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CLOVIS
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RIVERSIDE
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February 10, 2022

Ms. Danielle Harper-Scott
City of Riverside
Community & Economic Development, Planning Division
3900 Main Street 3rd Floor
Riverside, California 92522

Subject: Panera Bread Bakery Café #6261 Parking Analysis Memorandum

Dear Danielle:

LSA has prepared this parking analysis memorandum for the proposed Panera Bread Bakery Café #6261 (the “Project”) in the City of Riverside (the “City”). The Project will be located within an existing commercial complex that is fully developed. The commercial complex is located at the northwest corner of Trautwein Road and Van Buren Boulevard. Figure 1 illustrates the regional and Project location. The commercial complex is comprised of six separate legal commercial parcels. The Project is located on one of the legal parcels, which is currently occupied by a Kohl’s store and a parking lot.

The Project consists of the development of a proposed Panera Bread Café in a portion of the Kohl’s parking lot. Project implementation will require the removal of some parking spaces from the Kohl’s parking lot. Additionally, the Project will also generate new parking demand. Therefore, a detailed parking analysis is required to determine whether the total parking demand for the commercial complex will exceed the number of available stalls provided after addition of the Project. Figure 2 illustrates the location of the Project in the Kohl’s parking lot and within the commercial complex along with its on-site parking. Figure 3 illustrates the conceptual site plan for the Project.

On-Site Parking Demand Using City Parking Code

The commercial complex consists of different types of uses with varying hours of operation. Table A lists the different uses in the commercial complex, their hours of operation, peak periods of operation, as well as their peak parking demands based on the City of Riverside Municipal Code (Parking Code) Chapter 19.580 – ‘*Parking and Loading.*’ As shown in Table A, based on the City’s Code requirements in Section 19.580.060, a total of 608 spaces are required for the existing uses, while 37 spaces are required for the proposed Project. Therefore, a total of 645 parking spaces will be required for the commercial complex with the implementation of the Project. Additionally, the City’s Parking Code Section 19.580.060.C.2 states that:

“The Community & Economic Development Director or his/her designee may grant a mixed-use parking credit to reduce the total number of required spaces by up to 15 percent, provided the following:

- a. The development is located within a Transit Priority Area as defined by Senate Bill 743 (Public Resources Code §21099); or
- b. A shared parking analysis specifying the proposed mix of uses and the operating characteristics of each use type, including hours of operation, typical capacity and parking demand generation rates, is provided demonstrating adequate justification for granting the credit.

Therefore, this analysis has been prepared to include a shared parking analysis as per the City's parking code requirements and to justify the applicability of the 15 percent credit for the Project.

Currently, a total of 685 parking spaces are available for the commercial complex. However, since the Project will be built entirely within the Kohl's parking lot, some parking spaces within this lot will be removed, and a portion of the lot will be redesigned. As a result, there will be a net reduction of 64 parking spaces in the Kohl's parking lot as well as the commercial complex. Thus, the total number of available parking spaces in the commercial complex will decrease to 621. As demonstrated in the following sections, based on the shared parking analysis as required per the City's Parking Code Section 19.580.060.C.2, the Project would be eligible for a 15 percent credit. After applying the credit, a total of 548 parking spaces will be required for the commercial complex with the implementation of the Project. Therefore, as shown in Table A, with the implementation of the Project, there will be a surplus of 73 parking spaces in the commercial complex based on the City's Parking Code for peak parking demand for all uses.

On-Site Parking Demand Based on Shared Parking Analysis

As stated in the previous section, the forecast parking demand for the proposed Project needs to be calculated using the parking demand table included in the City's Parking Code as well as the City's Parking Code Section 19.580.060.C.2. Based on the City's Parking Code Section 19.580.060.C.2, the Project would be eligible for a 15 percent credit provided a shared parking analysis is prepared for the Project.

It is to be noted that under actual daily operations of each of the individual uses within the commercial complex, the operating hours for peak parking demand will vary. Therefore, to determine parking demand under forecast conditions, as required by the City's Parking Code, a shared parking analysis was conducted to identify the parking demand for the commercial complex by taking into account the hourly variations in parking demand among the varying land uses. Shared parking is defined as the use of a parking space to serve multiple land uses without conflict. The ability to share parking stalls is the result of variations in the accumulation of vehicles by hour for the individual land uses and relationships among the land uses that result in visiting multiple land uses on the same auto trip.

This analysis uses time of day usage for the various on-site land uses based on the Urban Land Institute's (ULI's) *Shared Parking* (3rd Edition) or using hourly parking survey counts for the different land uses. The ULI's methodology for shared parking analysis was established in 1983 and has been approved by a committee of the Institute of Transportation Engineers (ITE) as the recommended methodology for shared parking analysis. Many local government agencies have incorporated this methodology into their parking codes. The hourly parking demand survey for the existing uses

provides a realistic estimate of hourly parking required for the existing uses within the commercial complex. Shared parking analysis takes into account the time of day variations in parking needs among the different uses on a site. For example, the peak parking demand for the retail uses may not occur at the same time as the peak parking demand for some of the other on-site uses; therefore, some spaces between the uses could be shared at different times of the day.

As such, the shared parking analysis was conducted under the following two conditions:

1. Using City's Parking Code rates for the existing and proposed uses
2. Using parking survey counts for the existing and proposed uses

A detailed description of each of these conditions is described below.

Shared Parking Analysis Using City Parking Code Rates for Existing and Proposed Uses

Under this scenario, the shared parking analysis was performed as follows:

- The hourly demand for the existing retail uses was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Retail typical."
- The hourly demand for the existing dental office was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Medical/dental office."
- The hourly demand for the existing restaurant uses, except for the Coco's Bakery Restaurant, was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Fast casual/fast food/food court/food halls."
- The hourly demand for the Coco's Bakery Restaurant was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Family restaurant."
- The hourly demand for the existing bank was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Bank (drive-in branch)."
- The hourly demand for the proposed Project was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Fast casual/fast food/food court/food halls."

Table B summarizes the hours of peak utilization for the different land uses as per the ULI *Shared Parking*. As per the ULI *Shared Parking*, the utilization is 100 percent for all land uses during the hours of peak utilization. As shown in Table B, most land uses have their peak utilizations at 12.00 p.m. and 1.00 p.m. on weekdays. On weekends, the peak utilizations occur between 12.00 p.m. – 2.00 p.m. While the peak utilizations for most land uses coincide within a similar time period on both weekdays and weekends, the utilization percentages for these land uses vary significantly at

other time periods of the day. This is illustrated in the weekday and weekend shared parking analyses in Tables C and D respectively.

Based on the City's Parking Code Section 19.580.060.C.2, the commercial complex would be eligible for a parking credit to reduce the total number of required spaces by up to 15 percent because of the mixed-use nature of the complex. Therefore, as shown in Table C, after applying the credit, the weekday peak hourly demand using the City's Parking Code rates is 538 spaces. Therefore, there will be a surplus of 83 spaces with the implementation of the Project on weekdays. Similarly, as shown in Table D, after applying the credit, the weekend peak hourly demand using the City's Parking Code rates is 534 spaces. Therefore, there will be a surplus of 87 spaces with the implementation of the Project on weekends.

Shared Parking Analysis Using City Parking Survey Counts for Existing and Proposed Uses

In this scenario, the shared parking analysis was performed as follows:

- The hourly demand for the existing commercial complex uses was determined based on parking utilization surveys conducted by Counts Unlimited on two typical weekdays (7th November and 14th November, 2018) and two typical weekends (3rd November and 10th November, 2018) during the normal business hours of the existing uses (i.e. between 8 a.m. and 9 p.m.). Detailed parking survey count sheets are included in Appendix A. The parking survey counts were collected by dividing the commercial complex into six separate zones. A figure illustrating the various zones is also included in Appendix A.
- The hourly demand for the proposed Project was determined based on parking utilization surveys conducted by Counts Unlimited at a similar drive-through Panera Bread Cafe in the City of Hemet. The surveys were conducted on the same dates and time intervals as the survey dates for the existing commercial complex. The parking survey count sheets are provided in Appendix A.
- The parking survey conducted for existing commercial complex uses demonstrate that the peak parking demand occurs at 11 a.m. on weekdays and 12 p.m. on weekends. The peak parking demand for the Panera Bread occurs at 1 p.m. on weekdays and 12 p.m. on weekends. As such, based on survey counts, the peak parking demand for the existing commercial complex uses do not coincide with that for the Panera Bread on weekdays. However, the peak parking demands coincide on weekends.

The weekday shared parking analysis under this scenario is illustrated in Table E. Based on the City's Parking Code Section 19.580.060.C.2, the commercial complex would be eligible for a parking credit to reduce the total number of required spaces by up to 15 percent because of the mixed-use nature of the complex. As shown in Table E, after applying the credit, the peak hourly demand using the parking survey counts is 191 spaces. Therefore, there will be a surplus of 430 spaces with the implementation of the Project.

The weekend shared parking analysis under this scenario is illustrated in Table F. As shown in Table F, after applying the credit, the peak hourly demand using the parking survey counts is 279 spaces. Therefore, there will be a surplus of 342 spaces with the implementation of the Project.

Conclusion

In summary, the implementation of the Project will result in a surplus of parking spaces in the commercial complex as per the City's Parking Code based on both a peak demand analysis and a shared parking analysis.

Should you have any questions, please do not hesitate to contact me at (951) 781-9310 or email me at Ambarish.Mukherjee@lsa.net.

Sincerely,

LSA



Ambarish Mukherjee, AICP, PE
Principal

Attachments:

Figure 1: Regional and Project Location

Figure 2: Project Location within the Commercial Complex

Figure 3: Project Conceptual Site Plan

Table A: Parking Demand for the Commercial Complex Based on City's Parking Code

Table B: Peak Parking Utilization for Different Land Uses in the Commercial Complex

Table C: Weekday Shared Parking Analysis Using City Rates for the Existing and Proposed Uses

Table D: Weekend Shared Parking Analysis Using City Rates for the Existing and Proposed Uses

Table E: Weekday Shared Parking Analysis Using Parking Survey Counts for the Existing and Proposed Uses

Table F: Weekend Shared Parking Analysis Using Parking Survey Counts for the Existing and Proposed Uses

Appendix A: Parking Survey Count Zones and Survey Counts

FIGURES

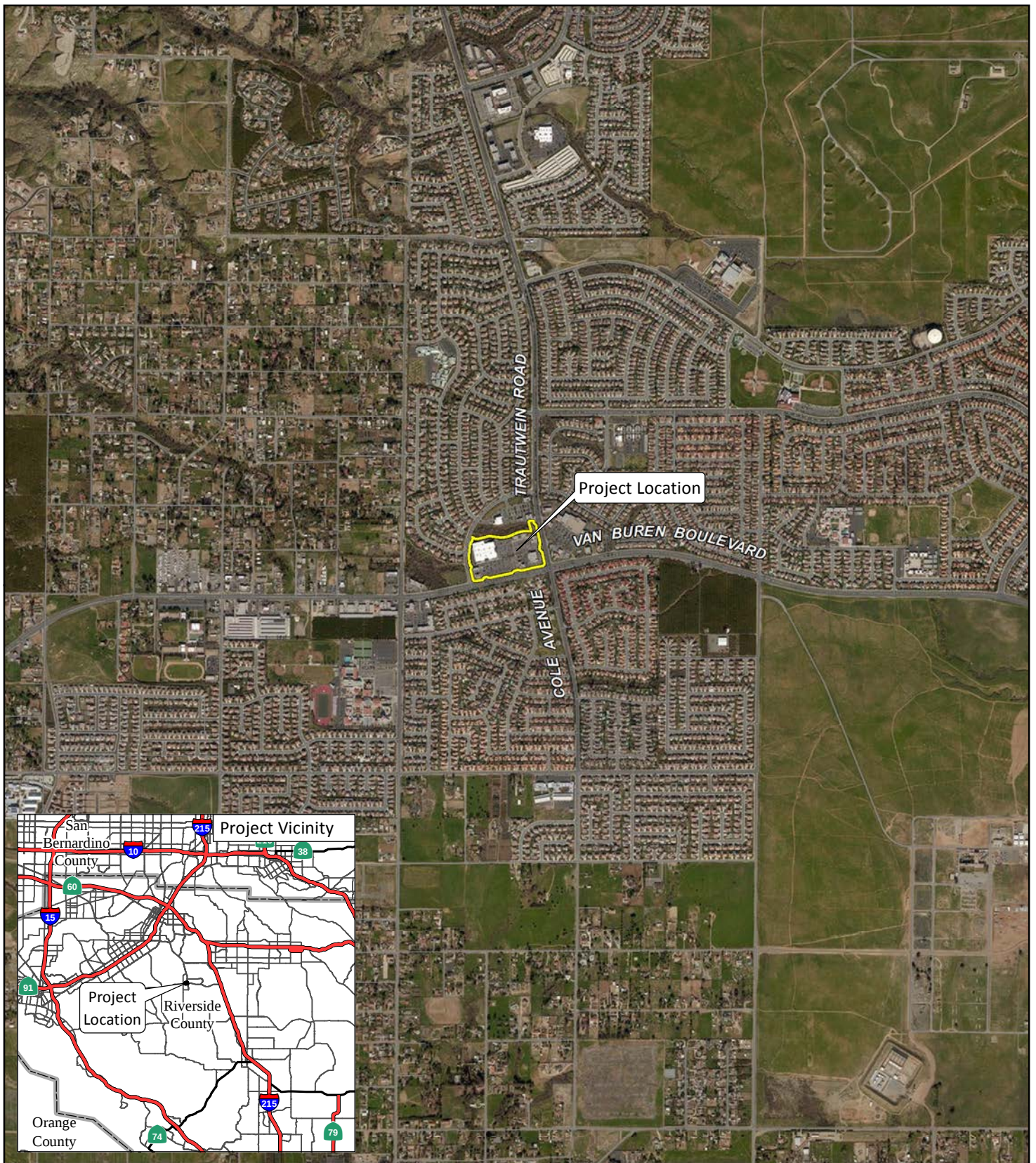
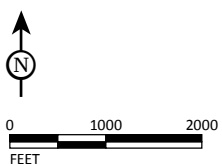


FIGURE 1

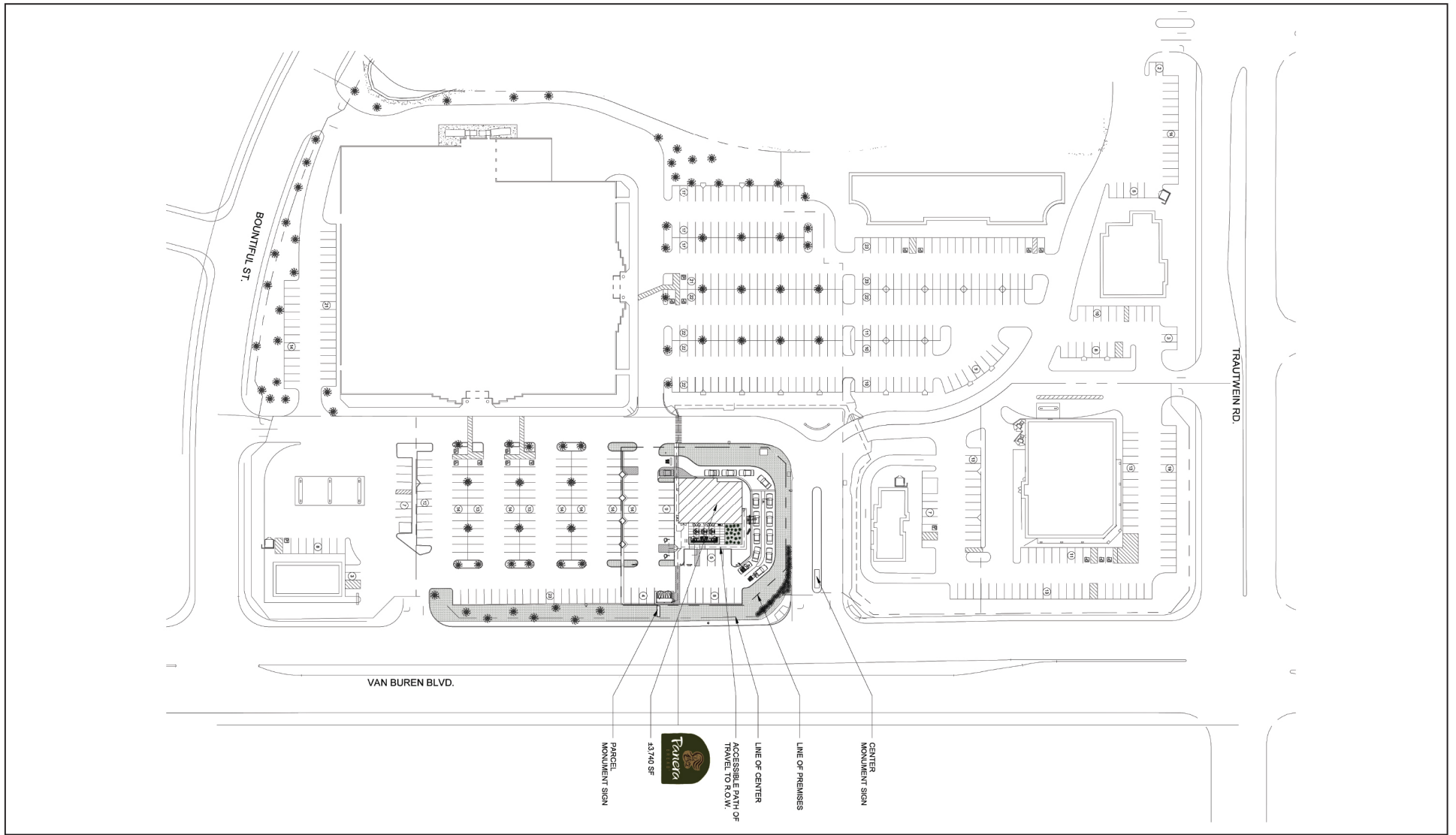
LSA



SOURCE: ESRI Streetmap, 2013; Bing Aerial, 2015.

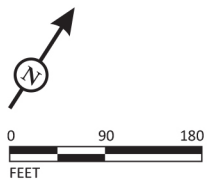
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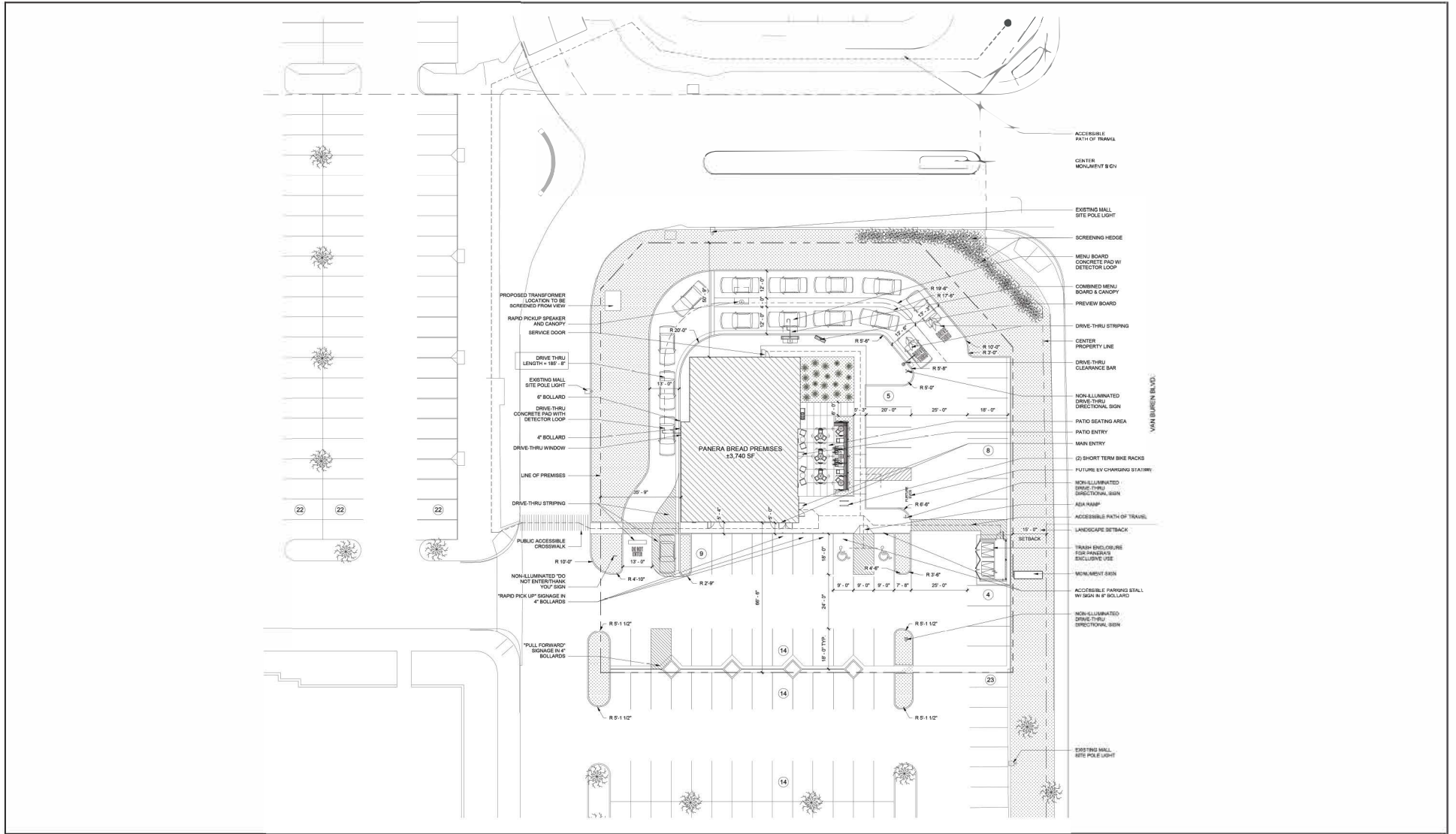
Panera Bread Bakery Café #6261
Parking Analysis Memorandum
 Regional and Project Location



LSA

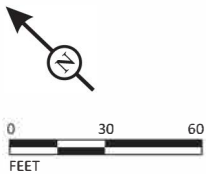
FIGURE 2





LSA

FIGURE 3



TABLES

Table A - Parking Demand for the Commercial Complex Based on City's Parking Code

Address	Use	Hours of Operation	Peak Period of Operation	Square Footage	Parking Ratio ¹	Parking Required
8845 Trautwein Rd.	Coco's Bakery Restaurant	8 a.m. - 7 p.m. (everyday)	Late morning	5,730	1/100	57
8917 Trautwein Rd.	Walgreens Store	7 a.m. - 12 a.m. (everyday)	Late afternoon and early evening	14,560	1/250	58
	Canopy Drive-Thru			1,623	-	0
19220 Van Buren Blvd	Chevron's Store	24 hours (everyday)	Late afternoon	2,945	1/250	12
	Fuel Canopy/Car Wash			3,740	1 stall/2 Employees	1
19260 Van Buren Blvd	Kohl's	7 a.m. - 12 a.m. (Monday to Thursday, Saturday, and Sunday); 8 a.m. - 12 a.m. (Friday)	Early afternoon	89,652	1/250	359
19360 Van Buren Blvd	Carls' Jr	6 a.m. - 11 p.m. (Monday to Friday); 7 a.m. - 11 p.m. (Saturday and Sunday)	Afternoon and early evening	3,913	1/100	39
Suite 101	Mr. You Chinese Food Express	11 a.m. - 9 p.m. (everyday)	Early afternoon and early evening	2,244	1/100	22
Suite 103	Brilliant Eyebrow Threading	10 a.m. - 8 p.m. (everyday)	Late morning and early afternoon	1,231	1/250	5
Suite 104	Golden Spoon Frozen Yogurt	12 p.m. - 8 p.m. (everyday)	Evening	1,274	1/100	13
Suite 109 and 111	Studio 4	9 a.m. - 6 p.m. (everyday)	Late morning	3,100	1/250	12
Suite 113	On Pointe TOO Dance Studio	10 a.m. - 8 p.m. (everyday)	Late morning	1,100	1/250	4
Suite 115	Loann's Nail Salon	9 a.m. - 7 p.m. (Monday to Saturday); 10 a.m. - 5 p.m. (Sunday)	Late morning and early afternoon	1,201	1/250	5
Suite 117	Orangecrest Family Dental	10 a.m. - 7 p.m. (Monday); 9 a.m. - 6 p.m. (Tuesday to Friday); Saturday and Sunday closed	Late morning and afternoon	1,201	1/180	7
Suite 119	Provident Bank	9 a.m. - 5 p.m. (Monday to Thursday); 9 a.m. - 6 p.m. (Friday); 10 a.m. - 2 p.m. (Saturday); Sunday closed	Late morning and early afternoon	2,505	1/180	14
-	Proposed Panera Bread	6 a.m. - 10 p.m. (Monday to Saturday); 7 a.m. - 9 p.m. (Sunday)	Afternoon and early evening	3,740	1/100	37
Total Parking Required for Existing Uses						608
Total Parking Required with Proposed Panera Bread						645
Total Parking Required with Proposed Panera Bread (After Applying 15 Percent Credit) ²						548
Total Parking Provided with Proposed Panera Bread						621
Surplus (Total Parking Provided - Total Parking Required after Applying 15 Percent Credit)						73

Notes:

¹Parking requirement based on on the City of Riverside Municipal Code (Parking Code) Chapter 19.580 – 'Parking and Loading.'²The 15 percent credit is based on the criteria stated in the City's Parking Code Section 19.580.060.C.2.

Table B - Peak Parking Utilization for Different Land Uses in the Commercial Complex

Address	Use	ULI Land Use	ULI Weekday Peak Utilization Hour ^{1,2}	ULI Weekend Peak Utilization Hour ^{1,2}
8845 Trautwein Rd.	Coco's Bakery Restaurant	Family restaurant	12.00 p.m.	12.00 p.m.
8917 Trautwein Rd.	Walgreens Store	Retail typical	12.00 p.m., 1.00 p.m.	1.00 p.m., 2.00 p.m.
	Canopy Drive-Thru			
19220 Van Buren Blvd	Chevron's Store	Retail typical	12.00 p.m., 1.00 p.m.	1.00 p.m., 2.00 p.m.
	Fuel Canopy/Car Wash			
19260 Van Buren Blvd	Kohl's	Retail typical	12.00 p.m., 1.00 p.m.	1.00 p.m., 2.00 p.m.
19360 Van Buren Blvd	Carls' Jr	Fast casual/fast food/food court/food halls	12.00 p.m., 1.00 p.m.	12.00 p.m., 1.00 p.m.
Suite 101	Mr. You Chinese Food Express	Fast casual/fast food/food court/food halls	12.00 p.m., 1.00 p.m.	12.00 p.m., 1.00 p.m.
Suite 103	Brilliant Eyebrow Threading	Retail typical	12.00 p.m., 1.00 p.m.	1.00 p.m., 2.00 p.m.
Suite 104	Golden Spoon Frozen Yogurt	Fast casual/fast food/food court/food halls	12.00 p.m., 1.00 p.m.	12.00 p.m., 1.00 p.m.
Suite 109 and 111	Studio 4	Retail typical	12.00 p.m., 1.00 p.m.	1.00 p.m., 2.00 p.m.
Suite 113	On Pointe TOO Dance Studio	Retail typical	12.00 p.m., 1.00 p.m.	1.00 p.m., 2.00 p.m.
Suite 115	Loann's Nail Salon	Retail typical	12.00 p.m., 1.00 p.m.	1.00 p.m., 2.00 p.m.
Suite 117	Orangecrest Family Dental ³	Medical/dental office	10.00 a.m., 11.00 a.m., 2.00 p.m., 3.00 p.m.	-
Suite 119	Provident Bank	Bank (drive-in branch)	10.00 a.m., 5.00 p.m., 6.00 p.m.	11.00 a.m.
-	Proposed Panera Bread	Fast casual/fast food/food court/food halls	12.00 p.m., 1.00 p.m.	12.00 p.m., 1.00 p.m.

Notes:

ULI = Urban Land Institute

¹Peak utilization hour obtained from the Urban Land Institute (ULI) *Shared Parking*, 3rd Edition. The peak utilization hour was only considered for the period between 8.00 a.m. and 9.00 p.m.

²Based on the ULI *Shared Parking*, 3rd Edition, the peak utilization for the land uses is 100 percent.

³The dental office does not operate on weekends.

Table C - Weekday Shared Parking Analysis Using City Rates for the Existing and Proposed Uses

	Existing Retail ¹			Existing Dentist ¹			Existing Restaurants (Except Coco's) ¹			Coco's Bakery Restaurant ¹			Existing Bank ¹			Proposed Panera Bread ¹						
	Size	113,789	SF	Size	1,201	SF	Size	7,431	SF	Size	5,730	SF	Size	2,505	SF	Size	3,740	SF				
	Required	1.0	P/250 SF	Required	1.0	P/180 SF	Required	1.0	P/100 SF	Required	1.0	P/100 SF	Required	1.0	P/180 SF	Required	1.0	P/100 SF				
	Total Required ³	456	Spaces	Total Required	7	Spaces	Total Required	74	Spaces	Total Required	57	Spaces	Total Required	14	Spaces	Total Required	37	Spaces				
	Commercial Complex with Project																					
Time	% Utilization ^{2,4}	Demand	% Utilization ^{2,5}	Demand	% Utilization ^{2,6}	Demand	% Utilization ²	Demand	% Utilization ^{2,7}	Demand	% Utilization ²	Demand	Demand	Demand (After applying 15 percent credit) ⁸	Provided	Residual/(Deficit)						
8:00 AM	15%	68	0%	0	20%	15	60%	34	0%	0	20%	7	125	106	621	515						
9:00 AM	35%	160	90%	6	30%	22	75%	43	90%	13	30%	11	255	216	621	405						
10:00 AM	60%	274	100%	7	55%	41	85%	48	100%	14	55%	20	404	343	621	278						
11:00 AM	75%	342	100%	7	85%	63	90%	51	50%	7	85%	31	502	426	621	195						
12:00 PM	100%	456	30%	2	100%	74	100%	57	50%	7	100%	37	633	538	621	83						
1:00 PM	100%	456	90%	6	100%	74	90%	51	50%	7	100%	37	632	537	621	84						
2:00 PM	95%	433	100%	7	90%	67	50%	29	70%	10	90%	33	578	492	621	129						
3:00 PM	85%	388	100%	7	60%	44	45%	26	50%	7	60%	22	494	420	621	201						
4:00 PM	85%	388	90%	6	55%	41	45%	26	80%	11	55%	20	492	418	621	203						
5:00 PM	85%	388	80%	6	60%	44	75%	43	100%	14	60%	22	517	439	621	182						
6:00 PM	90%	410	67%	5	85%	63	80%	46	100%	14	85%	31	569	484	621	137						
7:00 PM	80%	365	30%	2	80%	59	80%	46	0%	0	80%	30	501	426	621	195						
8:00 PM	65%	296	0%	0	50%	37	0%	0	0%	0	50%	19	352	299	621	322						
9:00 PM	45%	205	0%	0	30%	22	0%	0	0%	0	30%	11	239	203	621	418						
Peak Shared Parking Demand																538						
Proposed Parking Supply																621						
Residual / (Deficit)																83						

Notes:

SF = Square Feet

¹ Parking demand calculated using rates obtained from the City of Riverside Municipal Code Section 19.580 - "*Parking and Loading* ."

² Hourly utilization rates obtained from the Urban Land Institute (ULI) *Shared Parking* , 3rd Edition. However, 0 percent utilization has been considered during those hours of the day when the facility is not in operation.

³ The parking requirement for the existing retail uses has been calculated based on the City Parking Code rate of 1 parking space per 250 SF. However, the parking requirement for the car wash has been added to the retail parking requirement. Only 1 parking space is required for the car wash based on the City requirement of 1 parking space per 2 employees.

⁴ As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekday considering all the retail uses combined.

⁵ As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekday.

⁶ As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekday considering all the restaurant uses combined.

⁷ As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekday. The bank operates between 9 a.m.-5 p.m. from Monday to Thursday and 9 a.m.-6 p.m. on Friday. Since weekday utilization rates were not available for this land use after 5 p.m. in the ULI *Shared Parking* , the utilization rate at 5 p.m. was used at 6 p.m. as a conservative approach.

⁸The 15 percent credit is based on the criteria stated in the City's Parking Code Section 19.580.060.C.2.

Table D - Weekend Shared Parking Analysis Using City Rates for the Existing and Proposed Uses

	Existing Retail ¹			Existing Dentist ¹			Existing Restaurants (Except Coco's) ¹			Coco's Bakery Restaurant ¹			Existing Bank ¹			Proposed Panera Bread ¹						
	Size	113,789	SF	Size	1,201	SF	Size	7,431	SF	Size	5,730	SF	Size	2,505	SF	Size	3,740	SF				
	Required	1.0	P/250 SF	Required	1.0	P/180 SF	Required	1.0	P/100 SF	Required	1.0	P/100 SF	Required	1.0	P/180 SF	Required	1.0	P/100 SF				
	Total Required ³	456	Spaces	Total Required	7	Spaces	Total Required	74	Spaces	Total Required	57	Spaces	Total Required	14	Spaces	Total Required	37	Spaces				
																		Commercial Complex with Project				
Time	% Utilization ^{2,4}	Demand	% Utilization ^{2,5}	Demand	% Utilization ^{2,6}	Demand	% Utilization ²	Demand	% Utilization ^{2,7}	Demand	% Utilization ²	Demand	Demand	Demand (After applying 15 percent credit) ⁸	Provided	Residual/(Deficit)						
8:00 AM	30%	137	0%	0	20%	15	45%	26	0%	0	20%	7	185	157	621	464						
9:00 AM	50%	228	0%	0	30%	22	70%	40	0%	0	30%	11	301	256	621	365						
10:00 AM	70%	319	0%	0	55%	41	90%	51	75%	11	55%	20	442	376	621	245						
11:00 AM	90%	410	0%	0	85%	63	90%	51	100%	14	85%	31	570	485	621	136						
12:00 PM	95%	433	0%	0	100%	74	100%	57	90%	13	100%	37	614	522	621	99						
1:00 PM	100%	456	0%	0	100%	74	85%	48	90%	13	100%	37	628	534	621	87						
2:00 PM	100%	456	0%	0	90%	67	65%	37	90%	13	90%	33	606	515	621	106						
3:00 PM	95%	433	0%	0	60%	44	40%	23	0%	0	60%	22	523	444	621	177						
4:00 PM	90%	410	0%	0	55%	41	45%	26	0%	0	55%	20	497	423	621	198						
5:00 PM	80%	365	0%	0	60%	44	60%	34	0%	0	60%	22	466	396	621	225						
6:00 PM	75%	342	0%	0	85%	63	70%	40	0%	0	85%	31	476	405	621	216						
7:00 PM	70%	319	0%	0	80%	59	70%	40	0%	0	80%	30	448	381	621	240						
8:00 PM	65%	296	0%	0	50%	37	0%	0	0%	0	50%	19	352	299	621	322						
9:00 PM	50%	228	0%	0	30%	22	0%	0	0%	0	30%	11	261	222	621	399						
Peak Shared Parking Demand																628						
Peak Shared Parking Demand																534						
Proposed Parking Supply																621						
Residual / (Deficit)																87						

Notes:

SF = Square Feet

¹ Parking demand calculated using rates obtained from the City of Riverside Municipal Code Section 19.580 - " *Parking and Loading* ."

² Hourly utilization rates obtained from the Urban Land Institute (ULI) *Shared Parking* , 3rd Edition. However, 0 percent utilization has been considered during those hours of the day when the facility is not in operation.

³ The parking requirement for the existing retail uses has been calculated based on the City Parking Code rate of 1 parking space per 250 SF. However, the parking requirement for the car wash has been added to the retail parking requirement. Only 1 parking space is required for the car wash based on the City requirement of 1 parking space per 2 employees.

⁴ As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekend considering all the retail uses combined.

⁵ The dental office does not operate on weekends.

⁶ As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekend considering all the restaurant uses combined.

⁷ As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekend. The bank operates between 10 a.m.-2 p.m. on Saturdays. Since weekend utilization rates were not available for this land use after 12 p.m. in the ULI *Shared Parking*, the utilization rate at 12 p.m. was used at 1 p.m. and 2 p.m. as a conservative approach. The bank does not operate on Sundays.

⁸The 15 percent credit is based on the criteria stated in the City’s Parking Code Section 19.580.060.C.2.

Table F - Weekend Shared Parking Analysis Using Parking Survey Counts for the Existing and Proposed Uses

Time	Existing Commercial Complex ¹	Proposed Panera Bread ²	Commercial Complex with Project			
	Demand	Demand	Demand	Demand (After applying 15 percent credit) ³	Provided	Residual/(Deficit)
8:00 AM	64	6	70	60	621	551
9:00 AM	163	15	178	151	621	443
10:00 AM	241	15	256	218	621	365
11:00 AM	277	21	298	253	621	323
12:00 PM	296	32	328	279	621	293
1:00 PM	238	27	265	225	621	356
2:00 PM	232	30	262	223	621	359
3:00 PM	190	19	209	178	621	412
4:00 PM	158	22	180	153	621	441
5:00 PM	130	24	154	131	621	467
6:00 PM	126	27	153	130	621	468
7:00 PM	105	25	130	111	621	491
8:00 PM	93	21	114	97	621	507
9:00 PM	61	9	70	60	621	551
Peak Shared Parking Demand Proposed Parking Supply Residual / (Deficit)						279 621 342

Notes:

¹ Parking demand obtained based on parking survey counts collected at the site by Counts Unlimited on November 3, 2018 and November 10, 2018. For every hour, the higher of the counts on the two days was used as a conservative approach.

² Parking demand obtained based on parking survey counts collected at a similar Panera Bread facility in Hemet by Counts Unlimited on November 3, 2018 and November 10, 2018. For every hour, the higher of the counts on the two days was used as a conservative approach.

³The 15 percent credit is based on the criteria stated in the City's Parking Code Section 19.580.060.C.2.

Table E - Weekday Shared Parking Analysis Using Parking Survey Counts for the Existing and Proposed Uses

Time	Existing Commercial Complex ¹	Proposed Panera Bread ²	Commercial Complex with Project			
	Demand	Demand	Demand	Demand (After applying 15 percent credit) ³	Provided	Residual/(Deficit)
8:00 AM	103	12	115	98	621	523
9:00 AM	126	9	135	115	621	506
10:00 AM	185	11	196	167	621	454
11:00 AM	208	14	222	189	621	432
12:00 PM	206	19	225	191	621	430
1:00 PM	192	23	215	183	621	438
2:00 PM	203	17	220	187	621	434
3:00 PM	160	11	171	145	621	476
4:00 PM	190	8	198	168	621	453
5:00 PM	177	8	185	157	621	464
6:00 PM	170	11	181	154	621	467
7:00 PM	150	12	162	138	621	483
8:00 PM	120	8	128	109	621	512
9:00 PM	65	6	71	60	621	561
Peak Shared Parking Demand Proposed Parking Supply Residual / (Deficit)						191 621 430

Notes:

¹ Parking demand obtained based on parking survey counts collected at the site by Counts Unlimited on November 3, 2018 and November 10, 2018. For every hour, the higher of the counts on the two days was used as a conservative approach.

² Parking demand obtained based on parking survey counts collected at a similar Panera Bread facility in Hemet by Counts Unlimited on November 3, 2018 and November 10, 2018. For every hour, the higher of the counts on the two days was used as a conservative approach.

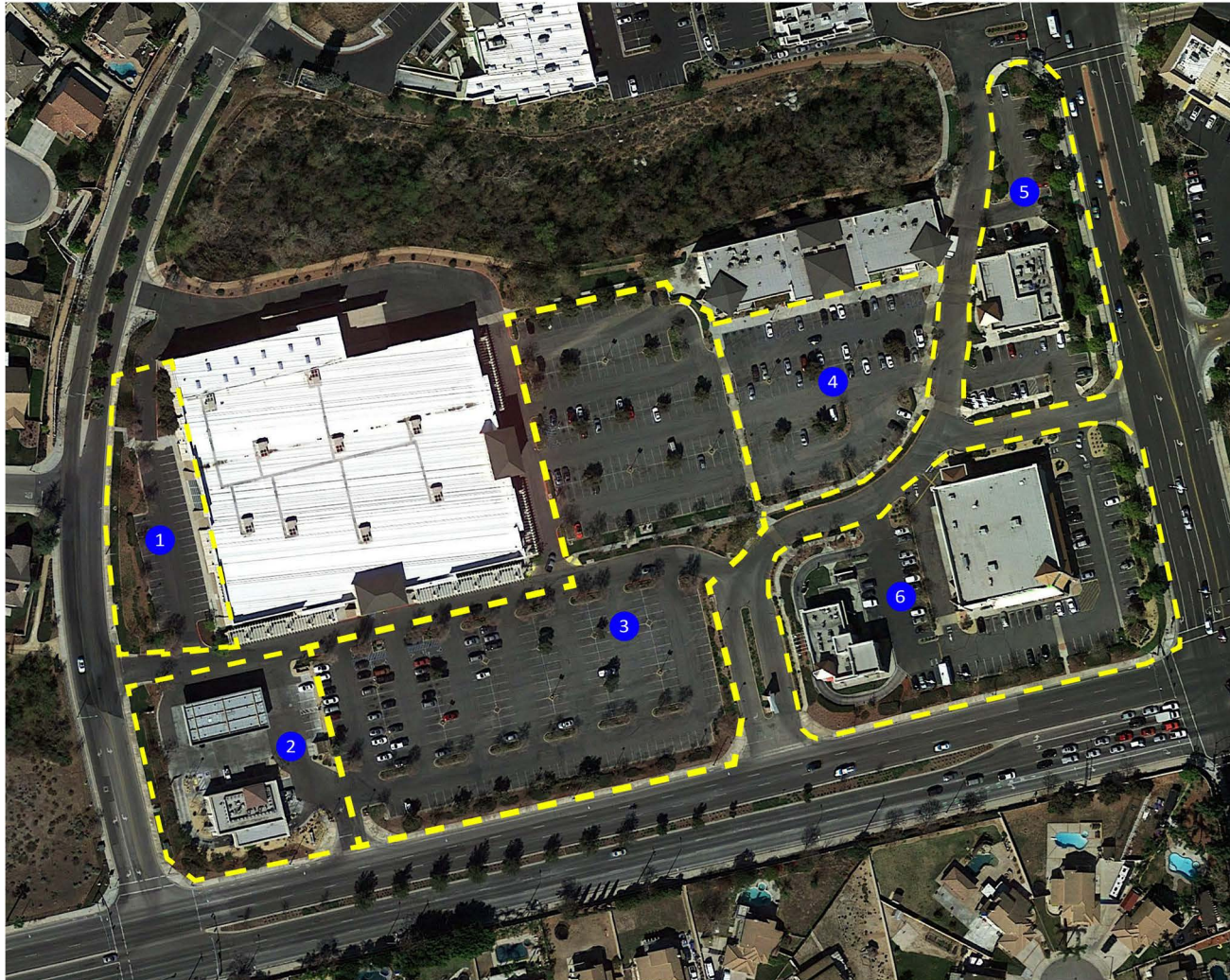
³ The 15 percent credit is based on the criteria stated in the City's Parking Code Section 19.580.060.C.2.

APPENDIX A

PARKING SURVEY COUNT ZONES AND SURVEY COUNTS

APPENDIX A-1

PARKING SURVEY COUNT ZONES



LSA



LEGEND

-  Parking Survey Count Zone No.
-  Zone Boundary

APPENDIX A-1

Panera Bread Bakery Cafe #6261
Parking Analysis Memorandum
Parking Survey Counts Zones Map

Source: Google Earth, 2018

I:\CZI1901\Reports\Traffic\fig4_Parking Count Zones_01-09-2019.psd

APPENDIX A-2

PARKING SURVEY COUNTS

Panera Bread
 Northwest Corner
 Trautwein and Van Buren
 Riverside, CA
 Saturday, November 3rd, 2018

		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 1	Regular	35	1	1	0	0	0	1	1	1	1	0	1	0	0	0
	Subtotal	35	1	1	0	0	0	1	1	1	1	0	1	0	0	0
Total Occupancy		35	1	1	0	0	0	1	1	1	1	0	1	0	0	0
Total Percent			3%	3%	0%	0%	0%	3%	3%	3%	3%	0%	3%	0%	0%	0%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 2	Regular	17	4	3	2	4	7	4	2	4	3	5	3	2	2	4
	Handicap	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Subtotal	18	4	3	2	4	7	4	2	4	3	5	3	2	2	4
Total Occupancy		18	4	3	2	4	7	4	2	4	3	5	3	2	2	4
Total Percent			22%	17%	11%	22%	39%	22%	11%	22%	17%	28%	17%	11%	11%	22%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 3	Regular	381	20	24	47	74	91	81	79	76	96	56	58	44	46	27
	Handicap	9	0	0	3	4	5	3	5	4	2	4	1	1	0	0
	Associate	2	0	0	0	0	1	1	1	2	2	2	2	1	0	0
	On Line Pick Up	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Subtotal	394	20	24	50	78	97	85	85	82	100	62	61	46	46	27
Total Occupancy		394	20	24	50	78	97	85	85	82	100	62	61	46	46	27
Total Percent			5%	6%	13%	20%	25%	22%	22%	21%	25%	16%	15%	12%	12%	7%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 4	Regular	104	10	27	52	49	48	39	29	30	17	16	19	14	8	5
	Handicap	4	0	0	2	2	1	1	0	0	0	0	0	0	0	0
	Subtotal	108	10	27	54	51	49	40	29	30	17	16	19	14	8	5
Total Occupancy		108	10	27	54	51	49	40	29	30	17	16	19	14	8	5
Total Percent			9%	25%	50%	47%	45%	37%	27%	28%	16%	15%	18%	13%	7%	5%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 5	Regular	40	8	12	19	34	27	23	14	14	9	11	17	21	15	8
	Handicap	2	0	2	2	1	2	1	1	0	1	1	1	1	1	0
	Subtotal	42	8	14	21	35	29	24	15	14	10	12	18	22	16	8
Total Occupancy		42	8	14	21	35	29	24	15	14	10	12	18	22	16	8
Total Percent			19%	33%	50%	83%	69%	57%	36%	33%	24%	29%	43%	52%	38%	19%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 6	Regular	84	15	13	23	28	40	30	32	36	27	23	23	20	19	17
	Handicap	4	0	0	0	0	3	0	0	2	0	0	0	1	2	0
	Subtotal	88	15	13	23	28	43	30	32	38	27	23	23	21	21	17
Total Occupancy		88	15	13	23	28	43	30	32	38	27	23	23	21	21	17
Total Percent			17%	15%	26%	32%	49%	34%	36%	43%	31%	26%	26%	24%	24%	19%
Grand Total Occupancy		685	58	82	150	196	225	184	164	169	158	118	125	105	93	61
Grand Total Percent			8%	12%	22%	29%	33%	27%	24%	25%	23%	17%	18%	15%	14%	9%

Panera Bread
 Northwest Corner
 Trautwein and Van Buren
 Riverside, CA
 Wednesday, November 7th, 2018

		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 1	Regular	35	0	2	6	4	2	1	4	1	1	0	0	0	0	0
	Handicap															
	Subtotal	35	0	2	6	4	2	1	4	1	1	0	0	0	0	0
Total Occupancy		35	0	2	6	4	2	1	4	1	1	0	0	0	0	0
Total Percent			0%	6%	17%	11%	6%	3%	11%	3%	3%	0%	0%	0%	0%	0%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 2	Regular	17	5	3	6	3	4	3	6	4	4	5	5	6	3	2
	Handicap	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0
	Subtotal	18	6	3	6	3	4	3	6	4	4	5	5	6	3	2
Total Occupancy		18	6	3	6	3	4	3	6	4	4	5	5	6	3	2
Total Percent			33%	17%	33%	17%	22%	17%	33%	22%	22%	28%	28%	33%	17%	11%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 3	Regular	381	38	42	73	85	93	80	78	61	52	51	47	59	48	29
	Handicap	9	0	0	1	4	7	6	4	3	4	1	5	1	2	1
	Associate	2	0	0	0	0	2	0	1	0	1	1	2	2	2	2
	On Line Pick Up	2	1	0	0	0	0	2	1	1	2	1	1	1	2	0
	Subtotal	394	39	42	74	89	102	88	84	65	59	54	55	63	54	32
Total Occupancy		394	39	42	74	89	102	88	84	65	59	54	55	63	54	32
Total Percent			10%	11%	19%	23%	26%	22%	21%	16%	15%	14%	14%	16%	14%	8%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 4	Regular	104	10	19	32	46	36	29	32	36	38	44	47	39	17	6
	Handicap	4	0	1	1	1	1	0	1	0	0	0	1	0	0	0
	Subtotal	108	10	20	33	47	37	29	33	36	38	44	48	39	17	6
Total Occupancy		108	10	20	33	47	37	29	33	36	38	44	48	39	17	6
Total Percent			9%	19%	31%	44%	34%	27%	31%	33%	35%	41%	44%	36%	16%	6%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 5	Regular	40	22	27	29	23	18	17	14	17	11	17	13	14	16	8
	Handicap	2	0	1	2	1	1	0	2	0	0	1	0	0	0	0
	Subtotal	42	22	28	31	24	19	17	16	17	11	18	13	14	16	8
Total Occupancy		42	22	28	31	24	19	17	16	17	11	18	13	14	16	8
Total Percent			52%	67%	74%	57%	45%	40%	38%	40%	26%	43%	31%	33%	38%	19%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 6	Regular	84	26	30	28	40	42	38	47	32	35	42	26	25	28	15
	Handicap	4	0	1	0	1	0	2	1	1	1	0	0	3	2	0
	Subtotal	88	26	31	28	41	42	40	48	33	36	42	26	28	30	15
Total Occupancy		88	26	31	28	41	42	40	48	33	36	42	26	28	30	15
Total Percent			30%	35%	32%	47%	48%	45%	55%	38%	41%	48%	30%	32%	34%	17%
Grand Total Occupancy		685	103	126	178	208	206	178	191	156	149	163	147	150	120	63
Grand Total Percent			15%	18%	26%	30.4%	30%	26%	28%	23%	22%	24%	21%	22%	18%	9%

Panera Bread
 Northwest Corner
 Trautwein and Van Buren
 Riverside, CA
 Saturday, November 10th, 2018

		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 1	Regular	35	1	0	0	0	0	0	0	0	1	0	0	0	0	0
	Handicap															
	Subtotal	35	1	0	0	0	0	0	0	0	1	0	0	0	0	0
Total Occupancy		35	1	0	0	0	0	0	0	0	1	0	0	0	0	0
Total Percent			3%	0%	0%	0%	0%	0%	0%	0%	3%	0%	0%	0%	0%	0%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 2	Regular	17	4	3	5	2	6	6	4	3	3	4	5	1	3	2
	Handicap	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Subtotal	18	4	3	5	2	6	6	4	3	3	4	5	1	3	2
Total Occupancy		18	4	3	5	2	6	6	4	3	3	4	5	1	3	2
Total Percent			22%	17%	28%	11%	33%	33%	22%	17%	17%	22%	28%	6%	17%	11%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 3	Regular	381	14	32	64	93	102	100	111	87	64	55	52	29	40	26
	Handicap	9	0	1	4	3	3	7	3	3	6	2	1	2	2	1
	Associate	2	0	1	2	1	1	1	2	2	1	0	2	0	1	1
	On Line Pick Up	2	0	0	0	1	1	0	1	1	0	0	1	0	2	0
	Subtotal	394	14	34	70	98	107	108	117	93	71	57	56	31	45	28
Total Occupancy		394	14	34	70	98	107	108	117	93	71	57	56	31	45	28
Total Percent			4%	9%	18%	25%	27%	27%	30%	24%	18%	14%	14%	8%	11%	7%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 4	Regular	104	5	45	77	84	76	42	49	39	25	19	15	12	4	4
	Handicap	4	0	0	2	2	1	0	0	0	0	0	0	0	0	0
	Subtotal	108	5	45	79	86	77	42	49	39	25	19	15	12	4	4
Total Occupancy		108	5	45	79	86	77	42	49	39	25	19	15	12	4	4
Total Percent			5%	42%	73%	80%	71%	39%	45%	36%	23%	18%	14%	11%	4%	4%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 5	Regular	40	22	37	39	31	35	26	20	19	17	21	19	21	16	14
	Handicap	2	1	2	2	2	1	2	0	0	1	1	1	1	1	1
	Subtotal	42	23	39	41	33	36	28	20	19	18	22	20	22	17	15
Total Occupancy		42	23	39	41	33	36	28	20	19	18	22	20	22	17	15
Total Percent			55%	93%	98%	79%	86%	67%	48%	45%	43%	52%	48%	52%	40%	36%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 6	Regular	84	17	42	43	55	66	51	41	34	33	27	30	24	10	10
	Handicap	4	0	0	3	3	4	3	1	2	1	1	0	0	1	1
	Subtotal	88	17	42	46	58	70	54	42	36	34	28	30	24	11	11
Total Occupancy		88	17	42	46	58	70	54	42	36	34	28	30	24	11	11
Total Percent			19%	48%	52%	66%	80%	61%	48%	41%	39%	32%	34%	27%	13%	13%
Grand Total Occupancy		685	64	163	241	277	296	238	232	190	152	130	126	90	80	60
Grand Total Percent			9%	24%	35%	40%	43%	35%	34%	28%	22%	19%	18%	13%	12%	9%

Panera Bread
 Northwest Corner
 Trautwein and Van Buren
 Riverside, CA
 Wednesday, November 14th, 2018

		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 1	Regular	35	0	0	1	0	0	1	5	0	0	0	0	0	0	1
	Subtotal	35	0	0	1	0	0	1	5	0	0	0	0	0	0	1
Total Occupancy		35	0	0	1	0	0	1	5	0	0	0	0	0	0	1
Total Percent			0%	0%	3%	0%	0%	3%	14%	0%	0%	0%	0%	0%	0%	3%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 2	Regular	17	4	3	3	5	3	6	5	3	3	3	4	2	4	3
	Handicap	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Subtotal	18	4	3	3	5	3	6	5	3	3	3	4	2	4	3
Total Occupancy		18	4	3	3	5	3	6	5	3	3	3	4	2	4	3
Total Percent			22%	17%	17%	28%	17%	33%	28%	17%	17%	17%	22%	11%	22%	17%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 3	Regular	381	36	42	84	83	68	79	94	68	76	70	75	58	52	30
	Handicap	9	0	0	6	3	6	6	5	4	8	1	2	5	1	2
	Associate	2	2	2	2	2	2	0	0	1	2	1	1	1	1	1
	On Line Pick Up	2	0	0	0	1	0	0	0	1	0	0	0	0	0	0
	Subtotal	394	38	44	92	89	76	85	99	74	86	72	78	64	54	33
Total Occupancy		394	38	44	92	89	76	85	99	74	86	72	78	64	54	33
Total Percent			10%	11%	23%	23%	19%	22%	25%	19%	22%	18%	20%	16%	14%	8%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 4	Regular	104	8	11	30	39	42	36	34	36	48	48	27	21	14	5
	Handicap	4	0	0	2	2	2	2	1	1	2	1	0	0	0	0
	Subtotal	108	8	11	32	41	44	38	35	37	50	49	27	21	14	5
Total Occupancy		108	8	11	32	41	44	38	35	37	50	49	27	21	14	5
Total Percent			7%	10%	30%	38%	41%	35%	32%	34%	46%	45%	25%	19%	13%	5%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 5	Regular	40	11	16	20	20	23	23	21	13	11	16	21	19	19	5
	Handicap	2	0	0	2	1	1	1	1	0	2	0	2	1	0	0
	Subtotal	42	11	16	22	21	24	24	22	13	13	16	23	20	19	5
Total Occupancy		42	11	16	22	21	24	24	22	13	13	16	23	20	19	5
Total Percent			26%	38%	52%	50%	57%	57%	52%	31%	31%	38%	55%	48%	45%	12%
		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
Zone 6	Regular	84	17	20	34	46	40	38	37	32	38	36	38	29	19	18
	Handicap	4	1	2	1	1	1	0	0	1	0	1	0	0	0	0
	Subtotal	88	18	22	35	47	41	38	37	33	38	37	38	29	19	18
Total Occupancy		88	18	22	35	47	41	38	37	33	38	37	38	29	19	18
Total Percent			20%	25%	40%	53%	47%	43%	42%	38%	43%	42%	43%	33%	22%	20%
Grand Total Occupancy		685	79	96	185	203	188	192	203	160	190	177	170	136	110	65
Grand Total Percent			12%	14%	27%	30%	27%	28%	29.6%	23%	28%	26%	25%	20%	16%	9%

Panera Bread
Hemet, CA
Saturday, November 3rd, 2018

Zone 1		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
	Total		6	15	15	21	32	27	30	19	22	24	27	21	20	9
	Subtotal	0	6	15	15	21	32	27	30	19	22	24	27	21	20	9

Wednesday, November 7th, 2018

Zone 1		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
	Total		7	5	11	14	19	23	14	11	8	8	11	7	8	6
	Subtotal	0	7	5	11	14	19	23	14	11	8	8	11	7	8	6

Saturday, November 10th, 2018

Zone 1		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
	Total		6	13	13	14	30	17	18	10	15	20	25	25	21	8
	Subtotal	0	6	13	13	14	30	17	18	10	15	20	25	25	21	8

Wednesday, November 14th, 2018

Zone 1		Inventory	8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM
	Total		12	9	1	13	18	23	17	6	4	7	8	12	8	5
	Subtotal	0	12	9	1	13	18	23	17	6	4	7	8	12	8	5