| Spend | ding ltems |  | Amended ${ }^{1}$ FY 2019/20 |  | $\begin{aligned} & \text { Adopted } \\ & \text { FY 2020/21 } \end{aligned}$ |  | $\begin{aligned} & \text { Projected } \\ & \text { FY 2021/22 } \end{aligned}$ |  | $\begin{aligned} & \text { Projected } \\ & \text { FY 2022/23 } \end{aligned}$ |  | Projected <br> FY 2023/24 |  | $\begin{gathered} \text { Projected } \\ \text { FY 2024/25 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Transaction \& Use Tax | \$ | 55,926,000 | \$ | 55,900,000 | \$ | 59,394,000 | \$ | 62,361,000 | \$ | 65,065,000 |  | 67,903,000 |
|  | Interest Earnings |  | 100,000 |  | 300,000 |  | 300,000 |  | 300,000 |  | 300,000 |  | 300,000 |
|  | Total Revenues | \$ | 56,026,000 | \$ | 56,200,000 | \$ | 59,694,000 | \$ | 62,661,000 | \$ | 65,365,000 | \$ | 68,203,000 |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Payoff of the Balloon $\$ 32$ million Pension Obligation Bond | \$ | 1,674,490 | \$ | 1,674,500 | \$ | 1,674,490 | \$ | 1,673,080 | \$ | 1,673,530 |  | 1,673,370 |
| 4 | Measure Z Spending Contingency General Fund Balancing Measure |  | - |  | 6,000,000 |  | - |  | - |  | - |  |  |
| 5 | Additional Sworn Police Positions |  | 8,068,849 |  | 10,940,205 |  | 11,520,624 |  | 12,134,277 |  | 12,624,957 |  | 12,847,010 |
| 6 | Public Safety Non-Sworn Positions and Recruitment Costs |  | 982,622 |  | 1,100,697 |  | 1,205,315 |  | 1,250,216 |  | 1,278,228 |  | 1,306,149 |
| 7 | Police Officer Lateral Hire Incentives and Recruitment Costs |  | 658,671 |  | 200,000 |  | 200,000 |  | 200,000 |  | 200,000 |  | 200,000 |
| 8 | Additional Dispatchers |  | 810,394 |  | 884,977 |  | 1,219,240 |  | 1,266,930 |  | 1,270,333 |  | 1,285,248 |
| 9 | Reinstatement of Fire Squad |  | 942,565 |  | 1,432,331 |  | 1,486,545 |  | 1,530,726 |  | 1,559,771 |  | 1,578,749 |
| 10 | Reinstatement of Captains (Training and Arson) |  | 585,486 |  | 614,754 |  | 623,495 |  | 636,728 |  | 646,321 |  | 650,769 |
| 11 | Reinstatement of Battalion Chief |  | 416,296 |  | 405,539 |  | 411,965 |  | 419,903 |  | 425,146 |  | 426,541 |
| 12 | Revised PD Vehicle Replacement and Maintenance Plan |  | 2,509,151 |  | 2,138,146 |  | 2,180,909 |  | 2,224,527 |  | 2,269,017 |  | 2,314,398 |
| 14 | Revised Fire Vehicle Replacement and Maintenance Plan |  | 3,712,952 |  | 3,811,618 |  | 3,940,971 |  | 2,474,648 |  | 5,646,992 |  | 1,607,460 |
| 16 | Additional Fleet Mechanics for Police Department |  | 218,153 |  | 224,161 |  | 231,461 |  | 238,534 |  | 239,782 |  | 242,370 |
| 17 | Additional Fleet Mechanics for Fire Department |  | 228,155 |  | 246,064 |  | 249,328 |  | 252,314 |  | 253,337 |  | 255,930 |
| 18 | General Fund Support - Maintain Existing Services ${ }^{2}$ |  | 18,266,026 |  | 18,266,026 |  | 18,266,026 |  | 18,266,026 |  | - |  |  |
| 19 | General Plan Update |  | 4,966,581 |  | - |  | - |  | - |  | - |  |  |
| 20 | Homeless Services |  | 1,306,606 |  | 500,000 |  | 500,000 |  | 500,000 |  | 500,000 |  | 500,000 |
| 21 | Principal Analyst - City Manager's Office |  | 161,100 |  | 174,337 |  | 185,919 |  | 196,168 |  | 202,822 |  | 206,381 |
| 22 | Budget Engagement Commission Support |  | 27,000 |  | 32,400 |  | 40,500 |  | 33,600 |  | 42,000 |  | 34,800 |
| 23 | New Downtown Main Library |  | 3,540,735 |  | 2,755,580 |  | 2,751,200 |  | 2,742,130 |  | 2,738,750 |  | 2,737,000 |
| 23a. | New Downtown Main Library - Archives |  | 1,300,000 |  | - |  | - |  | - |  | - |  |  |
| 24 | Eastside Library Site Selection |  | 100,000 |  | - |  | - |  | - |  | - |  | - |
| 25 | New Police Headquarters |  | 95,953 |  | - |  | - |  | 3,371,986 |  | 3,371,986 |  | 3,371,986 |
| 26 | Museum Expansion and Rehabilitation |  | 99,220 |  | - |  | - |  | 1,319, 31 |  | 1,319,894 |  | 1,319, |
| 28 | Annual Deferred Maintenance (Existing Facilities) |  | 1,429,867 |  | 1,000,000 |  | 1,000,000 |  | 1,000,000 |  | 1,000,000 |  | 1,000,000 |
| 29 | Maximize Roads/Streets (Pavement Condition Index) |  | 12,789,674 |  | 4,375,000 |  | 4,375,000 |  | 4,375,000 |  | 2,875,000 |  | 2,875,000 |
| 30 | Tree Trimming |  | 2,018,534 |  | 1,000,000 |  | 1,000,000 |  | 1,000,000 |  | 1,000,000 |  | 1,000,000 |
| 31 | Ward Action Team - City Attorney's Office |  | 282,065 |  | 313,533 |  | 330,933 |  | 343,164 |  | 348,109 |  | 355,206 |


| Spending ltems |  |  | Amended <br> FY 2019/20 |  | $\begin{aligned} & \text { Adopted } \\ & \text { FY 2020/21 } \end{aligned}$ |  | $\begin{aligned} & \text { Projected } \\ & \text { FY 2021/22 } \end{aligned}$ |  | $\begin{aligned} & \text { Projected } \\ & \text { FY 2022/23 } \end{aligned}$ |  | Projected <br> FY 2023/24 |  | $\begin{aligned} & \text { Projected } \\ & \text { FY } 2024 / 25 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 32 | Ward Action Team - City Manager's Office |  | 142,883 |  | - |  | - |  | - |  | - |  |  |
| 33 | Technology Improvements |  | 5,454,083 |  | 2,000,000 |  | 1,000,000 |  | 1,000,000 |  | 1,000,000 |  | 1,000,000 |
| 34 | 4-Person Staffing on Fire Trucks |  | 1,194,497 |  | 1,405,043 |  | 1,414,087 |  | 1,455,542 |  | 1,486,433 |  | 1,500,334 |
| 35 | Fire Equipment |  | 189,527 |  | - |  | - |  |  |  |  |  |  |
| 36 | Contingency - Fire Radios |  | 568,231 |  | - |  | - |  | - |  |  |  |  |
| 37 | Recreation - Summer Pools |  | 50,000 |  | - |  | - |  | - |  | - |  |  |
| 38 | Bourns Family Youth Innovation Center Furniture, Fixtures, Equip. |  | 600,000 |  | - |  | - |  | - |  | - |  |  |
| 39 | Public Safety \& Engagement Team Program (PSET) |  | 3,429,435 |  | 2,800,000 |  | 2,800,000 |  | 2,800,000 |  | 2,800,000 |  | 2,800,000 |
| 40 | Library Security Guards |  | 322,719 |  | 372,829 |  | 372,829 |  | - |  | - |  |  |
| 41 | Homeless Temporary Housing |  | 2,364,000 |  | - |  | - |  | - |  |  |  |  |
| 42 | Orangecrest Fire Station Dormitory Improvements |  | 100,000 |  | - |  | - |  | - |  | - |  |  |
|  | Total Expenditures | \$ | 81,606,520 | \$ | 64,667,740 | \$ | 58,980,837 | \$ | 62,705,393 | \$ | 46,772,408 | \$ | 43,088,595 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Five-Year Financial Plan Surplus/(Deficit) | \$ | $(25,580,520)$ | \$ | $(8,467,740)$ | \$ | 713,163 | \$ | $(44,393)$ |  | 18,592,592 |  | 25,114,405 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FUND RESERVES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beg | nning Measure $\mathbf{Z}$ Fund Reserve | \$ | 39,548,954 | \$ | 13,968,434 | \$ | 5,500,694 | \$ | 6,213,857 | \$ | 6,169,464 | \$ | 24,762,056 |
| $\frac{\text { Five-Year Financial Plan Surplus/(Deficit) }}{\text { Ending Measure } \mathbf{Z} \text { Fund Reserve }}$ |  |  | $(25,580,520)$ |  | (8,467,740) |  | 713,163 |  | $(44,393)$ |  | 18,592,592 |  | 25,114,405 |
|  |  | \$ | 13,968,434 | \$ | 5,500,694 | \$ | 6,213,857 | \$ | 6,169,464 | \$ | 24,762,056 | \$ | 49,876,461 |

${ }^{1}$ Includes allocation of prior year carryovers (budgeted but unexpended amounts that may be spent in the future).
${ }^{2}$ Measure $Z$ support to the General Fund is not presumed to continue beyond the FY 2022/23 as presented to Council on June 16 , 2020 with the adoption of the FY 2020/21 budget.

## Fiscal Impacł of Proposed Items

29 Maximize Roads/Streets - Funding increase

| FUND RESERVES |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Measure $\mathbf{Z}$ Fund Reserve | \$ | 39,548,954 | \$ | \$ 13,968,434 | \$ | 2,000,694 | \$ | 2,713,857 | \$ | \$ 2,669,464 | \$ | 21,262,056 |
| Five-Year Financial Plan Surplus/(Deficit) |  | $(25,580,520)$ |  | $(11,967,740)$ |  | 713,163 |  | $(44,393)$ |  | 18,592,592 |  | 25,114,405 |
| Ending Measure $\mathbf{Z}$ Fund Reserve | \$ | 13,968,434 | \$ | 2,000,694 | \$ | 2,713,857 | \$ | 2,669,464 | \$ | 21,262,056 | \$ | 46,376,461 |

