



# HUDANNUAL ACTION PLAN 2019 / 2020



## **Executive Summary**

#### AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

#### 1. Introduction

As a designated entitlement jurisdiction, the City of Riverside receives an annual allocation of federal funding designated to assist in the development of viable communities by supporting projects that provide decent, safe and sanitary housing that is both affordable and sustainable and expand economic opportunities for low- and moderate-income persons. The City is required to develop a Five Year Consolidated Plan (ConPlan) and an Annual Action Plan (Action Plan) for the use of these funds. These Plans, specifically, the Action Plan serves as the means to meet the application and submission requirements for four entitlement formula programs: Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA), and HOME Investment Partnership (HOME). The Action Plan must be submitted to HUD by May 15, forty-five (45) days prior to the start of the upcoming program year (July 1, 2019).

Due to the delayed federal appropriations/budget process for fiscal year (FY) 2019 and pursuant to the HUD issued Notice CPD 18-01: Guidance on Submitting Consolidated Plans and Annual Action Plans for Fiscal Year (FY) 2018, the City of Riverside will submit its 2019-2020 Annual Action Plan to HUD within 60 days of the 2019 Allocations announcement, but no later than August 16, 2018.

As the FY 2019 allocations have not been announced, the draft action plan has been developed based on the current year's (2018/2019) allocation. If the final 2019 allocation amount differs from the estimated amounts, no additional public review period will be required; all proposed activities' budgets included in the action plan will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts. Public Services and Administration funding will be adjusted accordingly to meet the 15% and 20% cap thresholds.

#### 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

#### **Priority Needs**

The City of Riverside has identified seven priority development areas to meet the greatest needs of residents in the City. Priorities are based on responses to the 2015 Community Survey conducted in the City, information gathered in specific focus groups and interviews with various organizations and service providers in the housing and community development field. Based on these results, the City of Riverside will invest its Fiscal Year 2018-2019 CDBG funding to address needs in the priority areas listed below:

- 1. Community Services (Public Services)
- 2. Infrastructure
- 3. Community Services (Public Facilities)
- 4. Neighborhood Services
- 5. Special Needs Services
- 6. Housing
- 7. Business and Jobs (Economic Development)

Additional priorities and anticipated accomplishments for Housing, Community Development, Homeless and Special Needs populations, and the HOPWA Program are presented in the appropriate narrative sections and tables within this document.

The City must also ensure that its HUD-funded activities carried out during Fiscal Year 2019-2020 described in this Annual Action Plan meet the identified priority needs identified in the City's Five Year ConPlan needs assessment. The 2015 Community Survey found that need rankings were rather consistent throughout the City. A uniform system of ranking was assigned according to the following HUD categories: No Need, Low Need, Medium Need and High Need, to describe the relative need for assistance in each category.

#### 3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

To-date, the City has placed 137 units into the production queue; committing over \$5 million in funding and another \$750,000 in land value to building housing units serving persons who earn at 60%-80% of the Riverside American Median Income (AMI) and below. Separately, the City funded another 50 very-low income units using non-federal sources. The City also formed new partnerships that used innovative building styles; forming partnerships with area churches to utilize their property to build tiny homes that serve formally homeless individuals. The

city/church partnership produced four homes, and also a template for other churches to utilize in small cottage homes production.

#### 4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

As the entitlement grantee for the CDBG, HOME, ESG, and HOPWA programs, the City of Riverside Community & Economic Development Department (CEDD) is the lead agency for the development of this five-year consolidated plan as well as the Annual Action Plan that outlines the proposed activities and expenditures under these programs. The CEDD will also act as one of several public and private agencies that will administer programs and activities under the plan. During this ConPlan period, the CEDD will also work with other agencies and organizations that will assist in the administration of the Consolidated Plan programs.

The City of Riverside has embraced a process for the development of this Action Plan that included broad participation from the community. At each step in the process care has been taken to ensure that low-and-moderate-income residents, members of minority groups, agencies involved in the provision of services to these populations, and others who are directly impacted by the programs and projects supported by the Consolidated Plan programs have been actively involved. The Community & Economic Development Department staff conducted extensive outreach to engage a wide range of agencies, groups, organizations, and residents in the process of developing the 2015-2020 Five-Year Consolidated Plan and the 2019-2020 One-Year Action Plan. This process included widespread public participation and input through postcards, workshops, community meetings, and public hearings. The following is the Funding Application and Citizen Participation schedule:

- Community Meeting Notices mailed to all Riverside households
- Community Meeting Advertisement published in the Press Enterprise
- Seven Community Meetings held (one in each of the 7 Council Wards) to gather public input on funding priorities for FY 2019/2020
- Public Notice-CDBG Funding Availability published in the Press Enterprise
- Letters sent to over 150 community based organizations and agencies inviting CDBG funding proposals for FY 2019/2020

- 2019/2020 CDBG Funding Applications made available electronically via the City website, email, mail, or hard copy pick up at City Hall
- CDBG Application Workshop conducted for all interested parties
- Application Deadline for submission of CDBG funding proposals from community-based organizations and agencies
- "Notice of Public Hearing and Public Comment Period" on draft Annual Action Plan published in Press Enterprise. Draft Annual Action Plan with funding recommendations made available for public review
- Public Hearing to solicit community input regarding Annual Action Plan and Funding Recommendations and Approval by Council
- 2019/2020 ESG Funding Applications made available electronically via the City website, email, mail, or hard copy pick up at City Hall. The ESG funding application was also emailed to the Riverside County Continuum of Care membership.

#### 5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

A public hearing was held on July 2, 2019 at the regular City Council meeting. The following comments were received by the public regarding the 2019-2020 HUD Annual Action Plan and funding recommendations:

#### 6. Summary of comments or views not accepted and the reasons for not accepting them

All comments formally submitted have been included with responses in the Comments Received section above.

#### 7. Summary

Not Applicable.

#### PR-05 Lead & Responsible Agencies – 91.200(b)

#### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	RIVERSIDE	Community & Economic Development Department
HOPWA Administrator	RIVERSIDE	Community & Economic Development Department
HOME Administrator	RIVERSIDE	Community & Economic Development Department
ESG Administrator	RIVERSIDE	Community & Economic Development Department

Table 1 – Responsible Agencies

#### Narrative (optional)

The Community & Economic Development Department is responsible for the preparation of the Consolidated Plan, Annual Action Plan, and Consolidated Annual Performance and Evaluation Report (CAPER).

#### Consolidated Plan Public Contact Information

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#### AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

#### 1. Introduction

The Consolidated Plan represents both an application to HUD for entitlement funds under four entitlement programs as well as a housing and community development policy and planning document. The four HUD entitlement programs are: Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG) and the Housing Opportunity for Persons with AIDS (HOPWA). The One-Year Annual Action Plan provides a plan for allocating these HUD entitlement funds in an efficient way, while ensuring incremental compliance with the Five-Year Consolidated Plan.

As part of the 2015-2020 Consolidated Plan and 2019-2020 Annual Action Plan development process, the City undertook an extensive outreach program to consult and coordinate with various departments, housing and community service providers, and other entities with a potential interest in or knowledge of the City's housing and non-housing community development issues. The following sections discuss the methods by which the City consulted with service providers, in addition, to how staff that developed and followed this citizen participation process emphasized the participation of persons of low- and moderate-income.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The City continues to work in consultation and coordination with a wide-range of public and private agencies, local jurisdictions, housing developers and providers, social service agencies, faith based organizations and community residents in the development and implementation of strategies identified in this Plan. In particular, staff regularly attends regional planning meetings and works on a continual basis with the Riverside Unified Health System – Behavioral Health and Public Health and Riverside County Department of Public Social Services (DPSS), the County of Riverside Housing Authority (CRHA), the Riverside Homeless Care Network (RHCN), the Riverside-San Bernardino HOPWA Service Network, the Riverside County Continuum of Care, housing partners' networks and many others to coordinate joint efforts relating to homeless issues, affordable housing needs and conditions, special need populations, and community development activities.

The Office of Homeless Solutions will continue the following activities in FY 2019/2020:

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- Participate in the Riverside County Continuum of Care (CoC), its subcommittees, and strategic planning process, revamp the
  Riverside Homeless Care Network and the County of Riverside Homeless Plan committee to identify solutions to ending
  homelessness in the City by improving and increasing availability of services for homeless individuals or individuals that are atrisk of becoming homeless.
- Attend weekly Coordinated Entry System Navigation Council case conferencing to coordinate services and to track homeless individuals and families progress towards the goal of permanent housing.
- Attend weekly Downtown Pilot Case Conferencing meetings to prioritize homeless individuals in the downtown area by their VI-SPDAT score and length of homelessness.
- Continue to work with housing developers/sponsors and faith-based organizations to create affordable housing opportunities
- Work in collaboration with the Riverside County Housing Authority to graduate Supportive Housing Program participants who
  are stably housed and no longer require ongoing case management into the Section 8 Program to free up the Supportive
  Housing Program units for chronically homeless individuals and families.
- Continue to work with the Western Riverside Council of Governments, the Riverside County Executive Oversight Committee
  on Homelessness and the Deputy County Executive Officer Homeless Solutions to address homelessness on a regional level.
- Carryout the City's Housing First Strategy Plan to actively pursue the creation of nearly 400 units of housing to meet the needs of the current unsheltered count of 439 homeless persons highlighted in the 2019 Point-In-Time Count. To achieve this goal, the City has committed to Housing First as a best practice approach to address homelessness, and specifically to using the supportive housing intervention that is characterized as deeply affordable housing paired with wrap-around supportive services targeted to hard-to-serve homeless households with a disability.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Riverside County Department of Public Social Services (DPSS) is the Collaborative Applicant for the Continuum of Care and has spearheaded the local effort to ensure compliance with HEARTH Act provisions. Therefore, there is continuous coordination between the Riverside County, the City of Riverside, and the CoC as a whole to address the needs of persons who are homeless or at risk of homelessness. This includes discharge planning, identifying needs and gaps in the community, and researching project models for permanent supportive housing and funding sources.

The City of Riverside's Housing Authority Manager is the Chair of the Riverside CoC Membership and the Coordinated Entry System (CES) Oversight Committee leading the effort in partnership with DPSS to locate a new HMIS vendor that can seamlessly migrate CES into the new system to track performance measurements are incorporated and demographic data that localities need in order to make informed decisions when allocating state and federal funding resources.

In 2016, Riverside County reached functioning zero in ending veteran homelessness. In FY 2019/20, the City and County will have discussions on collaborating with Community Solutions to assist with ending chronically homelessness in the City of Riverside and then expanding this goal countywide using best practices learned in the City of Riverside. When the City had taken on the Mayor's Challenge of Ending Homelessness among Veterans it was easy to achieve in the City and County as there were sufficient Veteran Affairs Supportive Housing (VASH) vouchers coupled with case managers to assist homeless veterans with housing. When trying to end chronic homeless, there are very few housing resources. In order to achieve this goal, the City will need to commit its housing rental assistance funds from the HOME and ESG programs, obtain CoC Rapid Re-Housing funds, and establish a chronic homeless preference through the County's Section 8 voucher program to ensure that after 12 months of rental assistance individuals that cannot work remain stability housed.

DPSS also received an ESG allocation directly from the State of California to implement in the County and has allocated \$175,210 in homeless prevention resources to Catholic Charities which is located in the City of Riverside. The remaining \$116,806 was provided to Coachella Valley Rescue Mission was provided \$116,806 in rental assistance to serve the eastern portion of Riverside County. Permanent Supportive Housing Program are being provided through the CoC grants.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

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Annually the City of Riverside releases a Request for Proposals for ESG Program funds. In FY 2019/2020, the City of Riverside received five proposals for ESG Program funds to fund emergency shelter and cold weather shelter operations and supportive services, rapid re-housing, HMIS, Outreach and Administration. The City scored the proposals and recommended funding for all the aforementioned activities. These recommendations were forwarded to the CoC for comments. No comments were received.

The City of Riverside will meet quarterly with other ESG recipients in the County that include the Riverside County Economic Development Agency, Riverside County Department of Public Social Services, and the City of Moreno Valley to review adopted ESG Policies and Procedures which were reviewed and adopted by the CoC.

In FY 2019/2020, the ESG recipients will evaluate FY 2018/2019 outcomes of projects and activities, identify new priorities in light of the County of Riverside receiving a direct allocation of ESG Program funds, and ensure that subrecipients are entering client information in the Homeless Management Information System (HMIS) per the ESG and CoC Interim Rule (24 CFR 576 and 578). HMIS provides an opportunity to document homelessness and helps to ensure coordination between service providers while avoiding duplication of services and client data. The HMIS data system is managed by the Riverside County DPSS.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Will insert table after public comment period is over.

Table 2 – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting
Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan				
		overlap with the goals of each plan?				
Continuum of Care	Riverside County Department of Public	The City's goals of addressing				
	Social Services	homelessness through rapid re-housing,				
		emergency shelter, Outreach and HMIS				
		are overlapping goals. These services help				
		strengthen the Continuum of Care				
		Strategy.				
Ending Homelessness in Riverside County	Riverside County Department of Public	Focuses on prevention, collaboration and				
	Social Services and the Riverside County	coordination, and rapid housing				
	Executive Office	placement.				
City of Riverside of Riverside Housing First	City of Riverside Office of Homeless	Implement the model among permanent				
Strategy	Solutions	supportive housing and rapid Re-housing				
		programs and provides a roadmap for				
		development of Housing First units.				
General Plan – Housing Element	City of Riverside Community & Economic	The housing and demographic data was				
	Development Department	used to determine needs. Some goals				
		proposed in the Housing Element can be				
		funded through the Action Plan.				

The Analysis of Impediments to Fair	City of Riverside Community & Economic	The Analysis of Impediments to Fair
Housing Choice	Development Department	Housing program provides a vital range of no cost fair housing services to eligible clientele throughout the City that are victimized and affected by illegal housing practices. The value of this study is that it identifies and analyzes the most significant barriers affecting fair housing choices and outlines specific steps to address and overcome the effects of any impediments which were useful for the
Annual Plan	Housing Authority of the County of Riverside (HACR)	development of this Five-Year Con Plan.  The Annual Plan is used to express the Public Housing Authority's quantifiable goals and objectives for the 5-Year period. The primary mission of the HACR is to provide affordable, decent, safe and sanitary housing opportunities to low and moderate income families including elderly and disabled persons, while supporting programs to foster economic self-sufficiency.

Table 3 – Other local / regional / federal planning efforts

## Narrative (optional)

Not Applicable.

#### **AP-12 Participation – 91.105, 91.200(c)**

# 1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

As required by the Department of Housing and Urban Development (HUD) Rules and Regulations, the City of Riverside complies with regulation 24 CFR 91.105, Citizen Participation Plan for local governments as outlined. The City has adopted a citizen's participation plan that sets forth the City's policies and procedures for citizen participation. The components of the Citizen Participation Plan discussed above have been designed with the explicit intention of accommodating and encouraging participation by low- and moderate-income residents, residents of low- and moderate-income neighborhoods, members of minority groups, persons with limited English skills, and persons with disabilities. In the development of the Annual Action Plan, the City made affirmative efforts to provide adequate information to interested agencies and Riverside residents concerning the CDBG process and availability of funds. During the months of October and November 2018, staff members of the Community & Economic Development Department conducted a public meeting in each of the seven City Council Wards (see Map I-3). The intended purpose of these meetings was to provide the residents with an overview of HUD programs, to obtain information on community needs and priorities that will be included as part of this Consolidated Plan, and to solicit community input regarding any current unmet need. The City Council Ward meetings were held at community centers, public libraries and other venues within the community and involved the participation of City Council members, and area residents in order to gather statistical information, assess the City's housing and community development needs, and receive input on spending plans and priorities for the upcoming program year. The City also conducted extensive outreach to inform local agencies regarding the opportunity to apply for CDBG funds. Outreach included a public notice for availability for funding, a letter mailed to each interested agency, and an Application Workshop to assist those public service agencies with application preparation. Technical assistance was also provided to individuals and organizations throughout the application period. In September 2018, the City of Riverside mailed each resident and property owner a Riverside Community at Home Postcard, which provided an overview of the CDBG Program and invited them to attend the public meeting in their City Council Ward. In an effort to reach low- and moderate-income residents and encourage citizen participation, over 108,000 CDBG postcards were distributed. In addition, the notice was posted on the City's website. Persons unable to attend public meetings were invited to provide input and submit comments and suggestions to the City's Community & Economic Development Department. Bilingual interpretation services were made available at all public meetings as well as American Sign Language (ASL) when requested.

Pursuant to the City of Riverside's Citizen Participation Plan, a notice was published in the local newspaper, The Press-Enterprise, on May 3, 2019 notifying the public of 30-day public review/comment period (May 3, 2019 through June 3, 2019) for the 2019/2020 Annual Action Plan and June 4, 2019 Public Hearing for the consideration of and adoption of the Plan. The notice included the review/comment period, locations where the document was available, and time/place/location of the scheduled public hearing. A Public Hearing was held on June 4, 2019 adopting the 2019/2020 Annual Action Plan. Two (2) comments were received during the Public Hearing and are incorporated/summarized within Appendix 1: Program Year 2019/2020: Citizen Participation Comments.

#### **Citizen Participation Outreach**

Sort	Mode of	Target of Outreach	Summary of	Summary of	Summary of comments	URL (If
Order	Outreach		response/attendance	comments received	not accepted and reasons	applicable)
1	City of	Minorities	Based on postcard	No comments were	All comments were	City of
	Riverside	Non-English	distribution of over	received	accepted	Riverside
	Community	Speaking -other	108,000 throughout			Community
	At Home	language: Spanish	the community each			At Home
		Persons with	ward meeting had an			
		disabilities	approximate			
		Non-	attendance of 25			
		targeted/broad	residents. Calls and			
		community	emails were received			
		Residents of Public	and responded to for			
		and Assisted	further information			
		Housing facilities	regarding the			
		All City of Riverside	presentation			
		residents				

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Minorities Non-English Speaking -other language: Spanish Persons with disabilities Non- targeted/broad community Residents of Public and Assisted Housing facilities All City of Riverside residents	Each ward meeting had an approximate attendance of 25 residents Councilmembers from each ward attended individual meetings Community residents provided input and comments regarding projects and services needed	Comments can be found in Appendix 1 Citizen Participation Comments	All comments were accepted	N/A

Sort	Mode of	Target of Outreach	Summary of	Summary of	Summary of comments	URL (If
Order	Outreach		response/attendance	comments received	not accepted and reasons	applicable)
3	Internet Outreach	Minorities Non-English Speaking -other language: Spanish Persons with disabilities Non- targeted/broad community Residents of Public and Assisted Housing facilities All City of Riverside residents	Each ward meeting had an approximate attendance of 25 residents Councilmembers from each ward attended individual meetings Community residents provided input and comments regarding projects and services needed	No comments were received	No comments were received	http://www .riversideca. gov/cdbg/

Table 4 – Citizen Participation Outreach

#### **Expected Resources**

#### **AP-15 Expected Resources – 91.220(c)(1,2)**

#### Introduction

#### Community Development Block Grant (CDBG)

The FY 2019/2020 CDBG allocation is \$3,197,021. Activities eligible for funding under the CDBG program include acquisition of real properties, construction, rehabilitation or improvements to public facilities, housing related services and activities, economic development, public services, and program planning and administration. Eligible activities are required to meet at least one of the three CDBG program National Objectives, which are: 1) to assist low- and moderate-income persons, 2) aid in the prevention or elimination of slum or blight, and 3) meet urgent community needs. The City of Riverside will expend its allocation of Program Year 2019/2020 CDBG funding for the following CDBG eligible activities: Public Facilities/Public Improvement Projects, Public Service Activities, Economic Development, Housing Projects, Section 108 Loan Debt Service, and Planning and Administration.

#### **Emergency Solutions Grant (ESG)**

The City of Riverside will receive \$278,459 in ESG funding for FY 2019/2020. Activities eligible for funding under the ESG program include support for the operations and essential services as provided at emergency shelter, rapid re-housing and homeless prevention activities. The ESG program regulations require that the City match its ESG allocation dollar-for-dollar with other funding sources. Consequently, the City places this matching requirement upon the ESG subrecipients. The table below summarizes the proposed use of ESG funds during the FY 2019/2020 by general activity, funding amount, and percentage.

• HMIS: \$14,000

• ESG Administration (7.5% Max): \$20,884

Riverside Year-Round Emergency Shelter: \$85,000

• Cold Weather Emergency Shelter: \$60,000

• Rapid Re-Housing Program: \$85,575

Outreach: \$13,000

#### Housing Opportunities for Persons with AIDS (HOPWA)

The FY 2019/2020 HOPWA allocation is \$2,922,984. The City of Riverside has been designated by HUD as the Grantee jurisdiction administering the HOPWA funding designated for the Eligible Metropolitan Service Area (EMSA) encompassing Riverside and San Bernardino Counties. HOPWA funds may be used for housing projects, short-term rental assistance, mortgage payments, utility payments, counseling, clinic-based health care, home care, and program administration. The City of Riverside sub-contracts with the Housing Authority of the County of Riverside (HACR) and Foothill AIDS Project to serve as Project Sponsors and facilitate HOPWA activities throughout the region. The City will disperse its allocation of HOPWA funds as follows:

• Housing Authority of the County of Riverside: \$1,666,101

Foothill AIDS Project: \$1,169,194Program Administration: \$87,689

#### HOME Investment Partnerships (HOME) Program

The FY 2019/2020 HOME Program allocation is \$1,134,945. The fundamental purpose of the HOME Program is to preserve and increase the supply of decent, safe, and sanitary affordable rental and owner-occupied housing for low-income persons. The Program Year 2019/2020 HOME funding will be distributed as follows (per specific HUD program caps):

Affordable Housing Program: \$821,450

- (a) Acquisition and Rehabilitation of multi-family residential units
- (b) Infill Residential Development

Tenant-Based Rental Assistance Program: \$200,000

Administration: \$113,495

Anticipated Program Income: \$200,000. Funds will be used to fund the Affordable Housing Program and Tenant-Based Rental Assistance Program.

#### **Anticipated Resources**

Program	Source	Uses of Funds	Ехр	ected Amour	nt Available Ye	ar 1	Expected	Narrative
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	Description
CDBG	Public Federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$3,197,021	\$0	\$0	\$3,197,021	\$3,197,021	The City received an allocation of \$3,281,692 for the 4th year, 2018/19. The City expects an allocation of \$3,197,021 for the 5 <sup>th</sup> and final year of the Con-Plan
НОМЕ	Public Federal	Acquisition, Multifamily rental new construction Multifamily rental rehabilitation, and Tenant-Based Rental Assistance	\$1,134,945	\$200,000	\$0	\$1,334,945	\$1,134,945	The City received an allocation of \$1,218,230 for the 4th year, 2018/19. The City expects an allocation of \$1,134,945 and \$200,000 in Program Income for the 5 <sup>th</sup> and final year of the Con-Plan
HOPWA	Public Federal	Permanent Housing in facilities Permanent Housing Placement Short term or Transitional Housing facilities STRMU Supportive Services TBRA	\$2,922,984	\$0	\$0	\$2,922,984	\$2,922,984	The City received an allocation of \$2,587,369 for the 4th year, 2018/19. The City expects an allocation of \$2,922,984 for the 5th and final year of the Con- Plan

ESG	Public Federal	Street Outreach, Year Round Emergency Shelter Program , Cold Weather Shelter Program, HMIS, and Rapid Re-	\$278,459	\$0	\$0	\$278,459	\$278,459	The City received an allocation of \$275,223 for the 4th year, 2018/19. The City expects an allocation of \$278,459 for the 5th and final year
		HMIS, and Rapid Re-						for the 5th and final year
		Housing						of the Con- Plan

Table 5 - Expected Resources - Priority Table

# Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

City staff, in its funding applications, emphasizes to applicants the need to leverage federal, state and local resources. These efforts have been fruitful and projects funded under HOME and ESG have substantially exceeded accomplishments that could be achieved from federal funds alone. The HOME Program regulations, 24 CFR 92.218, require a 25% match and ESG Program regulations, 24 CFR 576.201, require a dollar for dollar match. Funds set-aside for program administration and for Community Housing Development Organization (CHDO) technical assistance/capacity building is exempt from this matching requirement. The match must be met by the end of the Federal fiscal year in which the expenditure occurred. This requirement is not project-specific but rather program-wide.

HOME and ESG funded activities will be leveraged, by private agencies and other federal and/or governmental support for their specific type of services. The City in partnership with affordable housing developers will pursue Senate Bill 2 Building Jobs and Homes Act funds, which is a new affordable housing funding source from a fee on recording of real estate documents excluding sales. In the past, Redevelopment Housing funds were the City's primary source for leveraging or providing matching funds for the City's housing activities. The City has approximately \$2 million in former Redevelopment Housing Funds and City Measure Z funds to provide gap financing for affordable housing projects that follow the Housing First model. The City still maintains an excess in match requirement from previous fiscal years. This excess match will fulfill the City's HOME match requirements for many years. The City will comply with applicable Federal regulations for the matching requirements for the HOME and ESG programs. The match for both programs is reported annually in the Consolidated Annual Performance and Evaluation Reporting (CAPER).

The City has been identified as one of the big 13 cities in California that will get a direct allocation of SB 2 program funding to address homelessness in their communities. These cities include San

Diego, Los Angeles, San Francisco, Fresno, Sacramento, Oakland, San Jose, Long Beach, Bakersfield, Anaheim, Santa Ana, Stockton and Riverside. The next allocation is anticipated to be \$275 million. The City anticipates receiving approximately \$1.5 million which will be used to support homeless service and affordable housing.

# If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City's Housing Authority as Successor Housing Agency to the former Redevelopment Agency has a number of vacant properties that may be used to support additional affordable housing projects over the next two years. In this reporting period, the City utilized 5 of its property inventory parcels to facilitate affordable housing production; properties with a combined valuation of over \$750,000. The City will be working with certified CHDO's such as Riverside Housing Development Corporation and Habitat for Humanity in developing these sites for affordable rentals and homeownership opportunities. During this reporting period, the City began working with Northtown Housing Corporation to develop affordable rental housing in the City.

As part of its 2017 approved General Plan Housing element, the City allowed higher density zoning standards on approximately 58 sites and 250 parcels to accommodate affordable housing development. The Housing Authority explored up zoning 10 of its land inventory parcels for the purposes of producing denser infill development projects. In addition, the City greatly expanded zoning rights to make Housing First housing a "by right" activity in all commercial and residential zones, which potentially affects thousands of additional parcels. The City also changed the process to make affordable housing development on church sites easier to accomplish through administrative approvals. In this reporting year, the City began advanced discussions on its first 50-unit affordable housing project from the city/church partnership discussions.

#### Discussion

The City's Housing Authority oversees all housing assets and functions acquired or assisted with Redevelopment Housing Funds in February 2012. There is approximately \$2 million of Redevelopment Housing funds available to develop affordable housing after the dissolution of the former redevelopment agency. The City's Housing Authority has also accepted the responsibility for the physical housing assets and loan portfolio, which may continue to generate income as loans are repaid. The City's Housing Authority has the responsibility for determining the direction and focus of any income generated from original Redevelopment Housing Funds.

# **Annual Goals and Objectives**

# **AP-20 Annual Goals and Objectives**

**Goals Summary Information** 

Sort	Goal Name	Start	End	Category	Geographic	Needs	Funding	Goal Outcome Indicator	
Order		Year	Year		Area	Addressed			
1	Community Services	2019	2020	Non-Housing Community	CITYWIDE	Community Services	CDBG: \$320,053	Public service activities other than Low/Moderate Income	
				Development				Housing Benefit: 28,600 Persons Assisted	
2	Infrastructure	2019	2020	Non-Housing Community Development	CITYWIDE	Infrastructure	CDBG: \$1,420,542	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 20,575 Persons Assisted	
3	Community Facilities	2019	2020	Non-Housing Community Development	CITYWIDE	Community Facilities	CDBG: \$482,522	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 16,952 Persons Assisted	
4	Special Needs	2019	2020	Non-Housing Community Development	CITYWIDE	Special Needs Services	HOPWA: \$2,835294	HIV/AIDS Housing Operations: 1,160 Household Housing Unit	
5	Housing	2019	2020	Affordable Housing	CITYWIDE	Housing	CDBG: \$175,000 HOME: \$821,450 ESG: \$85,575	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 889 Households Assisted Homeowner Housing Rehabilitated: 25 Household Housing Unit	
6	Business and Jobs	2019	2020	Non-Housing Community Development	CITYWIDE	Business and Jobs	CDBG: \$0	Jobs created/retained: 0 Jobs	

7	Homelessness –	2019	2020	Homeless	CITYWIDE	Homelessness	CDBG:	Public service activities other	
	DH - 2						\$159,500	than Low/Moderate Income	
							HOME:	Housing Benefit: 2,212 Persons	
							\$200,000	Assisted. Tenant-based	
							ESG:	rental Assistance/Rapid Re-	
							\$85,575	Housing: Assist 15 households	
8	Homelessness –	2019	2020	Homeless	CITYWIDE	Homelessness	ESG:	Homeless Person Overnight	
	SL-1						\$145,000	Shelter: 984 Persons Assisted	

Table 5 – Goals Summary

## **Goal Descriptions**

1	Goal Name	Community Services
	Goal Description	An activity that provides services to individuals and/or households, including specific clientele such as Senior Services and Youth Programs.
2	<b>Goal Name</b>	Infrastructure
	Goal Description	Public Improvements that support existing or future community development which benefits an entire area or site.
3	<b>Goal Name</b>	Community Facilities
	Goal Description	The construction or rehabilitation of a structure or facility that houses a public use.
4	Goal Name	Special Needs
	Goal Description	A non-housing activity or facility which provides services exclusively to individuals with special needs.
5	Goal Name	Housing
	Goal Description	An activity that creates or improves residential units (single or multi-family housing), including activities in support of housing such as code enforcement as well as infrastructure development specifically to support housing development.

6	Goal Name	Business and Jobs
	Goal Description	An activity or improvement designed to support, increase, or stabilize business development, as well as to create or retain jobs, or expand the provision of goods and services.
7	Goal Name	Homelessness - DH - 2
	Goal Description	Provide rental assistance to help homelessness individuals obtain affordable housing and provide wrap around services to help them become self-sufficient.
8	Goal Name	Homelessness – SL-1
	Goal Description	Provide funding for the emergency shelter program to help homeless individuals exit life from the streets.

### **Projects**

#### AP-35 Projects – 91.220(d)

#### Introduction

HUD requires a consolidated planning process for CDBG, HOME, HOPWA and ESG programs. This process consolidates multiple grant application requirements into a single submission. The Five Year Consolidated Plan outlines proposed strategies for the expenditures of CDBG, HOME, ESG and HOPWA for the purpose of providing a suitable living environment through safer, more livable neighborhoods and greater participation of lower-income residents throughout the City of Riverside. The consolidated plan also outlines how the expenditure of federal funds will increase housing opportunities; reinvestment in deteriorating neighborhoods; provide decent housing by preserving the existing affordable housing stock; increase the availability of affordable housing; reduce discriminatory barriers; increase the supply of supportive housing for those with special needs; prevent homelessness; and transition homeless persons and families into housing. Furthermore, the plan identifies the strategies to expand economic opportunities through: employment opportunities that pay self-sufficiency wages; homeownership opportunities; development activities that promote long-term community sustainability; and the empowerment of lower-income persons to achieve self-sufficiency.

In Program year 2019/2020, the City will address the above priorities by funding the following

#### **Projects**

#	Project Name
1	Arlington Temporary - Assistance Continuum of Care
2	Assistance League of Riverside - Snack Attack
	Big Brothers Big Sisters of the Inland Empire The Road to Success: Building Resilience and
3	Academic Achievement
4	Care Connexxus, IncNursing care for elderly adults
5	Community Connect 2-1-1
6	Dress for Success
	City of Riverside - Neighborhood Engagement Division, Community Health and Wellness Team –
7	Hydration Station for Water Accessibility
8	City of Riverside - Office of Homeless Solutions-Riverside At Work Program
9	City of Riverside Parks, Recreation & Community Services - Seniors Meals Social Programming
	City of Riverside Parks, Recreation & Community Services - Youth Sports/Classes/Activities
10	Program
11	City of Riverside Parks, Recreation & Community Services - Project BRIDGE Program

#	Project Name			
12	City of Riverside Parks, Recreation & Community Services - Riverside Arts Academy Program			
13	Fair Housing Council of Riverside County-Comprehensive Fair Housing Program			
14	Family Service Association (FSA) The Mobile Fresh Grocery Store on Wheels Program			
15	Feeding America Riverside & San Bernardino Counties – The kids Product Market			
16	Girl Scouts of San Gorgonio (GSSGC) – Classroom to Career (C2C)			
17	Habitat for Humanity			
18	Health Care for Homeless Individuals			
19	Inland Empire Latino Lawyers Association, Inc. (IELLA)-Expungement Project Program			
20	Inspire Life Skills Training			
21	Janet Goeske Foundation-Senior Programs & Services Program			
22	Lutheran Social Services of Southern California-Genesis House Permanent Housing Program			
23	Mercy House Living Centers-Home Front at Camp Anza Program			
24	My Learning Studio – My Learning Studio Outreach			
25	Operation SafeHouse-Emergency Shelter Program			
26	Operation SafeHouse-Transitional Living Program			
27	Path of Life Ministries (POLM) The Community Shelter Program			
28	Rebirth Homes			
29	Riverside Area Rape Crisis Center			
30	Riverside Coalition for Alternatives to Domestic Violence			
31	SmartRiverside Technical Training Program			
32	Voices for Children-Court Appointed Special Advocate (CASA) Program			
33	City of Riverside Parks, Recreation & Community Services – Ward 2 Synthetic Turf Replacement			
34	City of Riverside Public Works – Ward 3 Street Improvement			
	City of Riverside Parks, Recreation & Community Services – Ward 3 Goeske Senior Center			
35	Fencing			
	City of Riverside Parks, Recreation & Community Services – Ward 5 Tennis/Basketball Court			
36	Resurfacing			
37	City of Riverside Public Works – Ward 1 Street Improvement			
38	City of Riverside Public Works – Ward 5 Street Improvement			
39	City of Riverside Public Works – Ward 6 Street Improvement			
40	City of Riverside Public Works – Ward 7 Street Improvement			
41	City of Riverside Parks, Recreation & Community Services – ADA Park Improvement			
42	City of Riverside Parks, Recreation & Community Services – ADA Park Improvement			
43	City of Riverside Parks, Recreation & Community Services – ADA Park Improvement			
44	City of Riverside Public Works – ADA Street Improvement in Ward 2			
45	City of Riverside General Services Department – ADA Improvement			
46	City of Riverside – Neighborhood Engagement Division, Riverside Small Sparks Program			
	Acquisition and Rehabilitation of Multi-Family Properties and Infill Residential Development			
47	Program			

#	Project Name		
48	City of Riverside CDBG Administration		
49	ESG Administration, HMIS, Shelter Programs, Rapid re-Housing, & Street Outreach		
50	HOME Administration		
51	HOPWA 2018-2021 Foothill AIDS Project		
52	HOPWA 2018-2021 Riverside County Housing Authority		
53	2018-2021 HOPWA City of Riverside Admin		
54	Tenant Based Rental Assistance		

**Table 6 - Project Information** 

# Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

In this program year, the City began an allocation priority for Housing First (H1) units by utilizing two tools: the integration of H1 units into traditional affordable housing projects funded by the City with a 15% set-aside for all funded affordable units, and the utilization of Tenant Based Rental Assistance(TBRA) pared with additional wrap around services provided by City partners through new Memorandums of Understanding (MOU's) MOU's with various partners formed the basis of enhanced service provision to formally homeless individuals, and for the provision of housing vouchers which were used to facilitate construction of two new housing projects.

Second, the City embarked on a long term development strategy revolving around the production of approximately 400 Housing First units disbursed throughout the City, with construction anticipated over the next 10 years (Housing first Plan can at www.riversideca.gov/h1plan). Obstacles involving affordable housing development revolve around costs and the availability of suitable development parcels. Rising development and rental costs in the Southern California housing market have made hard unit development, and TBRA subsidies incompatible with Housing First unit development, leading to a degraded unit production outcomes. Further, as Riverside is a built-out environment, the City must look at commercial and mixed zone areas for the development of new affordable units, as larger residential sites are scarce.

The primary objective of the City's federal programs are to develop viable communities by providing decent, safe, and sanitary housing, and expanding economic opportunities principally for persons of low and moderate-income. The mission of meeting and addressing these community, social and economic development needs of low-income persons and their communities is of importance to the City. Unfortunately, there are barriers and challenges that hinder the development and implementation of important programs intended to serve those

most in need.

One of the most important steps in addressing obstacles to community development is identification and evaluation of potential problems in the development process. In the City of Riverside, obstacles for federally-funded activities include language and culture, location and geography, limited resources, and program restrictions and regulations. Currently the primary obstacle to meeting all of the identified needs, including those identified as priorities is the general lack of funding resources available to public and private agencies that serve the needs of low- and moderate-income residents. As noted previously, the amount of resources available to address social, community, and economic development goals pale in comparison to the recognized needs. To address this obstacle, the City strongly encourages sub-recipients to seek other resources, build new partnerships and collaborative, and to leverage additional funding whenever possible from local, State, Federal, and private sources. The City urges federally-funded programs and services to be flexible, while at the same time to be as efficient and effective as possible to achieve expected performance outcomes.

The City developed its Five-Year Consolidated Plan in 2015. As part of the process for developing the Consolidated Plan, City staff conducted a survey that was distributed to the following locations seeking community input in establishing priority needs under the CDBG eligibility categories:

Resource Center for Non-Profit Management, Online, City of Riverside Community Centers, City of Riverside Main Library, Community Ward Meetings (7), THE GROUP, Riverside Neighborhood Partnership, Riverside Homeless Care Network, Faith Based 7th Annual Small Business Summit, Fair Housing, City Hall Concierge Desk, and Community & Economic Development Department Lobby.

The results of that survey are as follows: Community Services, Infrastructure, Community Facilities, Neighborhood Services, Special Needs Services, Housing, Business and Jobs.

# **AP-38 Project Summary**

# **Project Summary Information**



1	Project Name	Arlington Temporary Assistance
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$21,500
	Description	Will target homeless, disabled, and impoverished persons residing within the western areas of the City of Riverside and
		provide temporary assistance in the form of food, clothing,
		utility assistance, and referrals to medical/dental/mental
		health services
	Target Date	6/30/2020
	Estimate the	City of Riverside low moderate income residents-approximately
	number and type of	four thousand (4,000) unduplicated.
	families that will	
	benefit from the	
	proposed activities	
	<b>Location Description</b>	Arlington Temporary Assistance, Ward 7 & 1
	<b>Planned Activities</b>	Providing food visits, clothing, utility
		assistance, etc. to improve the client's quality of life and to help
		him/her
		become self-sufficient.
2	Project Name	Assistance League of Riverside
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$8,500

	Description	The Snack Attack Program will target low moderate income youth identified as homeless and/or extremely needy by Riverside Unified School District personnel, and provide nutritious food items for their consumption over the weekend.
	Target Date	6/30/2020
	Estimate the	Low-income elementary school students at select schools in the
	number and type of	City of Riverside. Approximately eight hundred and fifty (850)
	families that will	will benefit
	benefit from the	
	proposed activities	
	<b>Location Description</b>	15 elementary schools, Safehouse and California
		School of the Deaf in the City of Riverside.
	Planned Activities	Provide nutritious snack bags to children for their consumption over the weekend.
3	Project Name	Big Brothers Big Sisters of the Inland Empire
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$6,500
	Description	The Road to Success Program will provide at-risk youth residing
		within the City of Riverside with a peer role mentoring
		opportunity. Program participants will meet on a regular basis
		(weekly) with their corresponding mentor, and work on
		improving the participant's grades, attendance, outlook on
		school and educational attainmentment, sense of future, and relationships.
	Target Date	6/30/2020

	Estimate the	Twenty (20) youth from the City
	number and type of	of Riverside will benefit.
	families that will	
	benefit from the	
	proposed activities	
	Location Description	Citywide in the City of Riverside. Specifically
		throughout the AUSD and RUSD.
		throughout the AOSD and ROSD.
	Planned Activities	BBBSIE Mentoring Program
4	Project Name	Care Connexxus, IncNursing care for elderly adults
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$6,500
	Description	The Nursing Care for Frail Elderly/Disabled Adults Program will
		provide nursing care services (at central program site) for low-
		income frail, elderly, medically fragile individual residing within
		the City of Riverside. Services would include, but are not limited
		to, monitoring vital signs, weight, supervision of therapeutic
		diets, intervention for unstable medical conditions, hydration,
		fall risk, dementia management, coordination of physical,
		occupational, and speech therapy needs, and referral services.
	Target Date	6/30/2020
	Estimate the	Approximately twenty-one (21) Frail and elderly adults who are
	number and type of	disabled-approximately
	families that will	thirty patients.
	benefit from the	timey patients.
	proposed activities	
	Location Description	Care Connexxus Inc. facility located in Ward 5.
	Planned Activities	Nursing care for elderly adults enhanced
		nursing.

5 Project Name Community Connect 2-1-1 Referral Services  Target Area CITYWIDE ALL COUNCIL WARDS  Goals Supported Community Services  Needs Addressed Community Services	
Goals Supported Community Services	
, ,	
Noods Addressed Community Corvices	
Needs Addressed Community Services	
Funding CDBG: \$6,000	
Description Will provide access and referrals to community resid	dents
Target Date 6/30/2020	
Estimate the Approximately, eleven thousand (11,000) will be ser	ved
number and type of	
families that will	
benefit from the	
proposed activities	
proposed delication of the control o	
Location Description City of Riverside, City Wide	
Planned Activities	3
6 Project Name Dress for Success, Riverside-Professional Women's G	Group &
Career Center Program	
Target Area CITYWIDE ALL COUNCIL WARDS	
Goals Supported Community Services	
Needs Addressed Community Services	
Funding CDBG: \$5,753	
Description The Professional Women's Group & Career Center P	rogram will
target low moderate-income persons residing within	n the City of
Riverside and provide services including, but not lim	ited to
guidance/resources on resume development, career	counseling,
and interviewing skills.	<u> </u>
Target Date 6/30/2020	

	Estimate the number and type of families that will benefit from the proposed activities	Two hundred (200) low moderate income persons  6809 Indiana Ave, Riverside CA; Ward 3
	Location Description	6809 Indiana Ave, Riverside CA; ward 3
	Planned Activities	Program designed to help women attain and
		sustain economic independence through employment
7	Project Name	City of Riverside – Neighborhood Engagement Division,
		Community Health and Wellness Team Hydration Station for
		Water Accessibility
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$8,500
	Description	The Riverside Community Health & Wellness (H&W) team will work with (RUSD) staff on the installation of one hydration station at a Title I School. The H&W team will offer educational
		opportunities at Madison Elementary to promote water
		consumption and reduce sugary beverage consumption
	Target Date	6/30/2020
	Estimate the	Approximately 568 kids will benefit from the hydration station
	number and type of	
	families that will	
	benefit from the	
	proposed activities	
	Location Description	Citywide
	Planned Activities	One Hydration Station for water accessibility at a Title 1 School.

8	Project Name	City of Riverside - Office of Homeless Solutions-Riverside At Work Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Homelessness - DH - 2
	Needs Addressed	Homelessness
	Funding	CDBG: \$12,000
	Description	The Riverside At Work (RAW) Program will provide homeless individuals residing within the City of Riverside with employment training and job opportunities, including but not limited to outdoor landscape/maintenance skills.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 8 homeless individuals will benefit from this program.
	<b>Location Description</b>	Citywide
	Planned Activities	Job training and placement for homeless individuals.
9	Project Name	City of Riverside Parks, Recreation and Community Services (PRCS) - Seniors Meals Social Programming
	Target Area	WARD 1 CDBG TARGET AREA - 02 WARD 7 CDBG TARGET AREA
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$5,000
	Description	Parks, Recreation, & Community Service (PRCS)-Senior Brunch/Lunch Program to provide a meal in a social setting for low-income seniors.

	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Approximately one hundred and ten (110) low income seniors in the City of Riverside.
	Location Description	La Sierra Community Center and Dales Senior Center in the City of Riverside.
	Planned Activities	Parks, Recreation, & Community Service (PRCS)-Senior Brunch/Lunch Program to provide a meal in a social setting for low-income seniors.
10	Project Name	City of Riverside Parks, Recreation and Community Services (PRCS) - Youth Sports/Classes/Activities Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$13,000
	Description	The Youth Classes/Activities Program will provide funding to subsidize recreational activities/classes costs for low moderate-income youth residing within the City of Riverside. Activities will include, but are not limited to: flag football, baseball, basketball, soccer, karate, cheerleading, dance, etc.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Approximately five hundred (500) low to moderate-income youth participating in activities in the City of Riverside.
	<b>Location Description</b>	Citywide

	Planned Activities	Parks, Recreation, & Community Service (PRCS)-Scholarship program for low and moderate income youth participating in sports, cheer, day camp, swimming, etc. at a free or reduced fee.
11	Project Name	City of Riverside Parks, Recreation and Community Services (PRCS) - Project Bridge Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$10,000
	Description	The Project BRIDGE Program will provide comprehensive outreach services to at-risk youth (ages 13-22) including but not limited to mentoring, job readiness/placement, cultural diversity workshops and recreational activities.
	Target Date	6/30/2020
	_	
	Estimate the	Approximately one hundred (100) at risk youth in the City of
	number and type of	Approximately one hundred (100) at risk youth in the City of Riverside.
	number and type of families that will	
	number and type of families that will benefit from the	
	number and type of families that will	
	number and type of families that will benefit from the	
	number and type of families that will benefit from the proposed activities	Riverside.
	number and type of families that will benefit from the proposed activities  Location Description	Cesar Chavez Community Center, City of Riverside.
12	number and type of families that will benefit from the proposed activities  Location Description	Cesar Chavez Community Center, City of Riverside.  Parks, Recreation, & Community Service
12	number and type of families that will benefit from the proposed activities  Location Description  Planned Activities	Cesar Chavez Community Center, City of Riverside.  Parks, Recreation, & Community Service (PRCS)-Salary for three non-benefited outreach workers.
12	number and type of families that will benefit from the proposed activities  Location Description  Planned Activities	Cesar Chavez Community Center, City of Riverside.  Parks, Recreation, & Community Service (PRCS)-Salary for three non-benefited outreach workers.  City of Riverside Parks, Recreation and Community Services
12	number and type of families that will benefit from the proposed activities  Location Description  Planned Activities  Project Name	Cesar Chavez Community Center, City of Riverside.  Parks, Recreation, & Community Service (PRCS)-Salary for three non-benefited outreach workers.  City of Riverside Parks, Recreation and Community Services (PRCS) - Riverside Arts Academy Program

	Funding	CDBG: \$5,000
	Description	The Riverside Arts Academy Program will provide low
		moderate-income youth residing within the City of Riverside
		with introductory classes on music, dance and visual arts.
	Target Date	6/30/2020
	Estimate the	Approximately one hundred and seventy (170) low to
	number and type of	moderate-
	families that will	income youth in the City of Riverside.
	benefit from the	
	proposed activities	
	<b>Location Description</b>	Riverside School of the Arts Academy, Bobby
		Bonds Community Center, City of Riverside.
	Planned Activities	Parks, Recreation, & Community Service
		(PRCS)-Performing arts education program.
13	Project Name	Fair Housing Council of Riverside County-Comprehensive Fair
		Housing Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$85,500
	Description	The Comprehensive Fair Housing Program will provide
		comprehensive fair housing services to residents of the City of
		Riverside, including but not limited to anti-discrimination
		services, and landlord tenant conflict mediation.
	Target Date	6/30/2019

	Estimate the number and type of families that will benefit from the proposed activities  Location Description	Approximately 7,500 low to moderate-income persons will be served.  Citywide
	Planned Activities	Anti-Discrimination-Provide housing counseling services for Landlord/Tenant and Anti-Discrimination complaints.
14	Project Name	Family Service Association (FSA) The Mobile Fresh Grocery Store on Wheels Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$8,800
	Description	The Mobile Fresh Program will provide nutritious, healthy, and affordable produce and food staples to low moderate-income seniors residing within the City of Riverside.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 100 low income seniors
	Location Description	Low-income Citywide sites
	Planned Activities	Mobile grocery store delivers fresh, healthy fruits, vegetables and other food staples that are affordable and accessible, targeting the low-income elderly.

15	Project Name	Feeding America Riverside & San Bernardino Counties - The Kids Product Market
	Target Area	ALVORD DISCTRIC, 3 SCHOOL: ARLANZA, LA GRANADA, AND TERRACE ELEMENTARY
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$9,000
	Description	The Kids Product Market will provide an average of ten pounds
	2 00011   011011	of fresh food and healthy snacks once a month at four targeted
		low moderate income school sites located within the City of
		Riverside
	Target Date	6/30/2020
	Estimate the	Approximately 1,075 low-moderate-income residents
	number and type of	
	families that will	
	benefit from the	
	proposed activities	
	proposed detivities	
	<b>Location Description</b>	City of Riverside Alvord School District
	Planned Activities	an average of ten pounds of fresh food and healthy snacks once
		a month at four targeted low moderate income school sites
		located within the City of Riverside Alvord School District
16	Project Name	Girl Scouts of San Gorgonio Council - Classroom to Career (C2C)
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$5,000
	Description	Classroom to Career (C2C) Educational enrichment program
		introducing low/mod income girls to STEM careers

	Target Date	6/30/2020
	Estimate the	24 low moderate-income youth.
	number and type of	
	families that will	
	benefit from the	
	proposed activities	
	Location Description	Ward 5
	Planned Activities	After school enrichment program that inspires girls to succeed.
17	Project Name	Habitat for Humanity
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Housing
	Needs Addressed	Housing
	Funding	CDBG: \$25,000
	Description	The A Brush With Kindness Program will provide assisting Low-
		to Moderate income homeowners, primarily seniors with
		exterior repairs, landscaping and painting to preserve housing
		and neighborhoods
	Target Date	6/30/2020
	Estimate the	Ten (10) Low-to-moderate income homeowners,
	number and type of	primarily seniors with exterior repairs, landscaping and painting
	families that will	to preserve
	benefit from the	housing and neighborhoods.
	proposed activities	
	<b>Location Description</b>	Citywide
	Planned Activities	Assisting low-to-moderate income homeowners,
		primarily seniors with exterior repairs, landscaping and painting
		to preserve
		housing and neighborhoods.
18	Project Name	Health Care for Homeless Individuals

	Target Area	WARD 1 CDBG TARGET AREA - 02
		CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Homelessness - DH - 2
	Needs Addressed	Homelessness
	Funding	CDBG: \$47,500
	Description	The 2880 Hulen Place Program will provide medical services to
		homeless individuals residing within the City of Riverside.
	Target Date	6/30/2020
	Estimate the	Approximately 1,000 homeless individuals
	number and type of	
	families that will	
	benefit from the	
	proposed activities	
	<b>Location Description</b>	2880 Hulen Place, Riverside, CA; Ward 1
	Planned Activities	Healthcare to the homeless
19	Project Name	Inland Empire Latino Lawyers Association, Inc. (IELLA)-
		Expungement Project Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$7,000
	Description	The Expungement Program provides low moderate-income
		persons residing within the City of Riverside with
		legal/advice/guidance services in purging eligible criminal
		convictions.
	Target Date	6/30/2020

		,
	Estimate the	Approximately fifty (50) low to moderate-income
	number and type of	individuals who require legal assistance.
	families that will	
	benefit from the	
	proposed activities	
	Location Description	Citywide
	Planned Activities	IELLA Expungement Project-free legal advice
		regarding the criminal expungement process.
20	Project Name	Inspire Life Skills Training-the Inspiring Hope Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$6,000
	Description	The Inspiring Hope Program will provide former foster youth
		and homeless youth residing within the City of Riverside with
		affordable housing services, mentoring, counseling, life skills
		training, and employment and health services.
	Target Date	6/30/2020
	Estimate the	Former foster youth in the City of Riverside approx. 13.
	number and type of	
	families that will	
	benefit from the	
	proposed activities	
	Location Description	Citywide
	Planned Activities	Affordable housing and mentoring for former
		foster youth residing within the City of Riverside.
21	Project Name	Janet Goeske Foundation-Senior Programs & Services Program
	Target Area	WARD 1 CDBG TARGET AREA - 03

	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$10,000
	Description	The Seniors Programs & Services Program will provide
		comprehensive senior services, including but not limited to,
		educational nutrition program, exercise programs, and annual
		health fair, for the low moderate-income elderly residing within
		the City of Riverside.
	Target Date	6/30/2020
	Estimate the	Approximately six thousand (600) seniors ages
	number and type of	62 and older in the City of Riverside.
	families that will	
	benefit from the	
	proposed activities	
	<b>Location Description</b>	Janet Goeske Senior Center
	Planned Activities	Nutrition fitness program, interpreter services,
		and senior advisor for the 62+ population.
22	Project Name	Lutheran Social Services of Southern California-Genesis House
		Permanent Housing Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
		WARD 5 CDBG TARGET AREA
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$10,000

	Description	The Genesis House Permanent Housing Program will provide comprehensive permanent supportive housing services to low moderate-income individuals residing within the City of Riverside. Services will include, but are not limited to; Screening/Enrollment, Assessment and Case Coordination, Housing, Supportive services such as like skills training, benefits enrollment, referral services.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Ten (10) homeless persons
	Location Description	Ward 5
	Planned Activities	Permanent supportive housing for low-income families/individuals.
23	Project Name	Mercy House Living Centers-Home Front at Camp Anza Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$9,500
	Description	The Home Front at Camp Anza Program will provide supportive services to low moderate-income persons residing within the Camp Anza site. Services will focus on helping participants maintain sable housing, and will include but are not limited to Assistance in obtaining VA benefits, connections to resources, employment search, budgeting and money management, after school, tutoring, and educational activities, and health services/nutrition services.
	Target Date	6/30/2020

	Estimate the number and type of families that will benefit from the proposed activities	Sixty (60) low-moderate individuals.
	<b>Location Description</b>	Camp Anza, Riverside CA; Ward 6
	Planned Activities	Permanent supportive housing for low-income families/individuals
24	Project Name	My Learning Studio OUTREACH: Math Tutoring
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$5,500
	Description	Free tutoring for Math 1 <sup>st</sup> and 4 <sup>th</sup> Grade Students (reviewing or previewing.
	Target Date	6/30/2018
	Estimate the	Fifty (50) low moderate youth
	number and type of	
	families that will	
	benefit from the	
	proposed activities	
	Location Description	Casa Blanca Library, Riverside CA, Ward 4
	Planned Activities	Free tutoring for Math 1 Students (reviewing or previewing).
25	Project Name	Operation SafeHouse-Emergency Shelter Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services

	Needs Addressed	Community Services
	Funding	CDBG: \$7,500
	Description	Emergency Shelter Program will provide emergency shelter,
		intervention, and outreach services to run away, homeless, and
		other youth in crisis residing within the City of Riverside
	Target Date	6/30/2020
	Estimate the	Approximately thirty-eight (38) low to moderate-income youth
	number and type of	in the City of Riverside.
	families that will	
	benefit from the	
	proposed activities	
	<b>Location Description</b>	9685 Hayes Street, Riverside CA; Ward 5
	Planned Activities	24-hour emergency shelter for at risk youth.
26	Project Name	Operation SafeHouse-Transitional Living Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$7,500
	Description	Transitional Living Program (TLP) will provide emergency
		shelter, intervention, and outreach services to run away,
		homeless, & other youth in crisis residing within the City of
		Riverside. The focus of TLP is targeted to serve older homeless
		youth (ages 18-22) leaving the foster care system
	Target Date	6/30/2020

		<u>,                                      </u>
	Estimate the	Approximately thirteen (13) youth in the City of
	number and type of	Riverside over an 18-month period.
	families that will	
	benefit from the	
	proposed activities	
	proposed determine	
	<b>Location Description</b>	4509 & 4539 Main Street, Riverside CA; Ward
		1
	Planned Activities	Transitional Living Program for 24 months for
		homeless youth.
27	Duainat Nama	Deth of Life Ministries (DOLM) Community Challey Busyness
27	Project Name	Path of Life Ministries (POLM) - Community Shelter Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	<b>.</b>	
	<b>Goals Supported</b>	Homelessness - DH - 2
	Needs Addressed	Homelessness
	Funding	CDBG: \$100,000
	Description	Community Shelter Program will provide year round and cold
		weather emergency shelter and supportive services to
		homeless individuals residing within the City of Riverside.
		Supportive services include, but are not limited to case
		management, identifying housing opportunities, & behavioral
		health care
	Target Date	6/30/2020
	Estimate the	Approximately 304 persons will be served
	number and type of	
	families that will	
	benefit from the	
	proposed activities	
	Location Description	CITYWIDE ALL COUNCIL WARDS
	Planned Activities	Provide year round and cold weather emergency shelter and
		supportive services to homeless individuals

28	Project Name	Rebirth Homes
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$7,000
	Description	Victim to Survivor Job Creation The Victim to Survivor Program provides long-term rehabilitation services including 1. Housing 2. Healthcare 3. Counseling 4. Life-Skill Training to homeless victims of human trafficking in the City of Riverside
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 730 moderate low-income individuals will be served.
	<b>Location Description</b>	Citywide
	Planned Activities	Long-term rehabilitation services to homeless victims of human trafficking
29	Project Name	Riverside Area Rape Crisis Center
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$14,500
	Description	Riverside Area Rape Crisis Center Program will provide immediate and aftercare services to victims of sexual assault and their families.
	Target Date	6/30/2020

	Estimate the number and type of families that will benefit from the proposed activities	Survivors of sexual assault and their families, approximately one hundred and twenty (120) persons.
	Location Description	Citywide
	Planned Activities	Rape Crisis support and services to survivors of sexual assault.
30	Project Name	Riverside Coalition for Alternatives to Domestic Violence
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$9,500
	Description	The Comprehensive Domestic Violence Services Program will provide comprehensive supportive services for victims of domestic violence residing within the City of Riverside.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 280 domestic violence victims.
	<b>Location Description</b>	Citywide
	Planned Activities	Assistance to women and children who are victims of domestic violence.
31	Project Name	Smart Riverside Technical Training Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services

	Needs Addressed	Community Services
	Funding	CDBG: \$7,000
	Description	The Technical Training Program will provide low moderate-
		income youth residing within the City of Riverside with
		technical training, improving job skills development and job placement prospects.
	Target Date	6/30/2020
	Estimate the	Approximately ten (10) low-income
	number and type of	residents in the City of Riverside (students) will receive job
	families that will	training.
	benefit from the	
	proposed activities	
	<b>Location Description</b>	Citywide
	Planned Activities	Welding, fabrication, fashion tech. The initial program will
		provide training for 14 students to receive job training.
32	Project Name	Voices for Children-Court Appointed Special Advocate (CASA)
		Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	dodis supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$9,500
	Description	The Court Appointed Special Advocate (CASA) Program will
		provide low moderate youth (foster children) residing within
		the City of Riverside with a volunteer CASA (Court Appointed
		Special Advocate) which will provide advocacy services.
	Target Date	6/30/2020

	Estimate the	Factor skildren in the situ of Diverside approximately
		Foster children in the city of Riverside-approximately
	number and type of	five (5) foster children during the full year.
	families that will	
	benefit from the	
	proposed activities	
	Location Description	Citywide
	Planned Activities	Court Appointed Special Advocate Program
		(CASA)-Volunteers to speak up for the best interest of children
		in court and in
		the community.
33	Project Name	City of Riverside Parks, Recreation & Community Services -
	•	Ward 2 Synthetic Turf Replacement
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Infrastructure
	Needs Addressed	Infrastructure
	Funding	CDBG: \$285,345
	Description	Ward 2 Synthetic Turf Replacement of the synthetic turf at
		football/soccer field including removal of existing synthetic turf
		and rubber infill, minor site grading & drainage improvements,
		and adjacent irrigation and landscape improvements at Bobby
		Bonds Park
	Target Date	6/30/2020
	Estimate the	Approximately 2085 City of Riverside residents with low to
	number and type of	moderate income will be served.
	families that will	
	benefit from the	
	proposed activities	
	proposed delivities	
	<b>Location Description</b>	WARD 2 CDBG TARGET AREA
		]

		T
	Planned Activities	removal of existing synthetic turf and rubber infill, minor site grading & drainage improvements, and adjacent irrigation and landscape improvements
34	Project Name	City of Riverside Public Works Street Improvement
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Infrastructure
	Needs Addressed	Infrastructure
	Funding	CDBG: \$150,000
	Description	Ward 3 Street Improvements Walter Street from Hillside
	•	Avenue to Phoenix Avenue
	Target Date	6/30/2020
	Estimate the	Approximately 910 low to moderate income residents of the
	number and type of	City of Riverside
	families that will	
	benefit from the	
	proposed activities	
	proposed activities	
	<b>Location Description</b>	WARD 3 CDBG TARGET AREA
	Planned Activities	Design and construction of fitness stations
35	Project Name	City of Riverside Parks, Recreation & Community Services -
		Ward 3 Goeske Senior Center Fencing
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Infrastructure
	Needs Addressed	Infrastructure
	Funding	CDBG: \$25,000
	Description	Ward 3 Goeske Senior Center Fencing design and construction
		of a metal gate & fencing to maintain safety and security at the
		Janet Goeske Senior Center

	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 5000 City of Riverside residents with low to moderate income will be served.
	Location Description	WARD 3 CDBG TARGET AREA
	Planned Activities	Center Fencing design and construction of a metal gate & fencing to maintain safety and security
36	Project Name	City of Riverside Parks, Recreation & Community Services - Ward 5 Tennis/Basketball Court Resurfacing
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Infrastructure
	Needs Addressed	Infrastructure
	Funding	CDBG: \$25,000
	Description	Ward 5 Tennis/Basketball Court Resurfacing of existing (2) tennis & (1) basketball courts including pickle ball overlays by pressure washing, sand surface & patch cracks, apply resurface, and stripe with textured lines at Arlington Park
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 7225 City of Riverside residents with low to moderate income will be served.
	Location Description	WARD 5 CDBG TARGET AREA

	Planned Activities	Tennis/Basketball Court Resurfacing of existing (2) tennis & (1) basketball courts including pickle ball overlays by pressure washing, sand surface & patch cracks, apply resurface, and stripe with textured lines
37	Project Name	City of Riverside Public Works - Ward 1 Street Improvements
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Infrastructure
	Needs Addressed	Infrastructure
	Funding	CDBG: \$315,804
	Description	Ward 1 Street Improvements Canyon Crest Drive from Watkins Drive to Blaine Street and Prescott Way from Canyon Crest Drive to the end of the street
	Target Date	
	Target Date	6/30/2020
	Estimate the	Approximately 735 low to moderate income City of Riverside
	number and type of	residents.
	families that will	
	benefit from the	
	proposed activities	
	<b>Location Description</b>	WARD 1 CDBG TARGET AREA
	Planned Activities	Street Improvements
38	Project Name	City of Riverside Public Works - Ward 5 Street Improvements
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Infrastructure
	Needs Addressed	Infrastructure
	Funding	CDBG: \$100,000

	Description	Moud E Church Impurovements Convein Church from Confield
	Description	Ward 5 Street Improvements Sequoia Street from Garfield
		Street to the End of the Street and Estrellita Street from Azalea
		Street to Sequoia Street
	Target Date	6/30/2020
	Estimate the	Approximately 910 low to moderate income City of Riverside
	number and type of	residents.
	families that will	
	benefit from the	
	proposed activities	
	proposed detivities	
	Location Description	WARD 5 CDBG TARGET AREA
	•	
	Planned Activities	Street Improvements
39	Project Name	City of Riverside Public Works - Ward 6 Street Improvements
	•	
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Infrastructure
	Needs Addressed	Infrastructure
	Needs Addressed	illi asti uctule
	Funding	CDBG: \$317,407
	Description	Ward 6 Street Improvements Mitchell Avenue from Hole
		Avenue to Wells Avenue; Minnier Avenue from Hole Avenue to
		La Sierra Avenue; and Whitford Avenue from La Sierra Avenue
		to Minnier Avenue
		to williner Avenue
	Target Date	6/30/2020
	. a get Date	3,20,2023
	Estimate the	Approximately 2000 low to moderate income City of Riverside
	number and type of	residents.
	families that will	
	benefit from the	
	proposed activities	
	<b>Location Description</b>	WARD 6 CDBG TARGET AREA
	Planned Activities	Street Improvements

40	Project Name	City of Riverside Public Works - Ward 7 Street Improvements
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Infrastructure
	Needs Addressed	Infrastructure
	Funding	CDBG: \$201,986
	Description	Ward 7 Street Improvements Breiner Court, Oriole Drive and
		Blue Jay Drive from La Sierra Avenue to the End of the Street
		and Norwalk Court from Campbell Avenue to the End of the Street
	T I D. I .	c /20 /2020
	Target Date	6/30/2020
	Estimate the	Approximately 1710 low to moderate income City of Riverside
	number and type of	residents.
	families that will	
	benefit from the	
	proposed activities	
	Location Description	WARD 7 CDBG TARGET AREA
	Planned Activities	Street Improvements
41	<b>Project Name</b>	City of Riverside Parks, Recreation & Community Services - ADA
		Park Improvements
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Public Facilities
	Needs Addressed	Public Facilities
	Funding	CDBG: \$70,269
	Description	ADA Park Improvements design and construction of ADA accessibility improvements throughout ward 3 parks, including modification to all park facilities and landscapes to address priority barriers

	Target Date	6/30/2020
	Estimate the	Project will serve City of Riverside residents with disabilities, a
	number and type of	presumed low- to moderate-income population.
	families that will	
	benefit from the	
	proposed activities	
	<b>Location Description</b>	WARD 3 CDBG TARGET AREA
	Planned Activities	Park Improvements design and construction of ADA
		accessibility improvements, including modification to all park
		facilities and landscapes to address priority barriers
42	Project Name	City of Riverside Parks, Recreation & Community Services - ADA
		Park Improvements
•	Target Area	CITYWIDE ALL COUNCIL WARDS
•	Goals Supported	Public Facilities
•	Needs Addressed	Public Facilities
	Funding	CDBG: \$54,504
	Description	ADA Park Improvements design and construction of ADA
		accessibility improvements throughout ward 4 parks, including
		modifications to all park facilities & landscapes to address
		priority barriers as well as an ADA pool lift at Villegas Park
	Target Date	6/30/2020
	Estimate the	Project will serve City of Riverside residents with disabilities, a
	number and type of	presumed low- to moderate-income population.
	families that will	
	benefit from the	
	proposed activities	
	<b>Location Description</b>	WARD 4 CDBG TARGET AREA

Planned Activities	Park Improvements design and construction of ADA
	accessibility improvements, including modifications to all park
	facilities & landscapes to address priority barriers as well as an
	ADA pool lift
Project Name	City of Riverside Parks, Recreation & Community Services - ADA
	Park Improvements
Target Area	CITYWIDE ALL COUNCIL WARDS
Goals Supported	Public Facilities
Needs Addressed	Public Facilities
Funding	CDBG: \$57,749
Description	ADA Park Improvements design and construction of ADA
	accessibility improvements throughout ward 5 parks, including
	modifications to all park facilities & landscapes to address
	priority Barriers as well as an ADA pool lift and leveling the
	sidewalk adjacent to the tennis courts at Arlington Park
Target Date	6/30/2020
Estimate the	Project will serve City of Riverside residents with disabilities, a
number and type of	presumed low- to moderate-income population.
families that will	
benefit from the	
proposed activities	
<b>Location Description</b>	WARD 5 CDBG TARGET AREA
Planned Activities	Park Improvements design and construction of ADA
	accessibility improvements, including modifications to all park
	facilities & landscapes to address priority Barriers as well as an
	ADA pool lift and leveling the sidewalk
Project Name	City of Riverside Public Works - ADA Street Improvements in
	Ward 2
Target Area	CITYWIDE ALL COUNCIL WARDS
	Project Name  Target Area  Goals Supported  Needs Addressed  Funding  Description  Target Date  Estimate the number and type of families that will benefit from the proposed activities  Location Description  Planned Activities

	Goals Supported	Public Facilities
	Needs Addressed	Public Facilities
Funding CDBG: \$100,000		CDBG: \$100,000
	Description	ADA Street Improvements in Ward 2 Various ADA improvements in the Ward 2 area
	Target Date	6/30/2020
	Estimate the number and type of	Project will serve City of Riverside residents with disabilities, a presumed low- to moderate-income population.
	families that will benefit from the proposed activities	
	Location Description	WARD 5 CDBG TARGET AREA
	Planned Activities	Street Improvements and various ADA improvements
45	Project Name	City of Riverside General Services Department - ADA Improvements
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Public Facilities
	Needs Addressed	Public Facilities
	Funding	CDBG: \$200,000
	Description	ADA Improvements ADA accessibility improvements throughout the city in various city facilities
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Project will serve City of Riverside residents with disabilities, a presumed low- to moderate-income population.

	<b>Location Description</b>	CITYWIDE ALL COUNCIL WARDS
	Planned Activities	ADA Improvements ADA accessibility improvements
	Planned Activities ADA improvements ADA accessibility improvements	
46	Project Name	City of Riverside - Neighborhood Engagement Division,
		Riverside Small Sparks Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Community Services
	Needs Addressed	Community Services
	Funding	CDBG: \$5,000
	Description	Riverside Small Sparks Program will provide grants up to \$3,250
		to support neighborhood improvement and community
		building projects to communities identified as low- and
		moderate income. Projects will promote health and safety of
neighborhood residents		neighborhood residents
	Target Date	6/30/2020
	Estimate the	Approximately 33 persons will be served
	number and type of	
	families that will	
	benefit from the	
	proposed activities	
	<b>Location Description</b>	CITYWIDE ALL COUNCIL WARDS
	Planned Activities	Neighborhood improvement and community building projects
		to communities
47	Project Name	Acquisition and Rehabilitation of Multi-Family Properties and
		Infill Residential Development Program
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Housing
	Needs Addressed	Housing

	Funding	HOME: \$821,450	
	Description	Development of new affordable housing units or rehabilitation	
		of existing sub-standard units.	
	Target Date	6/30/2020	
	Estimate the	15 Households	
	number and type of		
	families that will		
benefit from the			
	proposed activities		
	<b>Location Description</b>	on City of Riverside	
Planned Activities Development		Development	
		of new affordable housing units or rehabilitation of existing	
		sub-standard	
		housing units. The City anticipates funding a minimum of	
		\$164,461 (15% CHDO	
		set-aside requirement) in HOME CHDO funds to increase of the	
		supply of	
		affordable housing units in the City of Riverside.	
48	Project Name	City of Riverside CDBG Administration	
	Target Area	CITYWIDE ALL COUNCIL WARDS	
	Goals Supported	Administration	
	Needs Addressed	Administration	
	Funding	CDBG: \$639,404	
	Description	2019-2020 CDBG City of Riverside Administration	
	Target Date	6/30/2020	

	Estimate the number and type of families that will benefit from the proposed activities	N/A
	<b>Location Description</b>	N/A
	Planned Activities	Administration of the 2019/2020 City of Riverside CDBG Program
49	Project Name	ESG Administration, HMIS, Shelter Programs, Rapid re-Housing, Homeless Prevention & Street Outreach
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Homeless
	Needs Addressed	Homeless
	Funding	ESG: \$278,459
	Description	ESG Administration, HMIS, Shelter Programs, Rapid Re-Housing, Homeless Prevention and Street Outreach
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Homeless individuals and families in the City of Riverside
	Location Description	City of Riverside, RRH and HP Programs expanded are Countywide
	Planned Activities	ESG Administration, HMIS, Shelter Programs, Rapid Re-Housing, Homeless Prevention and Street Outreach
50	Project Name	HOME Administration

	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Administration
	Needs Addressed	Administration
	Funding	HOME: \$113,494
	Description	Program Administration
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Program Administration
51 Project Name HOPWA 2019-2020 Foothill AIDS Project		HOPWA 2019-2020 Foothill AIDS Project
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Special Needs
	Needs Addressed	Special Needs Services
	Funding	HOPWA: \$1,169,193.60
	Description	Housing Opportunities for Persons with AIDS program services provided by Foothhill AIDS Project.
	Target Date	6/30/2020
	Estimate the	HIV/AIDS patients and their families approx.
	number and type of	400.
	families that will	
	benefit from the proposed activities	
	Location Description	Riverside and San Bernardino County.

	Planned Activities	Housing Opportunities for Persons with AIDS program services provided by Foothhill AIDS Project.
52	Project Name	HOPWA 2019-2020 Riverside County Housing Authority
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Special Needs
	Needs Addressed	Special Needs Services
	Funding	HOPWA: \$1,666,100.88
	Description	Housing opportunities for Persons with AIDS by the Housing Authority of the County of Riverside.
	Target Date	6/30/2020
	Estimate the	HIV/AIDS patients and their families.
	number and type of families that will	
	benefit from the proposed activities	
	Location Description	Riverside and San Bernardino Counties.
	Planned Activities	Housing opportunities for Persons with AIDS by
		the Housing Authority of the County of Riverside.
53	Project Name	2019-2020 HOPWA City of Riverside Admin
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Special Needs
	Needs Addressed	Special Needs Services
	Funding	HOPWA: \$87,689.52
	Description	Administration of the HOPWA program for the City of Riverside.
	Target Date	6/30/2020

	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Administration of HOPWA Services for the City of Riverside
54	Project Name	Tenant Based Rental Assistance
	Target Area	CITYWIDE ALL COUNCIL WARDS
	Goals Supported	Housing
	Needs Addressed	Housing
	Funding	HOME: \$200,000
	Description	Rental assistance and security deposits to individuals and families with incomes at or below 60% of AMI.
	Target Date	6/30/2020
	Estimate the	17 Households
	number and type of	
	families that will benefit from the	
	proposed activities	
	Location Description	City of Riverside
	Planned Activities	Provide up to 12 months of rental assistance and security deposits to individuals and families who are experiencing homelessness using the Housing First model.

## AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

## **Geographic Distribution**

Target Area	Percentage of Funds
WARD 1 CDBG TARGET AREAS	12%
WARD 2 CDBG TARGET AREAS	15%
WARD 3 CDBG TARGET AREAS	10%
WARD 4 CDBG TARGET AREAS	2%
WARD 5 CDBG TARGET AREAS	7%
WARD 6 CDBG TARGET AREAS	12%
WARD 7 CDBG TARGET AREAS	8%
CITYWIDE ALL COUNCIL WARDS	33%

**Table 7 - Geographic Distribution** 

## Rationale for the priorities for allocating investments geographically

In addition, to projects and programs available to eligible participant's citywide, specific projects and programs will be targeted to the designated low/moderate income CDBG Benefit Service Areas described above. CDBG Benefit Service Areas are defined as geographic locations within the City of Riverside boundaries where 51% or more of the households residing in those areas are low- to moderate-income. Based on the ACS Census, 41% of the census blocks in the City of Riverside qualify as CDBG Benefit Service Areas.

The plan for geographic distribution of resources and projects identified as serving an area benefit is based in part on the geographic distribution of low- and moderate-income households throughout the City. Exhibit C identifies the percentage of low- and moderate-income households throughout the City that reside within each City Council Ward. City Council members utilize this information as a guide for determining the annual distribution of funding for projects.

The City's HOME Investment Partnerships Program Tenant-Based Rental Assistance Program and ESG Rapid Re-Housing Programs have been expanded countywide to support the Riverside County Continuum of Care's and City's goal of ending chronic homelessness. The City has the largest homeless population in Riverside County (21% of County's Homeless PIT Count)which is attributed to having a County community jail, three large hospitals, behavioral health clinics and emergency treatment center, and the only emergency shelter in the western region of the County and the only cold weather shelter program in the County of Riverside. By expanding the program

countywide, homeless individuals and families have more housing options that are affordable.

### Discussion

In order for an activity or project to be eligible for funding, it must qualify as meeting one of the three national objectives of the program:

- 1) Principally benefit (at least 51%) low and moderate income persons;
- 2) Aid in the prevention of slums or blight; or
- 3) Meet community development needs having a particular urgency.

Priorities that guide the allocation of CPD funds are derived from the following goals:

- To provide decent housing:
- To provide a suitable living environment; and
- To expand economic opportunities.

In addition to national objectives and performance measurements, the City must weigh and balance the input from different groups and assign funding priorities that best bridge the gaps in the City's service delivery system. The City received input through outreach efforts helping to prioritize funding for community facilities, community services, homeless facilities and services, economic development, and public improvements. In summary, projects are reviewed and funding allocations are made based upon the above criteria, including the projects ability to reach and serve the areas and persons with the greatest need.

# **Affordable Housing**

# AP-55 Affordable Housing - 91.220(g)

#### Introduction

Lower-income households continue to pay a higher percentage of their income for housing, compared to other income groups. A large proportion of lower income renter-households also tend to experience other housing problems such as overcrowding and inadequate housing conditions. In order to help provide decent and affordable housing, improve the social and economic status for extremely low-, very low-, low-, and moderate-income households, and to prevent homelessness in the City of Riverside, the following priorities have been established:

1. Expand the affordable rental housing stock for low-income and special needs households.

Based on cost burdened household data from Comprehensive Housing Affordability Strategy (CHAS) and coupled with National Low Income Housing Coalition (NLIHC) projections, there is a great need to expand affordable rental housing stock for low-income households, as well as special needs households including the homeless, elderly, large families, HIV/AIDS and their families.

In conjunction with the City's Housing First Plan, the City is now targeting unit production that benefits residents earning 60% of Riverside AMI and below, in an effort to target very low income persons and families.

**2.** Provide homeownership opportunities for first-time homebuyers and for the low- and moderate income community.

Homeownership may provide many social and financial benefits to families, children, and communities. There is considerable evidence that homeownership experiences result in greater social stability, education completion, civic participation, and improved quality of life.

In this reporting period, they have completed the Myers Affordable Housing Project that will provide four new homeownership opportunities to low income households.

3. Improve the conditions of substandard housing and substandard existing owner occupied housing for the low-income community.

As the City's housing inventory ages, maintenance and repairs become more critical. If homes fall into disrepair, residents may be subject to unsafe and unhealthful living conditions. A decrease in the supply of housing is possible unless new units are constructed at a rate that exceeds the Annual Action Plan

rate of deterioration of existing units. Maintaining older homes and ensuring that durable construction materials are used for new housing is important in maintaining the supply of housing.

One Year Goals for the Number of Households to be Supported	
Homeless	25
Non-Homeless	
Special-Needs	0
Total	15

Table 8 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through			
Rental Assistance	15		
The Production of New Units	14		
Rehab of Existing Units			
Acquisition of Existing Units	0		
Total			

Table 9 - One Year Goals for Affordable Housing by Support Type

### Discussion

Five-Year Affordable Housing Objectives:

The City's affordable housing objectives for the 2015-2019 period are addressed in the following discussion. The discussion includes the basis for assigning the priority; obstacles to meeting underserved needs, and proposed accomplishments that the City hopes to achieve over the next five years.

- 1. Expand the affordable rental housing stock for low-income and special needs households HOME Program Multi-family. HOME assistance for the development and construction of affordable rental housing for low income households. Assisted units are restricted by a 20-year affordability covenant. HOME assistance also includes the acquisition and rehabilitation of single and multifamily housing units for very low and low income households.
- 2. Provide homeownership opportunities for first-time homebuyers and for the very low- and low-income community.
- b. Infill housing policy. The City Housing Authority will support efforts that address land use entitlements, financing, and design elements that support the development of housing on infill

sites, with a goal of integrating more affordable housing into developed areas of the City.

3. Improve the conditions of substandard housing and substandard existing owner occupied housing for the low-income community.

Housing Rehabilitation Program – Offers low interest loans of up to \$50,000 for single-family properties, senior grants of up to \$5,000, disability grants up to \$5,000, and mobile home grants for seniors of up to \$8,000 to address health and safety issues and code violations on the property. The program is currently being funded with CDBG? funds.

During FY 2018/19, Wakeland Housing & Development Corporation submitted applications to State of California smart growth grants for the development of a total of 139 affordable rental units in the Downtown and Eastside Neighborhoods. The City will be notified in FY 2019/20 if these funding applications were awarded.

- 4. Shelter for the homeless.
- a. CDBG Public Service Activities. CDBG assistance to non-profit agencies that provide emergency shelters and supportive services for homeless persons.
- b. Emergency Shelter Grant (ESG) Activities. ESG assistance for selected non-profit agencies for emergency shelter and essential services for homeless persons.
- c. HOME Program Activities. Produce new housing units focused on extremely low income individuals that will support rehousing and integration of formally homeless individuals into Riverside's housing stock.

# **AP-60 Public Housing – 91.220(h)**

#### Introduction

The City of Riverside does not own or manage any public housing.

#### Actions planned during the next year to address the needs to public housing

The Housing Authority of the County of Riverside has one public housing project in the City of Riverside.

The City and County of Riverside are forming partnerships to share resources where possible and to further leverage funds and increase the supply of affordable housing opportunities. One example is a recently completed joint project application (not-funded) in support of the substantial funding of the City's Mission heritage affordable housing project.

# Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Housing Authority of the County of Riverside operates on the premise that affordable housing is not the end goal for a family to reach full sufficiency in market rate housing. The ultimate goal is for the County Housing Authority's families are to successfully graduate to homeownership. To actively engage residents in this goal the Authority has taken the following actions:

- 1. Regular engagement of residents via onsite managers, a resident newsletter, and through specialized self-sufficiency coaches funded through HUD's Resident Opportunity and Self-Sufficiency (ROSS) program.
- 2. Providing outreach and information to all Public Housing residents on community homeownership initiatives and credit counseling agencies.
- 3. Working collaboratively with local housing organizations like Habitat for Humanity Riverside to provide public housing residents with targeted homeownership opportunities.
- 4. The implementation of grant funded ROSS programs (noted above) at strategic public housing sites to provide one-on-one coaching to families with the goal of increasing the household's income and assisting the household with attaining homeownership within a three-year period.

If the PHA is designated as troubled, describe the manner in which financial assistance will be

# provided or other assistance

Not applicable. The City of Riverside is not a public housing agency.

## Discussion

Refer to above discussion.



# AP-65 Homeless and Other Special Needs Activities – 91.220(i)

#### Introduction

The City (the City), as with other jurisdictions across the country that receive federal funds for homeless assistance, is required to conduct a Point-In-Time Count (PIT) of homeless persons each year. The 2019 PIT count was conducted on January 29, 2019; the results of this count have been published. The PIT Count for the City of Riverside is 439, which is a 19.9% increase from the previous year and represents 21% of the County's homeless population.

The U.S. Department of Housing and Urban Development (HUD) charges communities that receive funds under the Homeless Continuum of Care (CoC) Program of the Homeless Emergency Assistance and Rapid Transition to Housing Act (HEARTH) with specific responsibilities. The Riverside County Department of Public Social Services is the leading agency for the Riverside County CoC. In FY 2018, the Riverside County CoC was awarded \$10,106,803 in HUD CoC funding, which was a 5.3% increase in funding from the previous year.

The Riverside County CoC Governance Board continues to meet to identify gaps in homeless services, establish funding priorities, and to pursue an overall systematic approach to address homelessness. These are public meetings in which the community of providers and stakeholders are welcome to attend and provide comment. The City's Housing Authority Manager is the CoC general membership Chair and the Coordinated Entry Systems Oversight Committee chair. Through regular attendance and participation in the Riverside County CoC meetings, the City consults with the Riverside County CoC to develop cooperative plans and strategies to leverage resources to provide emergency shelter and rapid re-housing services, and is informed of changes in local goals, objectives and performance measures.

The recognition of homelessness as a social and economic issue is uniting service providers, the business community, and the public and private sectors in achieving compliance with the HEARTH Act, adopting best practices to end Veterans and chronic homelessness, and improving the system to rapidly re-house individuals and families. During FY 2019/2020 and the remainder of the five-year Consolidated Plan period, the Riverside County CoC will continue to be in compliance with the HEARTH Act by implementing the coordinated entry system, ensure policies and procedures amendments align with the national efforts of the United States Interagency Council on the Homeless (USICH) 2010 plan, Opening Doors: Federal Strategic Plan to Prevent

and End homelessness and participating in the Built for Zero initiative.

This plan and initiative is focused on four key goals:

- 1. Sustaining ending veteran homelessness;
- 2. End chronic homelessness;
- 3. Prevent and end homelessness for families, youth and children by 2020; and,
- 4. Set a path to ending all types of homelessness.

# Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

# Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

During FY 2019/2020, the City anticipates assisting approximately 450 unduplicated individuals in the emergency shelter and 500 unduplicated individuals through the cold weather shelter. The Riverside Homeless Outreach team will engage approximately 400 homeless individuals to assess their needs and connect them to shelter and then housing and supportive services. The Rapid Re-Housing Program will assist 15 homeless individuals and/or families with rental assistance and security deposits. The Riverside County CoC has established a coordinated assessment tool which prioritizes housing for those who are considered the most vulnerable such as veterans and the chronically homeless. The CoC implements a targeted street-to-home outreach program/campaign that covers 100% of its area and takes a housing first approach for chronically homeless households and others with a disabling condition. Non-disabled persons are referred to emergency shelter and are linked to a housing intervention as quickly as possible. The CoC is in the process of releasing a Request for Qualifications/Proposals for a new HMIS and CES vendor. The CES lead continues to ensure appropriate intervention through program admissions that will be marketed to community groups and outreach providers who coordinate outreach efforts with staff trained to guide households through the process regardless of age, gender, ethnicity, disability, etc.

The CES is designed to help people move through the system faster, reduce new entries into homelessness, and improving data collection and quality and providing accurate information on what kind of assistance is needed. Due to the lack of resources needed to meet the growing need for affordable housing, there is a bottleneck within CES and clients are having to wait for new funding resources to be identified for housing. To create alternative housing options, the City will be researching shared housing models and seek to implement the best model to help individuals with incomes obtain housing by sharing housing costs and offer a built in support system that decreases isolation when individuals are being moved out of encampment communities.

The CoC has two outreach teams that cover most county areas. The City of Riverside Street

Outreach program conducts daily mobile outreach and provides client services focused on the chronically homeless populations living on the streets to connect them with supportive services and achieve housing stability. The Department of Mental Health has a Veterans Street Outreach team that perform initial field assessments, in depth assessments, referrals to all contacts, linkage to various community organizations, assistance with entitlement questions and problems, linkage to mental health providers for assessment and services if appropriate, and emergency shelter by partnering with community agencies as well as facilitating referrals and other linkages to services.

The City of Riverside has recognized the need to strengthen our partnership with the Riverside Unified Health Systems – Behavioral Health. As a result, the Community Outreach Team was formed, which consists of a City of Riverside Police Officer and a Behavioral Health Clinician to assist with offering mental health services to the homeless population. The Community Outreach Team patrols the City of Riverside on a daily basis to engage homeless mentally ill individuals and respond to community concerns. They will work directly with CoC PSH providers to connect chronically homeless individuals and families to permanent supportive housing through CES. Behavioral Health also has a psychiatrist assigned to providing service to the high frequent utilizers of the Emergency Treatment Services (ETS) in Riverside.

### Addressing the emergency shelter and transitional housing needs of homeless persons

To date, there are 202 emergency shelter beds in the City of Riverside. Shelter beds are used as bridge housing for RRH and SHP programs. Rapid Re-Housing (RRH) is used to cover the costs of housing while providing case management and support services; providing a period of stability to enable homeless people to transition successfully to and maintain permanent housing within 24 months of program entry. The CoC is working with the City, which administers ESG funding, to integrate CoC and ESG funding to increase the number of families with children who are assisted through rapid re-housing.

The City also allocated \$ of Measure Z funds towards the development of 48 bridge housing units at the Hulen Place Homeless Campus. The City also received \$ of State Homeless Emergency and Assistance Program funds from the Riverside County CoC to build 24 mental health bridge housing units to help stabilize patients coming out of ETS. These bridge housing units will help stabilize individuals in temporary housing until a housing referral is obtained through the CoC CES referral system.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals

and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The CoC has taken the following steps to reduce length of time homeless (LOTH):

- 1. Adopted and implemented a CoC wide Housing First approach; and
- 2. Adopted and implemented a CoC wide Rapid Re-housing approach. The CoC has increased the number of public/private partners to help implement these approaches.

#### The CoC has also:

- 1. Begun revising intake processes to ensure homeless households are given the appropriate intervention at the time they are admitted to the program to help reduce their stay;
- 2. Adjusted case management procedures in order to train CoC and ESG case managers from a housing-ready approach to an evidence-based home-based case management approach;
- 3. Improved data collection through HMIS by training participants to enter related data correctly and timely; and
- 4. Generated monthly reports for outcome measurement.

The CoC will target non-HUD funded projects to reduce their LOTH such as those who receive Emergency Food and Shelter (EFSP), CDBG, and HOME funding.

The City has sixteen (16) supportive housing units, which eight (8) units reserved for chronically homelessness and eight (8) for disabled homeless individuals. In relation to these units, the City has one full-time case manager who provides supportive services, addresses barriers to clients sustaining their housing and helps them achieve self-sufficiency.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The County of Riverside CoC Discharge Policy is mandated by the state and followed by the CoC. The CoC Planning and Sustainability Committee is responsible for updating and implementing the Discharge Policy and protocols as well as coordinating with various organizations to ensure that persons being discharged from a publicly funded institution or system of care are not discharged

immediately into homelessness. The goals are to identify discharge needs including housing and supportive services and links the individual with community resources that will include mental health services, substance abuse support, and housing. The Committee will invite Riverside University Health Systems (RUHS), Riverside Community Hospital, Parkview Hospital, Kaiser Permanente, and the Hospital Association of California to participate in updating the CoC's Discharge Policy. Representing mental health, the County of Riverside's Riverside Unified Health Systems -Behavioral Health collaborates with the Department of Public Social Services and the CoC in the coordination and implementation of discharge planning for homeless individuals disabled by a serious mental health and/or substance abuse disorder(s). Foster Care and Extended Foster Care programs help transition dependent youth who are emancipating from foster care to independent living. Representing Corrections - The Department of Public Social Services and the Riverside Sheriff's and Probation Departments support the Continuum of Care's mission of working towards reintegrating persons leaving correctional facilities to community-based living and self-sufficiency.

Currently individuals discharged from the hospital and those discharged from correctional facilities are connected to the emergency shelter to assist with shelter, health care, housing, employment and educational needs.

#### Discussion

To remain at functioning zero for ending veteran homelessness, the City continues to collaborate with the Riverside County Housing Authority, RUHS Behavioral Health and Loma Linda VA to assist veterans with obtaining benefits and housing.

The City of Riverside seeks to expand the Riverside at Work (RAW) program in FY 2019/2020, which is an intensive job-readiness and training program for Riverside residents who are both homeless and out-of-work to include opportunities with the City of Riverside departments. The program is designed to empower individuals with the goal of being reintegrated into the workforce, resulting in self-sufficiency, a permanent means to remain gainfully employed, and provide permanent housing. The program's direct involvement in the visual area improvements and connections with local businesses will inspire the community stakeholders to get involved, promote, stimulate program growth, and contribute to the success of the program.

# AP-70 HOPWA Goals-91.220 (I)(3)

One year goals for the number of households to be provided housing through the use HOPWA for:	of
Short-term rent, mortgage, and utility assistance to prevent homelessness of the	
individual or family	115
Tenant-based rental assistance	162
Units provided in permanent housing facilities developed, leased, or operated with	
HOPWA funds	41
Units provided in transitional short-term housing facilities developed, leased, or	
operated with HOPWA funds	45
Total	363



## AP-75 Barriers to affordable housing – 91.220(j)

#### Introduction:

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

According to the Southern California Association of Governments, the City had an unaccommodated affordable housing need of 3,338 lower income units for the 2013-2018 planning period. Based on the current housing need (and the provisions of State law AB 1233), the City has identified sites that are appropriately zoned, or will be appropriately zoned to accommodate potential affordable housing projects. These 58 sites, comprised of over 250 parcels, have the potential to accommodate over 10,000 units of new housing development; both accommodating new affordable housing development, and new housing generally to alleviate a cost burdened local housing market.

The City also proposes to accommodate the development of new affordable housing units through an updated zoning code that reflects the state's housing legislation. To accommodate the remaining unmet affordable housing need, the City rezoned over 191 acres to allow for residential development at a minimum density of 25 du/ac. Sites must be large enough to accommodate at least 16 units per site. State law requires that at least half of the remaining lower income units be accommodated on sites exclusively for residential uses. Of the 191 acres, a minimum of 95.5 acres will zoned for residential-only. The City also greatly expanded zoning rights to make Housing First housing a "by right" activity in all commercial and residential zones. The City also changed process to make affordable housing development on church sites easier to accomplish through administrative approvals. Also the City has taken an active approach to implement a series of new State laws that make development easier around public transit, and that impose less stringent standards (e.g., parking) for new affordable housing units.

#### **Discussion:**

Not Applicable.

## **AP-85 Other Actions – 91.220(k)**

#### Introduction:

The City of Riverside will continue to take the following actions throughout the 2019-2020 Action Plan period to address the challenges listed below:

#### Actions planned to address obstacles to meeting underserved needs

As a part of the consolidated planning cycle for 2020-2024, the City of Riverside will determine where underserved populations are located through results from the Analysis of Impediments to Fair Housing. Special attention was given during this planning period to work in rehousing formally homeless by adopting a Housing First strategy that adopts national best practices in addressing and rehousing formerly homeless individuals.

To reduce the number of obstacles keeping the City of Riverside from meeting the needs of the underserved populations in the community and help improve service delivery, Riverside's Grants and the Office of Homeless Solutions will assist with facilitating more city-wide collaborations in coordinating the work of social service organizations, eliminating duplication of efforts, spearheading community-wide solutions to local needs and disseminating information, news, and data that will assist all participant organizations a part of this collaborative effort.

### Actions planned to foster and maintain affordable housing

The City of Riverside will continue to invest grant funds into affordable housing projects that provide rental and homeownership opportunities for low-income households, but is embarking on a new focus in the provision of permanent supportive housing units through the City's approved Housing First Plan. As part the Housing First Plan, the City is forging new collaborations with the Housing Authority of the County of Riverside and Riverside County Behavior Health to offer vouchers pared with supportive services to homeless families; rental assistance that may assist up to 380 tenants over a three year period. Moreover, the City has signed Memorandums of Understanding with local permanent supportive housing developers and service providers such as Step Up on Second and Path of Life to strengthen the City's ability to develop unit concepts and build infrastructure for service provision. The City of Riverside will also continue to seek collaborative partnerships with developers, nonprofit, and private institutions to construct new opportunities for affordable housing, develop the City of Riverside Housing Authority's properties, and acquire vacant properties to make available as affordable housing.

#### Actions planned to reduce lead-based paint hazards

The County of Riverside's Lead-Based Paint (LBP) programs serve many communities. These

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programs identify and address LBP hazards. The programs are as follows:

- Lead Hazard Inspections for County programs: Lead-based paint containing up to fifty percent lead was in common use and available until the mid-1970. In 1978, the Consumer Product Safety Commission banned the manufacture of paint for use of interior and exterior residential surfaces and furniture. It is a program goal for the City that all homes identified for rehabilitation under the City's CalHome and HOME funded programs be submitted for lead hazard inspection if: 1) the home was built prior to 1978, and 2) there are children the age of six or younger in the home.
- Childhood Lead Poisoning Prevention Program: The Riverside University Health Systems operates California's Childhood Lead Poisoning Prevention Program (CLPPP) to test and identify children who are at high potential for lead poisoning based upon the age of the housing stock in the area and any other factors that indicate high risk for lead exposure.
- Lead Hazard Control Program: As implemented by Senate Bill 460 grants authority to local health departments to require the enforcement of persons who refuse to abate lead hazards in housing occupied by low-income families with children. The Lead Hazard Control Program is funded under this grant and implements SB 460 which allowed changes to State health and housing laws to make creating lead hazards a crime.

### Actions planned to reduce the number of poverty-level families

As noted in the Consolidated Plan, poverty is a condition with no simple solutions. Poverty is a persistent situation in which low income results from an inability to enter the mainstream. To the extent possible, the City plans to reduce the number of households with incomes below the Federal poverty level (extremely low-income households earning less than thirty percent (30%) of the AMI) through a combination of direct assistance and indirect benefit from neighborhood improvement activities.

The City's Five-Year Consolidated Plan will focus primarily on supporting programs that raise household incomes and stabilize housing situations by supporting anti-poverty activities through the following:

- Rehabilitate substandard existing single-family or multi-family housing for income-qualified owners or to owners who rent to income-qualified tenants;
- Provide increased affordable homeownership opportunities for low-income households, including seniors and disabled;
- Rehabilitate or provide new affordable housing units that (1) include handicap accessibility for
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seniors or the disabled and (2) provide housing opportunities for homeless individuals and households earning less than 30% of AMI;

- Encourage economic development in low- and moderate-income areas.
- Provide comprehensive homeless prevention housing programs;
  - Follow nationally recognized Housing First best practices in reducing instances of homelessness in Riverside;
- Encourage Substance Abuse Recovery and Counseling Programs;
- Provide job training and life skills development; and
- Provide health programs through local health clinics.

#### Actions planned to develop institutional structure

The City's Community & Economic Development Department (CEDD) will coordinate activities among the public and private agencies and organizations in the area. This will ensure that the goals and objectives of the Five Year Consolidated Plan will be addressed by more than one agency. The CEDD will facilitate and coordinate the linkages between these public-private partnerships and develop new partnership opportunities.

Effective implementation of the Consolidated Plan involves a variety of agencies both in the community and in the region. Coordination and collaboration between agencies is important to ensuring that the needs in the community are addressed. The key agencies that are involved in the implementation of the Plan, as well as additional resources that may be available are described below.

#### **Public Sector:**

- City of Riverside Community & Economic Development Department (Grants, and, Code Enforcement Divisions)
- City of Riverside Office of Homeless Solutions
- City of Riverside Pubic Works; Parks and Recreation; Police Department
- Housing Authority of the County of Riverside
- Riverside County Department of Public Social Services; Department of Environmental Health
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Office of Industrial Hygiene; Workforce Development; Economic Development Agency; Veterans Services; Probation; Community Action Partnership

- Riverside University Health Systems Behavioral Health and Public Health
- VA Loma Linda

### Non-Profit Agencies:

There are several here are several non-profit agencies that serve target income households in the City of Riverside. The City will collaborate with these essential service providers. Some of them include:

- Advance Enterprises (The Arc of Riverside County)
- Arlington Temporary Services
- Assistance League
- Big Brother/Big Sister of the Inland Empire
- Care Connexxus Inc.
- Casa Blanca Home of Neighborly Services
- Church of God of Prophecy Riverside Inc.
- Community Connect 211 Riverside County
- Fair Housing Council of Riverside County
- Feeding America Riverside/San Bernardino Counties
- Helping Hearts

- Inspire Life Skills Training, Inc.
- Janet Goeske Foundation
- Lutheran Social Services
- Olive Crest
- Operation Safehouse
- Riverside Housing Development Corporation
- Path of Life Ministries
- Second Harvest
- Wakeland Housing and Development Corporation
- Mercy House
- US Vets

### **Private Sector:**

The private sector is an important collaborator in the services and programs associated with the Consolidated Plan. The private sector brings additional resources and expertise that can be used to supplement existing services or fill gaps in the system. Lenders, affordable housing developers, business and economic development organizations, and private service providers offer a variety of assistance to residents such as health care, small business assistance, home loan programs, and assisted housing, among others. The City will collaborate with the following private sector

organizations:

• Small Business Development Center

• Federal Home Loan Bank (FHLB)

Local Financial Institutions

Private Housing Developers

Local Realtors

Actions planned to enhance coordination between public and private housing and social service agencies

The City will continue to strive to increase affordable housing collaborative efforts with public and private sector entities, numerous advisory agencies, Community Housing Development Organizations ("CHDOs"), lending institutions, as well as other service providers including Catholic Charities, Office on Aging, and Code Enforcement. Efforts to increase the participation of the CDBG, HOME, Low-income Housing Tax Credit, Federal, State and other local housing program sources will be directed at:

• Strengthening the housing service delivery system by working more closely with the Housing Authority and by collaborating with non-profit organizations;

• Increasing the involvement of the Riverside Homeless Care Network, and

Working more closely with identified CHDOs.

**Discussion:** 

Refer to above discussion.

## **Program Specific Requirements**

## AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

The City of Riverside receives an annual allocation of CDBG, HOME, ESG and HOPWA funds. Since the City receives these federal allocations the questions below have been completed, as they are applicable.

The City accepts HOME funding applications on a first-come, first serve basis and does not limit the beneficiaries or give preference to a particular segment of the low-income population. HOME program funding information is available on the City's website at www.riversideca.gov/housing.

# Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before

the start of the post program moving and that has not ust been represented	0
the start of the next program year and that has not yet been reprogrammed	U
2. The amount of proceeds from section 108 loan guarantees that will be	
used during the year to address the priority needs and specific objectives	0
identified in the grantee's strategic plan	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the	
planned use has not been included in a prior statement or plan.	0
5. The amount of income from float-funded activities	0
Total Program Income	0
Other CDBG Requirements	
1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities	
that benefit persons of low and moderate income. Overall Benefit - A	
consecutive period of one, two or three years may be used to determine	
that a minimum overall benefit of 70% of CDBG funds is used to benefit	
persons of low and moderate income. Specify the years covered that include	
this Annual Action Plan.	0.00%

# HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

HOME funds will only be used for eligible activities as described in the HOME regulations (24CFR§ 92.205).

Supplemental Educational Revenue Augmentation (SERAF) Funds: In this reporting period, the Housing Authority will be committing the remaining \$1 million of SERAF (former Redevelopment Housing Funds) towards the development of affordable housing rental units. Properties assisted will have 55 year affordability covenants on multifamily properties.

- Pursue private funding and grants
- Pursue Senate Bill 2: Building Jobs and Homes Act funding for affordable housing
- Pursue No Place like Home state funding that has been established for the development of affordable housing for individuals and families experiencing mental illnesses. One project developer for the City received a preliminary award of \$4.3 million for a permanent supportive housing (PSH) project in Riverside, which is a partnership with a community church.
- a) St. Michael's Housing Project: 49 affordable housing units and 24 units will be set-aside for PSH.
- b) Cedar Glen Housing Project: 49 affordable housing units, 24 will be set-aside for PSH.
- c) Oasis Senior Villas Project: 94 affordable housing units, 46 units will be set-aside for PSH.
- Work with State representatives to increase collaboration and support for homeless prevention in Riverside.
- 2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

See resale or recapture of HOME funds at the end of this section.

3. A description of the guidelines for resale or recapture that ensures the affordability of units

acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City will use the recapture provisions to enforce the period of affordability for homebuyers. All written agreements with the homebuyers will outline the period of affordability, principal residence requirement, and the resale or recapture provision that will be used to ensure the period of affordability. The City will secure all the HOME investments for homebuyer and rental activities with proper security instruments, such as promissory notes, deeds of trust, and declarations of restrictive covenants, placed upon the property to ensure the period of affordability. Upon the satisfaction of the period of affordability by the homebuyer, the homebuyer shall be entitled to all "net proceeds" for the sale of the property and/or will no longer be obligated to use the property as their principal residence. The City's Resale-Recapture Policy is attached as Appendix 6 for review.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Riverside does not intend to use HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

# Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

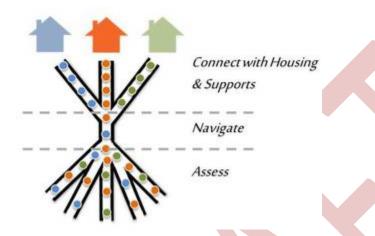
- 1. Include written standards for providing ESG assistance (may include as attachment) Refer to Appendix 7.
- 2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system. The CoC is responsible for establishing and operating a centralized or coordinated assessment system, a statutory requirement that provides an initial, comprehensive assessment of the needs of individuals and families and effectively matches each with the most appropriate resources available to address that individual or family's particular needs.

The County of Riverside CoC has established CES policies and procedures that were adopted in January 2018 identifies chronically homeless persons as the highest need priority using the VI-SPDAT score and length of homelessness. The CoC implements a targeted street-to-home outreach program/campaign that covers 100% of its area and takes a housing first approach for chronically homeless households and others with a disabling condition. Non-disabled persons are referred to emergency shelter or rapid re-housing programs and housed as quickly as possible.

When a homeless individual or family is engaged, a VI-SPDAT (assessment tool) is completed along with a homeless verification form. The person(s) are then placed on the By Name List. When a housing vacancy becomes available for the next person on the BNL list, the housing

providers must submit a housing vacancy form to the CES lead agency. The CES lead agency then emails a Housing Referral form to the housing provider that identifies the client's name, phone number and Housing Navigator's contact information. The provider and navigator have 10 days to locate the client. If the client cannot be located they are placed in the inactive list and the housing referral is returned and a new housing referral form is sent.

Below is an image of CES.



ESG and CoC sub-recipients input client data into the Homeless Management Information System (HMIS), which is a mandatory comprehensive and standardized assessment tool used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness. The recipient must ensure that data on all persons served and all activities assisted under ESG are entered into the community-wide HMIS in the area in which those persons and activities are located. Victim service providers cannot participate, and Legal Services Organizations may choose to not participate, in HMIS; however, they must instead report using a comparable database that produces unduplicated, aggregate reports.

As required, the City being an ESG recipient continues to coordinate and collaborate with the CoC and other key stakeholders in order to foster a comprehensive, community-wide planning process that ensures a seamless coordination of services and funding streams.

The data collection needs for CES are significantly more complex than for a single project or even a collection of projects. To understand whether the system is functioning as planned, new data points must be combined with existing HMIS data on individual participants already required to be collected in the CoC's HMIS. These data collections will allow for monitoring, managing, and evaluating the coordinated entry process. By looking at how the system functions together with participant progress, a CoC can begin to understand whether the pathways it has created for participants are effective. Successful implementation and operation of coordinated entry require policy oversight and day-to-day system-level management.

In FY 2019/2020, the CES Oversight Committee has been assigned to complete the update to the CES Policies and Procedures to include the policy and management responsibilities described in the U.S. Department of Housing and Urban Development's (HUD) Coordinated Entry Core Elements document and its Notice Establishing Additional Requirements for a Continuum of Care Centralized or Coordinated Assessment System ("Coordinated Entry Notice").

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations). The City solicits proposals for annual ESG allocations. A Notice of Funding Availability (NOFA) is released to invite qualified non-profits, community groups, faith-based organizations, and governmental entities to apply. Pursuant to the City's application review process, an application is reviewed and evaluated for completeness, eligibility, and the project's ability to reach and serve the areas and persons with the greatest need.

Recommendations for eligible projects are based upon the resources, capacity, knowledge, and experience of applicants to effectively implement and administer the ESG-funded program. Per HUD requirements, the City must consult with the CoC to provide recommendations of the funding allocation, trends, and needs of the community in order to work in collaboration with the efforts of CoC of eliminating and preventing homelessness.

ESG funds are awarded through a competitive process following federal guidelines. Funding is allocated as part of the One-Year Action Plan approval process which includes a public hearing before the Riverside City Council. Further, funding approval is made by the City Council and allocated based on funding availability, number of clients proposed to serve, area need, recommendations of CoC, and public comments.

The City enters into one year agreements with each sub-recipient of ESG funding, these agreements define:

- Key program components or activities (including benchmarks for success);
- The level of ESG funding;
- The anticipated source and amount of matching funds (24CFR 576.201) contributed by the agency/organization; and Documentation or reporting requirements. Receipt of Agreement and Terms Match Requirements and source of match

ESG allocations are available to private nonprofit organizations and will continue to be allocated based on the guidelines as provided in the outline process above.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions

regarding facilities and services funded under ESG.

The City collaborates with sub-recipients to ensure that the homeless participation requirement is met. Sub-recipients include in their policy to extend invitation to previous homeless clients their opportunity to participate on the Board, provide feedback, and participate in survey's regarding services and policies of their facility. Sub-recipients consult with homeless or formerly homeless persons in the considering and making of policies and decisions regarding any ESG-funded facilities, services, or other assistance. An exit interview and survey are offered to exiting clients and a suggestion box and or open-door policy to address any issues related to the operation of the facility and services to clients is available. It is the intent of the City in collaborating with the Continuum of Care and ESG sub-recipients to ensure that the perspective of homeless and formerly homeless individuals and families are incorporated into the City's ESG program and the Consolidated Plan.

The City will continue development of a comprehensive Homeless Participation Plan; at a minimum, the plan will:

- Encourage all ESG non-profit sub-recipients to include a homeless or formerly homeless person on their board of directors and/or a policy making committees.
- Assign a higher rating/ranking score to ESG applicants that demonstrate homeless participation.
- Require all ESG sub-recipients to provide a City-approved exit survey to all persons that have exited from an ESG-funded shelter or participated in an ESG-funded program. The survey will request input or seek the opinion of the participants on a variety of topics or issues including at a minimum:
- 1. The quality of effectiveness of the shelter or services provided;
- 2. The unmet needs of homeless persons in the City of Riverside;
- 3. How can services be improved or expanded;
- 4. What are the gaps in shelter or homeless services;
- 5. The location and hours of shelters or services; and
- 6. Access to shelters, health care, food and clothing, legal services, etc.

The City will conduct onsite interviews with homeless individuals or groups at ESG-funded shelters throughout the program year to gather information from, and encourage the participation of, homeless persons to assist the City in the making of ESG policies.

5. Describe performance standards for evaluating ESG.

ESG performance standards are followed per 24 CFR Part 576, including, measures to evaluate the effectiveness of the program and measures to assess how well the program serves the targeted population. Sub-recipients receiving funding from the County are evaluated based on written standards and guidelines. This includes reductions in the number of homeless persons living on the streets and in shelters, the number of persons who do not

re-enter the shelter or supportive housing system within one year, and the number of persons exiting with permanent housing.

Performance standards for evaluating ESG activities were developed in consultation with the Continuum of Care lead agency, City of Riverside ESG recipient, providers, and other organizations and stakeholders. As part of tracking, evaluating, and reporting ESG Program services, Homeless Management Information Systems (HMIS) are used to collect Data Standards including three key indicators: (1) exits to permanent housing; (2) length of stay in emergency shelter and/or transitional housing; and (3) returns to homelessness from permanent housing. The CoC lead agency, responsible for HMIS, extracts ESG sub-recipient data from HMIS for review by the CoC HMIS Administrator Council to evaluate subrecipients for accuracy and performance based on services provided to their clients. In addition, below guidelines have been set as part of the performance standards for evaluating ESG:

### Performance of ESG recipients include:

- a. Ensure that ESG funds are used effectively to assist homeless individuals and families and that the basic ESG program goals are met;
- b. Ensure compliance with ESG regulations and program requirements in the usage of funds and in carrying out program activities; and
- c. Enhance and develop the management capacity of grantees or recipients.

#### Performance Measures for Homelessness Prevention:

- a. A reduction in the number of homeless individuals and families seeking emergency shelter services; and
- b. Expected Outcome: At least 35% of participants assisted will remain in permanent housing six (6) months after the last assistance provided under ESG.

#### Performance Measures for Homeless Rapid Re-Housing:

- a. A reduction in the reoccurrence of homelessness for individuals and families who exit the shelter system; and
- b. Expected Outcome: At least 35% of participants assisted will remain in permanent housing six (6) months after the last assistance provided under ESG.