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RIVERSIDE  
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February 10, 2022

Ms. Danielle Harper-Scott  
City of Riverside  
Community & Economic Development, Planning Division  
3900 Main Street 3rd Floor  
Riverside, California 92522

Subject: Panera Bread Bakery Café #6261 Parking Analysis Memorandum

Dear Danielle:

LSA has prepared this parking analysis memorandum for the proposed Panera Bread Bakery Café #6261 (the “Project”) in the City of Riverside (the “City”). The Project will be located within an existing commercial complex that is fully developed. The commercial complex is located at the northwest corner of Trautwein Road and Van Buren Boulevard. Figure 1 illustrates the regional and Project location. The commercial complex is comprised of six separate legal commercial parcels. The Project is located on one of the legal parcels, which is currently occupied by a Kohl’s store and a parking lot.

The Project consists of the development of a proposed Panera Bread Café in a portion of the Kohl’s parking lot. Project implementation will require the removal of some parking spaces from the Kohl’s parking lot. Additionally, the Project will also generate new parking demand. Therefore, a detailed parking analysis is required to determine whether the total parking demand for the commercial complex will exceed the number of available stalls provided after addition of the Project. Figure 2 illustrates the location of the Project in the Kohl’s parking lot and within the commercial complex along with its on-site parking. Figure 3 illustrates the conceptual site plan for the Project.

### On-Site Parking Demand Using City Parking Code

The commercial complex consists of different types of uses with varying hours of operation. Table A lists the different uses in the commercial complex, their hours of operation, peak periods of operation, as well as their peak parking demands based on the City of Riverside Municipal Code (Parking Code) Chapter 19.580 – ‘*Parking and Loading.*’ As shown in Table A, based on the City’s Code requirements in Section 19.580.060, a total of 608 spaces are required for the existing uses, while 37 spaces are required for the proposed Project. Therefore, a total of 645 parking spaces will be required for the commercial complex with the implementation of the Project. Additionally, the City’s Parking Code Section 19.580.060.C.2 states that:

“The Community & Economic Development Director or his/her designee may grant a mixed-use parking credit to reduce the total number of required spaces by up to 15 percent, provided the following:

- a. The development is located within a Transit Priority Area as defined by Senate Bill 743 (Public Resources Code §21099); or
- b. A shared parking analysis specifying the proposed mix of uses and the operating characteristics of each use type, including hours of operation, typical capacity and parking demand generation rates, is provided demonstrating adequate justification for granting the credit.

Therefore, this analysis has been prepared to include a shared parking analysis as per the City's parking code requirements and to justify the applicability of the 15 percent credit for the Project.

Currently, a total of 685 parking spaces are available for the commercial complex. However, since the Project will be built entirely within the Kohl's parking lot, some parking spaces within this lot will be removed, and a portion of the lot will be redesigned. As a result, there will be a net reduction of 64 parking spaces in the Kohl's parking lot as well as the commercial complex. Thus, the total number of available parking spaces in the commercial complex will decrease to 621. As demonstrated in the following sections, based on the shared parking analysis as required per the City's Parking Code Section 19.580.060.C.2, the Project would be eligible for a 15 percent credit. After applying the credit, a total of 548 parking spaces will be required for the commercial complex with the implementation of the Project. Therefore, as shown in Table A, with the implementation of the Project, there will be a surplus of 73 parking spaces in the commercial complex based on the City's Parking Code for peak parking demand for all uses.

### **On-Site Parking Demand Based on Shared Parking Analysis**

As stated in the previous section, the forecast parking demand for the proposed Project needs to be calculated using the parking demand table included in the City's Parking Code as well as the City's Parking Code Section 19.580.060.C.2. Based on the City's Parking Code Section 19.580.060.C.2, the Project would be eligible for a 15 percent credit provided a shared parking analysis is prepared for the Project.

It is to be noted that under actual daily operations of each of the individual uses within the commercial complex, the operating hours for peak parking demand will vary. Therefore, to determine parking demand under forecast conditions, as required by the City's Parking Code, a shared parking analysis was conducted to identify the parking demand for the commercial complex by taking into account the hourly variations in parking demand among the varying land uses. Shared parking is defined as the use of a parking space to serve multiple land uses without conflict. The ability to share parking stalls is the result of variations in the accumulation of vehicles by hour for the individual land uses and relationships among the land uses that result in visiting multiple land uses on the same auto trip.

This analysis uses time of day usage for the various on-site land uses based on the Urban Land Institute's (ULI's) *Shared Parking* (3rd Edition) or using hourly parking survey counts for the different land uses. The ULI's methodology for shared parking analysis was established in 1983 and has been approved by a committee of the Institute of Transportation Engineers (ITE) as the recommended methodology for shared parking analysis. Many local government agencies have incorporated this methodology into their parking codes. The hourly parking demand survey for the existing uses

provides a realistic estimate of hourly parking required for the existing uses within the commercial complex. Shared parking analysis takes into account the time of day variations in parking needs among the different uses on a site. For example, the peak parking demand for the retail uses may not occur at the same time as the peak parking demand for some of the other on-site uses; therefore, some spaces between the uses could be shared at different times of the day.

As such, the shared parking analysis was conducted under the following two conditions:

1. Using City's Parking Code rates for the existing and proposed uses
2. Using parking survey counts for the existing and proposed uses

A detailed description of each of these conditions is described below.

### **Shared Parking Analysis Using City Parking Code Rates for Existing and Proposed Uses**

Under this scenario, the shared parking analysis was performed as follows:

- The hourly demand for the existing retail uses was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Retail typical."
- The hourly demand for the existing dental office was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Medical/dental office."
- The hourly demand for the existing restaurant uses, except for the Coco's Bakery Restaurant, was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Fast casual/fast food/food court/food halls."
- The hourly demand for the Coco's Bakery Restaurant was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Family restaurant."
- The hourly demand for the existing bank was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Bank (drive-in branch)."
- The hourly demand for the proposed Project was determined using rates provided in the City's Parking Code and hourly utilization factors obtained from the ULI *Shared Parking* for the land use "Fast casual/fast food/food court/food halls."

Table B summarizes the hours of peak utilization for the different land uses as per the ULI *Shared Parking*. As per the ULI *Shared Parking*, the utilization is 100 percent for all land uses during the hours of peak utilization. As shown in Table B, most land uses have their peak utilizations at 12.00 p.m. and 1.00 p.m. on weekdays. On weekends, the peak utilizations occur between 12.00 p.m. – 2.00 p.m. While the peak utilizations for most land uses coincide within a similar time period on both weekdays and weekends, the utilization percentages for these land uses vary significantly at

other time periods of the day. This is illustrated in the weekday and weekend shared parking analyses in Tables C and D respectively.

Based on the City's Parking Code Section 19.580.060.C.2, the commercial complex would be eligible for a parking credit to reduce the total number of required spaces by up to 15 percent because of the mixed-use nature of the complex. Therefore, as shown in Table C, after applying the credit, the weekday peak hourly demand using the City's Parking Code rates is 538 spaces. Therefore, there will be a surplus of 83 spaces with the implementation of the Project on weekdays. Similarly, as shown in Table D, after applying the credit, the weekend peak hourly demand using the City's Parking Code rates is 534 spaces. Therefore, there will be a surplus of 87 spaces with the implementation of the Project on weekends.

### Shared Parking Analysis Using City Parking Survey Counts for Existing and Proposed Uses

In this scenario, the shared parking analysis was performed as follows:

- The hourly demand for the existing commercial complex uses was determined based on parking utilization surveys conducted by Counts Unlimited on two typical weekdays (7th November and 14th November, 2018) and two typical weekends (3rd November and 10th November, 2018) during the normal business hours of the existing uses (i.e. between 8 a.m. and 9 p.m.). Detailed parking survey count sheets are included in Appendix A. The parking survey counts were collected by dividing the commercial complex into six separate zones. A figure illustrating the various zones is also included in Appendix A.
- The hourly demand for the proposed Project was determined based on parking utilization surveys conducted by Counts Unlimited at a similar drive-through Panera Bread Cafe in the City of Hemet. The surveys were conducted on the same dates and time intervals as the survey dates for the existing commercial complex. The parking survey count sheets are provided in Appendix A.
- The parking survey conducted for existing commercial complex uses demonstrate that the peak parking demand occurs at 11 a.m. on weekdays and 12 p.m. on weekends. The peak parking demand for the Panera Bread occurs at 1 p.m. on weekdays and 12 p.m. on weekends. As such, based on survey counts, the peak parking demand for the existing commercial complex uses do not coincide with that for the Panera Bread on weekdays. However, the peak parking demands coincide on weekends.

The weekday shared parking analysis under this scenario is illustrated in Table E. Based on the City's Parking Code Section 19.580.060.C.2, the commercial complex would be eligible for a parking credit to reduce the total number of required spaces by up to 15 percent because of the mixed-use nature of the complex. As shown in Table E, after applying the credit, the peak hourly demand using the parking survey counts is 191 spaces. Therefore, there will be a surplus of 430 spaces with the implementation of the Project.

The weekend shared parking analysis under this scenario is illustrated in Table F. As shown in Table F, after applying the credit, the peak hourly demand using the parking survey counts is 279 spaces. Therefore, there will be a surplus of 342 spaces with the implementation of the Project.

## Conclusion

In summary, the implementation of the Project will result in a surplus of parking spaces in the commercial complex as per the City's Parking Code based on both a peak demand analysis and a shared parking analysis.

Should you have any questions, please do not hesitate to contact me at (951) 781-9310 or email me at [Ambarish.Mukherjee@lsa.net](mailto:Ambarish.Mukherjee@lsa.net).

Sincerely,

LSA



Ambarish Mukherjee, AICP, PE  
Principal

## Attachments:

Figure 1: Regional and Project Location

Figure 2: Project Location within the Commercial Complex

Figure 3: Project Conceptual Site Plan

Table A: Parking Demand for the Commercial Complex Based on City's Parking Code

Table B: Peak Parking Utilization for Different Land Uses in the Commercial Complex

Table C: Weekday Shared Parking Analysis Using City Rates for the Existing and Proposed Uses

Table D: Weekend Shared Parking Analysis Using City Rates for the Existing and Proposed Uses

Table E: Weekday Shared Parking Analysis Using Parking Survey Counts for the Existing and Proposed Uses

Table F: Weekend Shared Parking Analysis Using Parking Survey Counts for the Existing and Proposed Uses

Appendix A: Parking Survey Count Zones and Survey Counts

## FIGURES



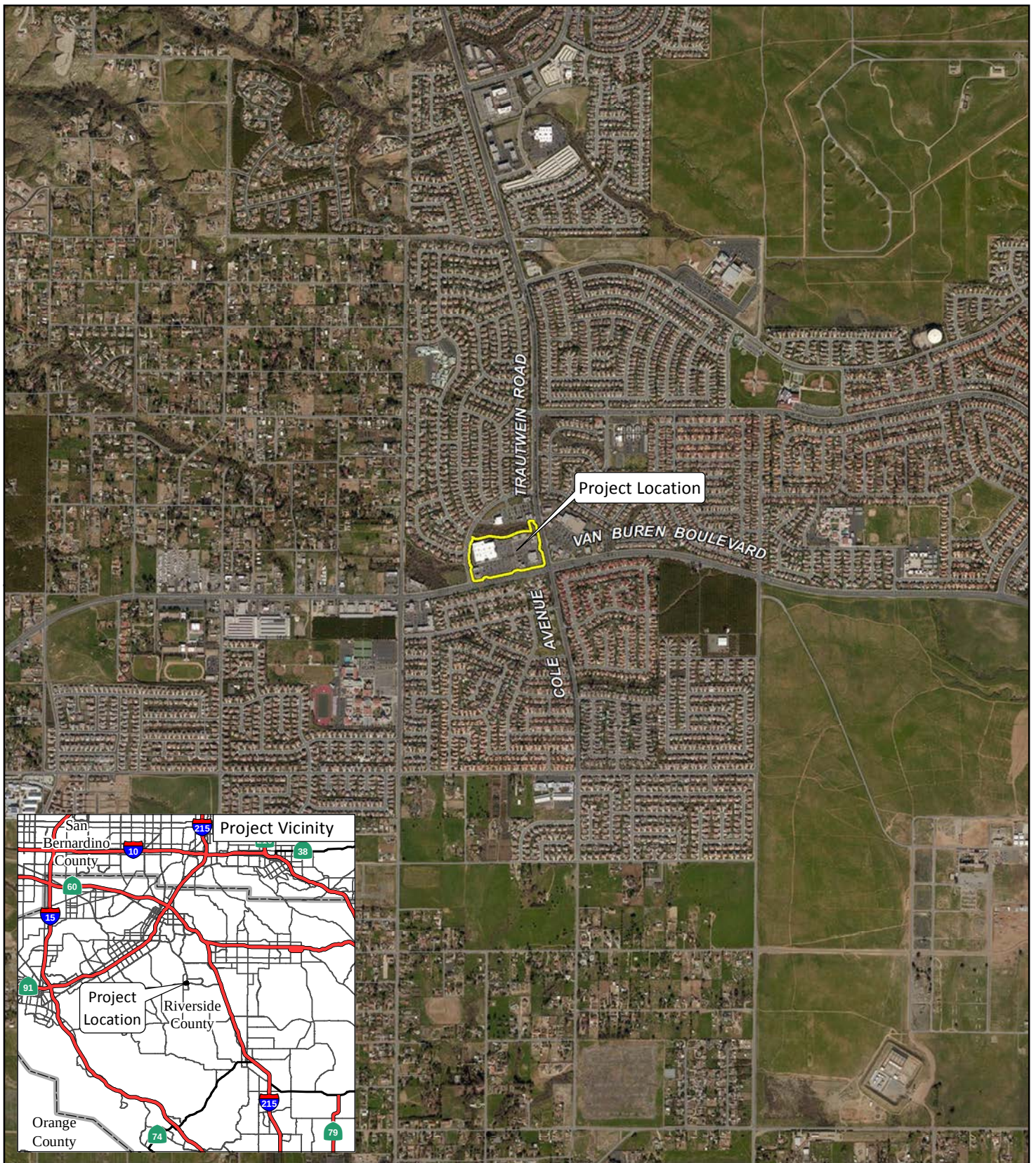
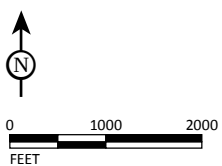


FIGURE 1

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SOURCE: ESRI Streetmap, 2013; Bing Aerial, 2015.

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*Panera Bread Bakery Café #6261*  
*Parking Analysis Memorandum*  
 Regional and Project Location



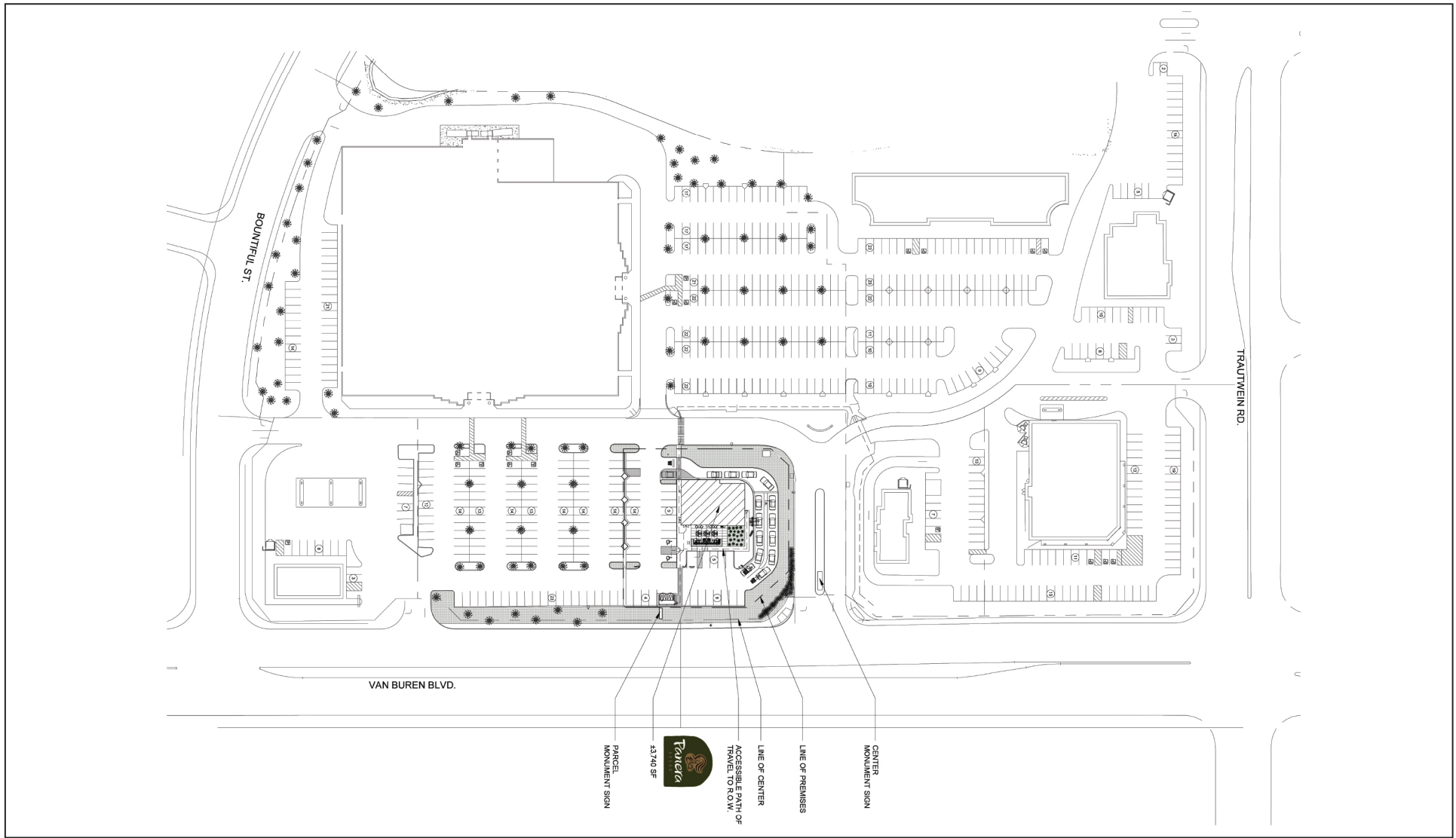
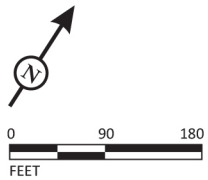


FIGURE 2

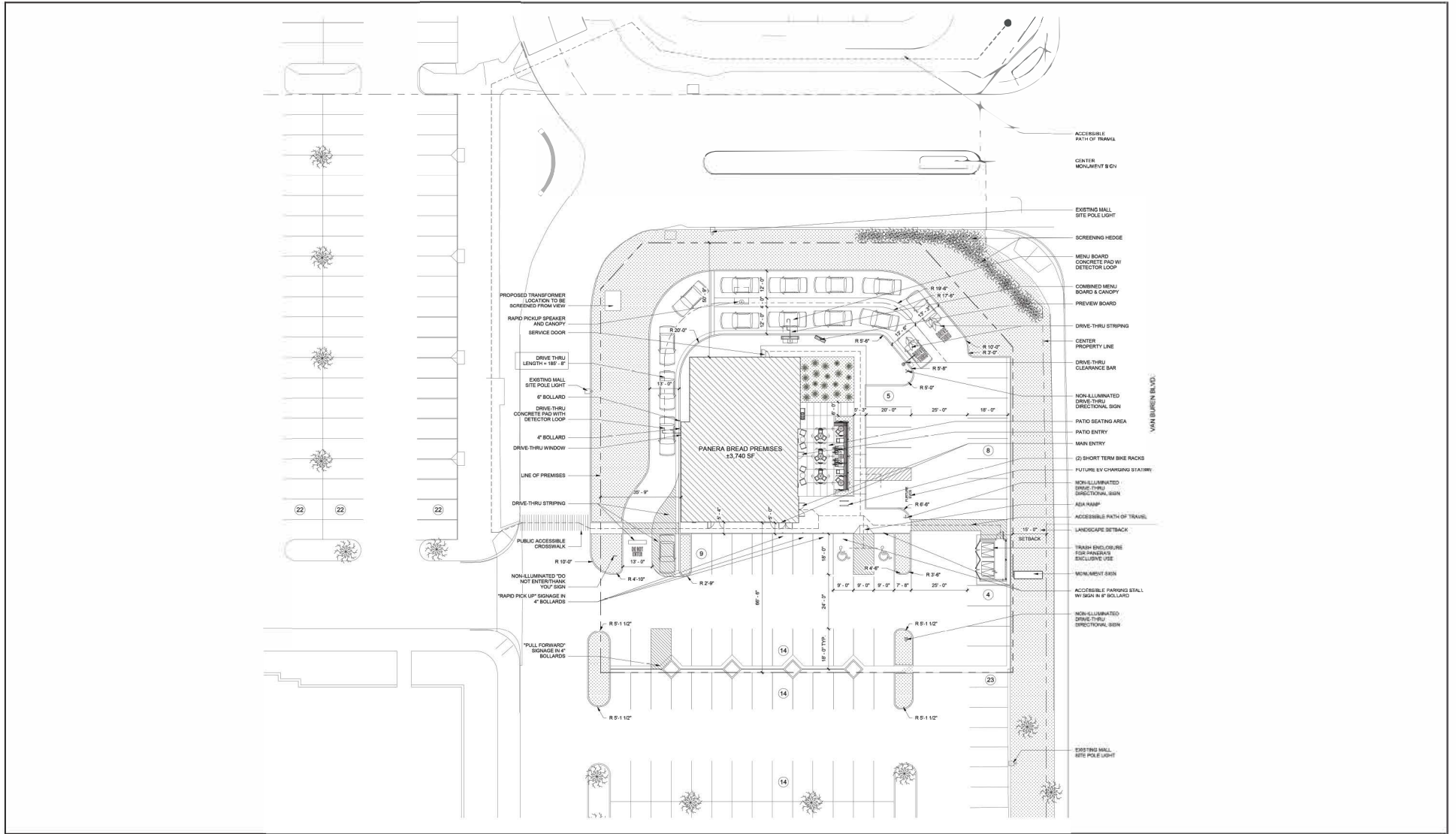
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*Panera Bread Bakery Café #6261  
Parking Analysis Memorandum*

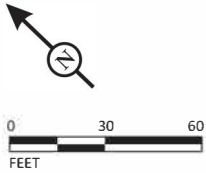
Project Location within the Commercial Complex





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FIGURE 3



Panera Bread Bakery Cafe #6261  
Parking Analysis Memorandum

Project Conceptual Site Plan

TABLES

Table A - Parking Demand for the Commercial Complex Based on City's Parking Code

| Address                                                                                                 | Use                          | Hours of Operation                                                                                         | Peak Period of Operation          | Square Footage | Parking Ratio <sup>1</sup> | Parking Required |
|---------------------------------------------------------------------------------------------------------|------------------------------|------------------------------------------------------------------------------------------------------------|-----------------------------------|----------------|----------------------------|------------------|
| 8845 Trautwein Rd.                                                                                      | Coco's Bakery Restaurant     | 8 a.m. - 7 p.m. (everyday)                                                                                 | Late morning                      | 5,730          | 1/100                      | 57               |
| 8917 Trautwein Rd.                                                                                      | Walgreens Store              | 7 a.m. - 12 a.m. (everyday)                                                                                | Late afternoon and early evening  | 14,560         | 1/250                      | 58               |
|                                                                                                         | Canopy Drive-Thru            |                                                                                                            |                                   | 1,623          | -                          | 0                |
| 19220 Van Buren Blvd                                                                                    | Chevron's Store              | 24 hours (everyday)                                                                                        | Late afternoon                    | 2,945          | 1/250                      | 12               |
|                                                                                                         | Fuel Canopy/Car Wash         |                                                                                                            |                                   | 3,740          | 1 stall/2 Employees        | 1                |
| 19260 Van Buren Blvd                                                                                    | Kohl's                       | 7 a.m. - 12 a.m. (Monday to Thursday, Saturday, and Sunday); 8 a.m. - 12 a.m. (Friday)                     | Early afternoon                   | 89,652         | 1/250                      | 359              |
| 19360 Van Buren Blvd                                                                                    | Carls' Jr                    | 6 a.m. - 11 p.m. (Monday to Friday); 7 a.m. - 11 p.m. (Saturday and Sunday)                                | Afternoon and early evening       | 3,913          | 1/100                      | 39               |
| Suite 101                                                                                               | Mr. You Chinese Food Express | 11 a.m. - 9 p.m. (everyday)                                                                                | Early afternoon and early evening | 2,244          | 1/100                      | 22               |
| Suite 103                                                                                               | Brilliant Eyebrow Threading  | 10 a.m. - 8 p.m. (everyday)                                                                                | Late morning and early afternoon  | 1,231          | 1/250                      | 5                |
| Suite 104                                                                                               | Golden Spoon Frozen Yogurt   | 12 p.m. - 8 p.m. (everyday)                                                                                | Evening                           | 1,274          | 1/100                      | 13               |
| Suite 109 and 111                                                                                       | Studio 4                     | 9 a.m. - 6 p.m. (everyday)                                                                                 | Late morning                      | 3,100          | 1/250                      | 12               |
| Suite 113                                                                                               | On Pointe TOO Dance Studio   | 10 a.m. - 8 p.m. (everyday)                                                                                | Late morning                      | 1,100          | 1/250                      | 4                |
| Suite 115                                                                                               | Loann's Nail Salon           | 9 a.m. - 7 p.m. (Monday to Saturday); 10 a.m. - 5 p.m. (Sunday)                                            | Late morning and early afternoon  | 1,201          | 1/250                      | 5                |
| Suite 117                                                                                               | Orangecrest Family Dental    | 10 a.m. - 7 p.m. (Monday); 9 a.m. - 6 p.m. (Tuesday to Friday); Saturday and Sunday closed                 | Late morning and afternoon        | 1,201          | 1/180                      | 7                |
| Suite 119                                                                                               | Provident Bank               | 9 a.m. - 5 p.m. (Monday to Thursday); 9 a.m. - 6 p.m. (Friday); 10 a.m. - 2 p.m. (Saturday); Sunday closed | Late morning and early afternoon  | 2,505          | 1/180                      | 14               |
| -                                                                                                       | Proposed Panera Bread        | 6 a.m. - 10 p.m. (Monday to Saturday); 7 a.m. - 9 p.m. (Sunday)                                            | Afternoon and early evening       | 3,740          | 1/100                      | 37               |
| <b>Total Parking Required for Existing Uses</b>                                                         |                              |                                                                                                            |                                   |                |                            | 608              |
| <b>Total Parking Required with Proposed Panera Bread</b>                                                |                              |                                                                                                            |                                   |                |                            | 645              |
| <b>Total Parking Required with Proposed Panera Bread (After Applying 15 Percent Credit)<sup>2</sup></b> |                              |                                                                                                            |                                   |                |                            | 548              |
| <b>Total Parking Provided with Proposed Panera Bread</b>                                                |                              |                                                                                                            |                                   |                |                            | 621              |
| <b>Surplus (Total Parking Provided - Total Parking Required after Applying 15 Percent Credit)</b>       |                              |                                                                                                            |                                   |                |                            | 73               |

Notes:

<sup>1</sup>Parking requirement based on on the City of Riverside Municipal Code (Parking Code) Chapter 19.580 – 'Parking and Loading.'<sup>2</sup>The 15 percent credit is based on the criteria stated in the City's Parking Code Section 19.580.060.C.2.

**Table B - Peak Parking Utilization for Different Land Uses in the Commercial Complex**

| Address              | Use                                    | ULI Land Use                                | ULI Weekday Peak Utilization Hour <sup>1,2</sup> | ULI Weekend Peak Utilization Hour <sup>1,2</sup> |
|----------------------|----------------------------------------|---------------------------------------------|--------------------------------------------------|--------------------------------------------------|
| 8845 Trautwein Rd.   | Coco's Bakery Restaurant               | Family restaurant                           | 12.00 p.m.                                       | 12.00 p.m.                                       |
| 8917 Trautwein Rd.   | Walgreens Store                        | Retail typical                              | 12.00 p.m., 1.00 p.m.                            | 1.00 p.m., 2.00 p.m.                             |
|                      | Canopy Drive-Thru                      |                                             |                                                  |                                                  |
| 19220 Van Buren Blvd | Chevron's Store                        | Retail typical                              | 12.00 p.m., 1.00 p.m.                            | 1.00 p.m., 2.00 p.m.                             |
|                      | Fuel Canopy/Car Wash                   |                                             |                                                  |                                                  |
| 19260 Van Buren Blvd | Kohl's                                 | Retail typical                              | 12.00 p.m., 1.00 p.m.                            | 1.00 p.m., 2.00 p.m.                             |
| 19360 Van Buren Blvd | Carls' Jr                              | Fast casual/fast food/food court/food halls | 12.00 p.m., 1.00 p.m.                            | 12.00 p.m., 1.00 p.m.                            |
| Suite 101            | Mr. You Chinese Food Express           | Fast casual/fast food/food court/food halls | 12.00 p.m., 1.00 p.m.                            | 12.00 p.m., 1.00 p.m.                            |
| Suite 103            | Brilliant Eyebrow Threading            | Retail typical                              | 12.00 p.m., 1.00 p.m.                            | 1.00 p.m., 2.00 p.m.                             |
| Suite 104            | Golden Spoon Frozen Yogurt             | Fast casual/fast food/food court/food halls | 12.00 p.m., 1.00 p.m.                            | 12.00 p.m., 1.00 p.m.                            |
| Suite 109 and 111    | Studio 4                               | Retail typical                              | 12.00 p.m., 1.00 p.m.                            | 1.00 p.m., 2.00 p.m.                             |
| Suite 113            | On Pointe TOO Dance Studio             | Retail typical                              | 12.00 p.m., 1.00 p.m.                            | 1.00 p.m., 2.00 p.m.                             |
| Suite 115            | Loann's Nail Salon                     | Retail typical                              | 12.00 p.m., 1.00 p.m.                            | 1.00 p.m., 2.00 p.m.                             |
| Suite 117            | Orangecrest Family Dental <sup>3</sup> | Medical/dental office                       | 10.00 a.m., 11.00 a.m., 2.00 p.m., 3.00 p.m.     | -                                                |
| Suite 119            | Provident Bank                         | Bank (drive-in branch)                      | 10.00 a.m., 5.00 p.m., 6.00 p.m.                 | 11.00 a.m.                                       |
| -                    | Proposed Panera Bread                  | Fast casual/fast food/food court/food halls | 12.00 p.m., 1.00 p.m.                            | 12.00 p.m., 1.00 p.m.                            |
|                      |                                        |                                             |                                                  |                                                  |

Notes:

ULI = Urban Land Institute

<sup>1</sup>Peak utilization hour obtained from the Urban Land Institute (ULI) *Shared Parking*, 3rd Edition. The peak utilization hour was only considered for the period between 8.00 a.m. and 9.00 p.m.

<sup>2</sup>Based on the ULI *Shared Parking*, 3rd Edition, the peak utilization for the land uses is 100 percent.

<sup>3</sup>The dental office does not operate on weekends.



Table C - Weekday Shared Parking Analysis Using City Rates for the Existing and Proposed Uses

| Time     | Existing Retail <sup>1</sup> |         |          | Existing Dentist <sup>1</sup> |        |          | Existing Restaurants (Except Coco's) <sup>1</sup> |        |          | Coco's Bakery Restaurant <sup>1</sup> |        |          | Existing Bank <sup>1</sup>   |        |          | Proposed Panera Bread <sup>1</sup> |        |          | Commercial Complex with Project |                                                        |          |                    |
|----------|------------------------------|---------|----------|-------------------------------|--------|----------|---------------------------------------------------|--------|----------|---------------------------------------|--------|----------|------------------------------|--------|----------|------------------------------------|--------|----------|---------------------------------|--------------------------------------------------------|----------|--------------------|
|          | Size                         | 113,789 | SF       | Size                          | 1,201  | SF       | Size                                              | 7,431  | SF       | Size                                  | 5,730  | SF       | Size                         | 2,505  | SF       | Size                               | 3,740  | SF       |                                 |                                                        |          |                    |
|          | Required                     | 1.0     | P/250 SF | Required                      | 1.0    | P/180 SF | Required                                          | 1.0    | P/100 SF | Required                              | 1.0    | P/100 SF | Required                     | 1.0    | P/180 SF | Required                           | 1.0    | P/100 SF |                                 |                                                        |          |                    |
|          | Total Required <sup>3</sup>  | 456     | Spaces   | Total Required                | 7      | Spaces   | Total Required                                    | 74     | Spaces   | Total Required                        | 57     | Spaces   | Total Required               | 14     | Spaces   | Total Required                     | 37     | Spaces   | Commercial Complex with Project |                                                        |          |                    |
|          | % Utilization <sup>2,4</sup> | Demand  |          | % Utilization <sup>2,5</sup>  | Demand |          | % Utilization <sup>2,6</sup>                      | Demand |          | % Utilization <sup>2</sup>            | Demand |          | % Utilization <sup>2,7</sup> | Demand |          | % Utilization <sup>2</sup>         | Demand |          | Demand                          | Demand (After applying 15 percent credit) <sup>8</sup> | Provided | Residual/(Deficit) |
| 8:00 AM  | 15%                          | 68      |          | 0%                            | 0      |          | 20%                                               | 15     |          | 60%                                   | 34     |          | 0%                           | 0      |          | 20%                                | 7      |          | 125                             | 106                                                    | 621      | 515                |
| 9:00 AM  | 35%                          | 160     |          | 90%                           | 6      |          | 30%                                               | 22     |          | 75%                                   | 43     |          | 90%                          | 13     |          | 30%                                | 11     |          | 255                             | 216                                                    | 621      | 405                |
| 10:00 AM | 60%                          | 274     |          | 100%                          | 7      |          | 55%                                               | 41     |          | 85%                                   | 48     |          | 100%                         | 14     |          | 55%                                | 20     |          | 404                             | 343                                                    | 621      | 278                |
| 11:00 AM | 75%                          | 342     |          | 100%                          | 7      |          | 85%                                               | 63     |          | 90%                                   | 51     |          | 50%                          | 7      |          | 85%                                | 31     |          | 502                             | 426                                                    | 621      | 195                |
| 12:00 PM | 100%                         | 456     |          | 30%                           | 2      |          | 100%                                              | 74     |          | 100%                                  | 57     |          | 50%                          | 7      |          | 100%                               | 37     |          | 633                             | 538                                                    | 621      | 83                 |
| 1:00 PM  | 100%                         | 456     |          | 90%                           | 6      |          | 100%                                              | 74     |          | 90%                                   | 51     |          | 50%                          | 7      |          | 100%                               | 37     |          | 632                             | 537                                                    | 621      | 84                 |
| 2:00 PM  | 95%                          | 433     |          | 100%                          | 7      |          | 90%                                               | 67     |          | 50%                                   | 29     |          | 70%                          | 10     |          | 90%                                | 33     |          | 578                             | 492                                                    | 621      | 129                |
| 3:00 PM  | 85%                          | 388     |          | 100%                          | 7      |          | 60%                                               | 44     |          | 45%                                   | 26     |          | 50%                          | 7      |          | 60%                                | 22     |          | 494                             | 420                                                    | 621      | 201                |
| 4:00 PM  | 85%                          | 388     |          | 90%                           | 6      |          | 55%                                               | 41     |          | 45%                                   | 26     |          | 80%                          | 11     |          | 55%                                | 20     |          | 492                             | 418                                                    | 621      | 203                |
| 5:00 PM  | 85%                          | 388     |          | 80%                           | 6      |          | 60%                                               | 44     |          | 75%                                   | 43     |          | 100%                         | 14     |          | 60%                                | 22     |          | 517                             | 439                                                    | 621      | 182                |
| 6:00 PM  | 90%                          | 410     |          | 67%                           | 5      |          | 85%                                               | 63     |          | 80%                                   | 46     |          | 100%                         | 14     |          | 85%                                | 31     |          | 569                             | 484                                                    | 621      | 137                |
| 7:00 PM  | 80%                          | 365     |          | 30%                           | 2      |          | 80%                                               | 59     |          | 80%                                   | 46     |          | 0%                           | 0      |          | 80%                                | 30     |          | 501                             | 426                                                    | 621      | 195                |
| 8:00 PM  | 65%                          | 296     |          | 0%                            | 0      |          | 50%                                               | 37     |          | 0%                                    | 0      |          | 0%                           | 0      |          | 50%                                | 19     |          | 352                             | 299                                                    | 621      | 322                |
| 9:00 PM  | 45%                          | 205     |          | 0%                            | 0      |          | 30%                                               | 22     |          | 0%                                    | 0      |          | 0%                           | 0      |          | 30%                                | 11     |          | 239                             | 203                                                    | 621      | 418                |
|          |                              |         |          |                               |        |          |                                                   |        |          |                                       |        |          |                              |        |          |                                    |        |          |                                 | Peak Shared Parking Demand                             |          | 538                |
|          |                              |         |          |                               |        |          |                                                   |        |          |                                       |        |          |                              |        |          |                                    |        |          |                                 | Proposed Parking Supply                                |          | 621                |
|          |                              |         |          |                               |        |          |                                                   |        |          |                                       |        |          |                              |        |          |                                    |        |          |                                 | Residual / (Deficit)                                   |          | 83                 |

Notes:

SF = Square Feet

<sup>1</sup> Parking demand calculated using rates obtained from the City of Riverside Municipal Code Section 19.580 - "*Parking and Loading* ."

<sup>2</sup> Hourly utilization rates obtained from the Urban Land Institute (ULI) *Shared Parking* , 3rd Edition. However, 0 percent utilization has been considered during those hours of the day when the facility is not in operation.

<sup>3</sup> The parking requirement for the existing retail uses has been calculated based on the City Parking Code rate of 1 parking space per 250 SF. However, the parking requirement for the car wash has been added to the retail parking requirement. Only 1 parking space is required for the car wash based on the City requirement of 1 parking space per 2 employees.

<sup>4</sup> As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekday considering all the retail uses combined.

<sup>5</sup> As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekday.

<sup>6</sup> As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekday considering all the restaurant uses combined.

<sup>7</sup> As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekday. The bank operates between 9 a.m.-5 p.m. from Monday to Thursday and 9 a.m.-6 p.m. on Friday. Since weekday utilization rates were not available for this land use after 5 p.m. in the ULI *Shared Parking* , the utilization rate at 5 p.m. was used at 6 p.m. as a conservative approach.

<sup>8</sup>The 15 percent credit is based on the criteria stated in the City's Parking Code Section 19.580.060.C.2.

Table D - Weekend Shared Parking Analysis Using City Rates for the Existing and Proposed Uses

|                            | Existing Retail <sup>1</sup> |         |                              | Existing Dentist <sup>1</sup> |                              |          | Existing Restaurants (Except Coco's) <sup>1</sup> |        |                              | Coco's Bakery Restaurant <sup>1</sup> |                            |          | Existing Bank <sup>1</sup> |                                                        |          | Proposed Panera Bread <sup>1</sup> |       |          |  |  |  |  |
|----------------------------|------------------------------|---------|------------------------------|-------------------------------|------------------------------|----------|---------------------------------------------------|--------|------------------------------|---------------------------------------|----------------------------|----------|----------------------------|--------------------------------------------------------|----------|------------------------------------|-------|----------|--|--|--|--|
|                            | Size                         | 113,789 | SF                           | Size                          | 1,201                        | SF       | Size                                              | 7,431  | SF                           | Size                                  | 5,730                      | SF       | Size                       | 2,505                                                  | SF       | Size                               | 3,740 | SF       |  |  |  |  |
|                            | Required                     | 1.0     | P/250 SF                     | Required                      | 1.0                          | P/180 SF | Required                                          | 1.0    | P/100 SF                     | Required                              | 1.0                        | P/100 SF | Required                   | 1.0                                                    | P/180 SF | Required                           | 1.0   | P/100 SF |  |  |  |  |
|                            | Total Required <sup>3</sup>  | 456     | Spaces                       | Total Required                | 7                            | Spaces   | Total Required                                    | 74     | Spaces                       | Total Required                        | 57                         | Spaces   | Total Required             | 14                                                     | Spaces   | Total Required                     | 37    | Spaces   |  |  |  |  |
| Time                       | % Utilization <sup>2,4</sup> | Demand  | % Utilization <sup>2,5</sup> | Demand                        | % Utilization <sup>2,6</sup> | Demand   | % Utilization <sup>2</sup>                        | Demand | % Utilization <sup>2,7</sup> | Demand                                | % Utilization <sup>2</sup> | Demand   | Demand                     | Demand (After applying 15 percent credit) <sup>8</sup> | Provided | Residual/(Deficit)                 |       |          |  |  |  |  |
| 8:00 AM                    | 30%                          | 137     | 0%                           | 0                             | 20%                          | 15       | 45%                                               | 26     | 0%                           | 0                                     | 20%                        | 7        | 185                        | 157                                                    | 621      | 464                                |       |          |  |  |  |  |
| 9:00 AM                    | 50%                          | 228     | 0%                           | 0                             | 30%                          | 22       | 70%                                               | 40     | 0%                           | 0                                     | 30%                        | 11       | 301                        | 256                                                    | 621      | 365                                |       |          |  |  |  |  |
| 10:00 AM                   | 70%                          | 319     | 0%                           | 0                             | 55%                          | 41       | 90%                                               | 51     | 75%                          | 11                                    | 55%                        | 20       | 442                        | 376                                                    | 621      | 245                                |       |          |  |  |  |  |
| 11:00 AM                   | 90%                          | 410     | 0%                           | 0                             | 85%                          | 63       | 90%                                               | 51     | 100%                         | 14                                    | 85%                        | 31       | 570                        | 485                                                    | 621      | 136                                |       |          |  |  |  |  |
| 12:00 PM                   | 95%                          | 433     | 0%                           | 0                             | 100%                         | 74       | 100%                                              | 57     | 90%                          | 13                                    | 100%                       | 37       | 614                        | 522                                                    | 621      | 99                                 |       |          |  |  |  |  |
| 1:00 PM                    | 100%                         | 456     | 0%                           | 0                             | 100%                         | 74       | 85%                                               | 48     | 90%                          | 13                                    | 100%                       | 37       | 628                        | 534                                                    | 621      | 87                                 |       |          |  |  |  |  |
| 2:00 PM                    | 100%                         | 456     | 0%                           | 0                             | 90%                          | 67       | 65%                                               | 37     | 90%                          | 13                                    | 90%                        | 33       | 606                        | 515                                                    | 621      | 106                                |       |          |  |  |  |  |
| 3:00 PM                    | 95%                          | 433     | 0%                           | 0                             | 60%                          | 44       | 40%                                               | 23     | 0%                           | 0                                     | 60%                        | 22       | 523                        | 444                                                    | 621      | 177                                |       |          |  |  |  |  |
| 4:00 PM                    | 90%                          | 410     | 0%                           | 0                             | 55%                          | 41       | 45%                                               | 26     | 0%                           | 0                                     | 55%                        | 20       | 497                        | 423                                                    | 621      | 198                                |       |          |  |  |  |  |
| 5:00 PM                    | 80%                          | 365     | 0%                           | 0                             | 60%                          | 44       | 60%                                               | 34     | 0%                           | 0                                     | 60%                        | 22       | 466                        | 396                                                    | 621      | 225                                |       |          |  |  |  |  |
| 6:00 PM                    | 75%                          | 342     | 0%                           | 0                             | 85%                          | 63       | 70%                                               | 40     | 0%                           | 0                                     | 85%                        | 31       | 476                        | 405                                                    | 621      | 216                                |       |          |  |  |  |  |
| 7:00 PM                    | 70%                          | 319     | 0%                           | 0                             | 80%                          | 59       | 70%                                               | 40     | 0%                           | 0                                     | 80%                        | 30       | 448                        | 381                                                    | 621      | 240                                |       |          |  |  |  |  |
| 8:00 PM                    | 65%                          | 296     | 0%                           | 0                             | 50%                          | 37       | 0%                                                | 0      | 0%                           | 0                                     | 50%                        | 19       | 352                        | 299                                                    | 621      | 322                                |       |          |  |  |  |  |
| 9:00 PM                    | 50%                          | 228     | 0%                           | 0                             | 30%                          | 22       | 0%                                                | 0      | 0%                           | 0                                     | 30%                        | 11       | 261                        | 222                                                    | 621      | 399                                |       |          |  |  |  |  |
| Peak Shared Parking Demand |                              |         |                              |                               |                              |          |                                                   |        |                              |                                       |                            |          |                            |                                                        |          | 628                                |       |          |  |  |  |  |
| Peak Shared Parking Demand |                              |         |                              |                               |                              |          |                                                   |        |                              |                                       |                            |          |                            |                                                        |          | 534                                |       |          |  |  |  |  |
| Proposed Parking Supply    |                              |         |                              |                               |                              |          |                                                   |        |                              |                                       |                            |          |                            |                                                        |          | 621                                |       |          |  |  |  |  |
| Residual / (Deficit)       |                              |         |                              |                               |                              |          |                                                   |        |                              |                                       |                            |          |                            |                                                        |          | 87                                 |       |          |  |  |  |  |

Notes:

SF = Square Feet

<sup>1</sup> Parking demand calculated using rates obtained from the City of Riverside Municipal Code Section 19.580 - " *Parking and Loading* ."

<sup>2</sup> Hourly utilization rates obtained from the Urban Land Institute (ULI) *Shared Parking* , 3rd Edition. However, 0 percent utilization has been considered during those hours of the day when the facility is not in operation.

<sup>3</sup> The parking requirement for the existing retail uses has been calculated based on the City Parking Code rate of 1 parking space per 250 SF. However, the parking requirement for the car wash has been added to the retail parking requirement. Only 1 parking space is required for the car wash based on the City requirement of 1 parking space per 2 employees.

<sup>4</sup> As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekend considering all the retail uses combined.

<sup>5</sup> The dental office does not operate on weekends.

<sup>6</sup> As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekend considering all the restaurant uses combined.

<sup>7</sup> As a conservative approach, the hours of utilization have been considered as the maximum hours of operation during any weekend. The bank operates between 10 a.m.-2 p.m. on Saturdays. Since weekend utilization rates were not available for this land use after 12 p.m. in the ULI *Shared Parking* , the utilization rate at 12 p.m. was used at 1 p.m. and 2 p.m. as a conservative approach. The bank does not operate on Sundays.

<sup>8</sup>The 15 percent credit is based on the criteria stated in the City's Parking Code Section 19.580.060.C.2.

**Table F - Weekend Shared Parking Analysis Using Parking Survey Counts for the Existing and Proposed Uses**

| Time                                                                                               | Existing Commercial Complex <sup>1</sup> | Proposed Panera Bread <sup>2</sup> | Commercial Complex with Project |                                                        |          |                                        |
|----------------------------------------------------------------------------------------------------|------------------------------------------|------------------------------------|---------------------------------|--------------------------------------------------------|----------|----------------------------------------|
|                                                                                                    | Demand                                   | Demand                             | Demand                          | Demand (After applying 15 percent credit) <sup>3</sup> | Provided | Residual/(Deficit)                     |
| 8:00 AM                                                                                            | 64                                       | 6                                  | 70                              | 60                                                     | 621      | 551                                    |
| 9:00 AM                                                                                            | 163                                      | 15                                 | 178                             | 151                                                    | 621      | 443                                    |
| 10:00 AM                                                                                           | 241                                      | 15                                 | 256                             | 218                                                    | 621      | 365                                    |
| 11:00 AM                                                                                           | 277                                      | 21                                 | 298                             | 253                                                    | 621      | 323                                    |
| 12:00 PM                                                                                           | 296                                      | 32                                 | 328                             | 279                                                    | 621      | 293                                    |
| 1:00 PM                                                                                            | 238                                      | 27                                 | 265                             | 225                                                    | 621      | 356                                    |
| 2:00 PM                                                                                            | 232                                      | 30                                 | 262                             | 223                                                    | 621      | 359                                    |
| 3:00 PM                                                                                            | 190                                      | 19                                 | 209                             | 178                                                    | 621      | 412                                    |
| 4:00 PM                                                                                            | 158                                      | 22                                 | 180                             | 153                                                    | 621      | 441                                    |
| 5:00 PM                                                                                            | 130                                      | 24                                 | 154                             | 131                                                    | 621      | 467                                    |
| 6:00 PM                                                                                            | 126                                      | 27                                 | 153                             | 130                                                    | 621      | 468                                    |
| 7:00 PM                                                                                            | 105                                      | 25                                 | 130                             | 111                                                    | 621      | 491                                    |
| 8:00 PM                                                                                            | 93                                       | 21                                 | 114                             | 97                                                     | 621      | 507                                    |
| 9:00 PM                                                                                            | 61                                       | 9                                  | 70                              | 60                                                     | 621      | 551                                    |
| <b>Peak Shared Parking Demand</b><br><b>Proposed Parking Supply</b><br><b>Residual / (Deficit)</b> |                                          |                                    |                                 |                                                        |          | <b>279</b><br><b>621</b><br><b>342</b> |

## Notes:

<sup>1</sup> Parking demand obtained based on parking survey counts collected at the site by Counts Unlimited on November 3, 2018 and November 10, 2018. For every hour, the higher of the counts on the two days was used as a conservative approach.

<sup>2</sup> Parking demand obtained based on parking survey counts collected at a similar Panera Bread facility in Hemet by Counts Unlimited on November 3, 2018 and November 10, 2018. For every hour, the higher of the counts on the two days was used as a conservative approach.

<sup>3</sup>The 15 percent credit is based on the criteria stated in the City's Parking Code Section 19.580.060.C.2.

**Table E - Weekday Shared Parking Analysis Using Parking Survey Counts for the Existing and Proposed Uses**

| Time                                                                                               | Existing Commercial Complex <sup>1</sup> | Proposed Panera Bread <sup>2</sup> | Commercial Complex with Project |                                                        |          |                                        |
|----------------------------------------------------------------------------------------------------|------------------------------------------|------------------------------------|---------------------------------|--------------------------------------------------------|----------|----------------------------------------|
|                                                                                                    | Demand                                   | Demand                             | Demand                          | Demand (After applying 15 percent credit) <sup>3</sup> | Provided | Residual/(Deficit)                     |
| 8:00 AM                                                                                            | 103                                      | 12                                 | 115                             | 98                                                     | 621      | 523                                    |
| 9:00 AM                                                                                            | 126                                      | 9                                  | 135                             | 115                                                    | 621      | 506                                    |
| 10:00 AM                                                                                           | 185                                      | 11                                 | 196                             | 167                                                    | 621      | 454                                    |
| 11:00 AM                                                                                           | 208                                      | 14                                 | 222                             | 189                                                    | 621      | 432                                    |
| 12:00 PM                                                                                           | 206                                      | 19                                 | 225                             | 191                                                    | 621      | 430                                    |
| 1:00 PM                                                                                            | 192                                      | 23                                 | 215                             | 183                                                    | 621      | 438                                    |
| 2:00 PM                                                                                            | 203                                      | 17                                 | 220                             | 187                                                    | 621      | 434                                    |
| 3:00 PM                                                                                            | 160                                      | 11                                 | 171                             | 145                                                    | 621      | 476                                    |
| 4:00 PM                                                                                            | 190                                      | 8                                  | 198                             | 168                                                    | 621      | 453                                    |
| 5:00 PM                                                                                            | 177                                      | 8                                  | 185                             | 157                                                    | 621      | 464                                    |
| 6:00 PM                                                                                            | 170                                      | 11                                 | 181                             | 154                                                    | 621      | 467                                    |
| 7:00 PM                                                                                            | 150                                      | 12                                 | 162                             | 138                                                    | 621      | 483                                    |
| 8:00 PM                                                                                            | 120                                      | 8                                  | 128                             | 109                                                    | 621      | 512                                    |
| 9:00 PM                                                                                            | 65                                       | 6                                  | 71                              | 60                                                     | 621      | 561                                    |
| <b>Peak Shared Parking Demand</b><br><b>Proposed Parking Supply</b><br><b>Residual / (Deficit)</b> |                                          |                                    |                                 |                                                        |          | <b>191</b><br><b>621</b><br><b>430</b> |

## Notes:

<sup>1</sup> Parking demand obtained based on parking survey counts collected at the site by Counts Unlimited on November 3, 2018 and November 10, 2018. For every hour, the higher of the counts on the two days was used as a conservative approach.

<sup>2</sup> Parking demand obtained based on parking survey counts collected at a similar Panera Bread facility in Hemet by Counts Unlimited on November 3, 2018 and November 10, 2018. For every hour, the higher of the counts on the two days was used as a conservative approach.

<sup>3</sup> The 15 percent credit is based on the criteria stated in the City's Parking Code Section 19.580.060.C.2.

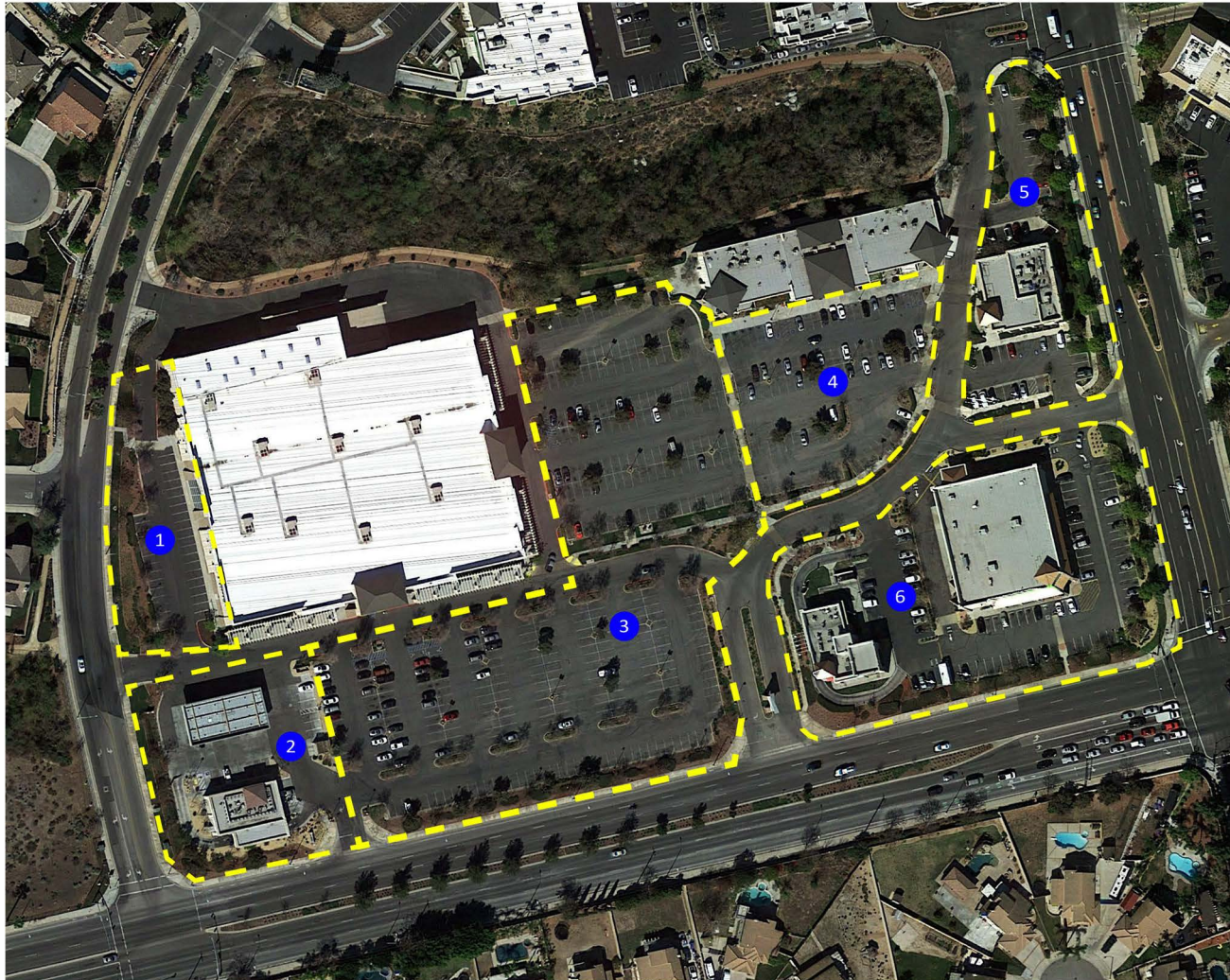
**APPENDIX A**

**PARKING SURVEY COUNT ZONES AND SURVEY COUNTS**



**APPENDIX A-1**

**PARKING SURVEY COUNT ZONES**



LSA



#### LEGEND

- 1 Parking Survey Count Zone No.
- Zone Boundary

APPENDIX A-1

*Panera Bread Bakery Cafe #6261*  
*Parking Analysis Memorandum*  
**Parking Survey Counts Zones Map**

Source: Google Earth, 2018

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**APPENDIX A-2**

**PARKING SURVEY COUNTS**

**Panera Bread**  
 Northwest Corner  
 Trautwein and Van Buren  
 Riverside, CA  
 Saturday, November 3rd, 2018

|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
|-----------------------|-----------------|-----------|---------|---------|----------|----------|----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Zone 1                | Regular         | 35        | 1       | 1       | 0        | 0        | 0        | 1       | 1       | 1       | 1       | 0       | 1       | 0       | 0       | 0       |
|                       | Subtotal        | 35        | 1       | 1       | 0        | 0        | 0        | 1       | 1       | 1       | 1       | 0       | 1       | 0       | 0       | 0       |
| Total Occupancy       |                 | 35        | 1       | 1       | 0        | 0        | 0        | 1       | 1       | 1       | 1       | 0       | 1       | 0       | 0       | 0       |
| Total Percent         |                 |           | 3%      | 3%      | 0%       | 0%       | 0%       | 3%      | 3%      | 3%      | 3%      | 0%      | 3%      | 0%      | 0%      | 0%      |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 2                | Regular         | 17        | 4       | 3       | 2        | 4        | 7        | 4       | 2       | 4       | 3       | 5       | 3       | 2       | 2       | 4       |
|                       | Handicap        | 1         | 0       | 0       | 0        | 0        | 0        | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       |
|                       | Subtotal        | 18        | 4       | 3       | 2        | 4        | 7        | 4       | 2       | 4       | 3       | 5       | 3       | 2       | 2       | 4       |
| Total Occupancy       |                 | 18        | 4       | 3       | 2        | 4        | 7        | 4       | 2       | 4       | 3       | 5       | 3       | 2       | 2       | 4       |
| Total Percent         |                 |           | 22%     | 17%     | 11%      | 22%      | 39%      | 22%     | 11%     | 22%     | 17%     | 28%     | 17%     | 11%     | 11%     | 22%     |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 3                | Regular         | 381       | 20      | 24      | 47       | 74       | 91       | 81      | 79      | 76      | 96      | 56      | 58      | 44      | 46      | 27      |
|                       | Handicap        | 9         | 0       | 0       | 3        | 4        | 5        | 3       | 5       | 4       | 2       | 4       | 1       | 1       | 0       | 0       |
|                       | Associate       | 2         | 0       | 0       | 0        | 0        | 1        | 1       | 1       | 2       | 2       | 2       | 2       | 1       | 0       | 0       |
|                       | On Line Pick Up | 2         | 0       | 0       | 0        | 0        | 0        | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       |
|                       | Subtotal        | 394       | 20      | 24      | 50       | 78       | 97       | 85      | 85      | 82      | 100     | 62      | 61      | 46      | 46      | 27      |
| Total Occupancy       |                 | 394       | 20      | 24      | 50       | 78       | 97       | 85      | 85      | 82      | 100     | 62      | 61      | 46      | 46      | 27      |
| Total Percent         |                 |           | 5%      | 6%      | 13%      | 20%      | 25%      | 22%     | 22%     | 21%     | 25%     | 16%     | 15%     | 12%     | 12%     | 7%      |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 4                | Regular         | 104       | 10      | 27      | 52       | 49       | 48       | 39      | 29      | 30      | 17      | 16      | 19      | 14      | 8       | 5       |
|                       | Handicap        | 4         | 0       | 0       | 2        | 2        | 1        | 1       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       |
|                       | Subtotal        | 108       | 10      | 27      | 54       | 51       | 49       | 40      | 29      | 30      | 17      | 16      | 19      | 14      | 8       | 5       |
| Total Occupancy       |                 | 108       | 10      | 27      | 54       | 51       | 49       | 40      | 29      | 30      | 17      | 16      | 19      | 14      | 8       | 5       |
| Total Percent         |                 |           | 9%      | 25%     | 50%      | 47%      | 45%      | 37%     | 27%     | 28%     | 16%     | 15%     | 18%     | 13%     | 7%      | 5%      |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 5                | Regular         | 40        | 8       | 12      | 19       | 34       | 27       | 23      | 14      | 14      | 9       | 11      | 17      | 21      | 15      | 8       |
|                       | Handicap        | 2         | 0       | 2       | 2        | 1        | 2        | 1       | 1       | 0       | 1       | 1       | 1       | 1       | 1       | 0       |
|                       | Subtotal        | 42        | 8       | 14      | 21       | 35       | 29       | 24      | 15      | 14      | 10      | 12      | 18      | 22      | 16      | 8       |
| Total Occupancy       |                 | 42        | 8       | 14      | 21       | 35       | 29       | 24      | 15      | 14      | 10      | 12      | 18      | 22      | 16      | 8       |
| Total Percent         |                 |           | 19%     | 33%     | 50%      | 83%      | 69%      | 57%     | 36%     | 33%     | 24%     | 29%     | 43%     | 52%     | 38%     | 19%     |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 6                | Regular         | 84        | 15      | 13      | 23       | 28       | 40       | 30      | 32      | 36      | 27      | 23      | 23      | 20      | 19      | 17      |
|                       | Handicap        | 4         | 0       | 0       | 0        | 0        | 3        | 0       | 0       | 2       | 0       | 0       | 0       | 1       | 2       | 0       |
|                       | Subtotal        | 88        | 15      | 13      | 23       | 28       | 43       | 30      | 32      | 38      | 27      | 23      | 23      | 21      | 21      | 17      |
| Total Occupancy       |                 | 88        | 15      | 13      | 23       | 28       | 43       | 30      | 32      | 38      | 27      | 23      | 23      | 21      | 21      | 17      |
| Total Percent         |                 |           | 17%     | 15%     | 26%      | 32%      | 49%      | 34%     | 36%     | 43%     | 31%     | 26%     | 26%     | 24%     | 24%     | 19%     |
| Grand Total Occupancy |                 | 685       | 58      | 82      | 150      | 196      | 225      | 184     | 164     | 169     | 158     | 118     | 125     | 105     | 93      | 61      |
| Grand Total Percent   |                 |           | 8%      | 12%     | 22%      | 29%      | 33%      | 27%     | 24%     | 25%     | 23%     | 17%     | 18%     | 15%     | 14%     | 9%      |

**Panera Bread**  
 Northwest Corner  
 Trautwein and Van Buren  
 Riverside, CA  
 Wednesday, November 7th, 2018

|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
|-----------------------|-----------------|-----------|---------|---------|----------|----------|----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Zone 1                | Regular         | 35        | 0       | 2       | 6        | 4        | 2        | 1       | 4       | 1       | 1       | 0       | 0       | 0       | 0       | 0       |
|                       | Handicap        |           |         |         |          |          |          |         |         |         |         |         |         |         |         |         |
|                       | Subtotal        | 35        | 0       | 2       | 6        | 4        | 2        | 1       | 4       | 1       | 1       | 0       | 0       | 0       | 0       | 0       |
| Total Occupancy       |                 | 35        | 0       | 2       | 6        | 4        | 2        | 1       | 4       | 1       | 1       | 0       | 0       | 0       | 0       | 0       |
| Total Percent         |                 |           | 0%      | 6%      | 17%      | 11%      | 6%       | 3%      | 11%     | 3%      | 3%      | 0%      | 0%      | 0%      | 0%      | 0%      |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 2                | Regular         | 17        | 5       | 3       | 6        | 3        | 4        | 3       | 6       | 4       | 4       | 5       | 5       | 6       | 3       | 2       |
|                       | Handicap        | 1         | 1       | 0       | 0        | 0        | 0        | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       |
|                       | Subtotal        | 18        | 6       | 3       | 6        | 3        | 4        | 3       | 6       | 4       | 4       | 5       | 5       | 6       | 3       | 2       |
| Total Occupancy       |                 | 18        | 6       | 3       | 6        | 3        | 4        | 3       | 6       | 4       | 4       | 5       | 5       | 6       | 3       | 2       |
| Total Percent         |                 |           | 33%     | 17%     | 33%      | 17%      | 22%      | 17%     | 33%     | 22%     | 22%     | 28%     | 28%     | 33%     | 17%     | 11%     |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 3                | Regular         | 381       | 38      | 42      | 73       | 85       | 93       | 80      | 78      | 61      | 52      | 51      | 47      | 59      | 48      | 29      |
|                       | Handicap        | 9         | 0       | 0       | 1        | 4        | 7        | 6       | 4       | 3       | 4       | 1       | 5       | 1       | 2       | 1       |
|                       | Associate       | 2         | 0       | 0       | 0        | 0        | 2        | 0       | 1       | 0       | 1       | 1       | 2       | 2       | 2       | 2       |
|                       | On Line Pick Up | 2         | 1       | 0       | 0        | 0        | 0        | 2       | 1       | 1       | 2       | 1       | 1       | 1       | 2       | 0       |
|                       | Subtotal        | 394       | 39      | 42      | 74       | 89       | 102      | 88      | 84      | 65      | 59      | 54      | 55      | 63      | 54      | 32      |
| Total Occupancy       |                 | 394       | 39      | 42      | 74       | 89       | 102      | 88      | 84      | 65      | 59      | 54      | 55      | 63      | 54      | 32      |
| Total Percent         |                 |           | 10%     | 11%     | 19%      | 23%      | 26%      | 22%     | 21%     | 16%     | 15%     | 14%     | 14%     | 16%     | 14%     | 8%      |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 4                | Regular         | 104       | 10      | 19      | 32       | 46       | 36       | 29      | 32      | 36      | 38      | 44      | 47      | 39      | 17      | 6       |
|                       | Handicap        | 4         | 0       | 1       | 1        | 1        | 1        | 0       | 1       | 0       | 0       | 0       | 1       | 0       | 0       | 0       |
|                       | Subtotal        | 108       | 10      | 20      | 33       | 47       | 37       | 29      | 33      | 36      | 38      | 44      | 48      | 39      | 17      | 6       |
| Total Occupancy       |                 | 108       | 10      | 20      | 33       | 47       | 37       | 29      | 33      | 36      | 38      | 44      | 48      | 39      | 17      | 6       |
| Total Percent         |                 |           | 9%      | 19%     | 31%      | 44%      | 34%      | 27%     | 31%     | 33%     | 35%     | 41%     | 44%     | 36%     | 16%     | 6%      |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 5                | Regular         | 40        | 22      | 27      | 29       | 23       | 18       | 17      | 14      | 17      | 11      | 17      | 13      | 14      | 16      | 8       |
|                       | Handicap        | 2         | 0       | 1       | 2        | 1        | 1        | 0       | 2       | 0       | 0       | 1       | 0       | 0       | 0       | 0       |
|                       | Subtotal        | 42        | 22      | 28      | 31       | 24       | 19       | 17      | 16      | 17      | 11      | 18      | 13      | 14      | 16      | 8       |
| Total Occupancy       |                 | 42        | 22      | 28      | 31       | 24       | 19       | 17      | 16      | 17      | 11      | 18      | 13      | 14      | 16      | 8       |
| Total Percent         |                 |           | 52%     | 67%     | 74%      | 57%      | 45%      | 40%     | 38%     | 40%     | 26%     | 43%     | 31%     | 33%     | 38%     | 19%     |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 6                | Regular         | 84        | 26      | 30      | 28       | 40       | 42       | 38      | 47      | 32      | 35      | 42      | 26      | 25      | 28      | 15      |
|                       | Handicap        | 4         | 0       | 1       | 0        | 1        | 0        | 2       | 1       | 1       | 1       | 0       | 0       | 3       | 2       | 0       |
|                       | Subtotal        | 88        | 26      | 31      | 28       | 41       | 42       | 40      | 48      | 33      | 36      | 42      | 26      | 28      | 30      | 15      |
| Total Occupancy       |                 | 88        | 26      | 31      | 28       | 41       | 42       | 40      | 48      | 33      | 36      | 42      | 26      | 28      | 30      | 15      |
| Total Percent         |                 |           | 30%     | 35%     | 32%      | 47%      | 48%      | 45%     | 55%     | 38%     | 41%     | 48%     | 30%     | 32%     | 34%     | 17%     |
| Grand Total Occupancy |                 | 685       | 103     | 126     | 178      | 208      | 206      | 178     | 191     | 156     | 149     | 163     | 147     | 150     | 120     | 63      |
| Grand Total Percent   |                 |           | 15%     | 18%     | 26%      | 30.4%    | 30%      | 26%     | 28%     | 23%     | 22%     | 24%     | 21%     | 22%     | 18%     | 9%      |

**Panera Bread**  
 Northwest Corner  
 Trautwein and Van Buren  
 Riverside, CA  
 Saturday, November 10th, 2018

|                       |                 | Inventory  | 8:00 AM   | 9:00 AM   | 10:00 AM  | 11:00 AM  | 12:00 PM   | 1:00 PM    | 2:00 PM    | 3:00 PM   | 4:00 PM   | 5:00 PM   | 6:00 PM   | 7:00 PM   | 8:00 PM   | 9:00 PM   |
|-----------------------|-----------------|------------|-----------|-----------|-----------|-----------|------------|------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Zone 1                | Regular         | 35         | 1         | 0         | 0         | 0         | 0          | 0          | 0          | 0         | 1         | 0         | 0         | 0         | 0         | 0         |
|                       | Handicap        | 0          | 0         | 0         | 0         | 0         | 0          | 0          | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
|                       | <b>Subtotal</b> | <b>35</b>  | <b>1</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>   | <b>0</b>   | <b>0</b>   | <b>0</b>  | <b>1</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  |
| Total Occupancy       |                 | 35         | 1         | 0         | 0         | 0         | 0          | 0          | 0          | 0         | 1         | 0         | 0         | 0         | 0         | 0         |
| Total Percent         |                 |            | 3%        | 0%        | 0%        | 0%        | 0%         | 0%         | 0%         | 0%        | 3%        | 0%        | 0%        | 0%        | 0%        | 0%        |
|                       |                 | Inventory  | 8:00 AM   | 9:00 AM   | 10:00 AM  | 11:00 AM  | 12:00 PM   | 1:00 PM    | 2:00 PM    | 3:00 PM   | 4:00 PM   | 5:00 PM   | 6:00 PM   | 7:00 PM   | 8:00 PM   | 9:00 PM   |
| Zone 2                | Regular         | 17         | 4         | 3         | 5         | 2         | 6          | 6          | 4          | 3         | 3         | 4         | 5         | 1         | 3         | 2         |
|                       | Handicap        | 1          | 0         | 0         | 0         | 0         | 0          | 0          | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
|                       | <b>Subtotal</b> | <b>18</b>  | <b>4</b>  | <b>3</b>  | <b>5</b>  | <b>2</b>  | <b>6</b>   | <b>6</b>   | <b>4</b>   | <b>3</b>  | <b>3</b>  | <b>4</b>  | <b>5</b>  | <b>1</b>  | <b>3</b>  | <b>2</b>  |
| Total Occupancy       |                 | 18         | 4         | 3         | 5         | 2         | 6          | 6          | 4          | 3         | 3         | 4         | 5         | 1         | 3         | 2         |
| Total Percent         |                 |            | 22%       | 17%       | 28%       | 11%       | 33%        | 33%        | 22%        | 17%       | 17%       | 22%       | 28%       | 6%        | 17%       | 11%       |
|                       |                 | Inventory  | 8:00 AM   | 9:00 AM   | 10:00 AM  | 11:00 AM  | 12:00 PM   | 1:00 PM    | 2:00 PM    | 3:00 PM   | 4:00 PM   | 5:00 PM   | 6:00 PM   | 7:00 PM   | 8:00 PM   | 9:00 PM   |
| Zone 3                | Regular         | 381        | 14        | 32        | 64        | 93        | 102        | 100        | 111        | 87        | 64        | 55        | 52        | 29        | 40        | 26        |
|                       | Handicap        | 9          | 0         | 1         | 4         | 3         | 3          | 7          | 3          | 3         | 6         | 2         | 1         | 2         | 2         | 1         |
|                       | Associate       | 2          | 0         | 1         | 2         | 1         | 1          | 1          | 2          | 2         | 1         | 0         | 2         | 0         | 1         | 1         |
|                       | On Line Pick Up | 2          | 0         | 0         | 0         | 1         | 1          | 0          | 1          | 1         | 0         | 0         | 1         | 0         | 2         | 0         |
|                       | <b>Subtotal</b> | <b>394</b> | <b>14</b> | <b>34</b> | <b>70</b> | <b>98</b> | <b>107</b> | <b>108</b> | <b>117</b> | <b>93</b> | <b>71</b> | <b>57</b> | <b>56</b> | <b>31</b> | <b>45</b> | <b>28</b> |
| Total Occupancy       |                 | 394        | 14        | 34        | 70        | 98        | 107        | 108        | 117        | 93        | 71        | 57        | 56        | 31        | 45        | 28        |
| Total Percent         |                 |            | 4%        | 9%        | 18%       | 25%       | 27%        | 27%        | 30%        | 24%       | 18%       | 14%       | 14%       | 8%        | 11%       | 7%        |
|                       |                 | Inventory  | 8:00 AM   | 9:00 AM   | 10:00 AM  | 11:00 AM  | 12:00 PM   | 1:00 PM    | 2:00 PM    | 3:00 PM   | 4:00 PM   | 5:00 PM   | 6:00 PM   | 7:00 PM   | 8:00 PM   | 9:00 PM   |
| Zone 4                | Regular         | 104        | 5         | 45        | 77        | 84        | 76         | 42         | 49         | 39        | 25        | 19        | 15        | 12        | 4         | 4         |
|                       | Handicap        | 4          | 0         | 0         | 2         | 2         | 1          | 0          | 0          | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
|                       | <b>Subtotal</b> | <b>108</b> | <b>5</b>  | <b>45</b> | <b>79</b> | <b>86</b> | <b>77</b>  | <b>42</b>  | <b>49</b>  | <b>39</b> | <b>25</b> | <b>19</b> | <b>15</b> | <b>12</b> | <b>4</b>  | <b>4</b>  |
| Total Occupancy       |                 | 108        | 5         | 45        | 79        | 86        | 77         | 42         | 49         | 39        | 25        | 19        | 15        | 12        | 4         | 4         |
| Total Percent         |                 |            | 5%        | 42%       | 73%       | 80%       | 71%        | 39%        | 45%        | 36%       | 23%       | 18%       | 14%       | 11%       | 4%        | 4%        |
|                       |                 | Inventory  | 8:00 AM   | 9:00 AM   | 10:00 AM  | 11:00 AM  | 12:00 PM   | 1:00 PM    | 2:00 PM    | 3:00 PM   | 4:00 PM   | 5:00 PM   | 6:00 PM   | 7:00 PM   | 8:00 PM   | 9:00 PM   |
| Zone 5                | Regular         | 40         | 22        | 37        | 39        | 31        | 35         | 26         | 20         | 19        | 17        | 21        | 19        | 21        | 16        | 14        |
|                       | Handicap        | 2          | 1         | 2         | 2         | 2         | 1          | 2          | 0          | 0         | 1         | 1         | 1         | 1         | 1         | 1         |
|                       | <b>Subtotal</b> | <b>42</b>  | <b>23</b> | <b>39</b> | <b>41</b> | <b>33</b> | <b>36</b>  | <b>28</b>  | <b>20</b>  | <b>19</b> | <b>18</b> | <b>22</b> | <b>20</b> | <b>22</b> | <b>17</b> | <b>15</b> |
| Total Occupancy       |                 | 42         | 23        | 39        | 41        | 33        | 36         | 28         | 20         | 19        | 18        | 22        | 20        | 22        | 17        | 15        |
| Total Percent         |                 |            | 55%       | 93%       | 98%       | 79%       | 86%        | 67%        | 48%        | 45%       | 43%       | 52%       | 48%       | 52%       | 40%       | 36%       |
|                       |                 | Inventory  | 8:00 AM   | 9:00 AM   | 10:00 AM  | 11:00 AM  | 12:00 PM   | 1:00 PM    | 2:00 PM    | 3:00 PM   | 4:00 PM   | 5:00 PM   | 6:00 PM   | 7:00 PM   | 8:00 PM   | 9:00 PM   |
| Zone 6                | Regular         | 84         | 17        | 42        | 43        | 55        | 66         | 51         | 41         | 34        | 33        | 27        | 30        | 24        | 10        | 10        |
|                       | Handicap        | 4          | 0         | 0         | 3         | 3         | 4          | 3          | 1          | 2         | 1         | 1         | 0         | 0         | 1         | 1         |
|                       | <b>Subtotal</b> | <b>88</b>  | <b>17</b> | <b>42</b> | <b>46</b> | <b>58</b> | <b>70</b>  | <b>54</b>  | <b>42</b>  | <b>36</b> | <b>34</b> | <b>28</b> | <b>30</b> | <b>24</b> | <b>11</b> | <b>11</b> |
| Total Occupancy       |                 | 88         | 17        | 42        | 46        | 58        | 70         | 54         | 42         | 36        | 34        | 28        | 30        | 24        | 11        | 11        |
| Total Percent         |                 |            | 19%       | 48%       | 52%       | 66%       | 80%        | 61%        | 48%        | 41%       | 39%       | 32%       | 34%       | 27%       | 13%       | 13%       |
| Grand Total Occupancy |                 | 685        | 64        | 163       | 241       | 277       | 296        | 238        | 232        | 190       | 152       | 130       | 126       | 90        | 80        | 60        |
| Grand Total Percent   |                 |            | 9%        | 24%       | 35%       | 40%       | 43%        | 35%        | 34%        | 28%       | 22%       | 19%       | 18%       | 13%       | 12%       | 9%        |



**Panera Bread**  
 Northwest Corner  
 Trautwein and Van Buren  
 Riverside, CA  
 Wednesday, November 14th, 2018

|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
|-----------------------|-----------------|-----------|---------|---------|----------|----------|----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Zone 1                | Regular         | 35        | 0       | 0       | 1        | 0        | 0        | 1       | 5       | 0       | 0       | 0       | 0       | 0       | 0       | 1       |
|                       | Subtotal        | 35        | 0       | 0       | 1        | 0        | 0        | 1       | 5       | 0       | 0       | 0       | 0       | 0       | 0       | 1       |
| Total Occupancy       |                 | 35        | 0       | 0       | 1        | 0        | 0        | 1       | 5       | 0       | 0       | 0       | 0       | 0       | 0       | 1       |
| Total Percent         |                 |           | 0%      | 0%      | 3%       | 0%       | 0%       | 3%      | 14%     | 0%      | 0%      | 0%      | 0%      | 0%      | 0%      | 3%      |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 2                | Regular         | 17        | 4       | 3       | 3        | 5        | 3        | 6       | 5       | 3       | 3       | 3       | 4       | 2       | 4       | 3       |
|                       | Handicap        | 1         | 0       | 0       | 0        | 0        | 0        | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       |
|                       | Subtotal        | 18        | 4       | 3       | 3        | 5        | 3        | 6       | 5       | 3       | 3       | 3       | 4       | 2       | 4       | 3       |
| Total Occupancy       |                 | 18        | 4       | 3       | 3        | 5        | 3        | 6       | 5       | 3       | 3       | 3       | 4       | 2       | 4       | 3       |
| Total Percent         |                 |           | 22%     | 17%     | 17%      | 28%      | 17%      | 33%     | 28%     | 17%     | 17%     | 17%     | 22%     | 11%     | 22%     | 17%     |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 3                | Regular         | 381       | 36      | 42      | 84       | 83       | 68       | 79      | 94      | 68      | 76      | 70      | 75      | 58      | 52      | 30      |
|                       | Handicap        | 9         | 0       | 0       | 6        | 3        | 6        | 6       | 5       | 4       | 8       | 1       | 2       | 5       | 1       | 2       |
|                       | Associate       | 2         | 2       | 2       | 2        | 2        | 2        | 0       | 0       | 1       | 2       | 1       | 1       | 1       | 1       | 1       |
|                       | On Line Pick Up | 2         | 0       | 0       | 0        | 1        | 0        | 0       | 0       | 1       | 0       | 0       | 0       | 0       | 0       | 0       |
|                       | Subtotal        | 394       | 38      | 44      | 92       | 89       | 76       | 85      | 99      | 74      | 86      | 72      | 78      | 64      | 54      | 33      |
| Total Occupancy       |                 | 394       | 38      | 44      | 92       | 89       | 76       | 85      | 99      | 74      | 86      | 72      | 78      | 64      | 54      | 33      |
| Total Percent         |                 |           | 10%     | 11%     | 23%      | 23%      | 19%      | 22%     | 25%     | 19%     | 22%     | 18%     | 20%     | 16%     | 14%     | 8%      |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 4                | Regular         | 104       | 8       | 11      | 30       | 39       | 42       | 36      | 34      | 36      | 48      | 48      | 27      | 21      | 14      | 5       |
|                       | Handicap        | 4         | 0       | 0       | 2        | 2        | 2        | 2       | 1       | 1       | 2       | 1       | 0       | 0       | 0       | 0       |
|                       | Subtotal        | 108       | 8       | 11      | 32       | 41       | 44       | 38      | 35      | 37      | 50      | 49      | 27      | 21      | 14      | 5       |
| Total Occupancy       |                 | 108       | 8       | 11      | 32       | 41       | 44       | 38      | 35      | 37      | 50      | 49      | 27      | 21      | 14      | 5       |
| Total Percent         |                 |           | 7%      | 10%     | 30%      | 38%      | 41%      | 35%     | 32%     | 34%     | 46%     | 45%     | 25%     | 19%     | 13%     | 5%      |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 5                | Regular         | 40        | 11      | 16      | 20       | 20       | 23       | 23      | 21      | 13      | 11      | 16      | 21      | 19      | 19      | 5       |
|                       | Handicap        | 2         | 0       | 0       | 2        | 1        | 1        | 1       | 1       | 0       | 2       | 0       | 2       | 1       | 0       | 0       |
|                       | Subtotal        | 42        | 11      | 16      | 22       | 21       | 24       | 24      | 22      | 13      | 13      | 16      | 23      | 20      | 19      | 5       |
| Total Occupancy       |                 | 42        | 11      | 16      | 22       | 21       | 24       | 24      | 22      | 13      | 13      | 16      | 23      | 20      | 19      | 5       |
| Total Percent         |                 |           | 26%     | 38%     | 52%      | 50%      | 57%      | 57%     | 52%     | 31%     | 31%     | 38%     | 55%     | 48%     | 45%     | 12%     |
|                       |                 | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
| Zone 6                | Regular         | 84        | 17      | 20      | 34       | 46       | 40       | 38      | 37      | 32      | 38      | 36      | 38      | 29      | 19      | 18      |
|                       | Handicap        | 4         | 1       | 2       | 1        | 1        | 1        | 0       | 0       | 1       | 0       | 1       | 0       | 0       | 0       | 0       |
|                       | Subtotal        | 88        | 18      | 22      | 35       | 47       | 41       | 38      | 37      | 33      | 38      | 37      | 38      | 29      | 19      | 18      |
| Total Occupancy       |                 | 88        | 18      | 22      | 35       | 47       | 41       | 38      | 37      | 33      | 38      | 37      | 38      | 29      | 19      | 18      |
| Total Percent         |                 |           | 20%     | 25%     | 40%      | 53%      | 47%      | 43%     | 42%     | 38%     | 43%     | 42%     | 43%     | 33%     | 22%     | 20%     |
| Grand Total Occupancy |                 | 685       | 79      | 96      | 185      | 203      | 188      | 192     | 203     | 160     | 190     | 177     | 170     | 136     | 110     | 65      |
| Grand Total Percent   |                 |           | 12%     | 14%     | 27%      | 30%      | 27%      | 28%     | 29.6%   | 23%     | 28%     | 26%     | 25%     | 20%     | 16%     | 9%      |

Panera Bread  
Hemet, CA  
Saturday, November 3rd, 2018

| Zone 1 |          | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
|--------|----------|-----------|---------|---------|----------|----------|----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|        | Total    |           | 6       | 15      | 15       | 21       | 32       | 27      | 30      | 19      | 22      | 24      | 27      | 21      | 20      | 9       |
|        | Subtotal | 0         | 6       | 15      | 15       | 21       | 32       | 27      | 30      | 19      | 22      | 24      | 27      | 21      | 20      | 9       |

Wednesday, November 7th, 2018

| Zone 1 |          | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
|--------|----------|-----------|---------|---------|----------|----------|----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|        | Total    |           | 7       | 5       | 11       | 14       | 19       | 23      | 14      | 11      | 8       | 8       | 11      | 7       | 8       | 6       |
|        | Subtotal | 0         | 7       | 5       | 11       | 14       | 19       | 23      | 14      | 11      | 8       | 8       | 11      | 7       | 8       | 6       |

Saturday, November 10th, 2018

| Zone 1 |          | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
|--------|----------|-----------|---------|---------|----------|----------|----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|        | Total    |           | 6       | 13      | 13       | 14       | 30       | 17      | 18      | 10      | 15      | 20      | 25      | 25      | 21      | 8       |
|        | Subtotal | 0         | 6       | 13      | 13       | 14       | 30       | 17      | 18      | 10      | 15      | 20      | 25      | 25      | 21      | 8       |

Wednesday, November 14th, 2018

| Zone 1 |          | Inventory | 8:00 AM | 9:00 AM | 10:00 AM | 11:00 AM | 12:00 PM | 1:00 PM | 2:00 PM | 3:00 PM | 4:00 PM | 5:00 PM | 6:00 PM | 7:00 PM | 8:00 PM | 9:00 PM |
|--------|----------|-----------|---------|---------|----------|----------|----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|        | Total    |           | 12      | 9       | 1        | 13       | 18       | 23      | 17      | 6       | 4       | 7       | 8       | 12      | 8       | 5       |
|        | Subtotal | 0         | 12      | 9       | 1        | 13       | 18       | 23      | 17      | 6       | 4       | 7       | 8       | 12      | 8       | 5       |