| | MEASURE Z FIVE-YEAR SPENDING PLAN | | | | | | | | | | | | |
|------|--|----|------------------------------------|----|-----------------------|----|-------------------------|----|-------------------------|----|-------------------------|----|-------------------------|
| Sper | nding Items | | Amended ¹ FY 2019/20 | | Adopted FY 2020/21 | | Projected FY 2021/22 | | Projected FY 2022/23 | | Projected FY 2023/24 | | Projected FY 2024/25 |
| REVE | NUE | | | | | | | | | | | | |
| | Transaction & Use Tax | \$ | 55,926,000 | \$ | 55,900,000 | \$ | 59,394,000 | \$ | 62,361,000 | \$ | 65,065,000 | \$ | 67,903,000 |
| | Interest Earnings | | 100,000 | | 300,000 | | 300,000 | | 300,000 | | 300,000 | | 300,000 |
| | Total Revenues | \$ | 56,026,000 | \$ | 56,200,000 | \$ | 59,694,000 | \$ | 62,661,000 | \$ | 65,365,000 | \$ | 68,203,000 |
| EXPE | NDITURES | | | | | | | | | | | | |
| 2 | Payoff of the Balloon \$32 million Pension Obligation Bond | \$ | 1,674,490 | \$ | 1,674,500 | \$ | 1,674,490 | \$ | 1,673,080 | \$ | 1,673,530 | \$ | 1,673,370 |
| 4 | Measure Z Spending Contingency - General Fund Balancing Measure | | - | | 6,000,000 | | - | | - | | - | | - |
| 5 | Additional Sworn Police Positions | | 8,068,849 | | 10,940,205 | | 11,520,624 | | 12,134,277 | | 12,624,957 | | 12,847,010 |
| 6 | Public Safety Non-Sworn Positions and Recruitment Costs | | 982,622 | | 1,100,697 | | 1,205,315 | | 1,250,216 | | 1,278,228 | | 1,306,149 |
| 7 | Police Officer Lateral Hire Incentives and Recruitment Costs | | 658,671 | | 200,000 | | 200,000 | | 200,000 | | 200,000 | | 200,000 |
| 8 | Additional Dispatchers | | 810,394 | | 884,977 | | 1,219,240 | | 1,266,930 | | 1,270,333 | | 1,285,248 |
| 9 | Reinstatement of Fire Squad | | 942,565 | | 1,432,331 | | 1,486,545 | | 1,530,726 | | 1,559,771 | | 1,578,749 |
| 10 | Reinstatement of Captains (Training and Arson) | | 585,486 | | 614,754 | | 623,495 | | 636,728 | | 646,321 | | 650,769 |
| 11 | Reinstatement of Battalion Chief | | 416,296 | | 405,539 | | 411,965 | | 419,903 | | 425,146 | | 426,541 |
| 12 | Revised PD Vehicle Replacement and Maintenance Plan | | 2,509,151 | | 2,138,146 | | 2,180,909 | | 2,224,527 | | 2,269,017 | | 2,314,398 |
| 14 | Revised Fire Vehicle Replacement and Maintenance Plan | | 3,712,952 | | 3,811,618 | | 3,940,971 | | 2,474,648 | | 5,646,992 | | 1,607,460 |
| 16 | Additional Fleet Mechanics for Police Department | | 218,153 | | 224,161 | | 231,461 | | 238,534 | | 239,782 | | 242,370 |
| 17 | Additional Fleet Mechanics for Fire Department | | 228,155 | | 246,064 | | 249,328 | | 252,314 | | 253,337 | | 255,930 |
| 18 | General Fund Support - Maintain Existing Services ² | | 18,266,026 | | 18,266,026 | | 18,266,026 | | 18,266,026 | | - | | - |
| 19 | General Plan Update | | 4,966,581 | | - | | - | | - | | - | | - |
| 20 | Homeless Services | | 1,306,606 | | 500,000 | | 500,000 | | 500,000 | | 500,000 | | 500,000 |
| 21 | Principal Analyst - City Manager's Office | | 161,100 | | 174,337 | | 185,919 | | 196,168 | | 202,822 | | 206,381 |
| 22 | Budget Engagement Commission Support | | 27,000 | | 32,400 | | 40,500 | | 33,600 | | 42,000 | | 34,800 |
| 23 | New Downtown Main Library | | 3,540,735 | | 2,755,580 | | 2,751,200 | | 2,742,130 | | 2,738,750 | | 2,737,000 |
| 23a. | New Downtown Main Library - Archives | | 1,300,000 | | _ | | _ | | _ | | - | | _ |
| 24 | Eastside Library Site Selection | | 100,000 | | - | | - | | - | | - | | - |
| 25 | New Police Headquarters | | 95,953 | | - | | - | | 3,371,986 | | 3,371,986 | | 3,371,986 |
| 26 | Museum Expansion and Rehabilitation | ļ | 99,220 | | - | | - | | 1,319,894 | | 1,319,894 | | 1,319,894 |
| 28 | Annual Deferred Maintenance (Existing Facilities) | | 1,429,867 | | 1,000,000 | | 1,000,000 | | 1,000,000 | | 1,000,000 | | 1,000,000 |
| 29 | Maximize Roads/Streets (Pavement Condition Index) | | 12,789,674 | | 4,375,000 | | 4,375,000 | | 4,375,000 | | 2,875,000 | | 2,875,000 |
| 30 | Tree Trimming | | 2,018,534 | | 1,000,000 | | 1,000,000 | | 1,000,000 | | 1,000,000 | | 1,000,000 |
| 31 | Ward Action Team - City Attorney's Office | | 282,065 | | 313,533 | | 330,933 | | 343,164 | | 348,109 | | 355,206 |

| Spen | ding Items | | Amended ¹ FY 2019/20 | Adopted FY 2020/21 | Projected FY 2021/22 | Projected FY 2022/23 | Projected FY 2023/24 | Projected FY 2024/25 |
|-------|--|------|------------------------------------|-----------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| 32 | Ward Action Team - City Manager's Office | | 142,883 | - | - | - | - | - |
| 33 | Technology Improvements | | 5,454,083 | 2,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 34 | 4-Person Staffing on Fire Trucks | | 1,194,497 | 1,405,043 | 1,414,087 | 1,455,542 | 1,486,433 | 1,500,334 |
| 35 | Fire Equipment | | 189,527 | - | - | - | - | - |
| 36 | Contingency – Fire Radios | | 568,231 | - | - | - | - | - |
| 37 | Recreation – Summer Pools | | 50,000 | - | - | - | - | - |
| 38 | Bourns Family Youth Innovation Center – Furniture, Fixtures, Equip. | | 600,000 | - | - | - | - | - |
| 39 | Public Safety & Engagement Team Program (PSET) | | 3,429,435 | 2,800,000 | 2,800,000 | 2,800,000 | 2,800,000 | 2,800,000 |
| 40 | Library Security Guards | | 322,719 | 372,829 | 372,829 | - | - | - |
| 41 | Homeless Temporary Housing | | 2,364,000 | - | - | - | - | - |
| 42 | Orangecrest Fire Station Dormitory Improvements | | 100,000 | - | - | - | - | - |
| | Total Expenditures | \$ | 81,606,520 | \$ 64,667,740 | \$ 58,980,837 | \$ 62,705,393 | \$ 46,772,408 | \$ 43,088,595 |
| | Five-Year Financial Plan Surplus/(Deficit) | \$ (| (25,580,520) | \$ (8,467,740) | \$ 713,163 | \$ (44,393) | \$ 18,592,592 | \$ 25,114,405 |
| FUND | RESERVES | | | | | | | |
| Begin | Beginning Measure Z Fund Reserve | | 39,548,954 | \$ 13,968,434 | \$ 5,500,694 | \$ 6,213,857 | \$ 6,169,464 | \$ 24,762,056 |
| | Five-Year Financial Plan Surplus/(Deficit) | | (25,580,520) | (8,467,740) | 713,163 | (44,393) | 18,592,592 | 25,114,405 |
| Endin | g Measure Z Fund Reserve | \$ | 13,968,434 | \$ 5,500,694 | \$ 6,213,857 | \$ 6,169,464 | \$ 24,762,056 | \$ 49,876,461 |

¹ Includes allocation of prior year carryovers (budgeted but unexpended amounts that may be spent in the future).

² Measure Z support to the General Fund is not presumed to continue beyond the FY 2022/23 as presented to Council on June 16, 2020 with the adoption of the FY 2020/21 budget.

| Fiscal Impact of Proposed Items | | | | | | | | | | | | |
|--|----|--------------|----|--------------|----|-----------|----|-----------|----|------------|----|------------|
| 29 Maximize Roads/Streets - Funding increase | | - | | 3,500,000 | | - | | - | | - | | - |
| | | | | | | | | | | | | |
| FUND RESERVES | | | | | | | | | | | | |
| Beginning Measure Z Fund Reserve | | 39,548,954 | \$ | 13,968,434 | \$ | 2,000,694 | \$ | 2,713,857 | \$ | 2,669,464 | \$ | 21,262,056 |
| Five-Year Financial Plan Surplus/(Deficit) | | (25,580,520) | | (11,967,740) | | 713,163 | | (44,393) | | 18,592,592 | | 25,114,405 |
| Ending Measure Z Fund Reserve | \$ | 13,968,434 | \$ | 2,000,694 | \$ | 2,713,857 | \$ | 2,669,464 | \$ | 21,262,056 | \$ | 46,376,461 |