

CATEGORY	DESCRIPTION	2016-17	2017-18	2018-19		2019-20		2020-21		2021-22		2022-23	
		ACTUALS	PROJECTED	PRELIM.	%	PRELIM.	%	PROJ.	%	PROJ.	%	PROJ.	%
PROPERTY TAX	County of Riverside Auditor Controller - Property Tax Division, historical revenues, economic reports from UCR Center for Economic Forecasting	21,581,968	22,488,411	23,387,947	4.0%	24,323,465	4.0%	25,053,169	3.0%	25,804,764	3.0%	26,578,907	3.0%
	PROPERTY TAXES - CURRENT SECURED	21,581,968	22,488,411	23,387,947	4.0%	24,323,465	4.0%	25,053,169	3.0%	25,804,764	3.0%	26,578,907	3.0%
	PROPERTY TAXES - SUCCESSOR AGENCY	4,699,705	4,897,093	5,742,976	17.3%	5,646,695	-1.7%	5,455,596	-3.4%	5,619,264	3.0%	5,787,842	3.0%
	PROPERTY TAXES IN LIEU (VLF)	26,410,376	27,706,843	28,815,117	4.0%	29,967,721	4.0%	30,866,753	3.0%	31,792,756	3.0%	32,746,538	3.0%
	PROPERTY TAXES - SUPPLEMENTAL	502,529	577,908	583,687	1.0%	589,524	1.0%	595,420	1.0%	601,374	1.0%	607,387	1.0%
	PROPERTY TAXES - UNSECURED	963,359	963,359	972,993	1.0%	982,723	1.0%	992,550	1.0%	1,002,475	1.0%	1,012,500	1.0%
	PROPERTY TAXES - MEASURE "G"	1,739,903	1,739,903	1,739,903	0.0%	1,739,903	0.0%	1,739,903	0.0%	1,739,903	0.0%	1,739,903	0.0%
	PROPERTY TRANSFER TAX	2,274,013	2,501,414	2,601,471	4.0%	2,705,530	4.0%	2,786,696	3.0%	2,870,296	3.0%	2,956,405	3.0%
	LIBRARY PARCEL TAX - MEASURE "I"	1,354,093	1,354,093	1,385,000	2.3%	1,385,000	0.0%	1,385,000	0.0%	1,385,000	0.0%	1,385,000	0.0%
TOTAL PROPERTY TAXES		59,525,946	62,229,024	65,229,094	4.8%	67,340,561	3.2%	68,875,086	2.3%	70,815,832	2.8%	72,814,483	2.8%
SALES TAX	HdL, past history, economic report, car dealerships, large retail centers, federal/state legislation, economic reports from UCR Center for Economic Forecasting	61,664,322	63,205,930	63,837,989	1.0%	64,476,369	1.0%	65,121,133	1.0%	65,772,344	1.0%	66,430,068	1.0%
	SALES AND USE TAX	61,664,322	63,205,930	63,837,989	1.0%	64,476,369	1.0%	65,121,133	1.0%	65,772,344	1.0%	66,430,068	1.0%
	PUBLIC SAFETY 1/2% SALES TAX	1,616,124	1,650,000	1,666,500	1.0%	1,683,165	1.0%	1,699,997	1.0%	1,716,997	1.0%	1,734,167	1.0%
TOTAL SALES AND USE TAX (NON-MEASURE Z)		63,280,446	64,855,930	65,504,489	1.0%	66,159,534	1.0%	66,821,130	1.0%	67,489,341	1.0%	68,164,234	1.0%
UTILITY TAX	RPU, past history, legislative changes, technology changes	16,577,742	16,970,464	16,948,251	-0.1%	17,595,225	3.8%	18,250,259	3.7%	18,955,198	3.9%	19,722,630	4.0%
	UTILITY USERS TAX - ELECTRIC	16,577,742	16,970,464	16,948,251	-0.1%	17,595,225	3.8%	18,250,259	3.7%	18,955,198	3.9%	19,722,630	4.0%
	UTILITY USERS TAX - PACIFIC BELL	1,906,683	1,800,000	1,692,000	-6.0%	1,573,560	-7.0%	1,447,675	-8.0%	1,317,384	-9.0%	1,185,646	-10.0%
	UTILITY USERS TAX - NATURAL GAS	3,172,272	3,045,000	2,892,750	-5.0%	2,921,678	-1.0%	2,950,894	1.0%	2,980,404	1.0%	3,010,207	1.0%
	UTILITY USERS TAX - SO CAL EDISON	170,192	170,192	170,192	0.0%	170,192	0.0%	170,192	0.0%	170,192	0.0%	170,192	0.0%
	UTILITY USERS TAX - CABLE TV	1,459,980	1,503,779	1,548,893	3.0%	1,595,360	3.0%	1,643,220	3.0%	1,692,517	3.0%	1,743,292	3.0%
	UTILITY USERS TAX - OTHER TELEPHONE	1,017,587	987,059	957,448	-3.0%	928,724	-3.0%	900,862	-3.0%	873,837	-3.0%	847,621	-3.0%
	UTILITY USERS TAX - MISCELLANEOUS	661,399	681,000	698,025	2.5%	715,476	2.5%	733,363	2.5%	751,697	2.5%	770,489	2.5%
UTILITY USERS TAX - WATER	2,992,144	3,213,501	3,434,356	6.9%	3,604,675	5.0%	3,785,511	5.0%	3,972,457	4.9%	4,189,012	5.5%	
TOTAL UTILITY USERS TAX		27,957,999	28,370,996	28,341,914	-0.1%	29,104,889	2.7%	29,881,977	2.7%	30,713,685	2.8%	31,639,090	3.0%
TOT	City's hoteliers, economic data, historical revenues, economic reports from UCR Center for Economic Forecasting	6,621,721	6,952,807	7,300,447	5.0%	7,592,465	4.0%	7,820,239	3.0%	8,054,846	3.0%	8,296,492	3.0%
TOTAL TRANSIENT OCCUPANCY TAX		6,621,721	6,952,807	7,300,447	5.0%	7,592,465	4.0%	7,820,239	3.0%	8,054,846	3.0%	8,296,492	3.0%
FRANCH.FEES	historical revenues, franchisee validation	2,727,990	2,673,430	2,619,962	-2.0%	2,646,161	1.0%	2,672,623	1.0%	2,699,349	1.0%	2,726,343	1.0%
	FRANCHISES - CABLE TV	1,294,688	1,320,582	1,346,993	2.0%	1,373,933	2.0%	1,401,412	2.0%	1,429,440	2.0%	1,458,029	2.0%
	FRANCHISES - ATT Cable	791,203	775,379	759,871	-2.0%	744,674	-2.0%	729,780	-2.0%	715,185	-2.0%	700,881	-2.0%
	TOTAL FRANCHISE FEES		4,813,881	4,769,391	4,726,826	-0.9%	4,764,768	0.8%	4,803,815	0.8%	4,843,974	0.8%	4,885,253
LICENSES AND PERMITS	BUSINESS LICENSES TAXES	6,659,761	6,900,000	7,176,000	4.0%	7,463,040	4.0%	7,761,562	4.0%	8,072,024	4.0%	8,394,905	4.0%
	MISC BUSINESS LICENSES TAXES	20,486	25,000	25,250	1.0%	25,503	1.0%	25,758	1.0%	26,015	1.0%	26,275	1.0%
	ANIMAL LICENSES	1,106,813	1,100,000	1,000,000	-9.1%	1,010,000	1.0%	1,020,100	1.0%	1,030,301	1.0%	1,040,604	1.0%
	ANIMAL LICENSES-CITY HALL	23,195	24,517	29,000	18.3%	29,290	1.0%	29,583	1.0%	29,879	1.0%	30,178	1.0%
	RESIDENTIAL KENNEL PERMITS	4,500	4,500	4,200	-6.7%	4,242	1.0%	4,284	1.0%	4,327	1.0%	4,371	1.0%
	ANIMAL SHELTER - COUNTY	156	1,000	1,010	1.0%	1,020	1.0%	1,030	1.0%	1,041	1.0%	1,051	1.0%
	REVENUE EXPERTS	116,891	100,000	101,000	1.0%	102,010	1.0%	103,030	1.0%	104,060	1.0%	105,101	1.0%
	PENALTIES-ANIMAL LICENSES	7,570	8,000	9,000	12.5%	9,090	1.0%	9,181	1.0%	9,273	1.0%	9,365	1.0%
	SEWER PERMITS	53,219	50,000	9,300	-81.4%	9,393	1.0%	9,487	1.0%	9,582	1.0%	9,678	1.0%
	MASSAGE PERMITS	37,310	40,000	40,400	1.0%	40,804	1.0%	41,212	1.0%	41,624	1.0%	42,040	1.0%
	GUN PERMITS	1,728	3,500	3,535	1.0%	3,570	1.0%	3,606	1.0%	3,642	1.0%	3,679	1.0%
	TAXI PERMITS	16,829	18,000	18,180	1.0%	18,362	1.0%	18,545	1.0%	18,731	1.0%	18,918	1.0%
	FIREWORKS DISPLAY PERMIT FEE	3,312	3,500	3,535	1.0%	3,570	1.0%	3,606	1.0%	3,642	1.0%	3,679	1.0%
	UNIFORM FIRE CODE INSPECT. PMT	33,959	35,000	35,350	1.0%	35,704	1.0%	36,061	1.0%	36,421	1.0%	36,785	1.0%
	MISCELLANEOUS PERMITS	655	700	707	1.0%	714	1.0%	721	1.0%	728	1.0%	736	1.0%
	OVERSIZE LOAD PERMITS	20,108	25,000	25,250	1.0%	25,503	1.0%	25,758	1.0%	26,015	1.0%	26,275	1.0%
TOTAL LICENSE AND NON-DEVELOPMENT PERMITS		8,106,492	8,338,717	8,481,717	1.7%	8,781,814	3.5%	9,093,523	3.5%	9,417,306	3.6%	9,753,640	3.6%

CATEGORY	DESCRIPTION	2016-17	2017-18	2018-19		2019-20		2020-21		2021-22		2022-23		
		ACTUALS	PROJECTED	PRELIM.	%	PRELIM.	%	PROJ.	%	PROJ.	%	PROJ.	%	
INTERGOV	Based on historical revenues, changes in State legislation	HOMEOWNERS EXEMPTION	260,931	260,931	258,000	-1.1%	258,000	0.0%	258,000	0.0%	258,000	0.0%	258,000	0.0%
		VLF IN EXCESS	145,459	145,000	185,760	28.1%	196,906	6.0%	204,782	4.0%	208,877	2.0%	210,966	1.0%
		VEHICLE ABATEMENT SURCHARGE	253,250	250,000	250,000	0.0%	250,000	0.0%	250,000	0.0%	250,000	0.0%	250,000	0.0%
		POLICE OFFICERS' TRAINING	57,738	60,000	60,000	0.0%	60,000	0.0%	60,000	0.0%	60,000	0.0%	60,000	0.0%
		STATE MANDATE CLAIMS	153,887	150,000	150,000	0.0%	150,000	0.0%	150,000	0.0%	150,000	0.0%	150,000	0.0%
		CODE ENFORCEMENT REV SHARING	56,670	52,000	52,000	0.0%	52,000	0.0%	52,000	0.0%	52,000	0.0%	52,000	0.0%
		REVENUE FROM OTHER AGENCIES	1,534,669	650,000	765,000	17.7%	765,000	0.0%	765,000	0.0%	765,000	0.0%	765,000	0.0%
		TOTAL INTERGOVERNMENTAL REVENUES	2,721,504	1,567,931	1,720,760	9.7%	1,731,906	0.6%	1,739,782	0.5%	1,743,877	0.2%	1,745,966	0.1%
NON-DEVELOPMENT CHARGES FOR SERVICES	Economic reports from UCR Center for Economic Forecasting, past revenue history.	STREET REPLACEMENT CHARGES	1,786,417	1,804,281	1,849,388	2.5%	1,895,623	2.5%	1,914,579	1.0%	1,933,725	1.0%	1,953,062	1.0%
		TRAFFIC PLAN REVIEW	6,746	20,000	20,000	0.0%	20,400	2.0%	20,604	1.0%	20,810	1.0%	21,018	1.0%
		ENGINEERS MISC RECEIPTS	24,434	30,000	22,170	-26.1%	22,724	2.5%	22,951	1.0%	23,181	1.0%	23,413	1.0%
		SECURING BOARDING UP OF STRUC	158,159	160,000	164,000	2.5%	168,100	2.5%	169,781	1.0%	171,479	1.0%	173,194	1.0%
		DEMOLITION OF STRUCTURES	23,324	13,000	13,325	2.5%	13,658	2.5%	13,795	1.0%	13,933	1.0%	14,072	1.0%
		SPECIAL POLICE SERVICES	385,832	325,000	333,125	2.5%	341,453	2.5%	344,868	1.0%	348,316	1.0%	351,799	1.0%
		POLICE REIMB. - GALLERIA	71,376	71,376	73,160	2.5%	74,989	2.5%	75,739	1.0%	76,497	1.0%	77,262	1.0%
		EMERGENCY SVCS FOR DUI	202,211	180,000	184,500	2.5%	189,113	2.5%	191,004	1.0%	192,914	1.0%	194,843	1.0%
		POLICE FALSE ALARM FEES	243,649	260,000	266,500	2.5%	273,163	2.5%	275,894	1.0%	278,653	1.0%	281,440	1.0%
		POLICE ALARM REGISTRATION FEES	17,500	65,000	66,625	2.5%	68,291	2.5%	68,974	1.0%	69,663	1.0%	70,360	1.0%
		MISC POLICE RECEIPTS	785,514	750,000	768,750	2.5%	787,969	2.5%	795,848	1.0%	803,807	1.0%	811,845	1.0%
		POLICE - TOWING REFERRAL FEE	215,227	190,000	194,750	2.5%	199,619	2.5%	201,615	1.0%	203,631	1.0%	205,667	1.0%
		POLICE - SCHOOL RESOURCE OFFICERS	758,506	750,000	768,750	2.5%	787,969	2.5%	795,848	1.0%	803,807	1.0%	811,845	1.0%
		HAZARDOUS MATERIAL DISCLOSURE	537,138	550,000	563,750	2.5%	577,844	2.5%	583,622	1.0%	589,458	1.0%	595,353	1.0%
		FIRE FALSE ALARM FEES	174,183	90,000	92,250	2.5%	94,556	2.5%	95,502	1.0%	96,457	1.0%	97,421	1.0%
		MISC FIRE RECEIPTS	67,027	67,027	68,703	2.5%	70,420	2.5%	71,124	1.0%	71,836	1.0%	72,554	1.0%
		INSPECTION FEES - FIRE DEPT	311,720	410,000	420,250	2.5%	430,756	2.5%	435,064	1.0%	439,414	1.0%	443,809	1.0%
		AMR PARAMEDICS PROGRAM	1,759,731	1,739,275	1,782,757	2.5%	1,827,326	2.5%	1,845,599	1.0%	1,864,055	1.0%	1,882,696	1.0%
		STREET & ALLEY REPAIR FEES	1,422	6,500	6,663	2.5%	6,829	2.5%	6,897	1.0%	6,966	1.0%	7,036	1.0%
		STREET SIGN REPAIR FEES	6,023	6,500	6,663	2.5%	6,829	2.5%	6,897	1.0%	6,966	1.0%	7,036	1.0%
		TRAFFIC SIGNAL REPAIRS	52,651	15,000	55,000	266.7%	56,375	2.5%	56,939	1.0%	57,508	1.0%	58,083	1.0%
		MISC STREET RECEIPTS	13,343	50,000	15,000	-70.0%	15,375	2.5%	15,529	1.0%	15,684	1.0%	15,841	1.0%
		PAYMENT PLAN FEE	4,036	45,000	46,125	2.5%	47,278	2.5%	47,751	1.0%	48,228	1.0%	48,711	1.0%
		FAIRMOUNT PARK GOLF COURSE	398,104	450,000	461,250	2.5%	472,781	2.5%	477,509	1.0%	482,284	1.0%	487,107	1.0%
		SWIMMING POOL FEES	318,666	341,530	330,680	-3.2%	338,947	2.5%	342,336	1.0%	345,760	1.0%	349,217	1.0%
		STREET TREE SVC & DAMAGE CHGS	7,130	8,500	12,000	41.2%	12,100	0.8%	12,423	2.7%	12,547	1.0%	12,673	1.0%
		SPEC RECREATION PROG REC	1,451,987	1,481,000	1,496,466	1.0%	1,533,878	2.5%	1,549,216	1.0%	1,564,709	1.0%	1,580,356	1.0%
		NON-RES PARK USE FEE	13,462	10,000	11,000	10.0%	12,100	10.0%	12,221	1.0%	12,343	1.0%	12,467	1.0%
		WELLNESS DONATIONS	7,373	7,500	7,688	2.5%	7,880	2.5%	7,958	1.0%	8,038	1.0%	8,118	1.0%
		MISC PARK RENTALS	1,197,909	1,100,000	1,184,148	7.6%	1,213,752	2.5%	1,225,890	1.0%	1,238,148	1.0%	1,250,530	1.0%
		MISC PARK RECEIPTS	46,789	50,000	51,250	2.5%	52,531	2.5%	53,057	1.0%	53,587	1.0%	54,123	1.0%
		GROW RIVERSIDE	76,691	76,691	-	-100.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
		MISCELLANEOUS RECEIPTS-FOX THEATER	4,005,714	-	-	0.0%	-	0.0%	-	1.0%	-	1.0%	-	0.0%
		MISCELLANEOUS RECEIPTS-MUNI AUD	3,638,883	-	-	0.0%	-	0.0%	-	1.0%	-	1.0%	-	0.0%
MISCELLANEOUS RECEIPTS-THE BOX	68,614	-	-	0.0%	-	0.0%	-	1.0%	-	1.0%	-	0.0%		
MISCELLANEOUS RECEIPTS-SHOWCASE	11,043	-	-	0.0%	-	0.0%	-	1.0%	-	1.0%	-	0.0%		
CONVENTION CENTER REVENUE	7,164,784	-	-	0.0%	-	0.0%	-	1.0%	-	1.0%	-	0.0%		
MISC LIBRARY RECEIPTS-Printing	82,275	90,000	92,250	2.5%	94,556	2.5%	95,502	1.0%	96,457	1.0%	97,421	1.0%		
TOTAL NON-DEVELOPMENT CHARGES FOR SERVICES	26,095,593	11,213,180	11,428,934	1.9%	11,715,183	2.5%	11,832,536	1.0%	11,950,862	1.0%	12,070,372	1.0%		

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		ACTUALS	PROJECTED	PRELIM.	%	PRELIM.	%	PROJ.	%	PROJ.	%	PROJ.	%
DEVELOPMENT FEES AND CHARGES FOR SERVICES	BUILDING PERMIT ISSUANCE	165,281	155,000	158,875	2.5%	162,847	2.5%	164,475	1.0%	166,120	1.0%	167,781	1.0%
	BUILDING PERMITS	1,402,955	1,455,000	1,491,375	2.5%	1,528,659	2.5%	1,543,946	1.0%	1,559,385	1.0%	1,574,979	1.0%
	PLUMBING PERMITS	17,208	13,000	13,325	2.5%	13,658	2.5%	13,795	1.0%	13,933	1.0%	14,072	1.0%
	ELECTRICAL PERMITS	47,221	33,000	33,825	2.5%	34,671	2.5%	35,017	1.0%	35,368	1.0%	35,721	1.0%
	HEATING & AIR CONDITION PERMIT	75,577	42,000	43,050	2.5%	44,126	2.5%	44,568	1.0%	45,013	1.0%	45,463	1.0%
	PLANNED RESIDENTIAL DEVEL.	3,568	32,628	33,444	2.5%	34,280	2.5%	34,623	1.0%	34,969	1.0%	35,319	1.0%
	TENTATIVE MAP FEES	51,267	71,910	73,708	2.5%	75,550	2.5%	76,306	1.0%	77,069	1.0%	77,840	1.0%
	GENERAL PLAN AMENDMENT FEES	84,744	48,960	50,184	2.5%	51,439	2.5%	51,953	1.0%	52,473	1.0%	52,997	1.0%
	PARCEL MAP/WAIVER FEES	108,858	70,000	71,750	2.5%	73,544	2.5%	74,279	1.0%	75,022	1.0%	75,772	1.0%
	REZONING FEES	52,545	40,000	41,000	2.5%	42,025	2.5%	42,445	1.0%	42,870	1.0%	43,298	1.0%
	CONDITIONAL USE PERMIT FEES	181,481	300,000	307,500	2.5%	315,188	2.5%	318,339	1.0%	321,523	1.0%	324,738	1.0%
	VARIANCE FEES	23,752	15,750	16,144	2.5%	16,547	2.5%	16,713	1.0%	16,880	1.0%	17,049	1.0%
	MINOR VARIANCE FEES	98,533	52,500	53,813	2.5%	55,158	2.5%	55,709	1.0%	56,266	1.0%	56,829	1.0%
	PLANNING PLAN CHECK FEE	95,422	100,000	102,500	2.5%	105,063	2.5%	106,113	1.0%	107,174	1.0%	108,246	1.0%
	ENVIRONMENTAL IMPACT ASSESSMENT	42,661	105,000	107,625	2.5%	110,316	2.5%	111,419	1.0%	112,533	1.0%	113,658	1.0%
	PLANNING COMM INTERPR/AMND	4,501	45,000	46,125	2.5%	47,278	2.5%	47,751	1.0%	48,228	1.0%	48,711	1.0%
	TEMPORARY USE PERMITS	16,308	12,600	12,915	2.5%	13,238	2.5%	13,370	1.0%	13,504	1.0%	13,639	1.0%
	DESIGN REVIEW BOARD	256,118	217,000	222,425	2.5%	227,986	2.5%	230,265	1.0%	232,568	1.0%	234,894	1.0%
	PLOT PLAN REVIEW FEES	74,880	29,500	30,238	2.5%	30,993	2.5%	31,303	1.0%	31,616	1.0%	31,933	1.0%
	STREET ALLEY VACATING FEES	3,410	3,000	3,075	2.5%	3,152	2.5%	3,183	1.0%	3,215	1.0%	3,247	1.0%
	MISC PLANNING RECEIPTS	68,115	105,000	107,625	2.5%	110,316	2.5%	111,419	1.0%	112,533	1.0%	113,658	1.0%
	GENERAL PLAN SURCHARGE	603,411	366,000	375,150	2.5%	384,529	2.5%	388,374	1.0%	392,258	1.0%	396,180	1.0%
	FIRE DEPT - FIRE PREVENTION PLAN CK	99,159	278,800	285,770	2.5%	292,914	2.5%	295,843	1.0%	298,802	1.0%	301,790	1.0%
	BUILDING PLAN MICROFILMING FEE	234,275	205,000	210,125	2.5%	215,378	2.5%	217,532	1.0%	219,707	1.0%	221,904	1.0%
	BUILDING PLAN MICROFILMING FEE-FIRE	2,714	3,000	3,075	2.5%	3,152	2.5%	3,183	1.0%	3,215	1.0%	3,247	1.0%
	PLAN CHECKING-BLDG INSP DIV	1,189,416	1,450,000	1,486,250	2.5%	1,523,406	2.5%	1,538,640	1.0%	1,554,027	1.0%	1,569,567	1.0%
	MISC BUILDING RECEIPTS	2,032	1,600	1,640	2.5%	1,681	2.5%	1,698	1.0%	1,715	1.0%	1,732	1.0%
	SPEC INSPECTORS APPLICATN FEE	14,010	14,300	14,658	2.5%	15,024	2.5%	15,174	1.0%	15,326	1.0%	15,479	1.0%
	WATER QUALITY MANAGEMENT PLAN	120,068	20,400	92,000	351.0%	94,300	2.5%	96,858	2.5%	99,074	2.5%	101,551	2.5%
	TECH FEE - COMPUTRONIX	222,862	250,000	256,250	2.5%	262,656	2.5%	265,283	1.0%	267,936	1.0%	270,615	1.0%
	GRADING (PERMITS) INSPECT FEES	28,392	25,000	25,625	2.5%	26,266	2.5%	26,922	2.5%	27,595	2.5%	28,285	2.5%
	PLAN REVIEW FEE	281,603	300,000	550,500	83.5%	563,048	2.3%	566,199	0.6%	569,383	0.6%	572,598	0.6%
	INSPECTION FEES	947,075	1,000,000	1,025,000	2.5%	1,050,625	2.5%	1,076,891	2.5%	1,103,813	2.5%	1,131,408	2.5%
STREET TREE PLAN CHECK	33,817	18,870	33,900	79.7%	34,748	2.5%	35,616	2.5%	36,507	2.5%	37,419	2.5%	
SALE OF MAPS & DIAGRAMS	65	248	100	-59.7%	103	3.0%	105	1.9%	108	2.9%	110	1.9%	
PLANS AND SPECIFICATION FEES	33	102	50	-51.0%	51	2.0%	53	3.9%	54	1.9%	55	1.9%	
FIRE DEPT - PLAN CHECK-INSPECTION	394,406	400,000	410,000	2.5%	420,250	2.5%	424,453	1.0%	428,697	1.0%	432,984	1.0%	
AFTER HOURS PREMIUM	22,761	25,000	25,625	2.5%	26,266	2.5%	26,528	1.0%	26,794	1.0%	27,061	1.0%	
AFTER HOURS PREMIUM	109,737	110,000	112,750	2.5%	115,569	2.5%	116,724	1.0%	117,892	1.0%	119,071	1.0%	
DEVELOPMENT FEES AND CHARGES FOR SERVICES		7,180,441	7,415,168	7,928,987	6.9%	8,125,998	2.5%	8,222,870	1.2%	8,321,164	1.2%	8,420,902	1.2%
FORFEITURES	LIBRARY FINES	141,653	150,000	150,000	0.0%	150,000	0.0%	150,000	0.0%	150,000	0.0%	150,000	0.0%
	CALIFORNIA VEHICLE CODE FINES	534,116	750,000	787,500	5.0%	811,125	3.0%	835,459	3.0%	860,523	3.0%	886,338	3.0%
	GENERAL & MISDEMEANOR FINES	57,483	70,000	70,000	0.0%	70,000	0.0%	70,000	0.0%	70,000	0.0%	70,000	0.0%
	RED LIGHT TRAFFIC FINES	73,136	-	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
	VEHICLE ABATEMENT FEES	21,487	25,000	25,000	0.0%	25,000	0.0%	25,000	0.0%	25,000	0.0%	25,000	0.0%
	ADMINISTRATIVE CITATION	422,560	350,000	353,500	1.0%	357,035	1.0%	360,605	1.0%	364,211	1.0%	367,854	1.0%
	ADMINISTRATIVE CIVIL PENALTIES	1,036,783	1,000,000	1,010,000	1.0%	1,020,100	1.0%	1,030,301	1.0%	1,040,604	1.0%	1,051,010	1.0%
	CODE RECEIVERSHIPS	(126,898)	(125,000)	(125,000)	0.0%	(125,000)	0.0%	(125,000)	0.0%	(125,000)	0.0%	(125,000)	0.0%
	CODE REHAB & SETTLEMENTS	(24,221)	(25,000)	(25,000)	0.0%	(25,000)	0.0%	(25,000)	0.0%	(25,000)	0.0%	(25,000)	0.0%
	DEFERRED REVENUE	(168,393)	(150,000)	(150,000)	0.0%	(150,000)	0.0%	(150,000)	0.0%	(150,000)	0.0%	(150,000)	0.0%
TOTAL FINES AND FORFEITURES	1,967,706	2,045,000	2,096,000	2.5%	2,133,260	1.8%	2,171,365	1.8%	2,210,338	1.8%	2,250,202	1.8%	
SPECIAL ASSESSMENTS	ST LIGHTING DIST ASSESSMENT FEE	3,471,944	-	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
	LOVING HOMES	24,176	-	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
	VILLAGE AT CANYON CREST	32,310	-	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
	MANHEIM RIV MITIGATION FEE	311,727	311,727	311,727	0.0%	311,727	0.0%	311,727	0.0%	311,727	0.0%	311,727	0.0%
	WEED DESTRUCTION ASSESS	72,020	75,000	75,000	0.0%	75,000	0.0%	75,000	0.0%	75,000	0.0%	75,000	0.0%
	DEBRIS REMOVAL ASSESSMENTS	122,366	125,000	125,000	0.0%	125,000	0.0%	125,000	0.0%	125,000	0.0%	125,000	0.0%
	HIGHLANDER LANDSCAPE MAINT DIST	86,887	-	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
	RIVERWALK LANDSCAPE MAINT DIST	321,804	-	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
TOTAL SPECIAL ASSESSMENTS	4,443,234	511,727	511,727	0.0%	511,727	0.0%	511,727	0.0%	511,727	0.0%	511,727	0.0%	

CATEGORY	DESCRIPTION	2016-17	2017-18	2018-19		2019-20		2020-21		2021-22		2022-23		
		ACTUALS	PROJECTED	PRELIM.	%	PRELIM.	%	PROJ.	%	PROJ.	%	PROJ.	%	
MISCELLANEOUS	Based on contractual/legislative requirements, past revenue history	ALL OTHER INTEREST (Restricted)	620,720	1,000	1,000	0.0%	1,000	0.0%	1,000	0.0%	1,000	0.0%	1,000	0.0%
		INTERFUND LOAN REVENUE - POB's	549,638	-	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
		LAND & BUILDING RENTALS	742,896	750,000	750,000	100.0%	750,000	0.0%	750,000	0.0%	750,000	0.0%	750,000	0.0%
		LAND & BUILDING RENTALS - RNCDA	115,266	115,266	125,221	8.6%	128,352	2.5%	131,560	2.5%	134,849	2.5%	138,221	2.5%
		LAND & BUILDING RENTALS - HULEN PLACE	73,042	73,042	75,562	3.5%	77,073	2.0%	78,615	2.0%	80,187	2.0%	81,791	2.0%
		LAND & BUILDING RENTALS - PRCS	6,000	6,000	2,880	-52.0%	2,880	0.0%	2,880	0.0%	2,880	0.0%	2,880	0.0%
		BLDG LEASES - MAGNOLIA	730,319	730,000	745,560	2.1%	745,560	0.0%	745,560	0.0%	745,560	0.0%	745,560	0.0%
		REFUNDS & REBATES	1,225,390	500,000	250,000	-50.0%	250,000	0.0%	250,000	0.0%	250,000	0.0%	250,000	0.0%
		MISCELLANEOUS RECEIPTS	2,555,916	2,000,000	2,107,000	5.4%	2,107,000	0.0%	2,107,000	0.0%	2,107,000	0.0%	2,107,000	0.0%
		MISCELLANEOUS RECEIPTS- ATTORNEY	107,699	200,000	200,000	0.0%	200,000	0.0%	200,000	0.0%	200,000	0.0%	200,000	0.0%
		SPONSORSHIPS	4,608	5,000	45,000	800.0%	245,000	444.4%	245,000	0.0%	245,000	0.0%	245,000	0.0%
		PEG REVENUE	598,457	575,000	575,000	0.0%	575,000	0.0%	575,000	0.0%	575,000	0.0%	575,000	0.0%
		WELLNESS PROGRAM REVENUE	11,060	11,060	11,060	0.0%	11,060	0.0%	11,060	0.0%	11,060	0.0%	11,060	0.0%
		FOL RECEIPTS	339,376	350,000	357,000	2.0%	364,140	2.0%	371,423	2.0%	378,851	2.0%	386,428	2.0%
		SHOPPING CART RETRIEVAL	63,801	60,000	62,194	3.7%	63,438	2.0%	64,072	1.0%	64,713	1.0%	65,360	1.0%
		BAD DEBT RECOVERY	86,830	75,000	75,000	0.0%	75,000	0.0%	75,000	0.0%	75,000	0.0%	75,000	0.0%
SALE OF IP ADDRESSES	-	-	100,000	100.0%	100,000	0.0%	-	-100.0%	-	0.0%	-	0.0%		
SETTLEMENT RECOVERY	160,420	50,000	50,000	0.0%	50,000	0.0%	50,000	0.0%	50,000	0.0%	50,000	0.0%		
TOTAL MISCELLANEOUS REVENUES		7,991,438	5,501,368	5,532,477	0.6%	5,745,503	3.9%	5,658,170	-1.5%	5,671,100	0.2%	5,684,300	0.2%	
OTHER SOURCES	Based on contractual/legislative requirements, Real Property Division	SALE OF LAND & BUILDINGS	3,991,400	500,000	-	-100.0%	1,700,000	100.0%	1,000,000	-41.2%	-	0.0%	-	0.0%
		SALE OF EQUIPMENT	288	50,000	51,000	2.0%	52,020	2.0%	53,060	2.0%	54,122	2.0%	55,204	2.0%
		SALE OF SALVAGE MATERIALS	618	2,000	2,040	2.0%	2,081	2.0%	2,122	2.0%	2,165	2.0%	2,208	2.0%
		DAMAGE CLAIM RECOVERIES	8,633	15,000	15,000	0.0%	15,000	0.0%	15,000	0.0%	15,000	0.0%	15,000	0.0%
		TOTAL OTHER FINANCING SOURCES	4,000,939	567,000	68,040	-88.0%	1,769,101	2500.1%	1,070,183	-39.5%	71,286	-93.3%	72,412	1.6%
TOTAL REVENUES		224,707,340	204,338,239	208,871,413	2.2%	215,476,710	3.2%	218,502,402	1.4%	221,815,339	1.5%	226,309,073	2.0%	
OTHER INCOME	RPU, Measure Z 5-Year Spending Plan, staff analysis on cost recovery	MEASURE Z (110)	9,488,750	20,482,404	13,238,623	-35.4%	18,266,026	38.0%	11,734,277	-35.8%	12,086,305	3.0%	12,448,894	3.0%
		ELECTRIC FUND	39,229,900	40,072,600	40,705,400	1.6%	40,740,700	0.1%	42,217,600	3.6%	43,708,000	3.5%	45,313,000	3.7%
		WATER FUND	5,672,500	6,173,100	6,583,600	6.6%	7,025,300	6.7%	7,372,300	4.9%	7,744,800	5.1%	8,126,700	4.9%
		SEWER FUND	900,000	900,000	900,000	0.0%	-	-48.5%	-	0.0%	-	0.0%	-	0.0%
		DEBT FUND (390)	1,506,388	-	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
TOTAL TRANSFERS-IN FROM OTHER FUNDS		56,797,538	67,628,104	61,427,623	-9.2%	66,032,026	7.5%	61,324,177	-7.1%	63,539,105	3.6%	65,888,594	3.7%	
TOTAL REVENUE AND TRANSFERS-IN		281,504,878	\$ 271,966,343	270,299,036	-0.6%	281,508,736	4.1%	279,826,579	-0.6%	285,354,444	2.0%	292,197,668	2.4%	
PERSONNEL		Salaries	116,164,600	124,181,747	129,875,140	4.6%	138,799,953	6.9%	142,832,283	2.9%	145,157,074	1.6%	146,066,764	0.6%
		Overtime	12,810,722	11,079,376	13,284,304	19.9%	13,797,315	3.9%	13,072,250	-5.3%	13,249,205	1.4%	13,292,239	0.3%
		Payoffs	3,970,712	2,414,840	3,643,365	50.9%	4,023,962	10.4%	4,099,530	1.9%	4,489,382	9.5%	4,912,221	9.4%
		CalPERS	42,490,183	47,119,918	46,999,779	-0.3%	53,162,137	13.1%	59,860,803	12.6%	64,595,113	7.9%	68,958,025	6.8%
		Medical and Other Insurance	19,047,352	21,943,193	22,612,593	3.1%	22,293,737	-1.4%	23,334,341	4.7%	24,240,595	3.9%	25,022,565	3.2%
		Vacancy Factor	-	-	(646,630)	0.0%	(717,899)	11.0%	(719,386)	0.2%	(720,113)	0.1%	(720,868)	0.1%
		Other	2,467,456	2,578,066	2,676,507	3.8%	2,798,072	4.5%	2,872,889	2.7%	2,913,019	1.4%	2,930,057	0.6%
		TOTAL PERSONNEL	196,951,024	209,317,140	218,445,058	4.4%	234,157,277	7.2%	245,352,710	4.8%	253,924,275	3.5%	260,461,003	2.6%

CATEGORY	DESCRIPTION	2016-17	2017-18	2018-19		2019-20		2020-21		2021-22		2022-23	
		ACTUALS	PROJECTED	PRELIM.	%	PRELIM.	%	PROJ.	%	PROJ.	%	PROJ.	%
NON-PERSONNEL	Advertising		270,600	224,658	-17.0%	219,528	-2.3%	224,074	2.1%	216,968	-3.2%	225,086	3.7%
	Employee Parking		200,000	215,360	7.7%	216,360	0.5%	216,360	0.0%	216,360	0.0%	216,360	0.0%
	Equipment and Building Rentals		1,062,571	1,116,884	5.1%	1,138,046	1.9%	1,172,189	3.0%	1,207,354	3.0%	1,243,576	3.0%
	General Office Expense		1,454,263	1,369,311	-5.8%	1,397,994	2.1%	1,426,547	2.0%	1,454,489	2.0%	1,484,186	2.0%
	Insurance		669,063	484,330	-27.6%	547,492	13.0%	558,440	2.0%	569,610	2.0%	581,001	2.0%
	Landscape Maintenance		4,461,679	4,770,653	6.9%	5,028,577	5.4%	5,280,006	5.0%	5,544,005	5.0%	5,821,205	5.0%
	Liability Insurance		6,256,161	7,478,681	19.5%	6,484,040	-13.3%	6,773,906	4.5%	6,902,407	1.9%	6,886,738	-0.2%
	Maintenance/Repair		2,004,847	2,261,940	12.8%	2,301,898	1.8%	2,348,063	2.0%	2,394,379	2.0%	2,442,406	2.0%
	Materials and Supplies		1,637,520	1,632,665	-0.3%	1,675,181	2.6%	1,722,246	2.8%	1,756,802	2.0%	1,792,044	2.0%
	Meeting, Travel and Training		1,147,188	1,204,787	5.0%	1,219,525	1.2%	1,315,789	7.9%	1,302,703	-1.0%	1,344,340	3.2%
	Merchant Fees		1,371,900	1,376,190	0.3%	1,403,840	2.0%	1,417,878	1.0%	1,432,057	1.0%	1,446,379	1.0%
	Non-Office Inventory		1,927,136	1,956,987	1.5%	2,024,086	3.4%	2,084,811	3.0%	2,147,356	3.0%	2,211,776	3.0%
	Outside Legal Counsel		192,000	112,840	-41.2%	118,698	5.2%	121,072	2.0%	123,493	2.0%	125,963	2.0%
	Professional Services		6,738,578	6,545,842	-2.9%	6,911,101	5.6%	7,182,628	3.9%	7,160,433	-0.3%	7,311,689	2.1%
	Recreation Services		884,726	969,074	9.5%	999,051	3.1%	1,019,035	2.0%	1,039,416	2.0%	1,060,205	2.0%
	Technology - Licenses, Maintenance and Supplies		4,454,555	4,479,729	0.6%	4,850,915	8.3%	5,150,914	6.2%	5,518,374	7.1%	5,858,449	6.2%
	Tree Maintenance		1,174,012	1,211,588	3.2%	1,224,792	1.1%	1,286,032	5.0%	1,350,334	5.0%	1,417,851	5.0%
	Uniform Total		676,122	679,588	0.5%	689,241	1.4%	709,978	3.0%	731,338	3.0%	753,340	3.0%
	Utility Total		6,265,654	6,837,363	9.1%	6,761,520	-1.1%	6,908,085	2.2%	7,042,565	1.9%	7,188,720	2.1%
	Vehicle Usage		4,941,129	4,670,414	-5.5%	4,730,035	1.3%	4,871,828	3.0%	5,017,626	3.0%	5,168,058	3.0%
TOTAL NON-PERSONNEL		56,412,590	47,789,704	49,598,884	3.8%	49,941,920	0.7%	51,789,881	3.7%	53,128,069	2.6%	54,579,372	2.7%
SPECIAL PROJECTS	Animal Control	2,900,990	3,267,704	2,994,608	-8.4%	3,024,649	1.0%	3,055,409	1.0%	3,086,906	1.0%	3,119,160	1.0%
	Fiscal Management	29,673	62,866	500,000	695.3%	500,000	0.0%	500,000	0.0%	500,000	0.0%	500,000	0.0%
	CMO Audit Program	282,869	450,000	250,000	-44.4%	577,500	131.0%	606,375	5.0%	636,694	5.0%	668,529	5.0%
	Community Prosecutor	149	500,000	239,961	-52.0%	219,526	-8.5%	219,526	0.0%	219,526	0.0%	219,526	0.0%
	PEG Exp	472,709	400,000	400,000	0.0%	400,000	0.0%	400,000	0.0%	400,000	0.0%	400,000	0.0%
	Janet Goeske Center	378,590	378,590	378,590	0.0%	378,590	0.0%	378,590	0.0%	378,590	0.0%	378,590	0.0%
	Art Organizatn Special Support	280,000	280,000	280,000	0.0%	280,000	0.0%	280,000	0.0%	280,000	0.0%	280,000	0.0%
	Festival of Lights	525,084	425,000	550,000	29.4%	577,500	5.0%	606,375	5.0%	636,694	5.0%	668,528	5.0%
	Sponsorships	123,334	146,150	168,812	15.5%	162,545	-3.7%	162,545	0.0%	162,545	0.0%	162,545	0.0%
	One-Time Projects	207,964	500,000	-	-100.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
	Entertainment	9,617,538	86,000	15,000	-82.6%	15,000	0.0%	15,000	0.0%	15,000	0.0%	15,000	0.0%
	Special Districts	205,949	-	-	0.0%	-	0.0%	-	#DIV/0!	-	0.0%	-	0.0%
	Other	1,832,131	1,579,513	1,306,656	0.0%	1,297,049	-0.7%	1,307,976	0.8%	1,308,304	0.0%	1,308,642	0.0%
	TOTAL SPECIAL PROJECTS		16,856,978	8,075,823	7,083,627	-12.3%	7,432,359	4.9%	7,531,796	1.3%	7,624,259	1.2%	7,720,520
EQUIP.		361,642	361,642	404,400	11.8%	437,746	8.2%	401,500	-8.3%	402,000	0.1%	402,500	0.1%
	TOTAL EQUIP AND CAPITAL OUTLAY	361,642	361,642	404,400	11.8%	437,746	8.2%	401,500	-8.3%	402,000	0.1%	402,500	0.1%
MINOR CAPITAL		2,738,265	1,716,971	1,402,000	-18.3%	1,813,000	29.3%	1,774,235	-2.1%	1,774,235	0.0%	1,774,235	0.0%
	MINOR CAPITAL	2,738,265	1,716,971	1,402,000	-18.3%	1,813,000	29.3%	1,774,235	-2.1%	1,774,235	0.0%	1,774,235	0.0%
DEBT SERVICE	2003 General Obligation Bonds - Measure G Fire		1,654,298	1,687,435	2.0%	1,725,716	2.3%	1,753,455	1.6%	1,781,363	1.6%	1,788,800	0.4%
	2004 Pension Obligation Bonds (POBs) - Safety		9,437,526	9,792,824	3.8%	10,159,786	3.7%	10,540,170	3.7%	10,935,437	3.8%	11,346,757	3.8%
	2005A Pension Obligation Bonds (POBs) - Miscellaneous		1,796,666	1,893,493	5.4%	1,327,224	-29.9%	-	-100.0%	-	#DIV/0!	-	#DIV/0!
	2008 Certificates of Participation (COPs)		5,340,083	5,375,144	0.7%	5,433,220	1.1%	5,457,947	0.5%	5,421,210	-0.7%	5,375,324	-0.8%
	2012A Lease Revenue Bonds		2,120,094	2,118,321	-0.1%	2,118,321	0.0%	2,118,985	0.0%	2,116,421	-0.1%	2,118,036	0.1%
	2012 Pinnacle Public Finance - Tequesquite Park		467,115	467,115	0.0%	467,115	0.0%	467,115	0.0%	467,115	0.0%	-	-100.0%
	2012 Pinnacle Lease No. 2 - VOIP		186,388	186,388	0.0%	186,388	0.0%	186,388	0.0%	186,388	0.0%	93,194	-50.0%
	2013 Chase - Vehicle Refinancing, RMS, Dispatch, Dox		600,905	600,905	0.0%	-	-100.0%	-	0.0%	-	0.0%	-	0.0%
	2013 Chase - Refinance PD Helicopter		236,554	236,554	0.0%	-	-100.0%	-	0.0%	-	0.0%	-	0.0%
	2013 Pinnacle No. 4 - Public Safety Vehicle, IT Servers, Video		610,428	305,214	-50.0%	-	-100.0%	-	0.0%	-	0.0%	-	0.0%
	2013 BofA No. 1. FF&E Conv, Fox, Mus, PD (PD Portion)		30,499	30,500	0.0%	30,500	0.0%	30,500	0.0%	-	-100.0%	-	0.0%
2014 US Ban Corp No. 1 PS Vehicles, IT Equip		739,224	739,224	0.0%	739,224	0.0%	739,224	0.0%	739,224	0.0%	-	-100.0%	
2016 BofA No. 2. PD IT / Permitting System		1,095,619	1,095,619	0.0%	1,095,619	0.0%	1,095,619	0.0%	1,095,619	0.0%	1,095,619	0.0%	
TOTAL DEBT SERVICE		21,413,160	24,315,400	24,528,736	0.9%	23,283,113	-5.1%	22,389,402	-3.8%	22,742,777	1.6%	21,817,730	-4.1%

CITY OF RIVERSIDE
GENERAL FUND
FY 2018-23 FIVE-YEAR PLAN

CATEGORY	DESCRIPTION	2016-17	2017-18	2018-19		2019-20		2020-21		2021-22		2022-23	
		ACTUALS	PROJECTED	PRELIM.	%	PRELIM.	%	PROJ.	%	PROJ.	%	PROJ.	%
TRANSFERS	GENERAL FUND COST PLAN / UTILIZATION	(112,925,241)	(82,878,139)	(80,431,223)	-3.0%	(84,363,412)	0.0%	(85,918,721)	1.8%	(88,673,300)	3.2%	(90,734,301)	2.3%
	GENERAL FUND COST PLAN / UTILIZATION	87,603,899	41,308,231	38,673,808	-6.4%	40,348,432	0.0%	41,942,445	4.0%	43,185,394	3.0%	44,356,087	2.7%
	SPECIAL DISTRICTS	-	1,074,263	1,109,783	3.3%	1,110,191	0.0%	1,110,607	0.0%	1,111,031	0.0%	1,111,464	0.0%
	ENTERPRISE FUND - Conv Center, RCVB, Sports Commission	-	4,739,657	4,779,657	0.8%	4,779,657	0.0%	4,779,657	0.0%	4,779,657	0.0%	4,779,657	0.0%
	ENTERPRISE FUND - Fox and Muni	-	3,275,096	3,401,183	3.8%	3,434,781	0.0%	3,448,861	0.4%	3,307,328	-4.1%	3,291,989	-0.5%
	SELF-INSURANCE FUND	2,500,000	-	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
	FACILITY IMPROVEMENTS	1,280,000	-	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
TOTAL CHARGES TO/FROM AND TRANSFERS		(21,541,342)	(32,480,892)	(32,466,792)	0.0%	(34,690,351)	6.8%	(34,637,151)	-0.2%	(36,289,890)	4.8%	(37,195,104)	2.5%
MS	MANAGED SAVINGS	-	(4,675,000)	-	0.0%	-	0.0%	(15,000,000)	0.0%	(18,000,000)	0.0%	(17,500,000)	0.0%
	TOTAL MANAGED SAVINGS/REDUCTIONS NEEDED	-	(4,675,000)	-	-100.0%	-	#DIV/0!	(15,000,000)	#DIV/0!	(18,000,000)	20.0%	(17,500,000)	-2.8%
TOTAL EXPENDITURES AND TRANSFERS-OUT		273,192,317	\$ 254,420,788	268,995,913	5.7%	282,375,064	5.0%	279,602,373	-1.0%	285,305,724	2.0%	292,060,256	2.4%
RES	BEGINNING CASH BALANCE	\$ 33,185,259	\$ 41,497,820	59,043,375	42.3%	60,346,498	2.2%	59,480,169	-1.4%	59,704,375	0.4%	59,753,095	0.1%
	SURPLUS/DEFICIT	8,312,561	17,545,555	1,303,123	-92.6%	(866,329)	-166.5%	224,206	-125.9%	48,720	-78.3%	137,411	182.0%
	ENDING FUND BALANCE	41,497,820	59,043,375	60,346,498	2.2%	59,480,169	-1.4%	59,704,375	0.4%	59,753,095	0.1%	59,890,506	0.2%
	RESERVE	15.2%	23.2%	22.4%	-3.3%	21.1%	-6.1%	21.4%	1.4%	20.9%	-1.9%	20.5%	-2.1%

DESCRIPTION	2017-18	2018-19		2019-20		2020-21		2021-22		2022-23	
	ESTIMATED	PRELIM.	%	PRELIM.	%	PROJ.	%	PROJ.	%	PROJ.	%
Managed Savings/Reductions Reserve (w/ cuts)	(4,675,000) 23.2%	-	0.0%	21.4%	0.0%	(15,000,000) 15.2%	0.0%	(18,000,000) 8.8%	0.0%	(17,500,000) 3.0%	0.0%
Managed Savings/Reductions as Percentage of Operating Budget	-2.0%	0.0%		0.0%		-5.8%		-6.9%		-6.5%	