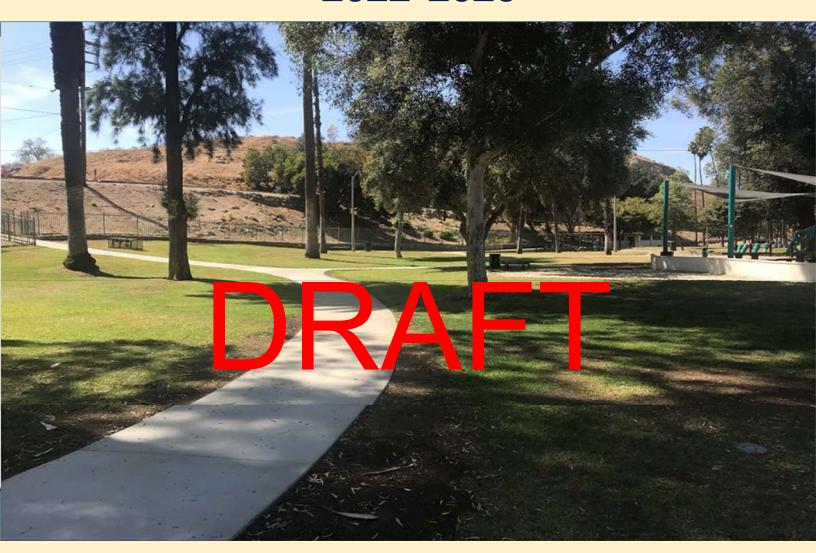
# City of Riverside

# HUD Annual Action Plan 2022-2023





FY 2022-2023 Adopted June 7, 2022

# **Executive Summary**

#### AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

#### 1. Introduction

As a designated entitlement jurisdiction, the City of Riverside receives an annual allocation of federal funding designated to assist in the development of viable communities by supporting projects that provide decent, safe, and sanitary housing that is both affordable and sustainable and expand economic opportunities for low- and moderate-income persons. The City is required to develop a Five-Year Consolidated Plan (ConPlan) and an Annual Action Plan (Action Plan) for the use of these funds. These Plans, specifically, the Action Plan serves as the means to meet the application and submission requirements for four entitlement formula programs: Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA), and HOME Investment Partnership (HOME). The Action Plan must be submitted to HUD by August 16.

#### 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items, or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis, or the strategic plan.

# **Priority Needs**

The City of Riverside has identified eight priority development areas to meet the greatest needs of residents in the city. Priorities are based on responses to the 2020-2021 Community Survey conducted by the City through Virtual Community Ward Meetings, Post Card Surveys, and online. The information gathered in specific focus groups and interviews with various organizations and service providers in the housing and community development field. Based on these results, the City of Riverside will invest its Fiscal Year 2022-2023 CDBG funding to address needs in the priority areas listed below:

- 1. Homelessness (Public Services)
- 2. Infrastructure
- 3. Business and Jobs (Economic Development)
- 4. Community Services (Public Service)
- 5. Special Needs Services

- 6. Housing
- 7. Public Facility
- 8. Other

Additional priorities and anticipated accomplishments for Housing, Community Development, Homeless and Special Needs populations, and the HOPWA Program are presented in the appropriate narrative sections and tables within this document.

The city must also ensure that its HUD-funded activities carried out during Fiscal Year 2022-2023 described in this Annual Action Plan meet the identified priority needs identified in the City's Five-Year Consolidated Plan needs assessment. The 2020-2021 Community Survey found that need rankings were rather consistent throughout the city. A uniform system of ranking was assigned according to the following HUD categories: No Need, Low Need, Medium Need and High Need, to describe the relative need for assistance in each category.

# **Programs Administered**

The federal funding sources that will be used to implement the objectives and outcomes of the Consolidated Plan are as follows.

- <u>Community Development Block Grant (CDBG)</u>: The primary objective of this program is to develop viable and sustainable urban communities by providing housing that is decent, safe, sanitary, and affordable as well as providing economic opportunities, for persons of low- and moderate-income. The Consolidated Plan strategically focuses the use of CDBG funds on public facility and infrastructure in low-and moderate-income neighborhoods. The goal is to create visible impacts that deliver greater efficiencies and bring about positive changes within the community. There is also a need, in various degrees, for services across most categories of special need. This includes seniors, at-risk youth, working parents, persons with disabilities, individuals with chronic illness, and persons with other conditions affecting their ability to function independently and productively. Potential CDBG activities include construction or rehabilitation of public facilities and infrastructure, removal of architectural barriers, and public services.
- HOME Investment Partnership (HOME) Program: The HOME Program provides federal funds for the development and rehabilitation of affordable rental and home ownership units for low-income households. HOME funds will be used for activities that promote a suitable living environment that is affordable and sustainable to the household that resides there. Examples of HOME funded programs are acquisition and rehabilitation of single-family and apartment communities that will be either rented or sold to income qualified households, tenant-based rental assistance, homebuyer assistance and new housing construction. HOME funds are allocated by formula to participating jurisdictions. The Program allows great flexibility with respect to the types of projects to be assisted (new construction or rehabilitation), the form and amount of financing, the types of housing, and the households assisted. In addition, with the need to link access to supportive services to affordable and appropriate housing, there will be more coordination and collaboration between housing providers and service providers.

- <u>Emergency Solutions Grant (ESG)</u>: The ESG program places emphasis on helping people quickly regain stability in permanent housing after experiencing a housing crisis or homelessness. This is accomplished by providing homeless persons with basic emergency shelter and essential supportive services to locate permanent housing and promote decent and affordable housing, a suitable living environment, and economic opportunities. ESG funds will be used for a variety of activities, including rapid re-housing and homeless prevention activities, emergency shelter operations, and street outreach.
- <u>Housing Opportunity for Persons with AIDS (HOPWA)</u>: The HOPWA program provides housing assistance and related supportive services for low-income persons living with HIV/AIDS and their families. Funds may be used for a wide range of housing, social services, program planning and development costs. These include but are not limited to, the acquisition, rehabilitation, or new construction of housing units; cost for facility operations; rental assistance; and short-term payments to prevent homelessness.

### 3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

During the previous program year, staff was able to close out the Veterans Homeownership Project which was delayed due to the COVID-19 pandemic and the inability of Habitat for Humanity, Riverside not being able to utilize volunteer labor. There were delays in expending ESG-CV funding as the City had originally allocated the funding for homeless prevention and was strongly encouraged by HUD to reallocate these funds to other uses as the US Department of Treasury had funded the Emergency Rental Assistance (ERA) program that could fund this activity.

The City was able to fund the development of 95 affordable senior rental units with HOME grant funds.

# 4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

# 5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

As the entitlement grantee for the CDBG, HOME, ESG, and HOPWA programs, the City of Riverside Community & Economic Development Department (CEDD) is the lead agency for the development of this five-year consolidated plan as well as the Annual Action Plan that outline the proposed activities and expenditures under these programs. The CEDD will also act as one of several public and private agencies that will administer programs and activities under the plan. During this Consolidated Plan period, the CEDD will also work with other agencies and organizations that will assist in the administration of the Consolidated Plan programs.

The City of Riverside has embraced a process for the development of this Action Plan that included broad participation from the community. At each step in the process care has been taken to ensure that low-and-moderate-income residents, member of minority groups, agencies involved in the provision of services to these populations, and others who are directly impacted by the programs and projects supported by the Consolidated Plan programs have been actively involved. The Community & Economic Development Department staff conducted extensive outreach to engage a wide range of agencies, groups, organizations, and residents in the process of developing the 2020-2024 Five-Year Consolidated Plan and the 2022-2023 One-Year Action Plan. This process included widespread public participation and input through postcards, workshops, community meetings, and public hearings. The following is the Funding Application and Citizen Participation schedule.

- Community Meeting Notices mailed to all Riverside households
- Community Meeting Advertisement published in the Press Enterprise
- Seven Community Meetings held (one for each of the 7 Council Wards) to gather public input on funding priorities for FY 2022-2023
- Letters sent to over 150 community-based organizations and agencies inviting CDBG funding proposals for FY 2022-2023
- 2022-2023 CDBG Funding Applications made available electronically via the city website, e- mail, and hard mail
- Public Notice-CDBG Funding Availability
- Virtual CDBG Application Workshop conducted for all interested parties
- Application Deadline for submission of CDBG funding proposals from community-based organizations and agencies
- "Notice of Public Hearing and Public Comment Period" on draft Action Plan published in Press Enterprise. Draft Action Plan with funding recommendations made available for public review
- Public Hearing to solicit community input regarding Action Plan and Funding Recommendations and Approval by Council

A Virtual and In-Person public hearing will be held on June 7, 2022, at the regular City Council meeting. Any comments received at that time will be incorporated in the final 2022-2023 Annual Action Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments were accepted.

# 7. Summary

Not Applicable.

# PR-05 Lead & Responsible Agencies - 91.200(b)

# 1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	RIVERSIDE	Community & Economic Development
		Department
HOPWA Administrator	RIVERSIDE	Community & Economic Development
		Department
HOME Administrator	RIVERSIDE	Community & Economic Development
		Department
ESG Administrator	RIVERSIDE	Community & Economic Development
		Department

<u>Table 1</u> – Responsible Agencies

# Narrative (optional)

The Community & Economic Development Department is responsible for the preparation of the Consolidated Plan, Annual Action Plan, and the Consolidated Annual Performance and Evaluation Report (CAPER).

#### **Consolidated Plan Public Contact Information**

City of Riverside
Michelle Guzman, Project Manager
3900 Main Street 5th Riverside, CA 92522
951-826-5302
mguzman@riversideca.gov

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

#### 1. Introduction

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies (91.215(I))

The city continues to work in consultation and coordination with a wide range of public and private agencies, local jurisdictions, housing developers and providers, social service agencies, faith-based organizations and community residents in the development and implementation of strategies identified in the Action Plan. In particular, staff regularly attends regional planning meetings and works on a continual basis with the Riverside University Health System – Behavioral Health and Public Health, Riverside County Housing Authority, Riverside County Housing and Workforce Solutions, the Riverside-San Bernardino HOPWA Service Network, the Riverside County Continuum of Care, Riverside Homeless Task Force, Hulen Campus Providers Collaboration, housing partners' networks and many others to coordinate joint efforts relating to homeless issues, affordable housing needs and conditions, special need populations, and community development activities.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The County of Riverside Housing and Workforce Solutions is the Collaborative Applicant for the Continuum of Care (CoC) and has spearheaded the local effort to ensure compliance with HEARTH Act provisions. Therefore, there is continuous coordination between Riverside County, the City of Riverside, and the CoC as a whole, to address the needs of persons who are homeless or at risk of homelessness. This includes discharge planning, identifying needs and gaps in the community, and researching project models for permanent supportive housing and funding sources. The County works closely with Adults Protection Services to provide support for our homeless seniors.

The city receives two direct CoC Permanent Supportive Housing Program grants for 18 dedicated PSH units, which 8 units are dedicated to chronically homelessness individuals, 5 for disabled homeless individuals, and 3 for disabled homeless families. In FY 2022-2023, the city will receive an additional CoC grant to assist 10 homeless individuals with housing through the Rapid Re-Housing Program.

The city utilizes the CoC by Name List when referring homeless individuals to the City's rental assistance and permanent supportive housing programs.

The city continues to work with the Riverside County, CoC and VA Loma Linda to reach functioning zero with homeless veterans.

Annual Action Plan

6

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City is to receive \$268,894 of ESG Fiscal Year 2022-2023 grant funds and released a Notice of Funding Availability for these funds. The City of Riverside received two proposals totaling \$471,616.60 in ESG funding to support emergency shelter operations and case management, rapid rehousing, and administration. City staff is recommending funding all these activities at a funding level not to exceed \$268,894.

Rapid Re-Housing will fund rental assistance and security deposits to homeless individuals and families in the City of Riverside to locate housing units in Riverside County to provide a wider range of housing units for clients to select from. These recommendations were forwarded to the CoC for comments.

The City of Riverside will meet bi-annually with other ESG recipients in the County that include the Riverside County Housing and Workforce Solutions, and the City of Moreno Valley to review adopted ESG Policies and Procedures which were reviewed and adopted by the CoC.

In Fiscal Year 2022-2023, the ESG recipients will evaluate Fiscal Year 2021-2022 outcomes of projects and activities to ensure that funds are being directed to address the greatest needs and ensure that sub-recipients are entering client information in the Homeless Management Information System (HMIS) per the ESG and CoC Interim Rule (24 CFR 576 and 578). HMIS provides an opportunity to document homelessness and helps to ensure coordination between service providers while avoiding duplication of services and client data. The HMIS data system is managed by the Riverside County Housing and Workforce Solution

# 2. Describe Agencies, groups, organizations, and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

1	Agency/Group/Organization	HOUSING AUTHORITY OF RIVERSIDE COUNTY
	Agency/Group/Organization Type	РНА
	What section of the Plan was addressed by Consultation?	Public Housing Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Housing Authority of the County of Riverside (HACR) is a public agency chartered by the State of California to administer the development, rehabilitation or financing of affordable housing programs and was consulted for information on public housing matters and housing development initiatives. Department was contacted via email for input on the development of the plan.
2	Agency/Group/Organization	Riverside County Continuum of Care
	Agency/Group/Organization Type	Services-Homeless Services-Health
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	ESG consultation was conducted with the Riverside County Continuum of Care to discuss characteristics and data needs regarding the homeless needs through correspondences. The following agencies were consulted: ABC Recovery Center, Adult Protective Services, Alternative to Domestic Violence, Catholic Charities, City of Cathedral City, City of Hemet, City Net, Coachella Valley Rescue Mission, Community Connect, Community Mission of Hope, Congressmember Raul Ruiz's Office, Riverside University Health Systems - Behavioral Health - Whole Person Care - Medical Center, Department of Public Social Services, Foothill AIDS Project, Help for Future Leaders, Inc., His Daughter's House, Housing Authority of Riverside County, IEHP, Jefferson Wellness Center, Jewish Family Services of the Desert, Lighthouse Social Service Center, Lutheran Social Services, Martha's Village and Kitchen, Riverside County Office of Education, Office on Aging, County Workforce Development, Operation Safehouse, P.W. Enhancement, Path of Life Ministries, Riverside Sheriff, Springboard, Step Up on Second, U.S. Vets, Valley Restart Shelter, VA Loma Linda, and Whiteside Manor.
3	Agency/Group/Organization	City of Riverside Housing Authority
	Agency/Group/Organization Type	Services - Housing Services-Homeless Government/Local

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Riverside provided the County of Riverside Housing Authority the opportunity to provide input on the need for affordable housing development, barriers to affordable housing development and homeless services currently provided and barriers to the provision of homeless services.
4	Agency/Group/Organization	Homeless Services Division
	Agency/Group/Organization Type	Services-Homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The agency was consulted through correspondences where funding resources were identified to address the need for homeless programs and services and the development of affordable housing.
5	Agency/Group/Organization	Inland SoCal Housing Collective
	Agency/Group/Organization Type	Education and advocacy for homeless programs and service and improving housing outcomes for all residents
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

<u>Table 2</u> – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting  $\ensuremath{\text{N/A}}$ 

# Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Riverside County Housing, Homelessness Prevention & Workforce Solutions Department	The City's goals of addressing homelessness through rapid re-housing, emergency shelter, Outreach, and HMIS are overlapping goals. These services help strengthen the Continuum of Care Strategy
Ending Homelessness in Riverside County	Riverside County Department of Public Social Services and the Riverside County Executive Office	Focuses on prevention, collaboration and coordination, and rapid housing placement
City of Riverside of the Riverside Housing First	City of Riverside Office of Homeless Solutions	Implements the model among permanent supportive housing and rapid Re-housing programs and provides a roadmap for the development of Housing First units
General Plan - Housing Element	City of Riverside Community & Economic Development Department	The housing and demographic data were used to determine needs. Some goals proposed in the Housing Element can be funded through the Action Plan
The Analysis of Impediments to Fair Housing Choice	City of Riverside Community & Economic Development Department	The Analysis of Impediments to Fair Housing program provides a vital range of no-cost fair housing services to eligible clientele throughout the City that is victimized and affected by illegal housing practices. The value of this study is that it identifies and analyzes the most significant barriers affecting fair housing choices and outlines specific steps to address and overcome the effects of any impediments which were useful for the development of this Five-Year Consolidated Plan
Annual Plan	Housing Authority of the County of Riverside (HACR)	The Annual Plan is used to express the Public Housing Authority's quantifiable goals and objectives for the 5-Year period. The primary mission of the HACR is to provide affordable, decent, safe, and sanitary housing opportunities to low and moderate-income families including elderly and disabled persons while supporting programs to foster economic self-sufficiency

<u>Table 3</u> – Other local / regional / federal planning efforts

# Narrative (optional)

N/A

# 1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal setting

As required by the Department of Housing and Urban Development (HUD) Rules and Regulations, the City of Riverside complies with regulation 24 CFR 91.105, Citizen Participation Plan for local governments as outlined. The City has adopted a citizen's participation plan that sets forth the City's policies and procedures for citizen participation. The components of the Citizen Participation Plan discussed above have been designed with the explicit intention of accommodating and encouraging participation by low- and moderate-income residents, residents of low- and moderate-income neighborhoods, members of minority groups, persons with limited English skills, and persons with disabilities. In the development of the Annual Action Plan, the City made affirmative efforts to provide adequate information to interested agencies and Riverside residents concerning the CDBG process and availability of funds. During the months of October and November 2021, staff members of the Community & Economic Development Department conducted a public meeting in each of the seven City Council Wards (see Map I-3). The intended purpose of these meetings was to provide the residents with an overview of HUD programs, to obtain information on community needs and priorities that will be included as part of this Consolidated Plan, and to solicit community input regarding any current unmet need. The City Council Ward meetings were held at community and senior centers, public libraries and other venues within the community and involved the participation of City Council members, and area residents to gather statistical information, assess the City's housing and community development needs, and receive input on spending plans and priorities for the upcoming program year. The City also conducted extensive outreach to inform local agencies regarding the opportunity to apply for CDBG funds. Outreach included a public notice for availability for funding, a letter mailed to each interested agency, and an Application Workshop to assist those public service agencies with application preparation. Technical assistance was also provided to individuals and organizations throughout the application period. In September 2021, the City of Riverside mailed each resident and property owner a Riverside Community at Home Postcard, which provided an overview of the CDBG Program and invited them to attend the public meeting in their City Council Ward. In effort to reach low- and moderate-income residents and encourage citizen participation, over 120,438 CDBG postcards were distributed to all residents and business PO Box included 92501, 92502, 92503, 92504, 92505, 92506, 92507, and 92508. In addition, the notice was posted on the City's website. Persons unable to attend public meetings were invited to provide input and submit comments and suggestions to the City's Community & Economic Development Department. American Sign Language (ASL) and Bilingual interpretation services were made available at all public meetings.

Pursuant to the City of Riverside's Citizen Participation Plan, a notice was published in the local newspaper, The Press-Enterprise, on May 9, 2022, notifying the public of 30-day public review/comment period (May 9, 2022, through June 7, 2022) for the 2022/2023 Annual Action Plan and June 7, 2022, Public Hearing for the consideration of and adoption of the Plan. The notice included the review/comment period, locations where the document was available, and time/place/location of the scheduled public hearing. A Public Hearing was held on June 7, 2022,

adopting the 2022/2023 Annual Action Plan. \_\_\_\_\_Comments were received during the Public Hearing and are incorporated/summarized within Appendix 1: Program year 2022-2023: Citizen Participation Comments.

# **Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	City of Riverside Community at Home	-Minorities Non- English Speaking -Specify other language: Spanish -Persons with disabilities -non-targeted/broad community -Residents of Public and Assisted Housing -All City of Riverside residents	Based on postcard distribution of over 108,000 throughout the community. Each Ward meeting had an approximate attendance of 20-25 participants. Calls and emails were received and responded to for further information regarding the presentation.	No comments were received	Not applicable	City of Riverside Community At Home

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	-Minorities Non- English Speaking -Specify other language: Spanish -Persons with disabilities -non-targeted/broad community -Residents of Public and Assisted Housing -All City of Riverside residents	Each Ward meeting had an approximate attendance of 20-25 residents. Councilmembers from several wards attended individual meetings. Community residents provided input and comments regarding projects and services needed.	Comments can be found in Appendix 1 Citizen Participatio n Comments	All comments were accepted	N/A
3	Internet Outreach	-Minorities Non- English Speaking -Specify other language: Spanish -Persons with disabilities -non-targeted/broad community -Residents of Public and Assisted Housing -All City of Riverside residents	Each Ward meeting had an approximate attendance of 20-25 residents. Councilmembers from several wards attended individual meetings. Community residents provided input and comments regarding projects and services needed.	No comments were received	Not applicable	http://www.riversideca.g ov/cdbg/

<u>Table 4</u> – Citizen Participation Outreach

#### **Expected Resources**

# **AP-15 Expected Resources – 91.220(c)(1,2)**

#### Introduction

#### Community Development Block Grant (CDBG)

The Fiscal Year 2022-2023 CDBG allocation is \$2,905,922. Activities eligible for funding under the CDBG program include acquisition of real property, construction, rehabilitation or improvements to public facilities, housing-related services and activities, economic development, public services, and program planning and administration. Eligible activities are required to meet at least one of the three CDBG program National Objectives, which are: 1) to assist low- and moderate-income persons, 2) aid in the prevention or elimination of slum or blight, and 3) meet urgent community needs. The City of Riverside will expend its allocation of Program Year 2022-2023 CDBG funding for the following CDBG eligible activities: Public Facilities/Public Improvement Projects, Public Service Activities, Housing Projects, and Planning and Administration.

## Emergency Solutions Grant (ESG)

The City of Riverside will receive \$268,894 in ESG funding for Fiscal Year 2022-2023. Activities eligible for funding under the ESG program include support for emergency shelter operations and case management, outreach, rapid re-housing, and administration. The ESG program regulations require that the City match its ESG allocation dollar-for-dollar with other funding sources. The City's total allocation is listed below. Consequently, the City places this matching requirement upon the ESG sub-recipients. The table below summarizes the proposed use of ESG funds during the Fiscal Year 2022-2023 by general activity, funding amount, and percentage.

- ESG Administration (7.5% Max): \$20,167.05
- Riverside Year-Round Emergency Shelter operations and case management (60%): \$161,336.40
- Rapid Re-Housing Program: \$87,390.55

### Housing Opportunities for Persons with AIDS (HOPWA)

The Fiscal Year 2022-2023 HOPWA allocation is \$4,010,554. The City of Riverside has been designated by HUD as the Grantee jurisdiction administering the HOPWA funding designated for the Eligible Metropolitan Service Area (EMSA) encompassing Riverside and San Bernardino Counties. HOPWA funds may be used for housing projects, short-term rental assistance, mortgage payments, utility payments, counseling, clinic-based health care, home care, and program administration. The City of Riverside subcontracts with the Housing Authority of the County of Riverside (HACR) and Foothill AIDS Project to serve as Project Sponsors and facilitate HOPWA activities throughout the region. The City will disperse its allocation of HOPWA funds as follows:

•Housing Authority of the County of Riverside: \$1,819,309.44

Foothill AIDS Project: \$1,679,362.56
Program Administration: \$108,206

## HOME Investment Partnerships (HOME) Program

The Fiscal Year 2022-2023 HOME Program allocation is \$1,282,413. The fundamental purpose of the HOME Program is to preserve and increase the supply of decent, safe, and sanitary affordable rental and owner-occupied housing for low-income persons. The Program Year 2022-2023 HOME funding will be distributed as follows (per specific HUD program caps):

- Affordable Housing Program: \$1,154,171.70
  - (a) Acquisition and Rehabilitation of multi-family residential units
  - (b) Infill Residential Development
- Administration: \$128,241.30
- Anticipated Program Income: \$200,000
- (a) Funds may be used to fund the Affordable Housing Program and Tenant-Based Rental Assistance Program

**Anticipated Resources-** These numbers are based off the previous year allocations. They will be updated when HUD releases FY 2022/23 entitlement grant allocations, which are anticipated to be released in May 2022.

Program	Source of	Uses of Funds	Ехрес	ted Amoun	t Available Ye	ar 3	Expected Amount Available Remainder	Narrative Description
	Funds		Annual Allocation \$	Program Income \$	Prior Year Resources \$	Total \$	of ConPlan \$	
CDBG	Public- Federal	Activities to assist the low-to- moderate income population in the City of Riverside	\$2,905,922	\$0	\$3,198,814	\$6,104,736	\$5,811,844	The City received an allocation of \$2,905,922 for the 3rd year of the Consolidated Plan period, 2022-2023. The city expects a similar allocation each year for a further allocation of \$5,811,844 for the remaining 2 years of the Consolidated-Plan. In addition, the City was awarded an

								additional \$968,672 in CARES Act CDBG-CV and \$3,126,622 in CDBG-CV2 funds to address the COVID-19 pandemic.
HOME	Public- Federal	Administration Acquisition/ New construction of multifamily housing units  Acquisition rehabilitation of multifamily housing units  TBRA	\$1,282,413	\$200,000	\$1,196,252	\$2,678,665	\$2,564,826	The city received the following HOME allocations: 2020/21: \$1,211,509 2021/22: \$1,196,252 2022/23: \$1,282,413 HOME-ARP: \$4,335,583. The city expects a similar allocation each year for a further allocation of \$2,564,826 for the remaining 2 years of the Consolidated Plan.

HOPWA	Public- Federal	Administration and client services to support individuals with HIV/AIDS and their families	\$4,010,554	\$0	\$3,606,878	\$7,617,432	\$8,021,108	The City received an allocation of \$4,010,554 for the 3rd year of the Consolidated Plan period, 2022-2023. The city expects a similar allocation each year for a further allocation of \$8,021,108 for the remaining 2 years of the Consolidated-Plan. In addition, the City was awarded an additional \$479,139 in CARES Act CDBG-CV funds to address the COVID-19 pandemic.
-------	--------------------	---	-------------	-----	-------------	-------------	-------------	--

ESG	Public- Federal	Administration Emergency Shelter operations and case management Rapid Re-Housing Rental Assistance RA	\$268,894	\$0	\$0	\$268,894	\$537,788	The City received the following ESG allocations: 2020/21: \$280,915 2021/22: \$271,229 2022/23: \$268,894 The City expects a similar allocation each year for a further allocation of \$537,7888 for the remaining 2 years of the Consolidated Plan. In addition, the City was awarded an additional \$968,672 in CARES Act ESG-CV and \$3,126,622 in ESG-CV2 funds to address the COVID-19 pandemic.
-----	--------------------	---	-----------	-----	-----	-----------	-----------	---

<u>Table 5</u> - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state, and local funds), including a description of how matching requirements will be satisfied

City staff, in its funding applications, emphasizes to applicants the need to leverage federal, state, and local resources.

The HOME Program regulations, 24 CFR 92.218, require a 25% match. The City has an excessive HOME match of \$16,802,146.72 to cover the required HOME match.

ESG Program regulations, 24 CFR 576.201, require a dollar-for-dollar match. Funds set-aside for program administration and for Community Housing Development Organization (CHDO) technical assistance/capacity building is exempt from this matching requirement. The match must be met by the end of the Federal fiscal year in which the expenditure occurred. This requirement is not project-specific but rather program-wide.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

During the program year, the City anticipates entering into a HOME Agreement with one affordable housing developer on a State-owned site for the use of HOME program funds to develop 209 affordable housing senior and family units. This will bring the number of affordable housing units in the pipeline for development to 689.

#### Discussion

N/A

# **Annual Goals and Objectives**

# AP-20 Annual Goals and Objectives Goals Summary Information

Sort Order	Goal Name	Sta rt Yea r	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Community Services	202	2023	Non-Housing Community Development	CITYWIDE ALL COUNCIL WARDS	Community Services	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit: - Persons Assisted
2	Infrastructure	202	2023	Non-Housing Community Development	CITYWIDE ALL COUNCIL WARDS	Infrastructure	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: - Persons Assisted
3	Community Facilities	202	2023	Non-Housing Community Development	CITYWIDE ALL COUNCIL WARDS	Community Facilities	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: - Persons Assisted
4	Special Needs	202	2023	Non-Housing Community Development	CITYWIDE ALL COUNCIL WARDS	Special Needs Services Homelessness	HOPWA: \$3,870,184.61	HIV/AIDS Housing Operations: 1160 Household Housing Unit
5	Expand the Affordable Rental Housing Stock	202	2023	Affordable Housing	CITYWIDE ALL COUNCIL WARDS	Housing	HOME: \$1,154,171.70	Rental units constructed: 11 Household Housing Units
6	Homelessness SL - 1	202 2	2023	Homeless	CITYWIDE ALL COUNCIL	Special Needs Services	ESG: \$248,726.95	Tenant-based rental assistance/Rapid Rehousing: 6

		WARDS	Homelessness	Households Assisted Homeless
				Person Overnight Shelter:
				500 Persons Assisted

<u>Table 6</u> – Goals Summary

#### **Goal Descriptions**

	<b>Goal Name</b>	Community Services	
	Goal Description	Public service activities other than Low/Moderate Income Housing Benefit: Persons Assisted	
2	<b>Goal Name</b>	Infrastructure	
	Goal Description	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: Persons Assisted	
3	Goal Name	Community Facilities	
	Goal Description	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: Persons Assisted	
4	<b>Goal Name</b>	Special Needs	
	Goal Description	HIV/AIDS Housing Operations: 1,160 Household Housing Units	
5	<b>Goal Name</b>	Expand the Affordable Rental Housing Stock	
	Goal Description	Homeowner Housing Rehabilitated: 20 Household Housing Units Rental Units Constructed: 11	
6	<b>Goal Name</b>	Homelessness- SL - 1	
	Goal Description	Tenant-based rental assistance / Rapid Rehousing: 6 Households Assisted Homeless Person Overnight Shelter: 500 Persons Assisted	

#### **Projects**

# AP-35 Projects - 91.220(d)

### Introduction

HUD requires a consolidated planning process for CDBG, HOME, HOPWA and ESG programs. This process consolidates multiple grant application requirements into a single submission. The Five-Year Consolidated Plan outlines proposed strategies for the expenditures of CDBG, HOME, ESG and HOPWA for the purpose of providing a suitable living environment through safer, more livable neighborhoods and greater participation of lower-income residents throughout the City of Riverside. The Consolidated Plan also outlines how the expenditure of federal funds will increase housing opportunities; reinvestment in deteriorating neighborhoods; provide decent housing by preserving the existing affordable housing stock; increase the availability of affordable housing; reduce discriminatory barriers; increase the supply of supportive housing for those with special needs; prevent homelessness; and transition homeless persons and families into housing. Furthermore, the Action Plan identifies the strategies to expand economic opportunities through employment opportunities that pay self-sufficiency wages; homeownership opportunities; development activities that promote long-term community sustainability; and the empowerment of lower-income persons to achieve self-sufficiency.

In Program year 2022-2023, the City will address the above priorities by funding the following.

# **Projects**

#	Project Name		
1	Arlington Temporary		
2	Assistance League of Riverside		
3	Big Brother Big Sister of the Inland Empire		
4	City of Riverside – Office of Homeless Solution – Life Skills Classes		
5	City of Riverside – Office of Homeless Solution – RAW		
6	City of Riverside Parks, Recreation and Community Services – Adaptive Sports Programs for People		
	with Disabilities		
7	City of Riverside Parks, Recreation and Community Services – Nature Center-Science and nature-		
	based classes for youth participants in a family friendly setting		
8	City of Riverside Parks, Recreation and Community Services – Project BRIDGE		
9	City of Riverside Parks, Recreation and Community Services – Riverside Arts Academy Program		
10	City of Riverside Parks, Recreation and Community Services – Senior Meals		
11	City of Riverside Parks, Recreation and Community Services – Villegas Park Boxing		
12	City of Riverside Parks, Recreation and Community Services – Youth Sports/Classes/Activities		
	Program		
13	Fair Housing Council of Riverside County		
14	Girls on the Run Riverside County		
15	Inspire Life Skills		
16	Janet Goeske Foundation		
17	Junior League of Riverside		
18	Mercy House Living Centers		
19	Operation Safehouse – Emergency Shelter		
20	Operation Safehouse – Transitional Living		
21	Rebirth Homes		
22	Riverside Area Rape Crisis Center		
23	Transgender Health and Wellness Center		
24	Voices for Children		
25	City of Riverside Parks, Recreation and Community Services – Bordwell Park Centro De Niño's		
	HVAC Replacement, Playground Surfacing Roll Coating, Stratton HVAC Replacement		
26	City of Riverside Public Works – Hoover Street from Magnolia Avenue to End of Street, Orchard		
	Street from Hoover Street to End of Street		
27	Public Works - Philbin from Challen Avenue to Harold Street		
28	City of Riverside Public Works – Lessie Avenue from Bruce Avenue to Mia Avenue, Penny Dr. from		
	Jo Jo Wy. to Rutland Avenue, Jo Jo Wy. From Penny Dr. to Rutland Avenue		
29	City of Riverside Administration		
30	HOPWA 2022-2025 Foothill AIDS Project		
31	HOPWA 2022-2025 Riverside County Housing Authority		
32	HOPWA 2022-2023 City of Riverside Administration		
33	ESG Administration, HMIS, Shelter Programs, Rapid Re-Housing, Homeless Prevention & Street		
3.6	Outreach		
34	City of Riverside-HOME Administration		
35	Affordable Housing Project		

**Table 7** - Project Information

#### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

In this program year, the City will allocate its HOME program funding to support the need for Housing First (H1) units by utilizing two tools: the integration of H1 units into traditional affordable housing projects funded by the City with a 15% set-aside for all funded affordable unit, and the utilization of Rapid Re-Housing paired with additional wrap around services provided by City partners.

Second, the city will continue to work on its long-term development strategy revolving around the production of approximately 400 Housing First units disbursed throughout the City, with construction anticipated over the next 10 years (Housing first Plan can be found at www.riversideca.gov/h1plan). Obstacles involving affordable housing development revolve around costs and the availability of suitable development parcels. Rising development and rental costs in the Southern California housing market have made hard unit development, and TBRA subsidies incompatible with Housing First unit development, leading to a degraded unit production outcome.

The primary objective of the City's federal programs is to develop viable communities by providing decent, safe, and sanitary housing, and expanding economic opportunities principally for persons of low and moderate-income. The mission of meeting and addressing these community, social and economic development needs of low-income persons and their communities is of importance to the city. Unfortunately, there are barriers and challenges that hinder the development and implementation of important programs intended to serve those most in need.

One of the most important steps in addressing obstacles to community development is identification and evaluation of potential problems in the development process. In the City of Riverside, obstacles for federally funded activities include language and culture, location and geography, limited resources, and program restrictions and regulations. Currently the primary obstacle to meeting all the identified needs, including those identified as priorities is the general lack of funding resources available to public and private agencies that serve the needs of low- and moderate-income residents. As noted previously, the number of resources available to address social, community, and economic development goals pale in comparison to the recognized needs. To address this obstacle, the city strongly encourages sub-recipients to seek other resources, build new partnerships and collaborative, and to leverage additional funding whenever possible from local, State, Federal, and private sources. The City urges federally funded programs and services to be flexible, while at the same time to be as efficient and effective as possible to achieve expected performance outcomes.

The city developed its Five-Year Consolidated Plan in 2020. As part of the process for developing the Consolidated Plan, City staff conducted a survey that was distributed to the following locations seeking community input in establishing priority needs under the CDBG eligibility categories:

Resource Center for Non-Profit Management, City Website, City of Riverside Community Centers, City of Riverside Main Library, Virtual Community Ward Meetings (7), THE GROUP, Riverside Neighborhood Partnership, Riverside Homeless Care Network, and Faith Based Annual Small Business Summit, Fair Housing, City Hall Concierge Desk, and Community & Economic Development Department.

The results of that survey are as follows: Community Services, Infrastructure, Community Facilities, Neighborhood Services, Special Needs Services, Housing, Business and Jobs.

#### **AP-38 Project Summary**

# **Project Summary Information**

1	Project Name	Arlington Temporary
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	\$35,000
	Description	Continuum of Care Program will target homeless, disabled, and impoverished persons residing within the western areas of the City of Riverside and provide temporary assistance in the form of food, clothing, utility assistance, and referrals to medical/dental/mental health services
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	City of Riverside low moderate-income residents-approximately three thousand four hundred (3,400) unduplicated.
	Location Description	Arlington Temporary Assistance, Ward 7 & 1
	Planned Activities	Providing food visits, clothing, utility assistance, etc. to improve the client's quality of life and to help him/her become self-sufficient.
2	Project Name	Assistance League of Riverside
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	\$16,000
	Description	Snack Attack Program will target low moderate-income youth identified as homeless and/or extremely needy by Riverside Unified School District personnel, and provide nutritious food items for their consumption over the weekend
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	Low-income elementary school students at select schools in the City of Riverside. Approximately one thousand (850) will benefit
	Location Description	15 elementary schools, Safehouse and California School of the Deaf in the City of Riverside.
	Planned Activities	Provide nutritious snack bags to children for their consumption over the weekend.
3	Project Name	Big Brothers Big Sisters of the Inland Empire
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	\$11,000
	Description	Road to Success Program will provide at-risk youth residing within the City of Riverside with a peer role mentoring opportunity. Program participants will meet on a regular basis with their corresponding mentor, and work on improving the participant's grades, attendance, outlook on school, educational attainment, sense of future, & relationships
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 100 youth from the City of Riverside will benefit.
	<b>Location Description</b>	Citywide in the City of Riverside. Specifically,
		throughout the AUSD and RUSD.
	Planned Activities	BBBSIE Mentoring Program
4	Project Name	City of Riverside - Office of Homeless Solutions – Life Skills Classes
	Target Area	6/30/2023

	Goals Supported	Homelessness - DH - 2
	Needs Addressed	Homelessness
	Funding	CDBG: \$10,000
	Description	The office of Homeless Solution seeks to offer life skills classes to 50 individuals who have been housed through Tenant Based Rental Assistance (TBRA). Tasks include cleaning, cooking, home maintenance, emotional control, and conflict resolution. These are life skills necessary to reach housing stability. By increasing self-resilience and independence, this project will address the objectives of reducing rates of evictions and improving the length of housing tenures.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 50 homeless individuals will benefit from this program.
	Location Description	Citywide
	Planned Activities	
5	Project Name	City of Riverside - Office of Homeless Solutions – RAW
	Target Area	6/30/2023
	Goals Supported	Homelessness - DH - 2
	Needs Addressed	Homelessness
	Funding	CDBG: \$13,388.30
	Description	Riverside At Work (RAW) Program seeks to address homelessness by utilizing partnerships between City departments and key stakeholders to provide housing, employment, vocational training, and other critical services to the homeless population
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 5 homeless individuals will benefit from this program.

	Location Description	Citywide
	Planned Activities	Job training and placement for homeless individuals.
6	Project Name	City of Riverside Parks, Recreation and Community Services – Adaptive Sports for People with Disabilities
	Target Area	
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$20,000
	Description	Adaptive Sports for People with Disabilities
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 500 homeless individuals will benefit from this program.
	Location Description	Citywide
	Planned Activities	City of Riverside Parks, Recreation and Community Services – Adaptive Sports for People with Disabilities
7	Project Name	City of Riverside Parks, Recreation and Community Services – Nature Center-Science and nature-based classes for youth participants in a family friendly setting
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$15,000
	Description	Nature Center-Science and nature-based classes for youth participants in a family friendly setting
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 6000 homeless individuals will benefit from this program.
	Location Description	Citywide
	Planned Activities	
8	Project Name	City of Riverside Parks, Recreation and Community Services – Project BRIDGE
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$11,000
	Description	Project BRIDGE Program will provide comprehensive outreach services to at-risk youth (ages 13-22) including but not limited to mentoring, job readiness/placement, cultural diversity workshops and recreational activities
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately one hundred (100) at risk youth in the City of Riverside.
	Location Description	Cesar Chavez Community Center, City of Riverside.
	Planned Activities	Parks, Recreation, & Community Service (PRCS)-Salary for three non-benefited outreach workers.
9	Project Name	City of Riverside Parks, Recreation and Community Service – Riverside Arts Academy Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services

	Funding	\$13,000
	Description	Riverside Arts Academy Program will provide low moderate-income youth residing within the City of Riverside with introductory classes on music, dance, and visual arts
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately three hundred and fifty (2400) low to moderate-income youth in the City of Riverside.
	Location Description	Riverside School of the Arts Academy, Bobby Bonds Community Center, City of Riverside.
	Planned Activities	Parks, Recreation, & Community Service (PRCS)-Performing arts education program.
10	Project Name	City of Riverside Parks, Recreation and Community Services – Senior Meals
	Target Area	WARD 1 CDBG TARGET AREA - 02 WARD 7 CDBG TARGET AREA
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$12,000
	Description	Senior Meals Social Programming Program will provide nutritionally balance meals in a congregate setting for low moderate-income seniors residing within the City of Riverside
	Target Date	6/30/2023
	Estimate the number	Approximately two hundred (300) low
	and type of families that will benefit from the proposed activities	income seniors in the City of Riverside.
	Location Description	La Sierra Community Center and Dales Senior Center in the City of Riverside.

	Planned Activities	Parks, Recreation, & Community Service
		(PRCS)-Senior Brunch/Lunch Program to provide a meal in a social setting
		for
		low-income seniors.
11	Project Name	City of Riverside Parks, Recreation and Community Services – Villegas
		Park Boxing
	Target Area	Ward 4 & 6
	Goals Supported	Community Services
	Godis Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$14,000
	Description	The Boxing Program is designed to provide at risk youth the opportunity
	Description	to be actively involved in a program where they feel welcomed and learn
		new skills.
		new skins.
	Target Date	6/30/2023
	Estimate the number	Approximately one hundred and fifty (60) youth will benefit.
	and type of families	
	that will benefit from	
	the proposed activities	
	Landin Danistin	Would 4.9. C
	Location Description	Ward 4 & 6
	Planned Activities	
12	Project Name	City of Riverside Parks, Recreation and Community Services – Youth
		Sports/Classes/Activities Program
		CITALIES ALL COUNCIL MADES
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
		,
	Needs Addressed	Community Services
		CDD C 422 222
	Funding	CDBG: \$20,000

	Description	Youth Sports/Classes/Activities Program will provide funding to subsidize recreational activities/classes costs for low moderate-income youth residing within the City of Riverside. Activities will include, but are not limited to flag football, baseball, basketball, soccer, karate, cheerleading, dance, etc.
	Target Date	6/30/2023
	Estimate the number	Approximately two thousand (2,000) low to moderate-
	and type of families	income youth participating in activities in the City of Riverside.
	that will benefit from the proposed activities	
	Location Description	Citywide
	Planned Activities	Parks, Recreation, & Community Service
		(PRCS)-Scholarship program for low- and moderate-income youth
		participating in sports, cheer, day camp, swimming, etc. at a free or reduced fee.
		sports, cheer, day camp, swimming, etc. at a free of reduced fee.
13	Project Name	Fair Housing Council of Riverside County
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$89,500
	Description	Comprehensive Fair Housing Program will provide comprehensive fair housing services to residents of the City of Riverside, including but not limited to: anti-discrimination services, and landlord tenant conflict mediation
	Target Date	6/30/2023
	Estimate the number	Approximately 7,000 low to moderate-income
	and type of families	persons will be served.
	that will benefit from	
	the proposed activities	
	<b>Location Description</b>	Citywide

	Planned Activities	Anti-Discrimination-Provide housing counseling
		services for Landlord/Tenant and Anti-Discrimination complaints.
14	Project Name	Girls on the Run Riverside County
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	=l*	CDDC 40 000
	Funding	CDBG: \$9,000
	Description	
	Description	
	Target Date	6/30/2023
	Talget Date	0/30/2023
	Estimate the number	Approximately 60 low to moderate-income
		1 ''
	and type of families	persons will be served.
	that will benefit from	
	the proposed activities	
	Location Description	Citywide
	Planned Activities	
15	Project Name	Inspire Like Skills Training
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Taiget Alea	CITTWIDE ALE COUNCIL WANDS
	Goals Supported	Community Services
	Cours outported	
	Needs Addressed	Community Services
		,
	Funding	CDBG: \$17,000
	Description	Inspiring Hope Program will provide former foster youth and homeless
		youth residing within the City of Riverside with affordable housing
		services, mentoring, counseling, life skills training, and employment and
		health services
		inculari services
	Target Date	6/30/2023
	Estimate the number	Approximately eighteen (14-18) Former foster youth in the City of
	and type of families	Riverside.
	that will benefit from	
	the proposed activities	

Planned Activities Affordable housing and mentoring for former foster youth residing within the City of Riverside.  Project Name Janet Goeske Foundation  Target Area WARD 1 CDBG TARGET AREA - 03  Goals Supported Community Services  Needs Addressed Community Services  Funding CDBG: \$15,000  Description Seniors Programs & Services Program will provide comprehensive senior services, including but not limited to, educational nutrition program, exercise programs, and annual health fair, for the low moderate-income elderly residing within the City of Riverside  Target Date 6/30/2023  Estimate the number and type of families that will benefit from the proposed activities  Location Description Janet Goeske Senior Center  Planned Activities Nutrition fitness program, interpreter services,
foster youth residing within the City of Riverside.  Project Name Janet Goeske Foundation  Target Area WARD 1 CDBG TARGET AREA - 03  Goals Supported Community Services  Needs Addressed Community Services  Funding CDBG: \$15,000  Description Seniors Programs & Services Program will provide comprehensive senior services, including but not limited to, educational nutrition program, exercise programs, and annual health fair, for the low moderate-income elderly residing within the City of Riverside  Target Date 6/30/2023  Estimate the number and type of families that will benefit from the proposed activities Location Description Janet Goeske Senior Center
Target Area  WARD 1 CDBG TARGET AREA - 03  Goals Supported  Community Services  Needs Addressed  CDBG: \$15,000  Description  Seniors Programs & Services Program will provide comprehensive senior services, including but not limited to, educational nutrition program, exercise programs, and annual health fair, for the low moderate-income elderly residing within the City of Riverside  Target Date  6/30/2023  Estimate the number and type of families that will benefit from the proposed activities  Location Description  Janet Goeske Senior Center
Goals Supported Community Services  Needs Addressed Community Services  Funding CDBG: \$15,000  Description Seniors Programs & Services Program will provide comprehensive senior services, including but not limited to, educational nutrition program, exercise programs, and annual health fair, for the low moderate-income elderly residing within the City of Riverside  Target Date 6/30/2023  Estimate the number and type of families that will benefit from the proposed activities  Location Description Janet Goeske Senior Center
Needs Addressed  Community Services  Funding  CDBG: \$15,000  Seniors Programs & Services Program will provide comprehensive senior services, including but not limited to, educational nutrition program, exercise programs, and annual health fair, for the low moderate-income elderly residing within the City of Riverside  Target Date  6/30/2023  Estimate the number and type of families that will benefit from the proposed activities  Location Description  Janet Goeske Senior Center
Funding  CDBG: \$15,000  Seniors Programs & Services Program will provide comprehensive senior services, including but not limited to, educational nutrition program, exercise programs, and annual health fair, for the low moderate-income elderly residing within the City of Riverside  Target Date  6/30/2023  Estimate the number and type of families that will benefit from the proposed activities  Location Description  Janet Goeske Senior Center
Description  Seniors Programs & Services Program will provide comprehensive senior services, including but not limited to, educational nutrition program, exercise programs, and annual health fair, for the low moderate-income elderly residing within the City of Riverside  Target Date  6/30/2023  Estimate the number and type of families that will benefit from the proposed activities  Location Description  Janet Goeske Senior Center
services, including but not limited to, educational nutrition program, exercise programs, and annual health fair, for the low moderate-income elderly residing within the City of Riverside  Target Date  6/30/2023  Estimate the number and type of families that will benefit from the proposed activities  Location Description  services, including but not limited to, educational nutrition program, exercise programs, and annual health fair, for the low moderate-income elderly residing within the City of Riverside  Approximately one thousand two hundred and fifty (600) seniors ages 62 and older in the City of Riverside.  Location Description  Janet Goeske Senior Center
exercise programs, and annual health fair, for the low moderate-income elderly residing within the City of Riverside  Target Date  6/30/2023  Estimate the number Approximately one thousand two hundred and fifty (600) seniors ages 62 and type of families that will benefit from the proposed activities  Location Description  Janet Goeske Senior Center
Target Date  6/30/2023  Estimate the number and type of families that will benefit from the proposed activities  Approximately one thousand two hundred and fifty (600) seniors ages 62 and older in the City of Riverside.  Location Description  Janet Goeske Senior Center
Target Date  6/30/2023  Estimate the number Approximately one thousand two hundred and fifty (600) seniors ages 62 and type of families that will benefit from the proposed activities  Location Description  6/30/2023  Approximately one thousand two hundred and fifty (600) seniors ages 62 and older in the City of Riverside.  Location Description  Janet Goeske Senior Center
Estimate the number and type of families that will benefit from the proposed activities  Location Description  Approximately one thousand two hundred and fifty (600) seniors ages 62 and older in the City of Riverside.  Location Description  Janet Goeske Senior Center
and type of families that will benefit from the proposed activities  Location Description  Janet Goeske Senior Center
that will benefit from the proposed activities  Location Description  Janet Goeske Senior Center
the proposed activities  Location Description Janet Goeske Senior Center
Location Description Janet Goeske Senior Center
Planned Activities Nutrition fitness program, interpreter services,
and senior advisor for the 62+ population.
17 Project Name Junior League of Riverside
Target Area CITYWIDE ALL COUNCIL WARDS
Goals Supported Community Services
Needs Addressed Community Services
Funding CDBG: \$15,000
<b>Description</b> Diaper Bank of the Inland Empire will provide low-income families with
no cost diapers and wipes on a monthly basis through direct distribution
and community partnership.
<b>Target Date</b> 6/30/2023

	Estimate the number	Approximately 500 low to moderate-income
	and type of families	persons will be served.
	that will benefit from	
	the proposed activities	
	the proposed activities	
	<b>Location Description</b>	Citywide
	Planned Activities	
18	Project Name	Mercy House Living Centers
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$10,000
	Description	Home Front at Camp Anza Program will provide supportive services to
		low moderate-income persons residing within the Camp Anza site.
		Services will focus on helping participants maintain sable housing, and
		will include but are not limited to: Assistance in obtaining VA benefits,
		connections to resources, employment search, budgeting, and money
		management, etc.
	Toward Date	C /20 /2022
	Target Date	6/30/2023
	Estimate the number	Approximately sixty (90) low-moderate individuals.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Camp Anza, Riverside CA; Ward 6
	Planned Activities	Permanent supportive housing for low-income
		families/individuals
		Tarrinics/ marviduals
19	Project Name	Operation SafeHouse – Emergency Shelter
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services

Funding CDBG: \$15,500		CDBG: \$15,500	
	Description	Emergency Shelter Program will provide emergency shelter, intervention, and outreach services to run away, homeless, and other youth in crisis residing within the City of Riverside	
	Target Date	6/30/2023	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately forty (20) low to moderate-income youth in the City of Riverside.	
	Location Description	9685 Hayes Street, Riverside CA; Ward 5	
	Planned Activities	24-hour emergency shelter for at risk youth.	
20 Project Name Operation SafeHouse – Transitional Living		Operation SafeHouse – Transitional Living	
	Target Area	CITYWIDE ALL COUNCIL WARDS	
	Goals Supported	Community Services	
	Needs Addressed	Community Services	
	Funding	CDBG: \$15,500	
	Description	Transitional Living Program (TLP) will provide emergency shelter, intervention, and outreach services to run away, homeless, & other youth in crisis residing within the City of Riverside. The focus of TLP is targeted to serve older homeless youth (ages 18-22) leaving the foster care system	
	Target Date	6/30/2023	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately twenty (15) youth in the City of Riverside over an 18-month period.	
	Location Description	4509 & 4539 Main Street, Riverside CA; Ward 1	
	Planned Activities	Transitional Living Program for 24 months for homeless youth.	
21	Project Name	Rebirth Homes	

Target Area CITYWID		CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$10,000
	Description	Victim to Survivor Job Creation The Victim to Survivor Program provides long-term rehabilitation services including 1. Housing 2. Healthcare 3. Counseling 4. Life-Skill Training to homeless victims of human trafficking in the City of Riverside
	Target Date	6/30/2023
Estimate the number and type of families that will benefit from the proposed activities  Location Description  Approximately 2 moderate low-income individuals will be moderate low-income individuals will be moderate low-income individuals will be considered.  Citywide		Approximately 2 moderate low-income individuals will be served.
		Citywide
	Planned Activities	Long-term rehabilitation services to homeless victims of human trafficking
22 Project Name Riverside Area Rape Crisis Center		Riverside Area Rape Crisis Center
Target Area CITYWIDE ALL COUN		CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$18,000
	Description	Riverside Area Rape Crisis Center Program will provide immediate and aftercare services to victims of sexual assault and their families
Target Date 6/30/2023  Estimate the number Survivors of sexual assault and their families,		6/30/2023
		Survivors of sexual assault and their families,
	and type of families	approximately one hundred (100) persons.
that will benefit from		
	the proposed activities	
	Location Description	Citywide

	Planned Activities	
23	Project Name	Transgender Health and Wellness Center
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$20,000
	Description	Transgender Navigation Program will provide assistance with helping clients access health and mental health care, housing, employment, and other community resources.
	Target Date	6/30/2023
Estimate the number and type of families that will benefit from the proposed activities		Approximately 36 moderate low-income individuals will be served.
	Location Description	Citywide
Planned Activities		
24	Project Name	Voices for Children
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$11,000
	Description	Court Appointed Special Advocate (CASA) Program will provide low moderate youth (foster children) residing within the City of Riverside with a volunteer CASA (Court Appointed Special Advocate) which will provide advocacy services
	Target Date	6/30/2023

	Γ	T
		Foster children in the city of Riverside-approximately
	and type of families	five (5) foster children during the full year.
	that will benefit from	
	the proposed activities	
<b>Location Description</b> Citywide		Citywide
	Planned Activities	Court Appointed Special Advocate Program
		(CASA)-Volunteers to speak up for the best interest of children in court
		and in the community.
		,
25	Project Name	City of Riverside Parks, Recreation and Community Services – Bordwell
	-	Park Centro De Niño's HVAC Replacement, Playground Surfacing Roll
		Coating, Stratton HVAC Replacement
		Seattle, of the tropic of the
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CIP: \$160,000
	runung	CIF. \$100,000
	Description	Bordwell Park Centro De Niño's HVAC Replacement, Playground
		Surfacing Roll Coating, Stratton HVAC Replacement
		our rueing non country, on account who reprocesses
	Target Date	6/30/2023
	Estimate the number	
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Ward 2
	Planned Activities	
	a.mea Activities	
26	Project Name	City of Riverside Public Works – Hoover Street from Magnolia Avenue to
		End of Street, Orchard Street from Hoover Street to End of Street
	Target Area	Ward 3
	0.1.0	
	Goals Supported	
1		

	Needs Addressed		
<b>Funding</b> CIP: \$923,849		CIP: \$923,849	
	Description	Hoover Street from Magnolia Avenue to End of Street, Orchard Street from Hoover Street to End of Street	
	Target Date	6/30/2023	
	Estimate the number and type of families that will benefit from the proposed activities		
	Location Description		
	Planned Activities		
27	Project Name	City of Riverside Public Works - Philbin from Challen Avenue to Harold Street	
	Target Area	Ward 6	
	Goals Supported		
	Needs Addressed		
	Funding	\$280,000	
	Description	Street improvements to Philbin from Challen Avenue to Harold Street	
	Target Date	06/30/23	
	Estimate the number and type of families that will benefit from the proposed activities		
	Location Description	Ward 6	
	Planned Activities		
28	Project Name	City of Riverside Public Works – Lessie Avenue from Bruce Avenue to Mia Avenue, Penny Dr. from Jo Jo Wy. to Rutland Avenue, Jo Jo Wy. From Penny Dr. to Rutland Avenue	
	Target Area	Ward 7	
	I	I .	

	Goals Supported		
Needs Addressed			
	Funding	CIP: \$525,000	
	Description	Lessie Avenue from Bruce Avenue to Mia Avenue, Penny Dr. from Jo Jo Wy. to Rutland Avenue, Jo Jo Wy. From Penny Dr. to Rutland Avenue	
	Target Date	6/30/2023	
	Estimate the number and type of families that will benefit from the proposed activities		
	Location Description	Ward 7	
	Planned Activities		
29	Project Name	City of Riverside CDBG Administration	
	Target Area	CITYWIDE ALL COUNCIL WARDS	
	Goals Supported	Community Services Infrastructure Community Facilities Special Needs Homelessness- SL - 1 Expand the Affordable Rental Housing Stock	
	Needs Addressed	Housing Special Needs Services/Homelessness Community Services Community Facilities Business and Jobs Infrastructure Neighborhood Services	
	Funding	CDBG: \$581,584.40	
	Description	2022-2023 CDBG City of Riverside Administration	
	Target Date	06/30/23	

	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City of Riverside
	Planned Activities	Administration of the 2022-2023 City of Riverside CDBG Program
30	Project Name	HOPWA 2022-2025 Foothill AIDS Project
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Special Needs
	Needs Addressed	Special Needs Services/Homelessness
	Funding	HOPWA: \$
	Description	Housing Opportunities for Persons with AIDS program services provided by Foothill AIDS Project.
	Target Date	06/30/23
	Estimate the number and type of families that will benefit from the proposed activities	HIV/AIDS patients and their families approximately 401.
	Location Description	Riverside and San Bernardino County.
	Planned Activities	Housing Opportunities for Persons with AIDS program services provided by Foothill AIDS Project.
31	Project Name	HOPWA 2022-2025 Riverside County Housing Authority
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Special Needs
	Needs Addressed	Special Needs/Homelessness
	Funding	HOPWA: \$
	Description	Housing Opportunities for Persons with AIDS by the Housing Authority of the County of Riverside.

	Target Date	06/30/22
	Estimate the number and type of families that will benefit from the proposed activities	HIV/AIDS patients and their families approximately 578
	Location Description	Riverside and San Bernardino Counties.
	Planned Activities	Housing Opportunities for Persons with AIDS by the Housing Authority of the County of Riverside.
32	Project Name	City of Riverside HOPWA Administration
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services Special Needs Homelessness- SL - 1
	Needs Addressed	Special Needs Services/Homelessness Neighborhood Services
	Funding	HOPWA: \$
	Description	Administration of the HOPWA Program for the City of Riverside.
	Target Date	06/30/23
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Administration of HOPWA Services for the City of Riverside
33	Project Name	ESG Administration, Rapid Re-Housing and Shelter
	Target Area	Shelter – Ward 1 Rapid Re-Housing – Countywide
	Goals Supported	Special Needs
	Needs Addressed	Special Needs/ Homelessness

	Funding	ESG: \$268,894
Description		Emergency Shelter, Rapid Re-Housing and Administration
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from	506
	the proposed activities	
	Location Description	City of Riverside, RRH expanded Countywide
	Planned Activities	ESG Administration, Emergency Shelter and Rapid Re-Housing
34	Project Name	HOME Administration
	Target Area	Citywide, All Council Wards
	Goals Supported	Special Needs Homelessness- SL - 1 Expand the Affordable Rental Housing Stock
	Needs Addressed	Housing Special Needs Services/Homelessness
	Funding	HOME: \$128,241.30
	Description	HOME Program Administration
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City of Riverside
	Planned Activities	HOME Program Administration
35	Project Name	Affordable Housing Project
	Target Area	Citywide, All Council Wards
	Goals Supported	Expand the Affordable Rental Housing Stock
	Needs Addressed	Housing

Funding	HOME: \$1,154,171.70
Description	Construction funds for the development of 11 affordable units.
Target Date	6/30/2023
Estimate the number and type of families that will benefit from the proposed activities	11
Location Description	City of Riverside
Planned Activities	Development of new affordable housing units.

#### AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

### **Geographic Distribution**

Target Area	Percentage of Funds
WARD 2 CDBG TARGET AREA - 01	8
WARD 1 CDBG TARGET AREA - 02	5
WARD 1 CDBG TARGET AREA - 03	0
WARD 2 CDBG TARGET AREA - 04	0
CITYWIDE ALL COUNCIL WARDS	19
WARD 6 CDBG TARGET AREA	12
WARD 5 CDBG TARGET AREA	23
WARD 7 CDBG TARGET AREA	0
WARD 4 CDBG TARGET AREAS	13
WARD 3 CDBG TARGET AREA	20

**Table 8 - Geographic Distribution** 

#### Rationale for the priorities for allocating investments geographically

The City's HOME Investment Partnerships Program Tenant-Based Rental Assistance Program and ESG Rapid Re-Housing Programs have been expanded countywide to support the Riverside County Continuum of Care's and City's goal of ending homelessness.

#### Discussion

For an activity or project to be eligible for funding, it must qualify as meeting one of the three national objectives of the program:

- 1) Principally benefit (at least 51%) low and moderate-income persons.
- 2) Aid in the prevention of slums or blight; or
- 3) Meet community development needs having a particular urgency.

Priorities that guide the allocation of CPD funds are derived from the following goals:

- To provide decent housing:
- To provide a suitable living environment; and
- To expand economic opportunities

In addition to national objectives and performance measurements, the city must weigh and balance the input from different groups and assign funding priorities that best bridge the gaps in the City's service delivery system. The city received input through outreach efforts helping to prioritize funding for community facilities, community services, homeless facilities and services, economic development, and public improvements. In summary, projects are reviewed, and funding allocations are made based upon the above criteria, including the projects 'ability to reach and serve the areas and persons with the greatest need.

The City's approved Housing First Strategy (found at www.riversideca.gov/h1plan) allocates the production of over 400 permanent supportive housing units over the City's seven political Wards to ensure that there is no overconcentration of housing in any one area. Further, the city scores all prospective projects higher that exist in a "service rich" environment as defined by the State's 9% Tax Credit Allocation Program.

## Affordable Housing

## AP-55 Affordable Housing - 91.220(g)

#### Introduction

One Year Goals for the Number of Households to be Supported	
Homeless	6
Non-Homeless	0
Special-Needs	0
Total	6

Table 5 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	6
The Production of New Units	11
Rehab of Existing Units	2
Acquisition of Existing Units	0
Total	19

<u>Table 6</u> - One Year Goals for Affordable Housing by Support Type

#### Discussion

Lower-income households continue to pay a higher percentage of their income for housing, compared to other income groups, particularly in a housing market were market production runs behind need and affordable production is scarce in relation to an expanding pool of eligible clients. According to the National Low Income Housing Coalition (NLHIC), every major metropolitan area in the U.S. has a shortage of affordable and available rental homes for extremely low-income renters. Of the 50 largest metropolitan areas, extremely low-income renters face the most severe shortages in Riverside-San Bernardino-Ontario, where there are 13 affordable and available rental homes for every 100 extremely low-income renter households. Based on the NLIHC data on rental units and renters in the US matched by affordability and income levels, there is a great need to expand affordable rental housing stock for extremely low- and very low-income households, as well as special needs households including the homeless, elderly, large families, HIV/AIDS, and their families. In conjunction with the City's Housing First Plan, the city is targeting unit production that benefits residents earning 50% of Riverside AMI and below, an effort to target very low-income persons and families.

To help provide decent and affordable housing, improve the social and economic status for extremely low-, very low-, low-, and moderate-income households, and to prevent homelessness in the City of Riverside, the following priorities have been established:

#### 1. Expand the affordable rental housing stock for low-income and special needs households.

Based on cost burdened household data from Comprehensive Housing Affordability Strategy (CHAS) and coupled with National Low Income Housing Coalition (NLIHC) projections, there is a great need to expand affordable rental housing stock for low-income households, as well as special needs households including the homeless, elderly, large families, HIV/AIDS, and their families.

In conjunction with the City's Housing First Plan, the city is now targeting unit production that benefits residents earning 60% of Riverside AMI and below, in effort to target very low-income persons and families.

## 2. Provide homeownership opportunities for first-time homebuyers and for the low- and moderate-income community.

Homeownership may provide many social and financial benefits to families, children, and communities. There is considerable evidence that homeownership experiences result in greater social stability, education completion, civic participation, and improved quality of life.

## 3. Improve the conditions of substandard housing and substandard existing owner-occupied housing for the low-income community.

As the City's housing inventory ages, maintenance and repairs become more critical. If homes fall into disrepair, residents may be subject to unsafe and unhealthful living conditions. A decrease in the supply of housing is possible unless new units are constructed at a rate that exceeds the rate of deterioration of existing units. Maintaining older homes and ensuring that durable construction materials are used for new housing is important in maintaining the supply of housing.

### **AP-60 Public Housing – 91.220(h)**

#### Introduction

#### Actions planned during the next year to address the needs to public housing

The City of Riverside does not own or manage any public housing.

The Housing Authority of the County of Riverside administers and manages several programs to address the housing needs of residents throughout the County. The annual estimated operating budget of \$101 million is allocated to fund Housing Authority projects and programs.

The Public Housing Program, now Rental Assistance Demonstration Program, provides decent, safe, and sanitary housing to low and moderate-income families, seniors, and persons with disabilities. These multi-family developments were constructed or purchased with funding provided by HUD. The property units are operated and maintained by the Housing Authority with funding subsidies from HUD.

# Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Housing Authority operates on the premise that affordable housing is not the end goal for a family but a steppingstone to reach full sufficiency in market rate housing. The ultimate goal is for the agency's families to successfully graduate to homeownership. To actively engage residents in this goal the agency has taken the following actions:

- 1. Regular engagement of residents via onsite managers and through specialized self-sufficiency coordinators funded through HUD's Resident Opportunity and Self-Sufficiency (ROSS) program and Family Self-Sufficiency Program.
- 2. Providing outreach and information to all residents on community homeownership initiatives and credit counseling agencies.
- 3. Working collaboratively with our local Habitat for Humanity to provide public housing residents with targeted homeownership opportunities.

## If the PHA is designated as troubled, describe the way financial assistance will be provided or other assistance

The Housing Authority of the County of Riverside has been rated as a HUD High Performer for the past 18 years for the Section 8 (Voucher) Program, and until October 1, 2016, either a HUD High Performer or a Standard Performer for the Public Housing Program.

#### Discussion

The City and County of Riverside are forming partnerships to share resources where possible and to further leverage funds and increase the supply of affordable housing opportunities through Section 8 Project Based Vouchers and No Place Like Home.

#### AP-65 Homeless and Other Special Needs Activities – 91.220(i)

### Introduction (PIT NUMBERS FOR 2022 will be released in mid-May)

The City (the City), as with other jurisdictions across the country that receive federal funds for homeless assistance, is required to conduct a Point-In-Time Count (PIT) of homeless persons each year. The 2022 PIT count was conducted on February 23, 2022; the results of this count have been published. The PIT Count for the City of Riverside is \_\_\_\_\_ which is a \_\_\_\_\_\_% increase/decrease from the previous year and represents \_\_\_\_\_\_% of the County's homeless population.

The U.S. Department of Housing and Urban Development (HUD) charges communities that receive funds under the Homeless Continuum of Care (CoC) Program of the Homeless Emergency Assistance and Rapid Transition to Housing Act (HEARTH) with specific responsibilities. The Riverside County Housing, Homeless Prevention and Workforce Development is the leading agency for the Riverside County CoC. In January March 2022, the County Continuum of Care (CoC) received notification from HUD of its 2021 Continuum of Care Program award in the amount of \$13,763,437. The award provides funding to twenty-two (22) projects including: Permanent Supportive Housing, Rapid Rehousing, Homeless Management Information System (HMIS) and a CoC Planning grant.

The Riverside County CoC Governance Board continues to meet to identify gaps in homeless services, establish funding priorities, and to pursue an overall systematic approach to address homelessness. These are public meetings in which the community of providers and stakeholders are welcome to attend and provide comment. The City's Housing Authority Manager is a member of the CoC and is the Coordinated Entry Systems Committee chair. Through regular attendance and participation in the Riverside County CoC meetings, the City consults with the Riverside County CoC to develop cooperative plans and strategies to leverage resources to provide emergency shelter and rapid re-housing services, and is informed of changes in local goals, objectives, and performance measures.

### Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

In FY 2022-2023, the City of Riverside will complete 23 bridge housing beds. The city will also be partnering with the County of Riverside and adjacent cities to address homelessness in the Santa Ana River bottom. The city will continue to provide Rapid Re-Housing rental assistance to homeless individuals from the City of Riverside on the Coordinated Entry System by Name List. The city will have three homeless outreach teams engaging homeless individuals throughout the city and connecting them to shelters and other referral programs. The city will also be evaluating increasing shelter beds by evaluating costs of acquiring and rehabilitating and existing building and releasing a Request for Proposals for an alternative emergency housing product.

## Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The Riverside Homeless Outreach team will engage approximately 250 homeless individuals to assess their needs and connect them to shelter and then housing and supportive services. The Tenant Based-Rental Assistance and Rapid Re-Housing Programs will provide rental assistance and security deposits. The Riverside County CoC has established a coordinated assessment tool which prioritizes housing for those who are considered the most vulnerable such as veterans and the chronically homeless. The CoC implements a targeted street-to-home outreach program/campaign that covers 100% of its area and takes a housing first approach for chronically homeless households and others with a disabling condition. Non-disabled persons are referred to emergency shelter and are linked to a housing intervention as quickly as possible. The CoC has a coordinated entry system (CES) to ensure appropriate

intervention through program admissions that will be marketed to community groups and outreach providers who coordinate outreach efforts with staff trained to guide households through the process regardless of age, gender, ethnicity, disability, etc. The CES helps people move through the system faster, reduce new entries into homelessness, and improving data collection and quality and providing accurate information on what kind of assistance is needed.

The CoC has two outreach teams that cover most county areas. The City of Riverside Street Outreach program conducts daily mobile outreach and provides client services focused on the chronically homeless populations living on the streets to connect them with supportive services and achieve housing stability. The Riverside University Health Systems — Behavioral Health has a Veterans Street Outreach team that perform initial field assessments, in depth assessments, referrals to all contacts, linkage to various community organizations, assistance with entitlement questions and problems, linkage to mental health providers for assessment and services if appropriate, and emergency shelter by partnering with community agencies as well as facilitating referrals and other linkages to services. The City of Riverside has recognized the need to strengthen our partnership with the Riverside Unified Health Systems — Behavioral Health. As a result, the Community Outreach Team was formed, which consists of a City of Riverside Police Officer and a Behavioral Health Clinician to assist with offering mental health services to the homeless population. The Community Outreach Team patrols the City of Riverside daily to engage homeless mentally ill individuals and respond to community concerns. They will work directly with CoC PSH providers to connect chronically homeless individuals and families to permanent supportive housing through CES.

#### Addressing the emergency shelter and transitional housing needs of homeless persons

To date, there are 226 emergency shelter beds in the City of Riverside. Shelter beds are used as bridge housing for RRH and SHP programs. Rapid Re-Housing (RRH) is used to cover the costs of housing while providing case management and support services; providing a period of stability to enable homeless people to transition successfully to and maintain permanent housing within 24 months of program entry.

During the reporting period, the city anticipates assisting 50 homeless individuals with transitioning from a shelter or bridge housing to permanent housing utilizing state and federal resources. To achieve its goal of ending homelessness, the CoC encourages communities to transform transitional housing programs to permanent supportive housing or rapid re-housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The CoC has taken the following steps to reduce length of time homeless (LOTH):

- 1. Adopted and implemented a CoC wide Housing First approach; and
- 2. Adopted and implemented a CoC wide Rapid Re-housing approach. CoC has recently increased the number of public/private partners to help implement these approaches.

#### The CoC has also:

- 1. Begun revising intake processes to ensure homeless households are given the appropriate intervention at the time they are admitted to the program to help reduce their stay.
- 2. Adjusted case management procedures to train CoC and ESG case managers to move away from a housing-ready approach to an evidence-based home-based case management approach.
- 3. Improved data collection through HMIS by training participants to enter related data correctly and timely; and
- 4. Generated monthly reports for outcome measurement.

The CoC will target non-HUD funded projects to reduce their LOTH such as those who receive Emergency Food and Shelter (EFSP), CDBG, and HOME funding.

The City has sixteen (16) supportive housing units, of which eight (8) units are reserved for chronically homelessness and eight (8) units for disabled homeless individuals and families. In relation to these units, the city has one full-time case manager who provides supportive services, addresses barriers to clients sustaining their housing and helps them achieve self-sufficiency.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The County of Riverside CoC Discharge Policy is mandated by the state and followed by the CoC. The CoC is in the process of reconvening the Discharge Planning Committee to update the CoC Discharge Policy. The Discharge Planning Committee is responsible for implementing policies and protocols as well as coordinating with various organizations to ensure that persons being discharged from a publicly funded institution or system of care are not discharged immediately into homelessness. The goals are to identify discharge needs including housing and supportive services and links the individual with community resources that will include mental health services, substance abuse support, and housing. Representing health care, the Discharge Planning Committee facilitates communication regarding the discharge planning needs of homeless persons from acute care hospitals. Representing mental health, the County of Riverside's Riverside University Health Systems -Behavioral Health collaborates with the Department of Public Social Services and the CoC in the coordination and implementation of discharge planning for homeless individuals disabled by a serious mental health and/or substance abuse disorder(s). Foster Care and Extended Foster Care programs help transition dependent youth who are emancipating from foster care to independent living. Representing Corrections - The Department of Public Social Services and the Riverside Sheriff's and Probation Departments support the Continuum of Care's mission of working towards reintegrating persons leaving correctional facilities to community-based living and selfsufficiency.

Individuals discharged from the hospital and those discharged from correctional facilities are connected to the emergency shelter to assist with shelter, health care, housing, employment, and educational needs.

The County in partnership have recently created a HOME program that provides the opportunity for Annual Action Plan 53

homeless individuals to obtain housing and supportive services in exchange for doing prison time.

#### Discussion

In addition to the strategies described above, the city is carrying out the following activities to help the city move towards its goal of ending homelessness.

- Finalize the creation of 23 bridge housing units for homeless individuals
- Working with government, nonprofit, and business partners to allocate additional resources for efforts to end and prevent homelessness.
- Working with the County of Riverside to allocate Section 8 project-based tenant-based vouchers and NO Place Like Home towards the development of permanent supportive housing units.

## AP-70 HOPWA Goals-91.220 (I)(3)

One-year goals for the number of households to be provided housing with HOPWA for:		
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	99	
Tenant-based rental assistance	50	
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	47	
Units provided in transitional short-term housing facilities developed, leased, or operated with		
HOPWA funds	0	
Total	196	

### AP-75 Barriers to affordable housing - 91.220(j)

#### Introduction:

There are several barriers to affordable housing that are continuing to contribute towards the shortage of affordable housing. In the private sector, the demand for affordable housing is larger than the supply, and as per basic economic principles, this is driving housing prices up. There are many more jobs being added to the area than there are housing units being added, further increasing the imbalance between supply and demand.

Funding that had previously been offered through state-funded redevelopment agencies is no longer available since those agencies have been dissolved. All these factors are the reasons why there is a lack of funding for affordable housing in the city.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In the 2022-2023 year, the City will exploring the following policies to lessen the impacts of regulatory, land use, and costs for affordable housing production:

- 1. Develop an Accessory Dwelling Unit (ADU) program that includes standard plans, streamlined processing and educational materials to facilitate ADU development.
- 2. Prepare a Zoning Code update to streamline the entitlement process and simplify development standards for new housing development.
- 3. Prepare an Adaptive Reuse Ordinance to encourage redevelopment of underutilized commercial and industrial properties and allow by-right residential development when building a minimum of 20% of affordable units in non-residential zones.
- 4. Prepare a Zoning Code update to further encourage mixed-use development with transit access that reduces automobile trips, vehicle miles traveled, and associated energy consumption; and
- 5. Develop design standards that will help reduce housing costs by promoting sustainable and resilient design and construction practices; promoting technological improvements such as increased energy efficiency, net-zero construction, solar, electric transportation; and encouraging reduced water/energy consumption and reduced waste generation.

#### **Discussion:**

According to the Southern California Association of Governments, the City had an unaccommodated housing need of 18,458 units for 2023-2028 planning period. Based on the current housing need (and the provisions of State law AB 1233), the City has identified sites that are appropriately zoned, or will be appropriately zoned to accommodate potential affordable housing projects. These 58 sites, comprised of over 250 parcels, have the potential to accommodate over 10,000 units of new housing development; both accommodating new affordable housing development, and new housing generally to alleviate a

cost burdened local housing market.

To accommodate the remaining unmet affordable housing need, the city rezoned over 191 acres to allow for residential development at a minimum density of 25 dwelling units per acre. Sites must be large enough to accommodate at least 16 units per site. State law requires that at least half of the remaining lower income units be accommodated on sites exclusively for residential uses. Of the 191 acres, a minimum of 95.5 acres will zoned for residential-only. The City also greatly expanded zoning rights to make Housing First housing a "by right" activity in all commercial and residential zones. The City also changed the process to make affordable housing development on church sites easier to accomplish through administrative approvals. Also, the city has taken an active approach to implement a series of new State laws that make development easier around public transit, and that impose less stringent standards (e.g., parking) for new affordable housing units.

#### **AP-85 Other Actions – 91.220(k)**

#### Introduction:

The city will use CDBG, HOME, HOPWA, and ESG to meet the needs of the community over the 2022-2023 Plan year. Please refer to the Project Summary in AP-38.

### Actions planned to address obstacles to meeting underserved needs

The City of Riverside will determine where underserved populations are located through an update to the City's Analysis of Impediments to Fair Housing. Special attention was given during this planning period to work in rehousing formally homeless by adopting a Permanent Supportive Housing strategy that adopts national best practices in addressing and rehousing formally homeless individuals.

To reduce the number of obstacles keeping the City of Riverside from meeting the needs of the underserved populations in the community and help improve service delivery, Riverside's Housing Authority & Office of Homeless Solutions will assist with facilitating more city-wide collaborations in coordinating the work of social service organizations with a specific goal to address homelessness both in offering nightly assistance, wrap-around services, and a path to permanent affordable housing.

Please also refer to the Project Summary in AP-38 for public services to be funded over the plan year.

#### Actions planned to foster and maintain affordable housing

The City of Riverside will continue to invest federal and State funds into affordable housing projects that provide rental for low-income households but is continuing a focus in the provision of permanent supportive housing units through the City's approved Housing First Plan. The City of Riverside will also continue to seek collaborative partnerships with developers, nonprofit, and private institutions to construct new opportunities for affordable housing, develop the City of Riverside Housing Authority's properties, and acquire vacant properties to make available as affordable housing.

#### Actions planned to reduce lead-based paint hazards

The city will help reduce lead-based paint hazards through the City's Housing Rehabilitation Program that provides grants and loans to low-income homeowners to assist with home repairs.

## Actions planned to reduce the number of poverty-level families

To the extent possible, the City plans to reduce the number of households with incomes below the Annual Action Plan 56

Federal poverty level (extremely low-income households earning less than thirty percent (30%) of the AMI) through a combination of direct assistance and indirect benefit from neighborhood improvement activities.

The City's Five-Year Consolidated Plan will focus primarily on supporting programs that raise household incomes and stabilize housing situations by supporting anti-poverty activities through the following: 1) Encourage economic development in low- and moderate-income areas; 2) Provide comprehensive homeless prevention housing programs from overnight shelters, to bridge housing, and paths to permanent housing through TBRA; and 3) Follow nationally recognized Housing First best practices in reducing instances of homelessness in Riverside.

## Actions planned to develop institutional structure

The City of Riverside partners with the business community, other government agencies such as the County of Riverside, the Riverside County Housing Authority, non-profit organizations that provide housing assistance and public services, faith-based organizations, the Continuum of Care, and collaborates interdepartmentally to carry out goals and strategies of the Consolidated Plan. When possible, the City's Housing Authority writes down the land value of properties it owns for the purpose of providing affordable housing units.

## Actions planned to enhance coordination between public and private housing and social service agencies

The City will continue to strive to increase affordable housing collaborative efforts with public and private sector entities, numerous advisory agencies, lending institutions, as well as other service providers including the Riverside County Housing Authority, Riverside County Housing and Workforce Solutions, Department of Public Social Services, and County Department of Behavioral Health. Efforts to increase the participation of the CDBG, HOME, Low-income Housing Tax Credit, Federal, State, and other local housing program sources will be directed at: 1) strengthening the housing service delivery system by working more closely with County housing agencies and by collaborating with non-profit organizations; 2) increasing the involvement of the Continuum of Care for Riverside County, and 3) working more closely with new developers and permanent supportive service providers.

#### **Discussion:**

See discussion above.

### **Program Specific Requirements**

### AP-90 Program Specific Requirements - 91.220(I)(1,2,4)

#### Introduction:

## Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before	\$0
the start of the next program year and that has not yet been reprogrammed	
2. The amount of proceeds from section 108 loan guarantees that will be	\$0
used during the year to address the priority needs and specific objectives	
identified in the grantee's strategic plan	
3. The amount of surplus funds from urban renewal settlements	\$0
4. The amount of any grant funds returned to the line of credit for which the	\$0
planned use has not been included in a prior statement or plan.	
5. The amount of income from float-funded activities	\$0
Total Program Income	\$0
Other CDDC Day Survey La	

#### Other CDBG Requirements

1. The amount of urgent need activities

\$0

## HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

To further the development of affordable housing, the City will:

- Dedicate the City's direct allocation of State Permanent Local Housing Allocation towards the development of affordable housing
- Pursue private funding and grants
- Pursue Senate Bill 2: Building Jobs and Homes Act funding for affordable housing
- Pursue No Place Like Home state funding that has been established for the development of affordable housing for individuals and families experiencing mental illnesses

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

See resale or recapture of HOME funds at the end of this section.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City will use the recapture provisions to enforce the period of affordability for homebuyers. All written agreements with the homebuyers will outline the period of affordability, principal residence requirement, and the resale or recapture provision that will be used to ensure the period of affordability. The City will secure all the HOME investments for homebuyer and rental activities with proper security instruments, such as promissory notes, deeds of trust, and declarations of restrictive covenants, placed upon the property to ensure the period of affordability. Upon the satisfaction of the period of affordability by the homebuyer, the homebuyer shall be entitled to all "net proceeds" for the sale of the property and/or will no longer be obligated to use the property as their principal residence. The City's Resale-Recapture Policy is attached as Appendix 6 for review.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Riverside does not intend to use HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

## Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

See Appendix 7.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC is responsible for establishing and operating a centralized or coordinated assessment system, a statutory requirement that provides an initial, comprehensive assessment of the needs of individuals and families and effectively matches each with the most appropriate resources available to address that individual or family's particular needs.

The County of Riverside CoC has established chronically homeless persons as the highest need priority. The CoC implements a targeted street-to-home outreach program/campaign that covers 100% of its area and takes a housing first approach for chronically homeless households and others with a disabling condition. Non-disabled persons are referred to emergency shelter or rapid rehousing programs and housed as quickly as possible. The CoC is in the process of implementing a coordinated assessment system in HMIS to ensure appropriate intervention through program admissions that will be marketed to community groups and outreach providers who

**Annual Action Plan** 

coordinate outreach efforts with staff trained to guide households through the process regardless of age, gender, ethnicity, disability, etc. The CES policies and procedures were adopted by the CoC in January 2018.

ESG and CoC sub-recipients input client data into the Homeless Management Information System (HMIS), which is a mandatory comprehensive and standardized assessment tool used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness. The recipient must ensure that data on all persons served, and all activities assisted under ESG are entered into the community wide HMIS in the area in which those persons and activities are located. Victim service providers cannot participate, and Legal Services Organizations may choose to not participate, in HMIS; however, they must instead report using a comparable database that produces unduplicated, aggregate reports.

As required, the city being an ESG recipient continues to coordinate and collaborate with the CoC and other key stakeholders to foster a comprehensive, community-wide planning process that ensures a seamless coordination of services and funding streams.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The city solicits proposals for annual ESG allocations. A Notice of Funding Availability (NOFA) is released to invite qualified non-profits, community groups, faith-based organizations, and governmental entities to apply. Pursuant to the City's application review process, an application is reviewed and evaluated for completeness, eligibility, and the project's ability to reach and serve the areas and persons with the greatest need.

Recommendations for eligible projects are based upon the resources, capacity, knowledge, and experience of applicants to effectively implement and administer the ESG-funded program. Per HUD requirements, the City must consult with the CoC to provide recommendations of the funding allocation, trends, and needs of the community in order to work in collaboration with the efforts of CoC of eliminating and preventing homelessness.

ESG funds are awarded through a competitive process following federal guidelines. Funding is allocated as part of the Annual Year Action Plan approval process which includes a public hearing before the Riverside City Council. Further, funding approval is made by the City Council and allocated based on funding availability, number of clients proposed to serve, area need, recommendations of CoC, and public comments.

The city enters into one-year agreements with each sub-recipient of ESG funding, these agreements define:

- Key program components or activities (including benchmarks for success);
- The level of ESG funding.
- The anticipated source and amount of matching funds (24CFR 576.201) contributed by the agency/organization; and
- Documentation or reporting requirements. Receipt of Agreement and Terms
- Match Requirements and source of match

ESG allocations are available to private nonprofit organizations and will continue to be allocated based on the guidelines as provided in the outline process above.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The homeless participation requirement is met. Sub-recipients include in their policy to extend invitation to previous homeless clients their opportunity to participate on the Board, provide feedback, and participate in survey's regarding services and policies of their facility. Sub-recipients consult with homeless or formerly homeless persons in the considering and making of policies and decisions regarding any ESG-funded facilities, services, or other assistance. An exit interview and survey are offered to exiting clients and a suggestion box and or open-door policy to address any issues related to the operation of the facility and services to clients is available. It is the intent of the city in collaborating with the Continuum of Care and ESG sub-recipients to ensure that the perspective of homeless and formerly homeless individuals and families are incorporated into the City's ESG program and the Consolidated Plan.

The city will continue development of a comprehensive Homeless Participation Plan; at a minimum, the plan will:

- Encourage all ESG non-profit sub-recipients to include a homeless or formerly homeless person on their board of directors and/or a policy making committees.
- Assign a higher rating/ranking score to ESG applicants that demonstrate homeless participation.
- Require all ESG sub-recipients to provide an EDA-approved exit survey to all persons that have exited from an ESG-funded shelter or participated in an ESG-funded program. The survey will request input or seek the opinion of the participants on a variety of topics or issues including at a minimum:
- 1. the quality of effectiveness of the shelter or services provided.
- 2. the unmet needs of homeless persons in the City of Riverside.
- 3. how can services be improved or expanded.
- 4. what are the gaps in shelter or homeless services?
- 5. the location and hours of shelters or services; and
- 6. access to shelters, health care, food and clothing, legal services, etc.

The City will conduct onsite interviews with homeless individuals or groups at ESG-funded shelters throughout the program year to gather information from, and encourage the participation of, homeless persons to assist the City in the making of ESG policies.

5. Describe performance standards for evaluating ESG.

ESG performance standards are followed per 24 CFR Part 576, including, measures to evaluate the effectiveness of the program and measures to assess how well the program serves the targeted population. Sub-recipients receiving funding from the County are evaluated based on written

standards and guidelines. This includes reductions in the number of homeless persons living on the streets and in shelters, the number of persons who do not re-enter the shelter or supportive housing system within one year, and the number of persons exiting with permanent housing.

Performance standards for evaluating ESG activities were developed in consultation with the Continuum of Care lead agency, City of Riverside ESG recipient, providers, and other organizations and stakeholders. As part of tracking, evaluating, and reporting ESG Program services, Homeless Management Information Systems (HMIS) are used to collect Data Standards including three key indicators: (1) exits to permanent housing; (2) length of stay in emergency shelter and/or transitional housing; and (3) returns to homelessness from permanent housing. The CoC lead agency, responsible for HMIS, extracts ESG sub-recipient data from HMIS for review by the CoC HMIS Administrator Council to evaluate subrecipients for accuracy and performance based on services provided to their clients. In addition, the below guidelines have been set as part of the performance standards for evaluating ESG:

#### Performance of ESG recipients include:

- a. Ensure that ESG funds are used effectively to assist homeless individuals and families and that the basic ESG program goals are met.
- b. Ensure compliance with ESG regulations and program requirements in the usage of funds and in carrying out program activities; and
- c. Enhance and develop the management capacity of grantees or recipients.

#### Performance Measures for Homelessness Prevention

- a. A reduction in the number of homeless individuals and families seeking emergency shelter services.
- b. Expected Outcome: At least 35% of participants assisted will remain in permanent housing six (6) months after the last assistance provided under ESG.

### Performance Measures for Homeless Rapid Re-Housing

- a. A reduction in the reoccurrence of homelessness for individuals and families who exit the shelter system.
- b. Expected Outcome: At least 35% of participants assisted will remain in permanent housing six (6) months after the last assistance provided under ESG.