| | BAS | SELI | NE MEASURE | ZS | SPENDING P | LAI | N 2022-2024 | l | | | | | |
|----------------|--|----------|------------|----|------------|-----|---------------------|----|------------|----|------------|------------|------------|
| Spending Items | | Actual | | | Actual | | Actual ¹ | | Projected | | Baseline | | Baseline |
| | | | FY 2018/19 | | FY 2019/20 | | FY 2020/21 | | FY 2021/22 | | FY 2022/23 | FY 2023/24 | |
| REVI | ENUE | | | | | | | | | | | | |
| | Transaction & Use Tax | \$ | 62,283,444 | \$ | 62,380,085 | \$ | | \$ | | \$ | | \$ | 78,720,593 |
| | Interest Earnings | Ļ | 532,684 | • | 755,392 | • | 654,898 | • | 300,000 | | 300,000 | _ | 300,000 |
| | Total Revenues | \$ | 62,816,128 | \$ | 63,135,477 | \$ | 72,653,990 | \$ | 74,646,000 | \$ | 76,802,034 | \$ | 79,020,593 |
| EXPE | NDITURES | | | | | | | | | | | | |
| 2 | Payoff of the Balloon \$32 million Pension Obligation Bond | \$ | 1,673,554 | \$ | 1,674,490 | \$ | 1,674,500 | \$ | 1,674,490 | \$ | 1,673,080 | \$ | 1,673,530 |
| 3 | Funding for Workers' Compensation and General Liability | | 2,500,000 | | - | | - | | - | | - | | - |
| 5 | Additional Sworn Police Positions | . | 5,588,853 | | 7,639,210 | | 10,169,171 | | 10,696,098 | | 11,394,281 | | 11,712,921 |
| 6 | Public Safety Non-Sworn Positions and Recruitment Costs | <u></u> | 795,676 | | 877,104 | | 913,458 | | 960,636 | | 951,200 | | 981,850 |
| 7 | Police Officer Lateral Hire Incentives and Recruitment Costs | ļ | 30,049 | | 9,994 | | 300 | | 200,000 | | 200,000 | | 200,000 |
| 8 | Additional Dispatchers | | 477,694 | | 566,809 | | 656,263 | | 1,166,456 | | 1,206,321 | | 1,245,501 |
| 9 | Maintain Firefighter Staffing Level | ļ | 992,571 | | 1,291,460 | | 1,406,709 | | 3,346,678 | | 1,634,656 | | 1,653,509 |
| 10 | Reinstatement of Captains (Training and Arson) | | 559,538 | | 556,919 | | 469,733 | | 578,012 | | 663,850 | | 668,704 |
| 11 | Reinstatement of Battalion Chief | . | 368,948 | | 390,025 | | 611,747 | | 393,599 | | 386,537 | | 388,115 |
| 12 | Revised PD Vehicle Replacement and Maintenance Plan | | 1,738,555 | | 1,199,786 | | 3,433,722 | | 2,180,909 | | 2,224,527 | | 2,269,017 |
| 14 | Revised Fire Vehicle Replacement and Maintenance Plan | | 1,607,452 | | 3,143,742 | | 4,380,828 | | 1,934,544 | | 3,613,887 | | 2,474,648 |
| 16 | Additional Fleet Mechanics for Police Department | | 173,230 | | 202,610 | | 219,713 | | 224,766 | | 235,351 | | 236,858 |
| 17 | Additional Fleet Mechanics for Fire Department | | 221,068 | | 231,352 | | 237,262 | | 240,535 | | 239,301 | | 240,525 |
| 18 | General Fund Support - Maintain Existing Services | | 13,238,623 | | 18,266,026 | | 18,266,026 | | 18,266,026 | | 18,266,026 | | 18,266,026 |
| 19 | General Plan Update | | 33,419 | | 9,525 | | 4,957,056 | | - | | - | | - |
| 20 | Homeless Services | | 184,619 | | 528,954 | | 1,277,652 | | 500,000 | | 500,000 | | 500,000 |
| 21 | Principal Analyst - City Manager's Office | | 148,684 | | 161,803 | | 175,948 | | 180,858 | | 200,805 | | 205,021 |
| 22 | Budget Engagement Commission Support | | 27,000 | | 8,365 | | 23,664 | | 37,687 | | 30,695 | | 39,024 |
| 23 | New Downtown Main Library | | 2,386,205 | | 3,819,500 | | 1,119,757 | | 2,751,200 | | 2,742,130 | | 2,738,750 |
| 23a. | New Downtown Main Library - Archives | <u> </u> | 1,000,000 | | 1,300,000 | | - | | - | | - | | - |
| 24 | Eastside Library Site Selection | | - | | - | | 100,000 | | - | | - | | - |
| 25 | New Police Headquarters | . | - | | 26,394 | | 69,559 | | - | | 3,371,986 | | 3,371,986 |
| 26 | Museum Expansion and Rehabilitation | | - | | 89,053 | | 10,166 | | - | | 1,319,894 | | 1,319,894 |
| 28 | Annual Deferred Maintenance (Existing Facilities) | | 1,111,923 | | 1,025,461 | | 1,404,406 | | 1,000,000 | | 1,000,000 | | 1,000,000 |
| 29 | Maximize Roads/Streets (Pavement Condition Index) | | 2,276,844 | | 460,494 | | 20,204,181 | | 7,875,000 | | 4,375,000 | | 2,875,000 |
| 30 | Tree Trimming | | 890,259 | | 2,018,472 | | 1,000,000 | | 1,000,000 | | 1,000,000 | | 1,000,000 |
| 31 | Ward Action Team - City Attorney's Office | | 263,704 | | 295,205 | | 303,967 | | 323,321 | | 330,389 | | 335,631 |
| 33 | Technology Improvements | | 433,629 | | 679,248 | | 6,774,834 | | 1,000,000 | | 1,000,000 | | 1,000,000 |
| 34 | 4-Person Staffing on Fire Trucks | | 202,119 | | 1,284,098 | | 1,244,499 | | 1,429,255 | | 1,473,175 | | 1,504,143 |
| 35 | Fire Equipment | | 60,473 | | 64,019 | | 125,508 | | - | | - | | - |
| 36 | Contingency – Fire Radios | | 1,931,769 | | 45,920 | | 19,679 | | - | | - | | - |
| 37 | Recreation – Summer Pools | | 50,000 | | 50,000 | | - | | - | | - | | - |
| 38 | Bourns Family Youth Innovation Center – Furniture, Fixtures, Equip. | | - | | 183,961 | | 416,039 | | - | | - | | - |

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| | BAS | ELII | NE MEASURE | Z S | SPENDING PI | LA | N 2022-2024 | | | | | | |
|----------------|--|--------|-------------|-----|-------------|----|---------------------|----|------------|----|------------|----|------------|
| Spending Items | | Actual | | | Actual | | Actual ¹ | | Projected | | Baseline | | Baseline |
| | | | FY 2018/19 | | FY 2019/20 | | FY 2020/21 | | FY 2021/22 | | FY 2022/23 | | FY 2023/24 |
| 39 | Public Safety & Engagement Team Program (PSET) | | 21,691 | | 1,226,821 | | 5,002,614 | | 2,800,000 | | 2,800,000 | | 2,800,000 |
| 40 | Library Security Guards | | - | | 121,809 | | 347,628 | | 372,829 | | - | | - |
| 41 | Homeless Temporary Housing | | _ | | 112.204 | | (112,204) | | - | | - | | - |
| 42 | Orangecrest Fire Station Dormitory Improvements | | - | | 427 | | 108,384 | | - | | - | | - |
| 43 | PW Streets Vehicle & Equipment Needs | | - | | - | | - | | 2,000,000 | | 1,000,000 | | 1,050,000 |
| 44 | PRCSD Infrastructure, Vehicles, and Equipment | | - | | - | | - | | 1,965,000 | | - | | - |
| 45 | Motorhome Removal & Disposal | | - | | - | | - | | 45,000 | | 45,000 | | 45,000 |
| 46 | Park and Neighborhood Safety Specialist (PANSS) Program | | - | | - | | - | | 2,393,098 | | 1,967,726 | | 2,051,525 |
| | Total Expenditures | \$ | 40,988,149 | \$ | 49,561,260 | \$ | 87,012,769 | \$ | 67,535,997 | \$ | 65,845,817 | \$ | 63,847,178 |
| | Five-Year Financial Plan Surplus/(Deficit) | \$ | 21,827,979 | \$ | 13,574,217 | | (14,358,779) | \$ | 7,110,003 | \$ | 10,956,217 | \$ | 15,173,415 |
| FUN | ID RESERVES | | | | | | | | | | | | |
| Beg | Beginning Measure Z Fund Reserve | | 22,735,372 | \$ | 39,563,351 | \$ | 53,137,568 | \$ | 38,778,789 | \$ | 45,888,792 | \$ | 56,845,009 |
| | Five-Year Financial Plan Surplus/(Deficit) | | 21,827,979 | | 13,574,217 | | (14,358,779) | | 7,110,003 | | 10,956,217 | | 15,173,415 |
| | Permanent Policy Reserve Set-Aside | | (5,000,000) | | | | - | | | | | | |
| Endi | ing Measure Z Fund Reserve | \$ | 39,563,351 | \$ | 53,137,568 | \$ | 38,778,789 | \$ | 45,888,792 | \$ | 56,845,009 | \$ | 72,018,424 |

¹ Includes projected carryover of unexpended funds.

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