



Solid Waste and Recycling Program Strategy and Economic Study Report by R3 Consulting Group, Inc.

Public Works Department

Finance Committee
November 13, 2019

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BACKGROUND

January 8, 2019

- Public Works Performance Audit Findings

March 13, 2019

- Staff presented to Finance Committee

Summer 2019

- On site meetings, field observations, contract reviews, draft report prep

January 9, 2019

- Finance Committee requested City staff input on potential savings by outsourcing

April 23, 2019

- Consultant retained to complete an independent study



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