,181</b>	<b>\$ 320,016,044</b>	<b>\$ 328,538,769</b>	<b>\$ 336,455,160</b>
<b>Five-Year Financial Plan Surplus/(Deficit)</b>	<b>\$ 12,613,102</b>	<b>\$ 4,958,165</b>	<b>\$ 7,115,966</b>	<b>\$ 4,981,197</b>	<b>\$ 3,138,383</b>	<b>\$ 2,310,543</b>

<sup>1</sup> Classification of line-item revenue and expenditures in Five-Year Plan categories may vary from their classification in the budget categories presented in other sections of this publication.

	Projected FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
<b>FUND RESERVES</b>						
<b>Beginning General Fund Reserve</b>	<b>\$ 57,400,000</b>	<b>\$ 70,013,102</b>	<b>\$ 74,971,267</b>	<b>\$ 82,087,233</b>	<b>\$ 87,068,430</b>	<b>\$ 90,206,813</b>
Increase / (Use of) Fund Reserves	12,613,102	4,958,165	7,115,966	4,981,197	3,138,383	2,310,543
<b>Ending General Fund Reserve</b>	<b>\$ 70,013,102</b>	<b>\$ 74,971,267</b>	<b>\$ 82,087,233</b>	<b>\$ 87,068,430</b>	<b>\$ 90,206,813</b>	<b>\$ 92,517,356</b>
<i>Fund Balance to Spending Percentage</i>	23%	24%	26%	27%	27%	-
<i>Additional amount required to maintain 20% reserve level</i>	\$ 3,733,633	\$ 1,089,003	\$ 1,780,573	\$ 1,704,545	\$ 1,583,278	\$ -
<i>Estimated Surplus Reserves</i>	\$ 8,879,469	\$ 3,869,162	\$ 5,335,393	\$ 3,276,651	\$ 1,555,104	\$ -

# MEASURE Z FUND FIVE-YEAR FINANCIAL PLAN

## OVERVIEW

Measure Z, a one-cent Transaction and Use Tax (TUT), was approved by Riverside voters in November 2016 for a period of 20 years. Tax collection began in April 2017 and will expire in March 2036. While the accounting and activities of the Measure Z Fund are legally a part of the General Fund and combined for reporting purposes in the Annual Comprehensive Finance Report, the City tracks Measure Z financial activity in an operating fund and a capital fund. These two fund types are required for reporting financial activity in compliance with Generally Accepted Accounting Principles (GAAP). However, to provide the most transparent and easily comprehensible view of the collection and use of Measure Z revenue, a Measure Z Spending Plan is utilized which reports data in a programmatic view and excludes extraneous accounting information, such as transfers between the two Measure Z funds.

Council's adoption of the FY 2022-2024 Biennial Budget does not constitute adoption of subsequent years of Measure Z programming. Measure Z programming is formally adopted by Council action only for the fiscal year(s) stated in the budget resolution accompanying a proposed budget.

## REVENUE ASSUMPTIONS

The transaction and tax projection in the Measure Z five-year plan is based on reports from the City's sales tax consultant, economic conditions, and a review of revenue performance to date. A modest 2.9% annual growth is projected in this revenue source based on current economic conditions and the ongoing uncertainty of inflationary impacts and consumer trends on sales tax revenue.

## EXPENDITURE ASSUMPTIONS

The expenditure projections for Measure Z assume a continuation of spending items that were approved without a defined termination date. Measure Z provides funding for 181 full-time equivalent (FTE) personnel. Although currently active MOUs are scheduled to expire in FY 2021/22, no assumptions regarding potential salary or benefit increases have been projected or incorporated into the proposed budget or five-year plan. Negotiated increases in salary or benefits will reduce each year's projected surplus.

## NEW SPENDING INITIATIVES

On May 3, 2022, the City Council directed incorporation of the following new or revised spending initiatives into the proposed budget:

- **Spending Item #25 - New Police Headquarters:** Increase total project cost to \$44 million; the spending plan has been updated to reflect estimated annual debt obligations for a debt issuance of \$44 million in late FY 2022/23.
- **Spending Item #28 - Annual Deferred Maintenance (Existing Facilities):** Add \$500,000 annually.
- **Spending Item #29 - Maximize Roads/Streets (Pavement Condition Index):** Add \$8 million annually.
- **Spending Item #30 - Tree Trimming:** Add \$2,500,000 for 3-5 years. The increase has been added to the spending plan for 5 years, through FY 2026/27.
- **Spending Item #39 - Public Safety & Engagement Team Program (PSET) – Urban:** Expand the existing PSET program to add 15.0 full-time equivalents (FTEs) plus non-personnel costs of approximately \$529,000 annually, for a total increase of \$2,038,405 in FY 2022/23 and \$1,959,730 in FY 2023/24.

- **Spending Item #48 - Office of Homeless Solutions Expansion:** Add 2.0 FTE with a fiscal impact of \$157,307 in FY 2022/23 and \$162,479 in FY 2023/24.
- **Spending Item #49 - Public Safety & Engagement Team Program (PSET) – Wildlands:** A new spending item which includes 28.0 new FTEs plus non-personnel costs of approximately \$1.39 million annually, for a total budget of \$5,859,685 in FY 2022/23 and \$4,633,429 in FY 2023/24.
- **Spending Item #50 - Public Safety Enterprise Communication System (PSEC) Radios:** A new spending item with a fiscal impact of \$343,438 annually for four years.
- **Spending Item #51 - Office of Sustainability:** A new spending item which includes 1.0 new FTE plus annual non-personnel costs of \$200,000, for a total budget of \$391,293 in FY 2022/23 and \$398,636 in FY 2023/24.
- **Spending Item #52 - Sidewalk Repair:** A new spending item with a fiscal impact of \$600,000 annually.

## FUND RESERVES

On April 2, 2019, the City Council approved a Measure Z Reserve Policy requiring a minimum \$5 million Contingency Reserve, which, if drawn upon, must be replenished within two years. This amount is separately reserved and excluded from the plan, which shows only unallocated reserves.

Measure Z unallocated fund reserves are projected to be \$39.29 million at the end of FY 2021/22. Policy reserves of \$5 million are set aside separately from the unallocated reserve calculations shown in the spending plan. The proposed two-year budget and five-year spending plan results in a projected annual drawdown of Measure Z reserves ranging from \$5.39 million to \$7.95 million in the five-year spending plan, and projected ending reserves of \$6.31 million in FY 2026/27. The potential fiscal impact of ongoing labor negotiations has not been incorporated into the spending plan, and any impacts will result in a draw on the unallocated reserves presented in the five-year spending plan.



## MEASURE Z FIVE-YEAR SPENDING PLAN

Spending Items	Projected <sup>2</sup> FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
<b>REVENUE</b>						
Transaction & Use Tax	\$ 74,346,000	\$ 76,502,034	\$ 78,720,583	\$ 80,609,270	\$ 81,818,410	\$ 83,045,690
Interest Earnings	300,000	300,000	300,000	300,000	300,000	300,000
<b>Total Revenues</b>	<b>\$ 74,646,000</b>	<b>\$ 76,802,034</b>	<b>\$ 79,020,583</b>	<b>\$ 80,909,270</b>	<b>\$ 82,118,410</b>	<b>\$ 83,345,690</b>
<b>EXPENDITURES<sup>3</sup></b>						
2. Payoff of the Balloon \$32 million Pension Obligation Bond	\$ 1,674,490	\$1,673,080	\$ 1,673,530	\$ 1,673,370	\$ 1,672,800	\$ 1,673,150
5. Additional Sworn Police Positions	10,696,098	11,394,281	11,712,921	11,888,013	12,154,660	12,286,891
6. Public Safety Non-Sworn Positions & Recruitment Costs	960,636	928,089	953,711	974,242	993,995	1,012,959
7. Police Officer Lateral Hire Incentives & Recruitment Costs	200,000	200,000	200,000	200,000	200,000	200,000
8. Additional Dispatchers	1,166,456	1,206,321	1,245,501	1,284,656	1,324,369	1,331,475
9. Maintain Firefighter Staffing Level	3,346,678	1,634,656	1,653,509	1,660,800	1,687,445	1,709,809
10. Reinstatement of Fire Captains (Training & Arson)	578,012	663,850	668,704	671,393	681,698	689,725
11. Reinstatement of Fire Battalion Chief	393,599	386,537	388,115	388,299	393,771	397,567
12. Police Vehicle Replacement & Maintenance Plan	2,180,909	2,224,527	2,269,017	2,314,398	2,360,686	2,407,899
14. Fire Vehicle Replacement & Maintenance Plan	1,934,544	3,607,000	4,458,395	3,214,900	5,656,200	6,500,590
16. Additional Fleet Mechanics for Police Department	224,766	235,336	236,828	238,081	239,659	240,827
17. Additional Fleet Mechanics for Fire Department	240,535	239,286	240,495	241,465	242,738	243,547
18. General Fund Support – Maintain Existing Services	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026
20. Homeless Services	500,000	500,000	500,000	500,000	500,000	500,000
21. Principal Analyst - City Manager's Office	180,858	200,805	205,021	205,827	207,808	208,216
22. Budget Engagement Commission Support	37,687	26,743	31,536	27,352	32,215	28,090
23. New Downtown Main Library	2,751,200	2,742,130	2,738,750	2,737,000	2,736,630	2,737,380
25. New Police Headquarters	-	737,025	4,609,963	4,654,268	4,690,073	4,717,378
26. Museum Expansion and Rehabilitation	500,000	1,319,894	1,319,894	1,319,894	1,319,894	1,319,894
28. Annual Deferred Maintenance (Existing Facilities)	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
29. Maximize Roads/Streets (Pavement Condition Index)	7,875,000	12,375,000	10,875,000	10,875,000	10,875,000	10,875,000
30. Tree Trimming	1,000,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
31. Ward Action Team - City Attorney's Office	323,321	335,302	350,282	365,911	376,129	381,462
33. Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,010	1,000,020	1,000,010
34. 4-Person Staffing on Fire Trucks	1,429,255	1,131,260	1,155,711	1,176,152	1,212,044	1,245,251

<sup>2</sup> Includes allocation of prior year carryovers (budgeted but unexpended amounts that may be spent in the future).

<sup>3</sup> Only spending items that are currently active are listed in the Spending Plan.

Spending Items	Projected <sup>2</sup> FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
39. Public Safety & Engagement Team (PSET) - Urban	2,800,000	4,787,269	4,709,571	4,556,847	4,797,940	5,069,920
40. Library Security Guards	372,829	-	-	-	-	-
41. Homeless Temporary Housing	2,000,000	-	-	-	-	-
42. Orangecrest Fire Station Dormitory Improvements	1,965,000	-	-	-	-	-
43. PW Streets Vehicles & Equipment	45,000	1,000,000	1,050,000	1,180,000	-	-
44. PRCSD Infrastructure, Vehicles & Equipment	2,393,098					
45. Motorhome Removal & Disposal	100,000	45,000	45,000	45,000	45,000	45,000
46. Park and Neighborhood Specialist (PANS) Program	-	1,966,986	2,050,745	2,132,551	2,223,062	2,222,803
47. Police Helicopters Capital Lease	-	611,581	1,223,162	1,223,162	1,223,162	1,223,161
48. Office of Homeless Solutions Expansion	-	157,307	162,479	168,518	174,961	181,727
49. Public Safety & Engagement Team Program (PSET) - Wildlands	-	5,859,685	4,633,429	4,750,315	4,853,583	4,865,277
50. Public Safety Enterprise Communication System (PSEC) Radios	-	343,438	343,438	343,438	343,438	-
51. Office of Sustainability	2,800,000	391,293	398,636	418,127	423,994	430,050
52. Sidewalk Repair	372,829	600,000	600,000	600,000	600,000	600,000
TBD Library Infrastructure Grant Contingency	6,500,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 74,135,997</b>	<b>\$ 83,789,707</b>	<b>\$ 86,969,369</b>	<b>\$ 86,295,015</b>	<b>\$ 88,509,000</b>	<b>\$ 89,611,084</b>
<b>Five-Year Financial Plan Surplus/(Deficit)</b>	<b>\$ 510,003</b>	<b>\$ (6,987,673)</b>	<b>\$ (7,948,786)</b>	<b>\$ (5,385,745)</b>	<b>\$ (6,390,590)</b>	<b>\$ (6,265,394)</b>
<b>FUND RESERVES</b>						
<b>Beginning Measure Z Unallocated Fund Reserves</b>	<b>\$ 38,778,789</b>	<b>\$ 39,288,792</b>	<b>\$ 32,301,119</b>	<b>\$ 24,352,333</b>	<b>\$ 18,966,588</b>	<b>\$ 12,575,998</b>
Increase / (Use of) Fund Reserves	510,003	(6,987,673)	(7,948,786)	(5,385,745)	(6,390,590)	(6,265,394)
<b>Ending Measure Z Unallocated Fund Reserves</b>	<b>\$ 39,288,792</b>	<b>\$ 32,301,119</b>	<b>\$ 24,352,333</b>	<b>\$ 18,966,588</b>	<b>\$ 12,575,998</b>	<b>\$ 6,310,604</b>

## ELECTRIC FUND FIVE-YEAR FINANCIAL PLAN

The five-year financial plan of the Electric Fund allows City leadership and the public to view the projected long-term impacts of policy decisions. On May 22, 2018, the City Council approved and established an Electric Rate Plan to support the rising cost of operations and the need to build and maintain critical infrastructure. The five-year financial plan incorporates the approved Electric Rate Plan effective January 1, 2019 through December 31, 2023, corresponding expenditures, capital outlay, and a strategic draw-down of reserves. The long-term plan includes the Electric Fund and Electric Public Benefits Fund.

### REVENUE ASSUMPTIONS

The revenue assumptions for retail sales of the electric utility include the final Electric Rate Plan increase of a system average 3%, effective January 1, 2023; increased customer consumption; long-term weather trends; local economic drivers; and impacts to consumption resulting from consumers' energy efficiency measures, among other factors. Electric retail sales account for nearly 86% of electric utility revenues, excluding bond proceeds and the Public Benefit Fund. Electric retail sales in the final four projected years do not include additional rate increases beyond the approved five-year rate plan. On September 27, 2021, the Board of Public Utilities approved an agreement with a consultant for the electric cost of service and rate design project to determine recommended rate changes beyond the current five-year rate plan. In addition to retail sales, transmission revenues and other operating revenues are estimated based on electric load forecasts and production capacity. Bond issuances are projected in FY 2022/23 and FY 2025/26 and will provide proceeds in each year of the plan to fund capital projects planned as a component of the approved Electric Rate Plan which partially funded the first five years of the utility ten-year infrastructure programs.

### EXPENDITURE ASSUMPTIONS

Power supply comprises more than one-half of the operating expenditures of the Electric Fund, excluding capital outlay and the Public Benefits Fund. Projections in this category consider increases in anticipated transmission costs, in California Independent System Operator (CAISO) energy costs, and in natural gas purchases for the utility's generating stations. The forecasts for other operating and program expenditures reflect new vehicle purchases to replace vehicles with expiring leases, increased maintenance and repair costs, issuance of new debt to fund capital improvement projects and known or presumed increases in contractual obligations based on the average Consumer Price Index. The five-year plan does not include potential impacts of ongoing labor negotiations in relation to MOUs expiring in FY 2021/22.

Planned capital project expenditures are included in the five-year plan to provide a transparent view of their impact on fund reserves and are partially offset by bond proceeds in the revenue projections.

### MAJOR CHANGES TO THE BUDGET

Significant changes to the budget as compared to FY 2021/22 include:

Description	Amount
Increases in Power Supply costs due to increased transmission costs, CAISO energy costs, and natural gas purchases for the utility's generating stations	\$13.6 million
Increase in operating and maintenance costs primarily due to an increase in anticipated maintenance and repair costs; new vehicle purchases to replace vehicles with expiring leases; and increase in Clean Fuel programs	\$7.7 million

Description	Amount
Increase in debt service costs due to issuance of new bonds to fund capital improvement projects	\$4.8 million
Increase in Public Benefit programs to further promote energy efficiency and to increase support for low- and fixed-income customers through expanded eligibility and outreach	\$5.5 million
Decrease in Capital Outlay which is consistent with the approved rate plan	\$(7.5 million)

## CASH RESERVES

The reserves of the Electric Fund in conjunction with a line of credit will be used in accordance with Riverside Public Utility (RPU) Fiscal Policies and as planned with the approved Electric Rate Plan to balance the FY 2022/23 and FY 2023/24 operating budgets, fund capital projects, and maintain the target minimum reserve level established by the RPU Cash Reserve Policy through FY2023/24. The financial strategy within the adopted Electric Rate Plan is to draw down reserves to minimum required levels to keep rate increases as low as possible. The five-year plan incorporates the use of a line of credit to supplement cash reserves while reducing necessary cash levels and increasing overall liquidity of the Electric Fund. Projected reserve levels fall below minimum reserve targets in FY 2024/25 and beyond without additional rate increases beyond the approved five-year rate plan. In the event that rate increases are not considered beyond the current five-year rate plan, contingency plans would be evaluated and could include delayed or reduced capital project spending on infrastructure including system repair and replacements in conjunction with an assessment of operational and maintenance expenses and evaluation of continued spend down of reserves. Reserve levels will continue to be monitored with future five-year financial plans and rate plan updates.

The Public Benefits Fund accounts for \$2.2 million - \$4.2 million of the plan's annual projected deficits, with the intention to draw down the reserves by expanding existing and creating new energy efficiency programs and incentives that benefits rate payers.

## ELECTRIC FUND FIVE-YEAR FINANCIAL PLAN

	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
<b>REVENUE / TRANSFERS IN</b>						
Retail Sales	\$ 338,831,000	\$ 353,213,000	\$ 362,506,000	\$ 365,234,000	\$ 368,820,000	\$ 372,654,000
Transmission Revenues	31,480,000	32,790,000	29,222,000	30,071,000	30,993,000	31,942,000
Other Operating Revenues	14,580,900	11,751,400	15,603,100	11,640,800	25,121,500	24,243,300
Non-Operating Revenues	7,016,900	8,496,700	11,256,600	12,281,800	11,740,400	12,471,000
Capital Contributions	2,550,000	2,850,000	2,950,000	3,050,000	3,150,000	3,250,000
Public Benefits Program	9,772,000	10,715,000	11,793,000	12,787,000	13,460,000	14,163,000
Bond Proceeds for Capital Project Funding	38,425,133	35,209,658	112,513,881	50,400,383	57,869,533	57,935,049
<b>Total Revenues/Transfers In</b>	<b>\$ 442,655,933</b>	<b>\$ 455,025,758</b>	<b>\$ 545,844,581</b>	<b>\$ 485,464,983</b>	<b>\$ 511,154,433</b>	<b>\$ 516,658,349</b>
<b>EXPENDITURES / TRANSFERS OUT</b>						
Personnel	\$ 71,055,026	\$ 71,904,410	\$ 73,971,608	\$ 75,441,009	\$ 76,875,335	\$ 77,998,823
Power Supply	216,208,000	229,844,000	224,999,000	225,608,000	240,543,000	244,291,000
Operating and Maintenance	20,625,368	28,338,884	24,057,849	24,062,206	25,414,037	26,060,639
Capital Outlay	48,309,930	40,814,724	56,657,003	57,338,490	65,522,302	66,306,272
Debt Service	53,378,296	58,176,120	58,547,370	60,703,850	69,417,230	68,937,810
General Fund Transfer	40,622,600	42,831,200	44,636,500	45,390,700	45,801,200	46,318,400
Public Benefit Program	9,452,771	14,953,989	15,390,835	15,693,595	16,006,943	16,325,928
<b>Total Expenditures/Transfers Out</b>	<b>\$ 459,651,991</b>	<b>\$ 486,863,327</b>	<b>\$ 498,260,165</b>	<b>\$ 504,237,850</b>	<b>\$ 539,580,047</b>	<b>\$ 546,238,872</b>
<b>Five-Year Financial Plan Surplus/(Deficit)</b>	<b>\$(16,996,058)</b>	<b>\$(31,837,569)</b>	<b>\$ 47,584,416</b>	<b>\$(18,772,867)</b>	<b>\$(28,425,614)</b>	<b>\$(29,580,523)</b>
<b>WORKING CAPITAL</b>						
<b>Beginning Electric Funds Working Capital</b>	<b>\$ 97,080,618</b>	<b>\$ 80,084,560</b>	<b>\$ 48,246,991</b>	<b>\$ 95,831,407</b>	<b>\$ 77,058,540</b>	<b>\$ 48,632,926</b>
Increase / (Use of) Cash Reserves	(16,996,058)	(31,837,569)	47,584,416	(18,772,867)	(28,425,614)	(29,580,523)
<b>Ending Electric Funds Working Capital</b>	<b>\$ 80,084,560</b>	<b>\$ 48,246,991</b>	<b>\$ 95,831,407</b>	<b>\$ 77,058,540</b>	<b>\$ 48,632,926</b>	<b>\$ 19,052,403</b>

## WATER FUND FIVE-YEAR FINANCIAL PLAN

The five-year financial plan of the Water Fund provides a long-term view of the impact of policy decisions upon the financial performance of the Water Utility. The five-year plan incorporates the Water Rate Schedule adopted by the City Council on May 22, 2018, with an effective period of July 1, 2018 through June 30, 2023. The Water Rate Schedule reflects a redesign of the rate structure to better align revenue requirements with the cost of serving customers and preserving critical infrastructure. The long-term plan includes the Water Fund and Water Conservation Fund.

### REVENUE ASSUMPTIONS

The five-year financial plan includes the projected impact of the Water Rate Plan on retail sales, which account for over 84% of water revenues, excluding bond proceeds and the Water Conservation Fund. FY 2022/23 retail sales assumptions include a 6.5% system average rate increase, effective July 1, 2022. Water retail sales in the final four projected years do not include additional rate increases beyond the approved five-year rate plan. On March 14, 2022, the Board of Public Utilities approved an agreement with a consultant for the water cost of service and rate design project to determine recommended rate changes beyond the current five-year rate plan. The revenue assumptions for retail sales of the water utility consider long-term weather trends; local economic drivers; and impacts to consumption resulting from consumers' water use efficiency measures, among other factors.

Other revenues, such as wholesale, conveyance, and lease revenues are projected based upon existing agreements and the assumption that the terms of current agreements will follow similar trends throughout the term of the five-year plan. Bond issuances are projected in FY 2022/23 and FY 2025/26 to provide funding for capital projects planned as a component of the approved Water Rate Plan which partially funded the first five years of the utility ten-year infrastructure programs.

### EXPENDITURE ASSUMPTIONS

The expenditure assumptions of the five-year plan incorporate spending designed to preserve and enhance critical infrastructure. Other operating expenditures reflect increases in water testing regulations which have increased operating and maintenance costs, issuance of new debt to fund capital improvement projects, and known or presumed increases in contractual obligations based on the average Consumer Price Index. The five-year plan does not include potential impacts of ongoing labor negotiations in relation to MOUs expiring in FY 2021/22.

Planned capital project expenditures of approximately \$29.1 million are included in the five-year plan to provide a transparent view of their impact on fund reserves and are partially offset by bond proceeds in the revenue projections.

### MAJOR CHANGES TO THE BUDGET

Significant changes to the budget as compared to FY 2021/22 include:

Description	Amount
Increase in operating and maintenance costs primarily due to an increase in production costs; chemical supply costs due to additional testing regulations; and professional services costs for lab testing (additional testing sites and increased regulations) and underground location services	\$2.7 million
Increase in debt service costs due to issuance of new bonds to fund capital improvement projects	\$3.4 million
Increase in capital outlay which is consistent with the approved rate plan	\$7.6 million

Description	Amount
Increase in Water Conservation programs to further promote effective water conservation efforts; expand water conservation messaging and education programs and introduce new water conservation tools and materials.	\$1.0 million

## CASH RESERVES

The reserves of the Water Fund in conjunction with a line of credit will be used in accordance with Riverside Public Utility (RPU) Fiscal Policies and as planned with the approved Water Rate Plan to maintain the target minimum reserve level established by the RPU Cash Reserve Policy through FY2025/26. The five-year plan incorporates the use of a line of credit to supplement cash reserves while reducing necessary cash levels and increasing overall liquidity of the Water Fund. While cash reserves are tracking favorably with the Water Rate Plan, water supply projects were removed from the approved Water Rate Plan and are expected to be required in the future. Projected reserve levels fall below minimum reserve targets in FY 2026/27 and beyond without additional rate increases beyond the approved five-year rate plan. In the event that rate increases are not considered beyond the current five-year rate plan, contingency plans would be evaluated and could include delayed or reduced capital project spending on infrastructure including system repair and replacements in conjunction with an assessment of operational and maintenance expenses and evaluation of continued spend down of reserves. Reserve levels will continue to be monitored with future five-year financial plans and rate plan updates.

The Water Conservation Fund accounts for \$0.1 million - \$0.8 million of the plan's annual projected deficits, with the intention to draw down the reserves by expanding existing and creating new water efficiency programs and incentives that benefit rate payers.

## WATER FUND FIVE-YEAR FINANCIAL PLAN

	Adopted FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
<b>REVENUE / TRANSFERS IN</b>						
Retail Sales	\$ 70,977,000	\$ 76,008,000	\$ 76,614,000	\$ 77,236,000	\$ 77,871,000	\$ 78,522,000
Water Wholesale and Conveyance	5,963,000	5,698,400	6,002,000	6,883,000	7,135,800	7,398,700
Other Operating Revenues	2,272,500	2,602,500	2,718,900	2,841,000	2,899,200	3,033,800
Non-Operating Revenues	3,831,000	3,408,300	4,280,900	4,310,800	4,943,600	5,573,500
Capital Contributions	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Water Conservation	1,086,000	1,239,000	1,374,000	1,528,000	1,628,000	1,732,000
Bond Proceeds for Capital Project Funding	18,068,174	20,713,807	21,504,825	19,328,689	15,008,934	21,491,083
<b>Total Revenues /Transfers In</b>	<b>\$ 104,197,674</b>	<b>\$ 111,670,007</b>	<b>\$ 114,494,625</b>	<b>\$ 114,127,489</b>	<b>\$ 111,486,534</b>	<b>\$ 119,751,083</b>
<b>EXPENDITURES / TRANSFERS OUT</b>						
Personnel	\$ 24,562,841	\$ 24,824,253	\$ 25,300,219	\$ 25,701,184	\$ 26,080,599	\$ 26,362,430
System Operations	25,063,236	27,820,919	27,522,192	27,932,377	28,225,219	28,785,335
Capital Outlay	21,501,562	29,089,738	29,930,773	29,569,277	24,823,077	34,690,585
Debt Service	20,651,694	24,083,524	24,502,438	25,302,623	27,827,303	27,600,379
General Fund Transfer	7,586,100	7,978,400	8,565,800	8,622,900	8,681,100	8,739,800
Water Conservation	1,060,876	2,078,600	1,645,483	1,677,956	1,711,469	1,745,597
<b>Total Expenditures/Transfers Out</b>	<b>\$ 100,426,309</b>	<b>\$ 115,875,434</b>	<b>\$ 117,466,905</b>	<b>\$ 118,806,317</b>	<b>\$ 117,348,767</b>	<b>\$ 127,924,126</b>
<b>Five-Year Financial Plan Surplus/(Deficit)</b>	<b>\$ 3,771,365</b>	<b>\$ (4,205,427)</b>	<b>\$ (2,972,280)</b>	<b>\$ (4,678,828)</b>	<b>\$ (5,862,233)</b>	<b>\$ (8,173,043)</b>
<b>WORKING CAPITAL</b>						
<b>Beginning Water Funds Working Capital</b>	<b>\$ 32,026,766</b>	<b>\$ 35,798,131</b>	<b>\$ 31,592,704</b>	<b>\$ 28,620,424</b>	<b>\$ 23,941,596</b>	<b>\$ 18,079,363</b>
Increase / (Use of) Cash Reserves	3,771,365	(4,205,427)	(2,972,280)	(4,678,828)	(5,862,233)	(8,173,043)
<b>Ending Water Funds Working Capital</b>	<b>\$ 35,798,131</b>	<b>\$ 31,592,704</b>	<b>\$ 28,620,424</b>	<b>\$ 23,941,596</b>	<b>\$ 18,079,363</b>	<b>\$ 9,906,320</b>



## **REFUSE FUND FIVE-YEAR FINANCIAL PLAN**

The Refuse Fund five-year plan is a planning document used to facilitate policy discussions with City Council related to operational strategies, state-mandated services associated with regulatory requirements, and potential changes to existing contracts. The long-term financial plan helps City leadership to assess the capacity of the existing rate structure to support operating and capital expenditures.

### **REVENUE ASSUMPTIONS**

Revenue assumptions in the five-year plan are based on historical trends; the 2020-2025 residential and commercial solid waste rate plan; economic factors such as the decline of recycling revenues due to a reduction in industry demand; rising recycling costs; increased tonnage from the pandemic; and anticipated increases in parking fines assessed for street sweeping. Commercial services are fully outsourced, and 40% of residential services are outsourced. Despite scheduled rate increases, revenues are not projected to keep pace with rising operating costs until FY 2025/26.

### **EXPENDITURE ASSUMPTIONS**

The expenditure assumptions of the five-year plan are largely driven by the rate plan and market forces creating negative demand for recyclables. Changes in the recycling market have resulted in revenues no longer offsetting the cost of processing, transportation, and residual disposal and have resulted in the implementation of new organics processing and recycling rates. Additionally, an increase in residential tonnage was an unanticipated effect of the pandemic and is likely attributed to more residents being quarantined or working from home. Residential waste tonnages within the City have increased by 15%, causing the City to incur additional fees. Furthermore, state mandated programs under Senate Bill 1383 requiring residential food waste to be sorted are expected to increase the cost of processing residential green waste. While the costs of implementation of the food waste sorting program are currently unknown, it is anticipated that this new State program will lead to an increase in the projected deficit. The combination of these issues is projected to outpace revenue gains from the rate increase through 2024/25.

Slight personnel increases are projected in the plan, due to traditional merit increases and an increase in the cost of benefits. The five-year plan does not include potential impacts of ongoing labor negotiations in relation to MOUs expiring in FY 2021/22.

### **MAJOR CHANGES TO THE BUDGET**

Significant changes to the budget are a result of increased residential tonnage, state mandated programs under Senate Bill 1383 (food waste sorting), increase in costs paid to the MRF where trash is sorted, rising maintenance costs due to an aging fleet of solid waste vehicle, increased overtime costs due to a high vacancy rate and retention issues. The Parking Services Division has experienced similar difficulties recruiting new staff members, which has caused a loss of revenues on street sweeping days for the Refuse Fund.

### **CASH RESERVES**

The Refuse Fund is projected to operate at a deficit through FY 2024/25. Unanticipated cost increases for the processing and disposal of recycled materials due to changes in the recycling market are expected to present a permanent increase in the fund's operating expenditures. The increases in residential and commercial collection rates are expected to generate sufficient revenue to maintain waste hauler operations and offset increased recycling costs beginning in FY 2025/26. City Staff are in the process of bringing a comprehensive update to the City Council regarding the state of equipment, recruitment, and ongoing challenges for the Refuse Fund.

## REFUSE FUND FIVE-YEAR FINANCIAL PLAN

	Projected FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
<b>REVENUE / TRANSFERS IN</b>						
User Fees	\$ 27,953,368	\$ 29,062,657	\$ 30,393,727	\$ 31,311,617	\$ 32,257,229	\$ 33,231,396
Street Sweeping Fines	975,961	1,359,290	1,495,219	1,644,741	1,809,215	1,990,136
Miscellaneous Revenues	80,000	80,000	80,000	80,000	80,000	80,000
<b>Total Revenues /Transfers In</b>	<b>\$ 29,009,329</b>	<b>\$ 30,501,947</b>	<b>\$ 31,968,946</b>	<b>\$ 33,036,358</b>	<b>\$ 34,146,444</b>	<b>\$ 35,301,532</b>
<b>EXPENDITURES / TRANSFERS OUT</b>						
Personnel	\$ 5,791,840	\$ 6,369,034	\$ 6,477,955	\$ 6,615,281	\$ 6,745,205	\$ 6,871,822
Non-Personnel	13,515,254	13,282,929	13,700,888	14,070,057	14,483,301	14,910,303
Special Projects	4,918,925	6,541,656	6,736,614	6,937,410	7,144,219	7,357,220
Equipment Outlay	1,330,825	900,000	500,000	900,000	500,000	900,000
Debt Service	375,320	545,100	596,185	624,420	626,420	601,240
Allocated Costs, Utilization Charges and Operating Transfers	3,965,627	4,568,991	4,616,952	4,663,036	4,556,446	4,626,017
<b>Total Expenditures/Transfers Out</b>	<b>\$ 29,897,791</b>	<b>\$ 32,207,710</b>	<b>\$ 32,628,594</b>	<b>\$ 33,810,204</b>	<b>\$ 34,055,591</b>	<b>\$ 35,266,602</b>
<b>Five-Year Financial Plan Surplus/(Deficit)</b>	<b>\$ (888,462)</b>	<b>\$ (1,705,763)</b>	<b>\$ (659,648)</b>	<b>\$ (773,846)</b>	<b>\$ 90,853</b>	<b>\$ 34,930</b>
<b>WORKING CAPITAL</b>						
<b>Beginning Refuse Fund Working Capital</b>	<b>\$ 6,515,555</b>	<b>\$ 5,627,093</b>	<b>\$ 3,921,330</b>	<b>\$ 3,261,682</b>	<b>\$ 2,487,836</b>	<b>\$ 2,578,689</b>
Increase / (Use of) Cash Reserves	(888,462)	(1,705,763)	(659,648)	(773,846)	90,853	34,930
<b>Ending Refuse Fund Working Capital</b>	<b>\$ 5,627,093</b>	<b>\$ 3,921,330</b>	<b>\$ 3,261,682</b>	<b>\$ 2,487,836</b>	<b>\$ 2,578,689</b>	<b>\$ 2,613,619</b>

## **SEWER FUND FIVE-YEAR FINANCIAL PLAN**

The five-year plan for the Sewer Fund will help City leadership make policy decisions related to sewer rates, operational expenditures, and capital improvements, and to achieve the Sewer Fund Reserve Policy goals. The operations and goals of the Sewer Fund are guided by the 2019 Wastewater Master Plan which recommends capital improvements and financing alternatives to ensure regulatory compliance; the repair and/or replacement of aging infrastructure; continued reliable and cost-effective wastewater service; and ensures that the City's General Plan is supported for planned growth of the community.

### **REVENUE ASSUMPTIONS**

The five-year plan projects flat revenues for the existing customer base through FY 2026/27, and modest growth in service demand, based on historical trends. All earned revenues are recorded, and the potential inability to collect delinquent accounts will ultimately impact future expenditures with the write-off of uncollectible accounts. In February 2022, Riverside Public Utilities applied for \$2.6M of California Water and Wastewater Arrearage Payment Program wastewater funding with the State Water Resources Control Board. Funding was approved and will provide assistance to customers with utility bill assistance for past-due sewer debts incurred from March 4, 2020 to June 15, 2021.

### **EXPENDITURE ASSUMPTIONS**

Slight personnel increases are projected in the plan due to traditional merit increases and cost of benefits. The five-year plan does not include potential impacts of ongoing labor negotiations in relation to MOUs expiring in FY 2021/22. Within the non-personnel cost category, Consumer Price Index (CPI) increases have been assumed for miscellaneous costs, adjusted by historical trends and known factors, such as contractual obligations. Non-personnel expenditures related to chemicals and biosolids disposal are expected to increase due to the market. The five-year expenditure projections of the Sewer fund are largely dominated by debt service obligations paid by sewer service charges, which account for approximately 40% of the fund's operating expenditures, excluding capital outlay.

The capital projects included in the five-year plan from FY 2022/23 through FY 2026/27 are priority projects identified in the 2019 Wastewater Master Plan; reserves will be used to cover these priority capital projects.

### **CASH RESERVES**

The Sewer Fund's five-year plan reflects an annual operating gain in all fiscal years partially offset by capital expenditures. Capital expenditures will be partially funded by a use of fund reserves, if needed. Despite reserve drawdowns in two years of the plan, the Sewer fund will remain compliant with its cash reserve policy which requires minimum reserves equal to 60 days of operating and maintenance expenditures based on the most recent audited financial statements.

## SEWER FUND FIVE-YEAR FINANCIAL PLAN

	Projected FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
<b>REVENUE / TRANSFERS IN</b>						
User Fees	\$ 72,798,379	\$ 67,389,617	\$ 68,468,089	\$ 69,311,157	\$ 70,411,387	\$ 71,535,013
Miscellaneous Revenues	963,660	882,299	908,768	902,772	929,855	957,750
<b>Total Revenues /Transfers In</b>	<b>\$ 73,762,039</b>	<b>\$ 68,271,916</b>	<b>\$ 69,376,857</b>	<b>\$ 70,213,929</b>	<b>\$ 71,341,242</b>	<b>\$ 72,492,763</b>
<b>EXPENDITURES / TRANSFERS OUT</b>						
Personnel	\$ 12,403,478	\$ 15,639,778	\$ 15,869,154	\$ 16,187,498	\$ 16,501,565	\$ 16,674,032
Non-Personnel	16,897,108	17,308,969	16,732,227	16,119,979	16,863,118	17,232,190
Special Projects	1,833,947	2,453,922	2,514,135	2,587,422	2,662,846	2,740,469
Equipment Outlay	1,622,127	1,340,650	984,110	1,013,634	1,044,044	1,075,364
Debt Service	26,862,806	26,703,767	28,016,824	28,104,112	28,112,111	28,036,541
Capital Outlay	4,246,429	2,297,609	1,615,000	2,185,000	2,820,000	4,825,700
Allocated Costs, Utilization Charges and Operating Transfers	3,115,808	2,555,301	3,416,123	3,430,755	3,239,592	3,284,531
<b>Total Expenditures/Transfers Out</b>	<b>\$ 66,981,703</b>	<b>\$ 68,299,996</b>	<b>\$ 69,147,573</b>	<b>\$ 69,628,400</b>	<b>\$ 71,243,276</b>	<b>\$ 73,868,827</b>
<b>Five-Year Financial Plan Surplus/(Deficit)</b>	<b>\$ 6,780,336</b>	<b>\$ (28,080)</b>	<b>\$ 229,284</b>	<b>\$ 585,529</b>	<b>\$ 97,966</b>	<b>\$ (1,376,064)</b>
<b>WORKING CAPITAL</b>						
<b>Beginning Sewer Fund Working Capital</b>	<b>\$ 94,476,379</b>	<b>\$ 101,256,715</b>	<b>\$ 101,228,635</b>	<b>\$ 101,457,919</b>	<b>\$ 102,043,448</b>	<b>\$ 102,141,414</b>
Increase / (Use of) Cash Reserves	6,780,336	(28,080)	229,284	585,529	97,966	(1,376,064)
<b>Ending Sewer Fund Working Capital</b>	<b>\$ 101,256,715</b>	<b>\$ 101,228,635</b>	<b>\$ 101,457,919</b>	<b>\$ 102,043,448</b>	<b>\$ 102,141,414</b>	<b>\$ 100,765,350</b>

## **PUBLIC PARKING FUND FIVE-YEAR FINANCIAL PLAN**

The Public Parking Fund is guided by a Parking Ecosystem Sustainability Plan ("Plan") adopted by the City Council on February 15, 2022. The City Council approved the Plan with a July 1, 2022 implementation, and included Parking Management Strategies to facilitate parking, reduce congestion, and improve utilization. The Plan was approved after staff demonstrated to the City Council and the Land Use, Sustainability and Resilience Committee how parking operations have been impacted by downtown growth, challenged by technologically outdated parking equipment, and as a result struggled to achieve financial sustainability. The approved Plan presents an opportunity to finance critical parking infrastructure and maintenance needs, adopt strategies to improve customer service, support future development, enhance safety, and improve the financial sustainability of the Public Parking Fund.

### **REVENUE ASSUMPTIONS**

In the five-year plan, FY 2021/22 projected revenues reflect the effects of the COVID-19 pandemic. Revenue from downtown parking operations (parking garages, parking lots, and on-street parking) declined steadily during the pandemic due to limited downtown activity. Parking in the downtown area is not expected to return to pre-pandemic levels until at least the second quarter of FY 2022/23, depending on the continued impact of the pandemic on local businesses.

FY 2022/23 revenue projections include a projected increase in revenue resulting from the adopted Plan. Specifically, increases are expected due to the elimination of free parking, the deterrence of long-term on street parking, increased hours of operation to capture evening parking demand, and the deployment of automated services to extend operational hours. Also, parking garage utilization is expected to increase to 60% of capacity at each facility.

### **EXPENDITURE ASSUMPTIONS**

Expenditure assumptions in the five-year plan include known contractual obligations for the management of parking property and parking citation processing and collections. Slight personnel increases are projected in the plan due to traditional merit increases and an increase in the cost of benefits. The five-year plan does not include potential impacts of ongoing labor negotiations in relation to MOUs expiring in FY 2021/22. Non-personnel costs are projected to increase due to standard facility maintenance, traditional economic factors, and the implementation of the adopted parking Plan. Planned capital expenditures include the purchase of Parking Access and Revenue Control Systems (PARCS) equipment and maintenance of parking garages.

### **MAJOR CHANGES TO THE BUDGET**

New revenues & expenses added to the budget as a result of the adopted Parking Strategy Plan include:

- Increase in professional services/internal for RPD security
- Parking attendants will work additional hours until the new parking access system is installed. This will result in an increase in wages due to the increased hours of operation of parking garages
- Signing supplies needed to advertise changes as a result of the Parking Strategy Plan.
- Capital Outlay for the purchase of PARCS equipment and maintenance of parking garages.

## CASH RESERVES

The Public Parking Fund is projected to operate at a surplus in all years of the five-year plan due to the Parking Ecosystem Sustainability Plan adopted by the City Council on February 15, 2022. Over the last two years, business closures and the cancellation of large gatherings have resulted in less traffic in the downtown area, severely impacting parking revenues. However, with the adoption of the Parking Ecosystem Sustainability Plan and increased business activity in the downtown area, revenues are expected to improve as soon as FY 2022/23. There are sufficient fund reserves to cover the projected deficit in FY 2021/22.

### PUBLIC PARKING FUND FIVE-YEAR FINANCIAL PLAN

	Projected FY 2021/22	Proposed FY 2022/23	Proposed FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27
<b>REVENUE / TRANSFERS IN</b>						
User Fees	\$ 5,475,932	\$ 9,033,534	\$ 9,563,164	\$ 8,997,969	\$ 9,414,005	\$ 9,917,145
Miscellaneous Revenues	8,639	3,000	3,000	3,000	3,000	3,000
American Rescue Plan Act Revenue Replacement	1,300,000	-	-	-	-	-
<b>Total Revenues /Transfers In</b>	<b>\$ 6,784,571</b>	<b>\$ 9,036,534</b>	<b>\$ 9,566,164</b>	<b>\$ 9,000,969</b>	<b>\$ 9,417,005</b>	<b>\$ 9,920,145</b>
<b>EXPENDITURES / TRANSFERS OUT</b>						
Personnel Costs	\$ 973,456	\$ 1,418,794	\$ 1,447,508	\$ 1,484,165	\$ 1,523,026	\$ 1,537,831
Non-Personnel Costs	3,640,514	4,696,774	5,035,451	4,593,081	4,814,664	5,056,424
Debt Service	1,697,100	1,770,580	1,782,910	1,755,530	1,755,060	1,748,100
Capital Outlay	880,672	1,250,000	190,000	-	-	-
Allocated Costs, Utilization Charges and Operating Transfers	(240,634)	(330,687)	(327,267)	(341,182)	(354,925)	(357,953)
<b>Total Expenditures/Transfers Out</b>	<b>\$ 6,951,108</b>	<b>\$ 8,805,461</b>	<b>\$ 8,128,602</b>	<b>\$ 7,491,594</b>	<b>\$ 7,737,825</b>	<b>\$ 7,984,402</b>
<b>Five-Year Financial Plan Surplus/(Deficit)</b>	<b>\$ (166,537)</b>	<b>\$ 231,073</b>	<b>\$ 1,437,562</b>	<b>\$ 1,509,375</b>	<b>\$ 1,679,180</b>	<b>\$ 1,935,743</b>
<b>WORKING CAPITAL</b>						
<b>Beginning Public Parking Fund Working Capital</b>	<b>\$ 1,573,672</b>	<b>\$ 1,407,135</b>	<b>\$ 1,638,208</b>	<b>\$ 3,075,770</b>	<b>\$ 4,585,145</b>	<b>\$ 6,264,325</b>
Increase / (Use of) Cash Reserves	(166,537)	231,073	1,437,562	1,509,375	1,679,180	1,935,743
<b>Ending Public Parking Fund Working Capital</b>	<b>\$ 1,407,135</b>	<b>\$ 1,638,208</b>	<b>\$ 3,075,770</b>	<b>\$ 4,585,145</b>	<b>\$ 6,264,325</b>	<b>\$ 8,200,068</b>