



TEMPORARY EMERGENCY HOUSING ALTERNATIVES

Office of Homeless Solutions

City Council
December 17, 2019

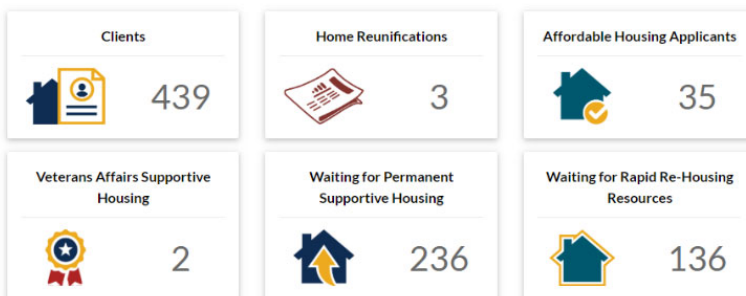
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OFFICE OF HOMELESS SOLUTIONS – PROGRESS

MONTHLY DASHBOARD | **OCTOBER 2019**

 **140** Individuals Housed & Case Managed

Coordinated Entry Systems



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OBJECTIVE

1. On December 3, 2019, City staff provided the City Council with an update on the Office of Homeless Solutions (OHS) and the Public Safety & Engagement Team Program (PSET).
2. The City Council directed staff to expedite alternative temporary housing solutions at the Hulen Campus along with additional options to house the unsheltered homeless population.

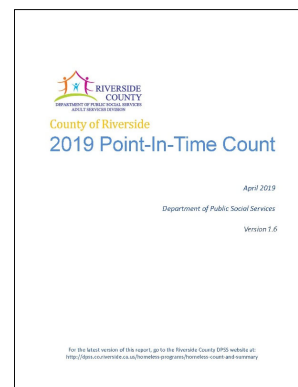


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WHY

1. Point in Time Count 2019
2. County: 2,045 unsheltered (21% increase from 2018)
3. City: 439 unsheltered (20% increase from 2018)
 - Sex: 63% Male / 25% Female
 - 75% Non-chronically homeless
 - Age
 - 74% Adults (>24 years old)
 - 13% Youth (18-24 years old)
 - 3% Children (<18 years old)
 - 11% Unknown
4. City passed the Housing First Plan in March 2018



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HOW

Adopt the proposed Resolution:

1. Declaring the establishment of emergency housing at Designated Public Facilities to be of urgent necessity for the preservation of life, health, and property;
2. Waiving the competitive procurement requirements of Charter Section 1109 for the installation of facilities and amenities that directly relate to providing emergency housing at Designated Public Facilities;
3. Waiving the competitive procurement requirements of Resolution No. 23256 for the installation of facilities and amenities, as well as the acquisition of goods and services, that directly relate to providing emergency housing at Designated Public Facilities; and
4. Amending the Declaration of Shelter Crisis, Resolution No. 23387, to designate all properties owned, operated, leased, and/or maintained by the City or the Housing Authority of the City of Riverside, or any of the City's subordinate agencies, as Designated Public Facilities.



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OPTIONS

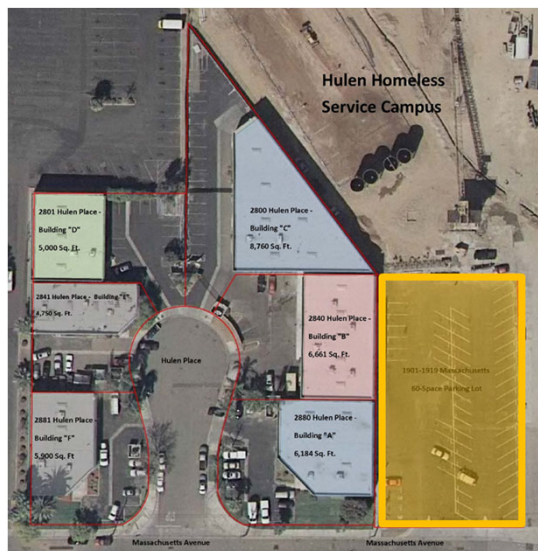
1. Emergency beds at 1901 Massachusetts Avenue located within the Hulen Campus (micro-units or Sprung Structure);
2. Establish emergency beds at the former National Guard Armory;
3. Purchase additional beds at the Emergency Shelter located at 2840 Hulen Place; and/or
4. Augment funding for Tenant-Based Rental Assistance Program for a more permanent solution and be applicable countywide.



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OFFICE OF HOMELESS SOLUTIONS – HULEN CAMPUS



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A. HULEN INTERIOR BUILDOUT

1. Option A-1



PRODUCT	# SERVED	START-UP COST	OPERATIONS	TOTAL COST	BEGIN OPERATIONS
Tuff Shed Cabins (20)	20	\$369,280	\$1.3 Million	\$1,369,280	March 2020



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A. HULEN INTERIOR BUILDOUT

2. Option A-2



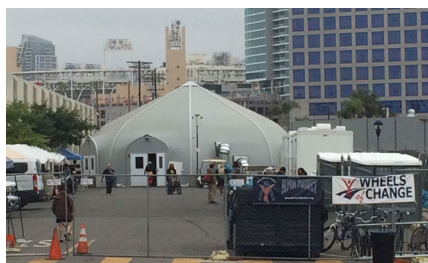
PRODUCT	# SERVED	START-UP COST	OPERATIONS	TOTAL COST	OPERATIONAL
Pallet Homes (20)	20	\$495,680	\$1.3 Million	\$1,495,680	March 2020



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A. HULEN INTERIOR BUILDOUT

3. Option A-3



PRODUCT	# SERVED	START-UP COST	OPERATIONS	TOTAL COST	OPERATIONAL
Sprung Structure (1)	125	\$677,459	\$1.3 Million	\$1,677,459	March 2020



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B. NATIONAL GUARD ARMORY



PRODUCT	# SERVED	START-UP COST	OPERATIONS	TOTAL COST	OPERATIONAL
Existing Building	125	\$0	\$ 54,600	\$2.7 Million	January 2020



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C. PURCHASE BEDS AT EXISTING PATH OF LIFE SHELTER



PRODUCT	# SERVED	START-UP COST	OPERATIONS	TOTAL COST	OPERATIONAL
Existing Shelter	40	\$0	\$ 324,000	\$324,000	January 2020



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D. TENANT-BASED RENTAL ASSISTANCE PROGRAM



PRODUCT	# SERVED	START-UP COST	OPERATIONS	TOTAL COST	OPERATIONAL
TBRA Vouchers	40	\$0	\$740,000	\$740,000	January 2020



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OVERALL OPERATIONAL REQUIREMENTS

BEST PRACTICE: WRAP AROUND SUPPORTIVE SERVICES MODEL	Interested Providers/Operators
Riverside Beds Only	Path of Life
Housing First, Low Barrier, Harm Reduction	Salvation Army
Chronic & Vulnerable Population	Mercy House
Open 24/7 days a week	Illumination Foundation
Clearly defined forms of Transportation- No Walk Ups	City Office of Homeless Solutions
Seasoned Security on Site	
Kitchen, Laundry, Showers/Restrooms, Storage, Pets, ADA Compliance	
Good Neighbor Policies	
Outreach, Case Management, Housing Navigation, Housing Location	
Coordinated Entry System- Connection to CoC Resources, HMIS Database	
Multitude of Services- Mental Health, Behavioral Health, Substance Abuse, Domestic Violence, Veteran Services, Family Reunification, Employment and Basic Life Skills	



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OTHER CONSIDERATONS

Staff recognizes that with the addition of shelter beds the following implications may pose a challenge. With proper parameters, the City would greatly benefit from the addition of shelter beds as follows:

1. If the City were to build additional shelters, it is possible that more individuals experiencing homeless would be attracted to the City- **Local Control of Beds;**
2. Increasing the availability of additional shelter beds would mean the City would have a greater ability to enforce anti-camping laws- **Incentives to Shelter;** and
3. As the City establishes additional beds, the Office of Homeless Solutions may need additional staff to support the increasing number of individuals seeking services- outreach, case management, housing navigation, data logistics staff, administrative support etc.

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FISCAL IMPACT

The fiscal impact associated with this report is dependent on the City Council's direction and would be made from the unallocated Measure Z fund balance to facilitate implementation of the items directed by the City Council. Based on the menu of options listed below, the fiscal impact would range from \$324,000 to \$5,496,059.

OPTIONS	PRODUCT	# SERVED	START-UP COST	OPERATIONS	TOTAL COST	OPERATIONAL
A-1	Tuff Shed Cabins (20)	20	\$369,280	\$1.3 Million	\$1,369,280	March 2020
A-2	Pallet Homes (20)	20	\$495,680	\$1.3 Million	\$1,495,680	March 2020
A-3	Sprung Structure (1)	125	\$677,459	\$1.3 Million	\$1,677,459	March 2020

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FISCAL IMPACT

OPTIONS	PRODUCT	# SERVED	START-UP COST	OPERATIONS	TOTAL COST	OPERATIONAL
B	Armory	125	\$ 54,600	\$2.7 Million	\$2,754,600	January 2020 or Sooner
	Emergency					
	Shelter Beds					
C	Purchase POL	40	\$0	\$324,000	\$324,000	January 2020
	Shelter Beds					
D	TBRA	40	\$0	\$740,000	\$740,000	January 2020



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RECOMMENDATIONS

That the City Council:

1. Adopt the attached Resolution declaring the establishment of emergency housing at public facilities to be of urgent necessity for the preservation of life, health, and property pursuant to Section 1109 of the City Charter, waiving the competitive procurement requirements therefor, and amending Resolution No 23387 to expand the definition of "Designated Public Facilities";
2. Provide staff with direction on whether to pursue the following temporary housing alternatives:
 - a) Emergency beds at 1901 Massachusetts Avenue located within the Hulen Campus (micro-units or Sprung Structure);
 - b) Establish emergency beds at the former National Guard Armory;
 - c) Purchase additional beds at the Emergency Shelter located at 2840 Hulen Place; and/or
 - d) Augment funding for Tenant-Based Rental Assistance Program for a more permanent solution and be applicable countywide;

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RECOMMENDATIONS (CONT.)

3. Direct staff to pursue an appropriation from the unallocated Measure Z fund balance to pursue the temporary housing alternative(s) identified by the City Council; and
4. Provide staff with other direction that can advance the efficacy of addressing Riverside's unsheltered homeless population.

