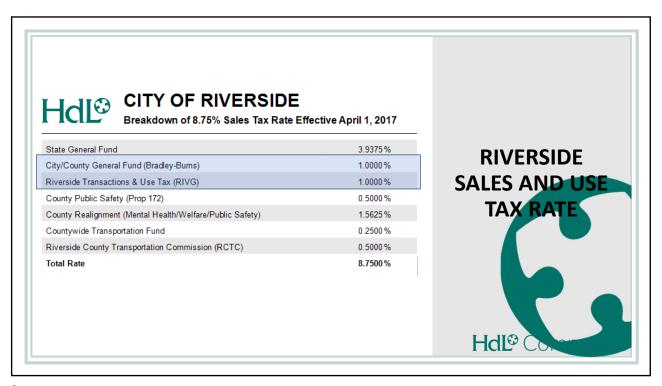
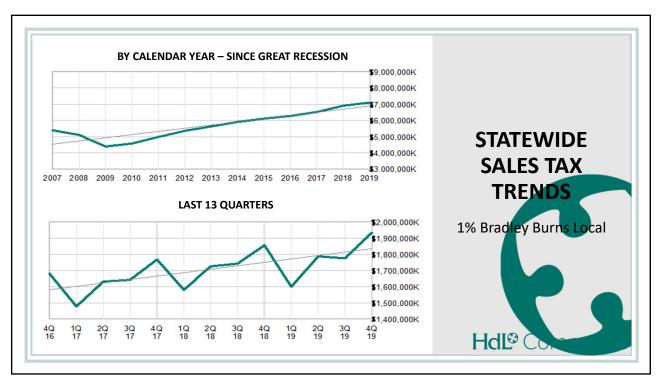
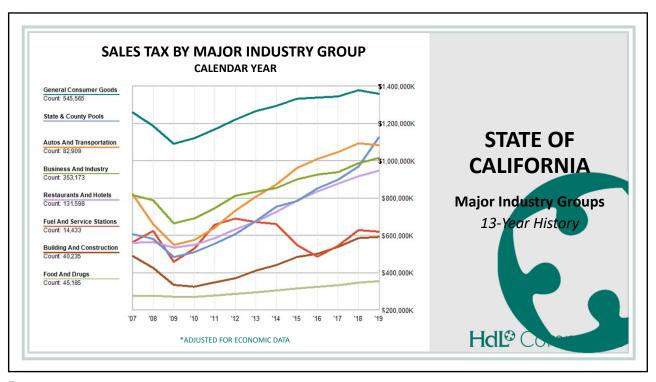


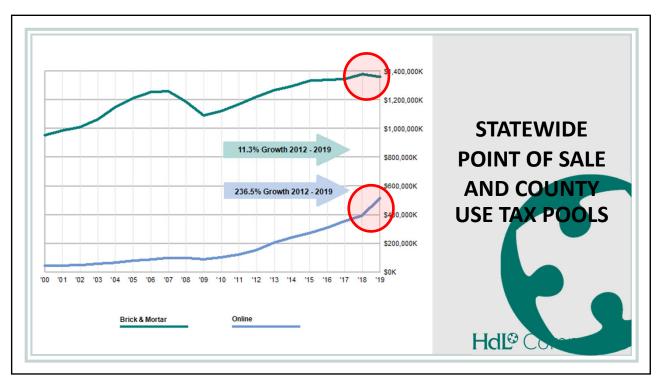
- Serving over 400 local governments
- Clients include cities, counties, and special districts
- 99% client retention rate
- Services:
 - Sales Tax
 - Property Tax
 - Economic Development
 - Business License
 - Tax Administration (TOT, BLT, STR)
 - Cannabis Management
 - Short-term rental compliance

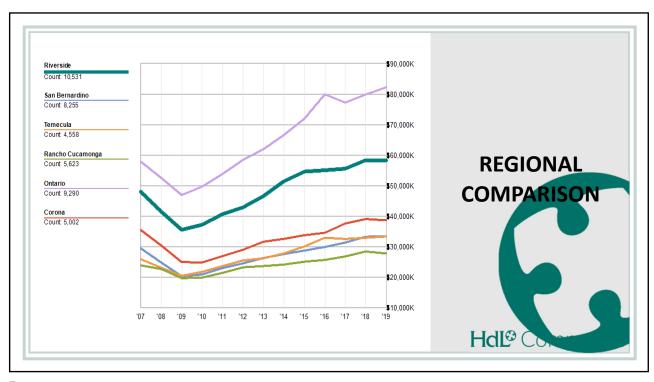


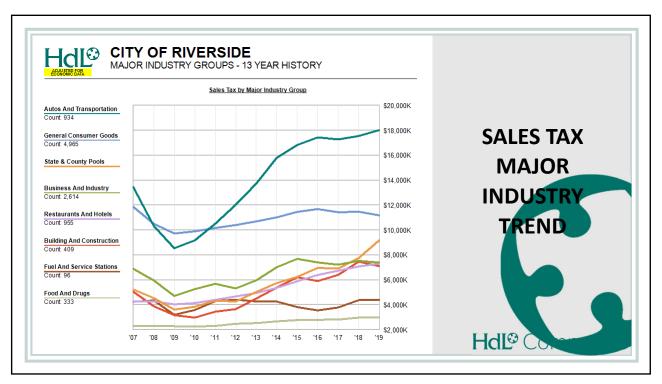












Bradley-Burns (Base 1%) 1st Quarter 2020 Results Compared to 2019

- Cash Results down (-15%) compared to PY = (-\$2.3 million)
- Estimated missing/deferred = \$1.7 million
- 'Adjusted' Results gain of +2.7% compared to PY = +\$400,000

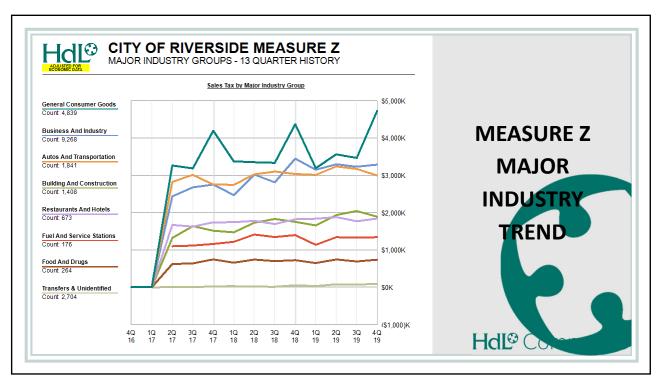
Up

- Countywide Use Tax Pool +36%
- Business & Industry +19%

• Autos (-3.5%)

- General Consumer Goods (-12%)
- Restaurants (-12%)

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Measure Z 1st Quarter 2020 Results Compared to 2019

- Cash Results down (-14%) compared to PY = (-\$2.1 million)
- Estimated missing/deferred = \$2.0 million
- 'Adjusted' Results down (-2.3%) compared to PY = (-\$340,000)

Down

- Autos (-10%)
- Restaurants (-10%)
- Business & Industry (-5%)

Up

- General Consumer Goods +5%
- Building & Construction +3%

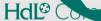
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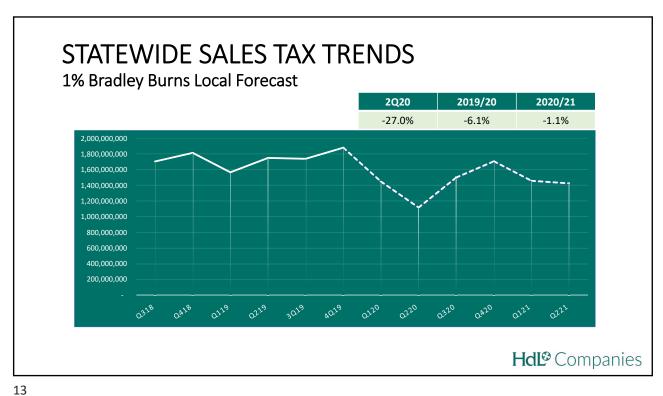
11

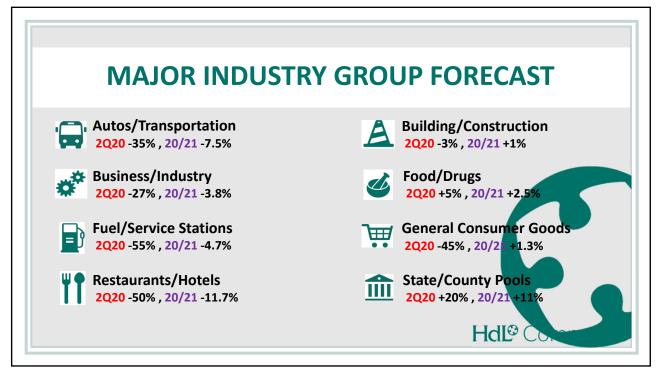
CORONAVIRUS (COVID-19) IMPACTS

IMPACT ON CALIFORNIA SALES TAX AND FORECAST:

- HdL previously forecasted statewide 'shelter-inplace' directive will continue until the end of May 2020 – 2.5 months – Great Shutdown
- Virus runs its course by the end of September (no "return of virus and subsequent economic impacts" factored in)
- Unemployment, household debt (mortgage, credit cards, auto loans) expected to be a lag on economy afterwards
- Local sales & use tax declines are expected to continue through end of 2020, with only moderate gains/re-growth thereafter
- Businesses with tight profit margins (like restaurants) and those carrying heavy debt loads (large retailers) may not be able to recover and eventually close permanently
- Stimulus checks will mostly be spent on food, housing (mortgage/rent) and other essentials – some of which is not taxable





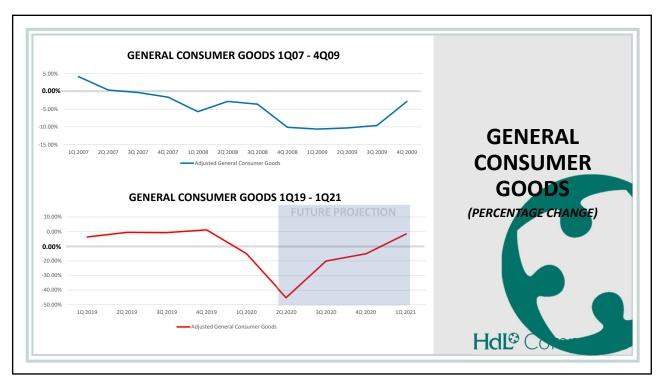


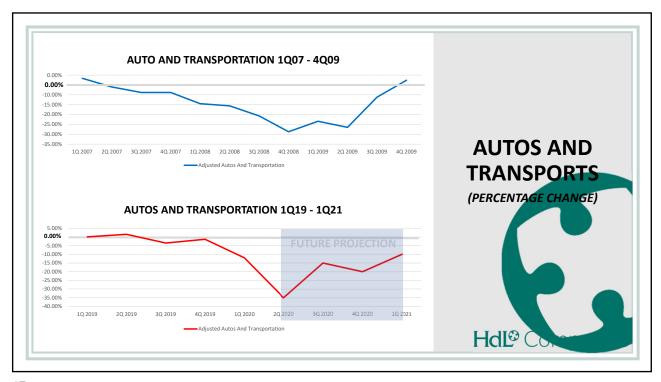
DOES IT COMPARE TO THE GREAT RECESSION?

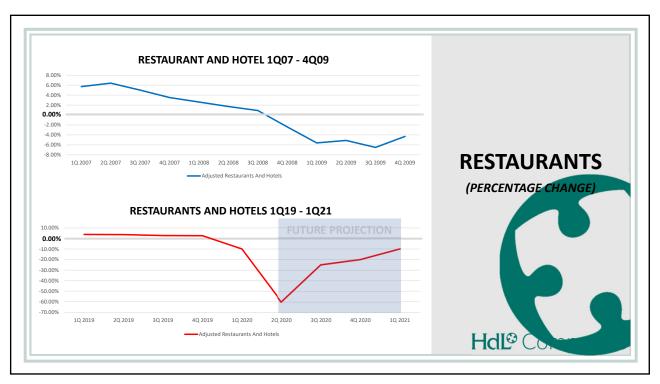
- Not yet it doesn't... we've never shutdown the US/CA economy
- Great Recession Dec 2007 June 2009 19 months, spurred by Housing Bubble and subsequent Subprime Mortgage Crisis
- GR gradual decline in global economy to the bottom hurt consumer confidence and unemployment leading to prolonged recovery
- Now sudden/immediate drop, might <u>not</u> create same prolonged damage to consumer confidence and unemployment

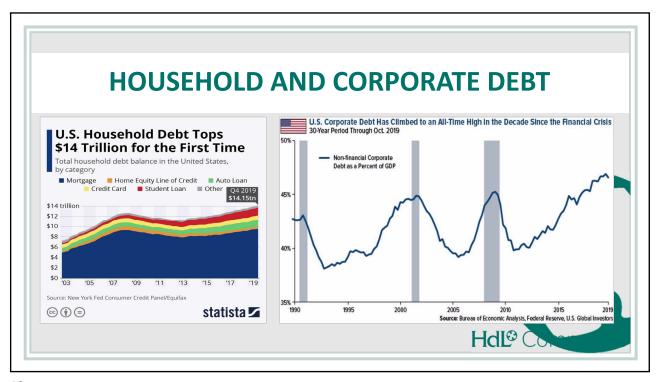
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15









WHAT DOES THE NEXT FEW MONTHS LOOK LIKE TO HdL...

- How much has the Federal unemployment stimulus package helped spending or consumers endure this shutdown period?
- Restaurants and hotels still slowly staffing and stock up, continued uncertain demand with cautious customers staying away longer.
- Summer travel expected to be limited: staycations, lack of foreign travelers.
- Consumers forced to shop online may change habits going forward, negatively impacting brick and mortar even further.
- Building construction not as immediately impacted since large scale development still allowed to continue, low finance rates may increase infrastructure spending. Home sales only moderately impacted as of yet.
- Autos will the industry receive future incentives like during the Great Recession?
 Will low inventory actually help maintain sale prices, and therefore sales tax?



