

**FY 2022-2027 MEASURE Z FIVE-YEAR SPENDING PLAN**

Spending Items	Budgeted <sup>2</sup>	Adopted	Adopted	Projected	Projected	Projected
	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27
<b>REVENUE</b>						
Transaction & Use Tax	\$ 74,346,000	\$ 76,502,034	\$ 78,720,583	\$ 80,609,270	\$ 81,818,410	\$ 83,045,690
Interest Earnings	300,000	300,000	300,000	300,000	300,000	300,000
<b>Total Revenues</b>	<b>\$ 74,646,000</b>	<b>\$ 76,802,034</b>	<b>\$ 79,020,583</b>	<b>\$ 80,909,270</b>	<b>\$ 82,118,410</b>	<b>\$ 83,345,690</b>
<b>EXPENDITURES</b>						
2 Payoff of the Balloon \$32 million Pension Obligation Bond	\$ 1,674,490	\$ 1,673,080	\$ 1,673,530	\$ 1,673,370	\$ 1,672,800	\$ 1,673,150
5 Additional Sworn Police Positions	10,696,098	11,394,281	11,712,921	11,888,013	12,154,660	12,286,891
6 Public Safety Non-Sworn Positions and Recruitment Costs	960,636	928,089	953,711	974,242	993,995	1,012,959
7 Police Officer Lateral Hire Incentives and Recruitment Costs	200,000	200,000	200,000	200,000	200,000	200,000
8 Additional Dispatchers	1,166,456	1,206,321	1,245,501	1,284,656	1,324,369	1,331,475
9 Maintain Firefighter Staffing Level	3,346,678	1,634,656	1,653,509	1,660,800	1,687,445	1,709,809
10 Reinstatement of Captains (Training and Arson)	578,012	663,850	668,704	671,393	681,698	689,725
11 Reinstatement of Battalion Chief	393,599	386,537	388,115	388,299	393,771	397,567
12 Police Vehicle Replacement and Maintenance Plan	2,180,909	2,224,527	2,269,017	2,314,398	2,360,686	2,407,899
14 Fire Vehicle Replacement and Maintenance Plan	1,934,544	3,607,000	4,458,395	3,214,900	5,656,200	6,500,590
16 Additional Fleet Mechanics for Police Department	224,766	235,336	236,828	238,081	239,659	240,827
17 Additional Fleet Mechanics for Fire Department	240,535	239,286	240,495	241,465	242,738	243,547
18 General Fund Support - Maintain Existing Services	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026
20 Homeless Services	500,000	500,000	500,000	500,000	500,000	500,000
21 Principal Analyst - City Manager's Office	180,858	200,805	205,021	205,827	207,808	208,216
22 Budget Engagement Commission Support	37,687	26,743	31,536	27,352	32,215	28,090
23 New Downtown Main Library	2,751,200	2,742,130	2,738,750	2,737,000	2,736,630	2,737,380
25 New Police Headquarters (\$44M)	-	737,025	4,609,963	4,654,268	4,690,073	4,717,378
26 MUSEUM expansion and rehabilitation (\$13.7M)	-	1,319,894	1,319,894	1,319,894	1,319,894	1,319,894
28 Annual Deferred Maintenance (Existing Facilities)	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
29 Maximize Roads/Streets (Pavement Condition Index)	7,875,000	12,375,000	10,875,000	10,875,000	10,875,000	10,875,000
30 Tree Trimming	1,000,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
31 Ward Action Team - City Attorney's Office	323,321	335,302	350,282	365,911	376,129	381,462
33 Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,010	1,000,020	1,000,010
34 4-Person Staffing on Fire Trucks	1,429,255	1,131,260	1,155,711	1,176,152	1,212,044	1,245,251
39 Public Safety & Engagement Team Program (PSET) - Urban	2,800,000	4,787,269	4,709,571	4,556,847	4,797,940	5,069,920
40 Library Security Guards	372,829	-	-	-	-	-
41 Homeless Temporary Housing	-	-	-	-	-	-
42 Orangecrest Fire Station Dormitory Improvements	-	-	-	-	-	-
43 PW Streets Vehicle & Equipment Needs	2,000,000	1,000,000	1,050,000	1,180,000	-	-
44 PRCSD Infrastructure, Vehicles, and Equipment	1,965,000	-	-	-	-	-
45 Motorhome Removal & Disposal	45,000	45,000	45,000	45,000	45,000	45,000
46 Park and Neighborhood Specialist (PANS) Program	2,393,098	1,966,986	2,050,745	2,132,551	2,223,062	2,222,803
47 Police Helicopters Capital Lease	100,000	611,581	1,223,162	1,223,162	1,223,162	1,223,161

**FY 2022-2027 MEASURE Z FIVE-YEAR SPENDING PLAN**

Spending Items	Budgeted <sup>2</sup>	Adopted	Adopted	Projected	Projected	Projected
	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27
48 Office of Homeless Solutions Expansion		157,307	162,479	168,518	174,961	181,727
49 Public Safety & Engagement Team Program (PSET) - Wildlands		5,859,685	4,633,429	4,750,315	4,853,583	4,865,277
50 Public Safety Enterprise Communication System (PSEC) Radios		343,438	343,438	343,438	343,438	-
51 Office of Sustainability		391,293	398,636	418,127	423,994	430,050
52 Sidewalk Repair		600,000	600,000	600,000	600,000	600,000
TBD Library Infrastructure Grant Contingency	6,500,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 74,135,997</b>	<b>\$ 83,789,707</b>	<b>\$ 86,969,369</b>	<b>\$ 86,295,015</b>	<b>\$ 88,509,000</b>	<b>\$ 89,611,084</b>

<b>Five-Year Financial Plan Surplus/(Deficit)</b>	<b>\$ 510,003</b>	<b>\$ (6,987,673)</b>	<b>\$ (7,948,786)</b>	<b>\$ (5,385,745)</b>	<b>\$ (6,390,590)</b>	<b>\$ (6,265,394)</b>
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**FUND RESERVES**

<b>Beginning Measure Z Fund Reserve <sup>1</sup></b>	<b>\$ 38,778,789</b>	<b>\$ 39,288,792</b>	<b>\$ 32,301,119</b>	<b>\$ 24,352,333</b>	<b>\$ 18,966,588</b>	<b>\$ 12,575,998</b>
Five-Year Financial Plan Surplus/(Deficit)	510,003	(6,987,673)	(7,948,786)	(5,385,745)	(6,390,590)	(6,265,394)
Permanent Policy Reserve Set-Aside						
<b>Ending Measure Z Fund Reserve</b>	<b>\$ 39,288,792</b>	<b>\$ 32,301,119</b>	<b>\$ 24,352,333</b>	<b>\$ 18,966,588</b>	<b>\$ 12,575,998</b>	<b>\$ 6,310,604</b>

<sup>1</sup> Beginning Measure Z reserve in the FY 2021/22 column assumes the full spending of FY 2020/21 carryovers and encumbrances.

<sup>2</sup> FY 2021/22 actual results are not yet available; the budgeted amount represents the maximum spending, although savings are anticipated. Preliminary unaudited revenues results for FY 2021/22 exceed \$83 million.