

CITY OF RIVERSIDE

PROPOSED ANNUAL BUDGET

FISCAL YEAR 2021-2022

MAYOR
Patricia Lock Dawson

CITY COUNCIL
Erin Edwards
Ward 1

Andy Melendrez
Ward 2

Ronaldo Fierro
Ward 3

Chuck Conder
Ward 4

Gaby Plascencia
Ward 5

Jim Perry
Ward 6

Steve Hemenway
Ward 7

CITY MANAGER
Al Zelinka

Chief Financial Officer/Treasurer
Edward Enriquez

PREPARED BY THE CITY BUDGET OFFICE

Assistant Chief Financial Officer
Kristie Thomas

Budget Office Staff
Ruby Leann Castillo
Angel Guo
Peter Kakos
Mark Reister

REVENUE AND EXPENDITURE DETAILS BY FUND



REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
101 - General Fund					
Revenues & Transfers In					
Taxes	$ 178,131,413	$ 177,523,425	$ 168,543,130	$ 187,539,983	$ 18,996,853
Licenses & Permits	10,357,496	10,140,872	8,678,998	9,953,057	1,274,059
Intergovernmental	3,465,871	2,961,574	1,144,668	1,413,045	268,377
Charges for Services	16,278,673	15,257,546	15,380,916	15,131,122	(249,794)
Fines & Forfeits	2,077,377	1,886,990	1,659,390	1,607,800	(51,590)
Special Assessments	535,489	563,032	512,980	550,540	37,560
Miscellaneous	6,178,433	5,874,585	4,117,838	3,302,924	(814,914)
Other Financing Sources	101,061	856,321	-	1,000,000	1,000,000
Operating Transfers In	61,542,729	64,388,284	79,117,227	66,474,726	(12,642,501)
Extraordinary Gain/Loss	-	-	(7,754,870)	-	7,754,870
Total Revenues & Transfers In	**$ 278,668,542**	**$ 279,452,629**	**$ 271,400,277**	**$ 286,973,197**	**$ 15,572,920**
Expenditures & Transfers Out					
Personnel Services	$ 216,641,712	$ 222,978,887	$ 229,961,706	$ 220,666,979	$ (9,294,727)
Non-personnel Expenses	50,254,370	47,132,956	54,363,783	54,384,875	21,092
Special Projects	6,795,943	6,237,467	6,442,058	8,757,726	2,315,668
Operating Grants	292,142	11,104	-	-	-
Equipment Outlay	1,664,962	695,391	280,687	256,117	(24,570)
Debt Service	24,540,454	21,569,111	18,645,440	32,769,205	14,123,765
Capital Outlay	620,409	240,723	173,360	173,360	-
POB Issuance - UAL Savings	-	-	(7,000,000)	-	7,000,000
Charges from Others	38,522,493	41,143,755	39,044,733	38,756,476	(288,257)
Charges to Others	(82,276,806)	(84,674,490)	(82,221,111)	(79,722,474)	2,498,637
Operating Transfers Out	14,324,971	25,141,593	11,709,621	10,930,933	(778,688)
Total Expenditures & Transfers Out	**$ 271,380,650**	**$ 280,476,497**	**$ 271,400,277**	**$ 286,973,197**	**$ 15,572,920**
Total General Fund	**$ 7,287,892**	**$ (1,023,868)**	**$ -**	**$ -**	**$ -**
110 - Measure Z Fund					
Revenues & Transfers In					
Taxes	$ 62,283,444	$ 62,380,085	$ 55,900,000	$ 64,499,610	$ 8,599,610
Miscellaneous	409,302	695,598	300,000	300,000	-
Operating Transfers In	3,459,822	426,454	-	-	-
Total Revenues & Transfers In	**$ 66,152,568**	**$ 63,502,137**	**$ 56,200,000**	**$ 64,799,610**	**$ 8,599,610**
Expenditures & Transfers Out					
Personnel Services	$ 9,126,642	$ 13,592,118	$ 17,436,927	$ 19,031,280	$ 1,594,353
Non-personnel Expenses	4,294,139	3,513,251	5,339,225	4,551,817	(787,408)
Special Projects	2,494,558	3,397,685	4,342,304	2,507,993	(1,834,311)
Equipment Outlay	269,820	547,357	801	865,231	864,430
Debt Service	3,281,006	8,401,442	6,037,540	7,027,115	989,575
Charges from Others	74,248	50,000	6,962	8,437	1,475
Operating Transfers Out	22,355,417	29,657,670	31,503,981	23,641,026	(7,862,955)
Total Expenditures & Transfers Out	**$ 41,895,830**	**$ 59,159,523**	**$ 64,667,740**	**$ 57,632,899**	**$ (7,034,841)**
Total Measure Z Fund	**$ 24,256,738**	**$ 4,342,614**	**$ (8,467,740)**	**$ 7,166,711**	**$ 15,634,451**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
115 - Section 115 Trust - PERS					
Revenues & Transfers In					
Miscellaneous	$ -	$ 144,274	$ -	$ -	$ -
Operating Transfers In	-	9,353,989	241,808	499,745	257,937
Total Revenues & Transfers In	**$ -**	**$ 9,498,263**	**$ 241,808**	**$ 499,745**	**$ 257,937**
Expenditures & Transfers Out					
Debt Service	$ -	$ 113,822	$ -	$ -	$ -
Operating Transfers Out	-	-	6,165,501	-	(6,165,501)
Total Expenditures & Transfers Out	**$ -**	**$ 113,822**	**$ 6,165,501**	**$ -**	**$ (6,165,501)**
Total Section 115 Trust - PERS	**$ -**	**$ 9,384,441**	**$ (5,923,693)**	**$ 499,745**	**$ 6,423,438**
170 - Development					
Revenues & Transfers In					
Taxes	$ 667,475	$ 1,245,319	$ 713,907	$ 810,274	$ 96,367
Miscellaneous	475	-	-	-	-
Total Revenues & Transfers In	**$ 667,950**	**$ 1,245,319**	**$ 713,907**	**$ 810,274**	**$ 96,367**
Expenditures & Transfers Out					
Personnel Services	$ 327,528	$ 384,122	$ 348,885	$ 460,099	$ 111,214
Non-personnel Expenses	55,413	42,802	25,220	27,680	2,460
Special Projects	500,000	500,000	-	-	-
Charges from Others	724,593	732,818	383,312	371,752	(11,560)
Charges to Others	(369,759)	(609,300)	(43,510)	(49,257)	(5,747)
Total Expenditures & Transfers Out	**$ 1,237,775**	**$ 1,050,442**	**$ 713,907**	**$ 810,274**	**$ 96,367**
Total Development	**$ (569,825)**	**$ 194,877**	**$ -**	**$ -**	**$ -**
205 - UASI					
Revenues & Transfers In					
Intergovernmental	$ 2,459,831	$ 753,852	$ -	$ -	$ -
Total Revenues & Transfers In	**$ 2,459,831**	**$ 753,852**	**$ -**	**$ -**	**$ -**
Expenditures & Transfers Out					
Personnel Services	$ 404,897	$ 256,598	$ -	$ -	$ -
Capital Outlay	2,054,932	497,255	-	-	-
Total Expenditures & Transfers Out	**$ 2,459,829**	**$ 753,853**	**$ -**	**$ -**	**$ -**
Total UASI	**$ 2**	**$ (1)**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
215 - Grants and Restricted Programs					
Revenues & Transfers In					
Intergovernmental	$ 2,906,926	$ 4,943,127	$ -	$ -	$ -
Charges for Services	635,615	700,565	1,582,750	1,597,220	14,470
Miscellaneous	937,427	1,543,491	400,000	400,000	-
Operating Transfers In	261,096	1,249,381	189,046	189,046	-
Total Revenues & Transfers In	**$ 4,741,064**	**$ 8,436,564**	**$ 2,171,796**	**$ 2,186,266**	**$ 14,470**
Expenditures & Transfers Out					
Personnel Services	$ 470,153	$ 1,184,699	$ 192,765	$ 191,681	$ (1,084)
Non-personnel Expenses	892,930	2,171,328	40,020	68,475	28,455
Special Projects	-	269,367	400,000	400,000	-
Operating Grants	2,940,248	1,989,183	-	-	-
Equipment Outlay	90,005	394,594	-	-	-
Debt Service	-	-	207,980	207,980	-
Capital Outlay	1,073,472	3,265,974	-	-	-
Charges from Others	361,136	342,148	988,385	1,012,453	24,068
Charges to Others	(1,111,135)	(2,293,511)	-	-	-
Operating Transfers Out	-	191,838	-	-	-
Total Expenditures & Transfers Out	**$ 4,716,809**	**$ 7,515,620**	**$ 1,829,150**	**$ 1,880,589**	**$ 51,439**
Total Grants and Restricted Programs	**$ 24,255**	**$ 920,944**	**$ 342,646**	**$ 305,677**	**$ (36,969)**
220 - CDBG-Community Development					
Revenues & Transfers In					
Intergovernmental	$ 2,587,647	$ 2,464,230	$ 3,102,119	$ 3,200,792	$ 98,673
Miscellaneous	9,454	7,518	-	-	-
Total Revenues & Transfers In	**$ 2,597,101**	**$ 2,471,748**	**$ 3,102,119**	**$ 3,200,792**	**$ 98,673**
Expenditures & Transfers Out					
Personnel Services	$ 385,961	$ 415,467	$ 430,694	$ 477,488	$ 46,794
Non-personnel Expenses	82,736	80,807	67,910	66,110	(1,800)
Special Projects	754,763	492,117	2,583,193	2,609,025	25,832
Operating Grants	63,879	108,890	-	-	-
Debt Service	9,245	7,779	4,350	33,220	28,870
Capital Outlay	987,063	2,106,395	-	-	-
Charges from Others	82,373	62,233	106,292	107,979	1,687
Charges to Others	(16,121)	(26,570)	(90,320)	(93,030)	(2,710)
Total Expenditures & Transfers Out	**$ 2,349,899**	**$ 3,247,118**	**$ 3,102,119**	**$ 3,200,792**	**$ 98,673**
Total CDBG	**$ 247,202**	**$ (775,370)**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
221 - Home Inv Partnership Program					
Revenues & Transfers In					
Intergovernmental	$ 1,366,081	$ 943,398	$ 1,146,294	$ 1,157,757	$ 11,463
Fines & Forfeits	2	3	-	-	-
Miscellaneous	184,824	155,752	-	-	-
Total Revenues & Transfers In	**$ 1,550,907**	**$ 1,099,153**	**$ 1,146,294**	**$ 1,157,757**	**$ 11,463**
Expenditures & Transfers Out					
Special Projects	$ 1,572,949	$ 985,658	$ 1,031,665	$ 1,041,981	$ 10,316
Charges from Others	-	113,494	114,629	115,776	1,147
Total Expenditures & Transfers Out	**$ 1,572,949**	**$ 1,099,152**	**$ 1,146,294**	**$ 1,157,757**	**$ 11,463**
Total Home Investment Partnership Pr	**$ (22,042)**	**$ 1**	**$ -**	**$ -**	**$ -**
222 - Housing Opportunities for Persons with Aids (HOPWA)					
Revenues & Transfers In					
Intergovernmental	$ 2,682,255	$ 2,816,597	$ 3,010,674	$ 3,100,994	$ 90,320
Total Revenues & Transfers In	**$ 2,682,255**	**$ 2,816,597**	**$ 3,010,674**	**$ 3,100,994**	**$ 90,320**
Expenditures & Transfers Out					
Special Projects	$ 3,071,302	$ 2,763,489	$ 2,920,354	$ 3,007,964	$ 87,610
Charges from Others	39,425	53,108	90,320	93,030	2,710
Total Expenditures & Transfers Out	**$ 3,110,727**	**$ 2,816,597**	**$ 3,010,674**	**$ 3,100,994**	**$ 90,320**
Total HOPWA	**$ (1,537,778)**	**$ (1,830,939)**	**$ (1,979,009)**	**$ (2,059,013)**	**$ 90,320**
223 - Development Grants					
Revenues & Transfers In					
Intergovernmental	$ 1,595,170	$ 1,963,296	$ -	$ -	$ -
Miscellaneous	74,755	221,162	-	-	-
Total Revenues & Transfers In	**$ 1,669,925**	**$ 2,184,458**	**$ -**	**$ -**	**$ -**
Expenditures & Transfers Out					
Personnel Services	$ 213,661	$ 225,762	$ -	$ -	$ -
Non-personnel Expenses	282,211	46,742	-	-	-
Operating Grants	718,829	1,722,700	-	-	-
Capital Outlay	385,751	31,663	-	-	-
Total Expenditures & Transfers Out	**$ 1,600,452**	**$ 2,026,867**	**$ -**	**$ -**	**$ -**
Total Development Grants	**$ 69,473**	**$ 157,591**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
225 - Neighborhood Stabilization Program					
Revenues & Transfers In					
Miscellaneous	$ 29,567	$ 21,944	$ -	$ -	$ -
Total Revenues & Transfers In	**$ 29,567**	**$ 21,944**	**$ -**	**$ -**	**$ -**
Expenditures & Transfers Out					
Capital Outlay	$ 50,766	$ 30,207	$ -	$ -	$ -
Total Expenditures & Transfers Out	**$ 50,766**	**$ 30,207**	**$ -**	**$ -**	**$ -**
Total Neighborhood Stabilization	**$ (21,199)**	**$ (8,263)**	**$ -**	**$ -**	**$ -**
230 - Special Gas Tax					
Revenues & Transfers In					
Intergovernmental	$ 12,488,333	$ 13,213,210	$ 14,359,047	$ 14,566,911	$ 207,864
Miscellaneous	480,741	810,601	150,000	150,000	-
Total Revenues & Transfers In	**$ 12,969,074**	**$ 14,023,811**	**$ 14,509,047**	**$ 14,716,911**	**$ 207,864**
Expenditures & Transfers Out					
Capital Outlay	$ 6,833,320	$ 7,509,662	$ 11,321,792	$ 12,002,633	$ 680,841
Charges from Others	2,287,097	2,287,097	3,087,097	3,087,097	-
Total Expenditures & Transfers Out	**$ 9,120,417**	**$ 9,796,759**	**$ 14,408,889**	**$ 15,089,730**	**$ 680,841**
Total Special Gas Tax	**$ 3,848,657**	**$ 4,227,052**	**$ 100,158**	**$ (372,819)**	**$ (472,977)**
240 - Air Quality Improvement Fund					
Revenues & Transfers In					
Intergovernmental	$ 603,130	$ 575,329	$ 650,000	$ 550,000	$ (100,000)
Miscellaneous	31,548	42,037	-	-	-
Total Revenues & Transfers In	**$ 634,678**	**$ 617,366**	**$ 650,000**	**$ 550,000**	**$ (100,000)**
Expenditures & Transfers Out					
Non-personnel Expenses	$ 305,807	$ 220,932	$ 103,200	$ 103,270	$ 70
Special Projects	99,918	56,435	178,800	316,800	138,000
Equipment Outlay	-	542,480	-	-	-
Debt Service	38,226	-	-	-	-
Capital Outlay	69,438	-	138,000	-	(138,000)
Charges from Others	-	1,549	1,561	1,630	69
Total Expenditures & Transfers Out	**$ 513,389**	**$ 821,396**	**$ 421,561**	**$ 421,700**	**$ 139**
Total Air Quality Improvement Fund	**$ 121,289**	**$ (204,030)**	**$ 228,439**	**$ 128,300**	**$ (100,139)**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
260 - NPDES Storm Drain					
Revenues & Transfers In					
Special Assessments	$ 1,136,763	$ 643,685	$ 1,391,370	$ 1,716,370	$ 325,000
Miscellaneous	5,186	1,745	-	-	-
Total Revenues & Transfers In	**$ 1,141,949**	**$ 645,430**	**$ 1,391,370**	**$ 1,716,370**	**$ 325,000**
Expenditures & Transfers Out					
Personnel Services	$ 248,192	$ 290,718	$ 308,097	$ 272,298	$ (35,799)
Non-personnel Expenses	16,925	22,058	171,260	162,180	(9,080)
Special Projects	147,278	112,334	421,000	830,000	409,000
Capital Outlay	14,749	42,581	-	-	-
Charges from Others	719,782	577,009	490,499	408,935	(81,564)
Total Expenditures & Transfers Out	**$ 1,146,926**	**$ 1,044,700**	**$ 1,390,856**	**$ 1,673,413**	**$ 282,557**
Total NPDES Storm Drain	**$ (4,977)**	**$ (399,270)**	**$ 514**	**$ 42,957**	**$ 42,443**
280 - Housing Authority					
Revenues & Transfers In					
Fines & Forfeits	$ 93	$ 141	$ -	$ -	$ -
Miscellaneous	453,749	3,641,292	-	-	-
Other Financing Sources	(249,440)	-	-	-	-
Total Revenues & Transfers In	**$ 204,402**	**$ 3,641,433**	**$ -**	**$ -**	**$ -**
Expenditures & Transfers Out					
Personnel Services	$ 666,137	$ 878,007	$ 1,046,781	$ 973,856	$ (72,925)
Non-personnel Expenses	67,712	111,896	223,980	218,170	(5,810)
Debt Service	23,544	19,812	11,060	73,440	62,380
Capital Outlay	4,690,046	1,851,934	-	-	-
Charges from Others	573,941	616,136	637,800	632,153	(5,647)
Charges to Others	(61,803)	(261,839)	(289,735)	(289,364)	371
Total Expenditures & Transfers Out	**$ 5,959,577**	**$ 3,215,946**	**$ 1,629,886**	**$ 1,608,255**	**$ (21,631)**
Total Housing Authority	**$ (5,755,175)**	**$ 425,487**	**$ (1,629,886)**	**$ (1,608,255)**	**$ 21,631**
281 - Low/Mod Housing Asset Fund					
Revenues & Transfers In					
Fines & Forfeits	$ 268	$ 62	$ -	$ -	$ -
Miscellaneous	456,549	111,692	-	-	-
Total Revenues & Transfers In	**$ 456,817**	**$ 111,754**	**$ -**	**$ -**	**$ -**
Total Low/Mod Housing Asset Fund	**$ 456,817**	**$ 111,754**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
291 - Special Districts					
Revenues & Transfers In					
Special Assessments	$ 3,966,079	$ 4,037,476	$ 4,034,579	$ 3,555,000	$ (479,579)
Miscellaneous	2,365	26,873	-	-	-
Operating Transfers In	1,145,268	1,112,788	1,199,798	1,212,100	12,302
Total Revenues & Transfers In	**$ 5,113,712**	**$ 5,177,137**	**$ 5,234,377**	**$ 4,767,100**	**$ (467,277)**
Expenditures & Transfers Out					
Non-personnel Expenses	$ 4,928,665	$ 4,930,423	$ 5,050,762	$ 4,712,100	$ (338,662)
Special Projects	39,390	17,559	84,036	55,000	(29,036)
Charges from Others	285,146	267,077	181,963	-	(181,963)
Total Expenditures & Transfers Out	**$ 5,253,201**	**$ 5,215,059**	**$ 5,316,761**	**$ 4,767,100**	**$ (549,661)**
Total Special Districts	**$ (139,489)**	**$ (37,922)**	**$ (82,384)**	**$ -**	**$ 82,384**
292 - Riverwalk LMD					
Revenues & Transfers In					
Special Assessments	$ -	$ -	$ -	$ 419,417	$ 419,417
Operating Transfers In	-	-	-	187,426	187,426
Total Revenues & Transfers In	**$ -**	**$ -**	**$ -**	**$ 606,843**	**$ 606,843**
Expenditures & Transfers Out					
Non-personnel Expenses	$ -	$ -	$ -	$ 371,430	$ 371,430
Special Projects	-	-	-	66,329	66,329
Charges from Others	-	-	-	169,084	169,084
Total Expenditures & Transfers Out	**$ -**	**$ -**	**$ -**	**$ 606,843**	**$ 606,843**
Total Riverwalk LMD	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
293 - Highlander LMD					
Revenues & Transfers In					
Special Assessments	$ -	$ -	$ -	$ 104,513	$ 104,513
Operating Transfers In	-	-	-	14,928	14,928
Total Revenues & Transfers In	**$ -**	**$ -**	**$ -**	**$ 119,441**	**$ 119,441**
Expenditures & Transfers Out					
Non-personnel Expenses	$ -	$ -	$ -	$ 119,028	$ 119,028
Special Projects	-	-	-	413	413
Total Expenditures & Transfers Out	**$ -**	**$ -**	**$ -**	**$ 119,441**	**$ 119,441**
Total Highlander LMD	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
390 - Debt Service Fund - General					
Revenues & Transfers In					
Taxes	$ -	$ 1,803,928	$ 1,753,460	$ 1,781,370	$ 27,910
Special Assessments	1,334,295	1,142,523	1,239,190	1,234,400	(4,790)
Miscellaneous	897,245	684,888	450,010	110,000	(340,010)
Operating Transfers In	-	2,200,043	26,640,960	41,754,300	15,113,340
Long-term Obligation Proceeds	15,604,372	320,131,297	-	-	-
Total Revenues & Transfers In	**$ 17,835,912**	**$ 325,962,679**	**$ 30,083,620**	**$ 44,880,070**	**$ 14,796,450**
Expenditures & Transfers Out					
Personnel Services	$ -	$ 318,943,839	$ -	$ -	$ -
Non-personnel Expenses	445,831	-	10,000	10,000	-
Debt Service	46,069,093	32,912,557	30,073,620	44,870,070	14,796,450
Charges to Others	(27,859,685)	(29,970,553)	-	-	-
Operating Transfers Out	4,189,028	19,469	-	-	-
Total Expenditures & Transfers Out	**$ 22,844,267**	**$ 321,905,312**	**$ 30,083,620**	**$ 44,880,070**	**$ 14,796,450**
Total Debt Service Fund - General	**$ (5,008,355)**	**$ 4,057,367**	**$ -**	**$ -**	**$ -**
391 - Debt Service Fund - PW					
Revenues & Transfers In					
Miscellaneous	$ 33,353	$ 35,814	$ -	$ -	$ -
Operating Transfers In	-	-	2,997,240	2,997,490	250
Total Revenues & Transfers In	**$ 33,353**	**$ 35,814**	**$ 2,997,240**	**$ 2,997,490**	**$ 250**
Expenditures & Transfers Out					
Debt Service	$ 2,995,488	$ 2,998,238	$ 2,997,240	$ 2,997,490	$ 250
Charges to Others	(2,995,488)	(2,998,238)	-	-	-
Total Expenditures & Transfers Out	**$ -**	**$ -**	**$ 2,997,240**	**$ 2,997,490**	**$ 250**
Total Debt Service Fund - PW	**$ 33,353**	**$ 35,814**	**$ -**	**$ -**	**$ -**
401 - Capital Outlay					
Revenues & Transfers In					
Miscellaneous	$ 28,370	$ 114,979	$ -	$ -	$ -
Operating Transfers In	4,130,424	638,597	1,046,541	-	(1,046,541)
Total Revenues & Transfers In	**$ 4,158,794**	**$ 753,576**	**$ 1,046,541**	**$ -**	**$ (1,046,541)**
Expenditures & Transfers Out					
Equipment Outlay	$ -	$ -	$ 1,046,541	$ -	$ (1,046,541)
Capital Outlay	279,970	1,658,565	-	-	-
Operating Transfers Out	204,200	-	-	-	-
Total Expenditures & Transfers Out	**$ 484,170**	**$ 1,658,565**	**$ 1,046,541**	**$ -**	**$ (1,046,541)**
Total Capital Outlay	**$ 3,674,624**	**$ (904,989)**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
410 - Storm Drain					
Revenues & Transfers In					
Licenses & Permits	$ 306,515	$ 147,313	$ 235,000	$ 195,200	$ (39,800)
Miscellaneous	44,192	31,746	12,500	12,500	-
Total Revenues & Transfers In	**$ 350,707**	**$ 179,059**	**$ 247,500**	**$ 207,700**	**$ (39,800)**
Expenditures & Transfers Out					
Capital Outlay	$ 712,383	$ 809,970	$ 100,000	$ 150,000	$ 50,000
Total Expenditures & Transfers Out	**$ 712,383**	**$ 809,970**	**$ 100,000**	**$ 150,000**	**$ 50,000**
Total Storm Drain	**$ (361,676)**	**$ (630,911)**	**$ 147,500**	**$ 57,700**	**$ (89,800)**
411 - Special Capital Improvement					
Revenues & Transfers In					
Miscellaneous	$ 2,797,630	$ 2,323,585	$ 2,474,588	$ 2,280,000	$ (194,588)
Total Revenues & Transfers In	**$ 2,797,630**	**$ 2,323,585**	**$ 2,474,588**	**$ 2,280,000**	**$ (194,588)**
Expenditures & Transfers Out					
Debt Service	$ 1,451,000	$ 1,368,660	$ 2,418,510	$ 1,750,000	$ (668,510)
Charges from Others	1,100,906	1,112,380	56,078	49,727	(6,351)
Total Expenditures & Transfers Out	**$ 2,551,906**	**$ 2,481,040**	**$ 2,474,588**	**$ 1,799,727**	**$ (674,861)**
Total Special Capital Improvement	**$ 245,724**	**$ (157,455)**	**$ -**	**$ 480,273**	**$ 480,273**
413 - Regional Park Special Capital Improvement					
Revenues & Transfers In					
Intergovernmental	$ 225,419	$ (55)	$ -	$ -	$ -
Miscellaneous	986,949	497,831	383,000	300,000	(83,000)
Total Revenues & Transfers In	**$ 1,212,368**	**$ 497,776**	**$ 383,000**	**$ 300,000**	**$ (83,000)**
Expenditures & Transfers Out					
Non-personnel Expenses	$ 430	$ (430)	$ -	$ -	$ -
Capital Outlay	501,606	425,836	325,000	300,000	(25,000)
Total Expenditures & Transfers Out	**$ 502,036**	**$ 425,406**	**$ 325,000**	**$ 300,000**	**$ (25,000)**
Total Regional Park Capital Imp	**$ 710,332**	**$ 72,370**	**$ 58,000**	**$ -**	**$ (58,000)**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
420 - Measure Z - Capital Projects					
Revenues & Transfers In					
Miscellaneous	$ 174,200	$ 587,886	$ -	$ -	$ -
Operating Transfers In	6,616,794	11,391,644	7,237,955	5,375,000	(1,862,955)
Long-term Obligation Proceeds	40,420,529	-	-	-	-
Total Revenues & Transfers In	**$ 47,211,523**	**$ 11,979,530**	**$ 7,237,955**	**$ 5,375,000**	**$ (1,862,955)**
Expenditures & Transfers Out					
Non-personnel Expenses	$ -	$ 26,394	$ -	$ -	$ -
Equipment Outlay	-	-	1,862,955	-	(1,862,955)
Debt Service	410,690	-	-	-	-
Capital Outlay	9,056,399	27,492,166	5,375,000	5,327,568	(47,432)
Charges from Others	-	-	-	47,432	47,432
Operating Transfers Out	-	426,454	-	-	-
Total Expenditures & Transfers Out	**$ 9,467,089**	**$ 27,945,014**	**$ 7,237,955**	**$ 5,375,000**	**$ (1,862,955)**
Total Measure Z - Capital Projects	**$ 37,744,434**	**$ (15,965,484)**	**$ -**	**$ -**	**$ -**
430 - Capital Outlay - Grants					
Revenues & Transfers In					
Intergovernmental	$ 5,189,210	$ 2,216,635	$ -	$ -	$ -
Miscellaneous	895,539	440,951	-	-	-
Total Revenues & Transfers In	**$ 6,084,749**	**$ 2,657,586**	**$ -**	**$ -**	**$ -**
Expenditures & Transfers Out					
Debt Service	$ 946	$ 1,195	$ -	$ -	$ -
Capital Outlay	6,215,710	2,028,601	100,000	-	(100,000)
Total Expenditures & Transfers Out	**$ 6,216,656**	**$ 2,029,796**	**$ 100,000**	**$ -**	**$ (100,000)**
Total Capital Outlay - Grants	**$ (131,907)**	**$ 627,790**	**$ (100,000)**	**$ -**	**$ 100,000**
431 - Transportation Projects					
Revenues & Transfers In					
Intergovernmental	$ (20,696)	$ -	$ -	$ -	$ -
Miscellaneous	199	242	-	-	-
Total Revenues & Transfers In	**$ (20,497)**	**$ 242**	**$ -**	**$ -**	**$ -**
Expenditures & Transfers Out					
Capital Outlay	$ (20,697)	$ 27,316	$ -	$ -	$ -
Operating Transfers Out	-	12,060	-	-	-
Total Expenditures & Transfers Out	**$ (20,697)**	**$ 39,376**	**$ -**	**$ -**	**$ -**
Total Transportation Projects	**$ 200**	**$ (39,134)**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
432 - Measure A Capital Outlay					
Revenues & Transfers In					
Intergovernmental	$ 8,241,029	$ 7,800,505	$ 6,499,000	$ 7,854,000	$ 1,355,000
Miscellaneous	576,866	692,067	150,000	150,000	-
Other Financing Sources	148,706	-	-	-	-
Total Revenues & Transfers In	**$ 8,966,601**	**$ 8,492,572**	**$ 6,649,000**	**$ 8,004,000**	**$ 1,355,000**
Expenditures & Transfers Out					
Debt Service	$ 1,815	$ 5,065	$ 2,000	$ 2,000	$ -
Capital Outlay	4,248,763	1,964,430	3,547,700	7,494,600	3,946,900
Charges from Others	2,995,488	2,998,238	-	-	-
Operating Transfers Out	-	-	2,997,240	2,997,490	250
Total Expenditures & Transfers Out	**$ 7,246,066**	**$ 4,967,733**	**$ 6,546,940**	**$ 10,494,090**	**$ 3,947,150**
Total Measure A Capital Outlay	**$ 1,720,535**	**$ 3,524,839**	**$ 102,060**	**$ (2,490,090)**	**$ (2,592,150)**
433 - Transportation Development Impact Fees					
Revenues & Transfers In					
Special Assessments	$ 998,563	$ 559,592	$ 670,000	$ 686,600	$ 16,600
Miscellaneous	140,112	888,921	30,000	30,000	-
Total Revenues & Transfers In	**$ 1,138,675**	**$ 1,448,513**	**$ 700,000**	**$ 716,600**	**$ 16,600**
Expenditures & Transfers Out					
Capital Outlay	$ 115,340	$ 268,244	$ -	$ -	$ -
Total Expenditures & Transfers Out	**$ 115,340**	**$ 268,244**	**$ -**	**$ -**	**$ -**
Total Transp. Develop. Impact	**$ 1,023,335**	**$ 1,180,269**	**$ 700,000**	**$ 716,600**	**$ 16,600**
434 - Transportation Uniform Migtigation Fee (TUMF)					
Revenues & Transfers In					
Intergovernmental	$ 474,459	$ 775,019	$ -	$ -	$ -
Miscellaneous	60	49	-	-	-
Operating Transfers In	-	12,060	-	-	-
Total Revenues & Transfers In	**$ 474,519**	**$ 787,128**	**$ -**	**$ -**	**$ -**
Expenditures & Transfers Out					
Capital Outlay	$ 476,512	$ 708,474	$ -	$ -	$ -
Total Expenditures & Transfers Out	**$ 476,512**	**$ 708,474**	**$ -**	**$ -**	**$ -**
Total TUMF	**$ (1,993)**	**$ 78,654**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
442 - Hunter Business Park Assessment District					
Revenues & Transfers In					
Miscellaneous	$ 57,393	$ 61,258	$ -	$ -	$ -
Total Revenues & Transfers In	**$ 57,393**	**$ 61,258**	**$ -**	**$ -**	**$ -**
Expenditures & Transfers Out					
Special Projects	$ 1,677	$ -	$ -	$ -	$ -
Total Expenditures & Transfers Out	**$ 1,677**	**$ -**	**$ -**	**$ -**	**$ -**
Total Hunter Business Park AD	**$ 55,716**	**$ 61,258**	**$ -**	**$ -**	**$ -**
450 - Canyon Springs Assessment District					
Revenues & Transfers In					
Miscellaneous	$ 3,228	$ 3,480	$ -	$ -	$ -
Total Revenues & Transfers In	**$ 3,228**	**$ 3,480**	**$ -**	**$ -**	**$ -**
Total Canyon Springs AD	**$ 3,228**	**$ 3,480**	**$ -**	**$ -**	**$ -**
456 - CFD-Riverwalk Vista					
Revenues & Transfers In					
Miscellaneous	$ 9,069	$ 14,575	$ -	$ -	$ -
Total Revenues & Transfers In	**$ 9,069**	**$ 14,575**	**$ -**	**$ -**	**$ -**
Expenditures & Transfers Out					
Capital Outlay	$ -	$ 224,575	$ -	$ -	$ -
Operating Transfers Out	282	-	-	-	-
Total Expenditures & Transfers Out	**$ 282**	**$ 224,575**	**$ -**	**$ -**	**$ -**
Total CFD-Riverwalk Vista	**$ 8,787**	**$ (210,000)**	**$ -**	**$ -**	**$ -**
458 - CFD Sycamore Canyon 92-1					
Revenues & Transfers In					
Miscellaneous	$ 495	$ 466	$ -	$ -	$ -
Total Revenues & Transfers In	**$ 495**	**$ 466**	**$ -**	**$ -**	**$ -**
Total CFD Sycamore Canyon 92-1	**$ 495**	**$ 466**	**$ -**	**$ -**	**$ -**
459 - CFD Riverwalk Vista Area #2					
Revenues & Transfers In					
Miscellaneous	$ 987	$ 486	$ -	$ -	$ -
Total Revenues & Transfers In	**$ 987**	**$ 486**	**$ -**	**$ -**	**$ -**
Total CFD Riverwalk Vista Area #2	**$ 987**	**$ 486**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
510 - Electric					
Revenues & Transfers In					
Intergovernmental	$ 5,943	$ -	$ -	$ -	$ -
Charges for Services	354,277,996	359,491,246	382,993,508	394,548,900	11,555,392
Miscellaneous	23,737,458	26,338,187	11,746,286	9,066,900	(2,679,386)
Other Financing Sources	368,724	380,515	500,000	500,000	-
Total Revenues & Transfers In	**$ 378,390,121**	**$ 386,209,948**	**$ 395,239,794**	**$ 404,115,800**	**$ 8,876,006**
Expenditures & Transfers Out					
Personnel Services	$ 57,490,785	$ 64,340,158	$ 76,162,608	$ 71,055,026	$ (5,107,582)
Non-personnel Expenses	233,087,183	229,880,561	261,434,406	249,404,709	(12,029,697)
Special Projects	161,445	47,525	897,750	897,750	-
Operating Grants	5,943	-	-	-	-
Equipment Outlay	1,600,223	4,359,618	229,540	229,540	-
Debt Service	42,001,673	38,247,787	44,329,236	53,378,296	9,049,060
Capital Outlay	42,953,693	43,791,741	41,663,797	48,309,930	6,646,133
Charges from Others	18,682,637	19,623,340	18,274,586	18,238,379	(36,207)
Charges to Others	(29,759,106)	(29,491,927)	(31,140,316)	(31,957,010)	(816,694)
Operating Transfers Out	39,886,400	39,720,800	41,384,900	40,622,600	(762,300)
Total Expenditures & Transfers Out	**$ 406,110,876**	**$ 410,519,603**	**$ 453,236,507**	**$ 450,179,220**	**$ (3,057,287)**
Total Electric	**$ (27,720,755)**	**$ (24,309,655)**	**$ (57,996,713)**	**$ (46,063,420)**	**$ 11,933,293**
511 - Electric-Public Benefit Programs					
Revenues & Transfers In					
Charges for Services	$ 8,729,101	$ 8,872,837	$ 9,471,000	$ 9,657,000	$ 186,000
Miscellaneous	562,926	604,810	-	115,000	115,000
Total Revenues & Transfers In	**$ 9,292,027**	**$ 9,477,647**	**$ 9,471,000**	**$ 9,772,000**	**$ 301,000**
Expenditures & Transfers Out					
Personnel Services	$ 976,797	$ 1,189,734	$ -	$ -	$ -
Non-personnel Expenses	129,382	199,883	-	-	-
Special Projects	7,127,303	4,289,885	12,867,583	7,808,524	(5,059,059)
Debt Service	16,622	13,988	7,770	7,770	-
Charges from Others	701,813	759,327	1,791,606	1,636,477	(155,129)
Charges to Others	(4,138)	(1,572)	-	-	-
Operating Transfers Out	-	1,170	-	-	-
Total Expenditures & Transfers Out	**$ 8,947,779**	**$ 6,452,415**	**$ 14,666,959**	**$ 9,452,771**	**$ (5,214,188)**
Total Public Benefit Programs	**$ 344,248**	**$ 3,025,232**	**$ (5,195,959)**	**$ 319,229**	**$ 5,515,188**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
520 - Water					
Revenues & Transfers In					
Intergovernmental	$ 35,371	$ -	$ -	$ -	$ -
Charges for Services	64,233,691	69,144,094	77,551,914	79,212,000	1,660,086
Miscellaneous	5,788,751	5,950,899	3,718,759	3,336,500	(382,259)
Rents	2,226,287	2,267,464	2,337,083	2,409,000	71,917
Other Financing Sources	184,592	67,622	86,000	86,000	-
Operating Transfers In	-	(259,925)	-	-	-
Total Revenues & Transfers In	**$ 72,468,692**	**$ 77,170,154**	**$ 83,693,756**	**$ 85,043,500**	**$ 1,349,744**
Expenditures & Transfers Out					
Personnel Services	$ 21,645,407	$ 23,894,025	$ 25,965,157	$ 24,562,841	$ (1,402,316)
Non-personnel Expenses	16,644,355	16,561,598	19,540,854	20,366,910	826,056
Special Projects	110,918	64,898	370,000	370,000	-
Equipment Outlay	1,741,867	513,866	-	-	-
Debt Service	18,185,390	17,495,264	18,863,290	20,651,694	1,788,404
Capital Outlay	21,573,274	18,466,613	30,616,405	21,501,562	(9,114,843)
Charges from Others	13,628,974	13,879,351	13,138,676	13,184,886	46,210
Charges to Others	(7,727,258)	(6,944,307)	(8,607,030)	(8,858,560)	(251,530)
Operating Transfers Out	6,584,300	6,577,386	7,300,800	7,586,100	285,300
Total Expenditures & Transfers Out	**$ 92,387,227**	**$ 90,508,694**	**$ 107,188,152**	**$ 99,365,433**	**$ (7,822,719)**
Total Water	**$ (19,918,535)**	**$ (13,338,540)**	**$ (23,494,396)**	**$ (14,321,933)**	**$ 9,172,463**
521 - Water Conservation					
Revenues & Transfers In					
Charges for Services	$ 866,493	$ 931,938	$ 1,033,000	$ 1,065,000	$ 32,000
Miscellaneous	76,067	91,485	21,000	21,000	-
Total Revenues & Transfers In	**$ 942,560**	**$ 1,023,423**	**$ 1,054,000**	**$ 1,086,000**	**$ 32,000**
Expenditures & Transfers Out					
Personnel Services	$ 330,910	$ 163,738	$ -	$ -	$ -
Non-personnel Expenses	33,999	94,326	-	-	-
Special Projects	260,744	228,467	1,073,038	549,717	(523,321)
Charges from Others	124,602	134,227	514,838	511,159	(3,679)
Charges to Others	-	(657)	-	-	-
Operating Transfers Out	-	(259,925)	-	-	-
Total Expenditures & Transfers Out	**$ 750,255**	**$ 360,176**	**$ 1,587,876**	**$ 1,060,876**	**$ (527,000)**
Total Water Conservation	**$ 192,305**	**$ 663,247**	**$ (533,876)**	**$ 25,124**	**$ 559,000**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
530 - Airport					
Revenues & Transfers In					
Taxes	$ 36,936	$ 23,732	$ -	$ -	$ -
Intergovernmental	190	56,237	-	-	-
Charges for Services	1,617,976	1,742,858	1,540,244	1,645,218	104,974
Fines & Forfeits	9,551	4,866	-	-	-
Miscellaneous	41,517	63,718	6,000	6,000	-
Other Financing Sources	2,948	-	-	-	-
Total Revenues & Transfers In	**$ 1,709,118**	**$ 1,891,411**	**$ 1,546,244**	**$ 1,651,218**	**$ 104,974**
Expenditures & Transfers Out					
Personnel Services	$ 603,105	$ 737,106	$ 716,995	$ 760,732	$ 43,737
Non-personnel Expenses	468,341	648,963	452,051	561,315	109,264
Equipment Outlay	-	53,245	-	-	-
Debt Service	46,492	41,617	21,840	66,690	44,850
Capital Outlay	105,614	29,894	104,225	-	(104,225)
Charges from Others	182,755	199,152	251,133	194,730	(56,403)
Charges to Others	-	-	-	(6,677)	(6,677)
Operating Transfers Out	-	3,271	-	-	-
Total Expenditures & Transfers Out	**$ 1,406,307**	**$ 1,713,248**	**$ 1,546,244**	**$ 1,576,790**	**$ 30,546**
Total Airport	**$ 302,811**	**$ 302,811**	**$ 302,811**	**$ 302,811**	**$ 302,811**
540 - Refuse					
Revenues & Transfers In					
Charges for Services	$ 23,110,164	$ 24,824,627	$ 23,976,825	$ 28,903,712	$ 4,926,887
Fines & Forfeits	(106,612)	284,039	1,165,500	910,705	(254,795)
Miscellaneous	535,767	416,139	80,000	80,000	-
Other Financing Sources	2,010	-	-	-	-
Total Revenues & Transfers In	**$ 23,541,329**	**$ 25,524,805**	**$ 25,222,325**	**$ 29,894,417**	**$ 4,672,092**
Expenditures & Transfers Out					
Personnel Services	$ 5,167,237	$ 5,650,581	$ 5,620,444	$ 6,177,185	$ 556,741
Non-personnel Expenses	8,688,812	9,785,453	9,572,904	12,767,327	3,194,423
Special Projects	4,879,101	5,232,213	4,710,275	5,715,489	1,005,214
Equipment Outlay	1,071,808	755,112	1,484,000	884,000	(600,000)
Debt Service	198,931	183,075	93,390	375,320	281,930
Capital Outlay	338,578	12,268	200,000	-	(200,000)
Charges from Others	4,938,257	5,225,678	5,126,323	5,024,035	(102,288)
Charges to Others	(353,730)	(272,427)	(157,924)	(87,452)	70,472
Operating Transfers Out	-	14,000	-	-	-
Total Expenditures & Transfers Out	**$ 24,928,994**	**$ 26,585,953**	**$ 26,649,412**	**$ 30,855,904**	**$ 4,206,492**
Total Refuse	**$ (1,387,665)**	**$ (1,061,148)**	**$ (1,427,087)**	**$ (961,487)**	**$ 465,600**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
550 - Sewer					
Revenues & Transfers In					
Charges for Services	$ 67,119,116	$ 66,106,180	$ 69,706,962	$ 69,641,253	$ (65,709)
Miscellaneous	4,424,830	3,713,585	1,503,390	1,445,000	(58,390)
Other Financing Sources	4,519	64,550	-	-	-
Total Revenues & Transfers In	**$ 71,548,465**	**$ 69,884,315**	**$ 71,210,352**	**$ 71,086,253**	**$ (124,099)**
Expenditures & Transfers Out					
Personnel Services	$ 12,616,457	$ 14,601,244	$ 14,371,319	$ 15,668,601	$ 1,297,282
Non-personnel Expenses	15,817,019	12,639,214	15,446,663	16,493,726	1,047,063
Special Projects	1,909,396	1,910,991	2,153,900	2,210,600	56,700
Equipment Outlay	514,546	1,713,555	1,838,700	1,629,094	(209,606)
Debt Service	37,008,916	23,863,820	26,049,810	26,550,578	500,768
Capital Outlay	15,604,565	12,383,838	14,055,000	22,055,000	8,000,000
Charges from Others	5,962,949	6,172,662	5,259,242	5,448,083	188,841
Charges to Others	(2,743,324)	(2,254,962)	(1,613,310)	(1,612,156)	1,154
Operating Transfers Out	900,000	37,612	-	-	-
Total Expenditures & Transfers Out	**$ 87,590,524**	**$ 71,067,974**	**$ 77,561,324**	**$ 88,443,526**	**$ 10,882,202**
Total Sewer	**$ (16,042,059)**	**$ (1,183,659)**	**$ (6,350,972)**	**$ (17,357,273)**	**$ (11,006,301)**
560 - Special Transit					
Revenues & Transfers In					
Intergovernmental	$ 3,466,450	$ 4,326,402	$ 4,746,144	$ 5,326,323	$ 580,179
Charges for Services	440,478	308,679	475,500	95,100	(380,400)
Miscellaneous	53,157	132,176	-	-	-
Other Financing Sources	20,341	2,470	-	-	-
Total Revenues & Transfers In	**$ 3,980,426**	**$ 4,769,727**	**$ 5,221,644**	**$ 5,421,423**	**$ 199,779**
Expenditures & Transfers Out					
Personnel Services	$ 2,432,678	$ 2,792,131	$ 3,467,343	$ 3,462,753	$ (4,590)
Non-personnel Expenses	954,704	806,060	1,050,885	1,071,462	20,577
Equipment Outlay	-	499,291	-	-	-
Debt Service	94,288	87,525	44,270	191,440	147,170
Capital Outlay	123,596	132,689	-	-	-
Charges from Others	375,163	455,320	659,146	695,768	36,622
Operating Transfers Out	-	6,635	-	-	-
Total Expenditures & Transfers Out	**$ 3,980,429**	**$ 4,779,651**	**$ 5,221,644**	**$ 5,421,423**	**$ 199,779**
Total Special Transit	**$ (3)**	**$ (9,924)**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
570 - Public Parking					
Revenues & Transfers In					
Licenses & Permits	$ 3,979,912	$ 3,085,833	$ 4,008,120	$ 3,328,466	$ (679,654)
Fines & Forfeits	1,251,470	1,713,179	2,534,500	1,980,421	(554,079)
Miscellaneous	825,039	984,802	838,782	887,964	49,182
Other Financing Sources	-	249,022	-	-	-
Operating Transfers In	(8,241,600)	-	-	-	-
Total Revenues & Transfers In	**$ (2,185,179)**	**$ 6,032,836**	**$ 7,381,402**	**$ 6,196,851**	**$ (1,184,551)**
Expenditures & Transfers Out					
Personnel Services	$ 1,024,584	$ 998,422	$ 1,017,712	$ 1,352,501	$ 334,789
Non-personnel Expenses	3,438,910	2,912,297	4,488,212	4,272,414	(215,798)
Equipment Outlay	-	-	100,000	-	(100,000)
Debt Service	1,773,295	1,706,355	1,685,380	1,756,150	70,770
Charges from Others	771,453	815,428	785,827	746,987	(38,840)
Charges to Others	(1,050,339)	(1,094,701)	(1,027,367)	(1,008,222)	19,145
Operating Transfers Out	(56,494)	3,882	-	-	-
Total Expenditures & Transfers Out	**$ 5,901,409**	**$ 5,341,683**	**$ 7,049,764**	**$ 7,119,830**	**$ 70,066**
Total Public Parking	**$ (8,086,588)**	**$ 691,153**	**$ 331,638**	**$ (922,979)**	**$ (1,254,617)**
580 - Convention Center					
Revenues & Transfers In					
Charges for Services	$ 10,102,888	$ 6,944,170	$ 10,720,000	$ 11,040,000	$ 320,000
Miscellaneous	(681,861)	-	-	-	-
Operating Transfers In	6,615,642	6,199,690	5,199,111	4,817,697	(381,414)
Total Revenues & Transfers In	**$ 16,036,669**	**$ 13,143,860**	**$ 15,919,111**	**$ 15,857,697**	**$ (61,414)**
Expenditures & Transfers Out					
Non-personnel Expenses	$ 130,782	$ 170,556	$ 113,490	$ 99,730	$ (13,760)
Special Projects	11,554,580	9,525,331	12,352,091	12,708,817	356,726
Debt Service	3,475,495	3,449,740	3,453,530	3,049,150	(404,380)
Capital Outlay	14,454	-	-	-	-
Operating Transfers Out	(464,787)	-	-	-	-
Total Expenditures & Transfers Out	**$ 14,710,524**	**$ 13,145,627**	**$ 15,919,111**	**$ 15,857,697**	**$ (61,414)**
Total Convention Center	**$ 1,326,145**	**$ (1,767)**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
581 - Entertainment					
Revenues & Transfers In					
Charges for Services	$ 6,872,669	$ 5,289,196	$ 7,288,159	$ 7,412,074	$ 123,915
Miscellaneous	12,745	17,302	-	-	-
Operating Transfers In	11,545,191	4,552,153	3,833,317	3,667,091	(166,226)
Total Revenues & Transfers In	**$ 18,430,605**	**$ 9,858,651**	**$ 11,121,476**	**$ 11,079,165**	**$ (42,311)**
Expenditures & Transfers Out					
Non-personnel Expenses	$ 6,720,024	$ 6,137,931	$ 7,000,469	$ 7,106,247	$ 105,778
Special Projects	668,274	632,500	835,000	835,000	-
Debt Service	3,108,076	3,355,503	3,285,740	3,137,640	(148,100)
Charges from Others	514	535	267	278	11
Operating Transfers Out	183,442	-	-	-	-
Total Expenditures & Transfers Out	**$ 10,680,330**	**$ 10,126,469**	**$ 11,121,476**	**$ 11,079,165**	**$ (42,311)**
Total Entertainment	**$ 7,750,275**	**$ (267,818)**	**$ -**	**$ -**	**$ -**
582 - Cheech Marin Center					
Revenues & Transfers In					
Charges for Services	$ -	$ -	$ -	$ 125,000	$ 125,000
Operating Transfers In	-	-	-	342,900	342,900
Total Revenues & Transfers In	**$ -**	**$ -**	**$ -**	**$ 467,900**	**$ 467,900**
Expenditures & Transfers Out					
Non-personnel Expenses	$ -	$ -	$ -	$ 67,900	$ 67,900
Special Projects	-	-	-	400,000	400,000
Total Expenditures & Transfers Out	**$ -**	**$ -**	**$ -**	**$ 467,900**	**$ 467,900**
Total Cheech Marin Center	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
610 - Workers' Compensation Trust					
Revenues & Transfers In					
Charges for Services	$ 8,851,530	$ 7,609,880	$ 5,099,612	$ 9,234,927	$ 4,135,315
Miscellaneous	472,582	631,232	-	-	-
Other Financing Sources	2,677	-	-	-	-
Total Revenues & Transfers In	**$ 9,326,789**	**$ 8,241,112**	**$ 5,099,612**	**$ 9,234,927**	**$ 4,135,315**
Expenditures & Transfers Out					
Personnel Services	$ 605,891	$ 695,102	$ 627,761	$ 601,472	$ (26,289)
Non-personnel Expenses	7,628,796	9,078,723	7,169,710	7,494,931	325,221
Debt Service	20,357	19,065	9,570	44,370	34,800
Charges from Others	539,843	589,106	1,242,608	1,094,154	(148,454)
Operating Transfers Out	-	1,433	-	-	-
Total Expenditures & Transfers Out	**$ 8,794,887**	**$ 10,383,429**	**$ 9,049,649**	**$ 9,234,927**	**$ 185,278**
Total Workers' Compensation Trust	**$ 531,902**	**$ (2,142,317)**	**$ (3,950,037)**	**$ -**	**$ 3,950,037**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
620 - Unemployment Insurance					
Revenues & Transfers In					
Charges for Services	$ 112,480	$ 120,807	$ 126,060	$ 126,336	$ 276
Miscellaneous	11,634	11,425	-	-	-
Total Revenues & Transfers In	**$ 124,114**	**$ 132,232**	**$ 126,060**	**$ 126,336**	**$ 276**
Expenditures & Transfers Out					
Non-personnel Expenses	$ 152,402	$ 138,460	$ 119,993	$ 121,316	$ 1,323
Charges from Others	7,335	8,113	6,067	5,020	(1,047)
Total Expenditures & Transfers Out	**$ 159,737**	**$ 146,573**	**$ 126,060**	**$ 126,336**	**$ 276**
Total Unemployment Insurance	**$ (35,623)**	**$ (14,341)**	**$ -**	**$ -**	**$ -**
630 - Liability Insurance Trust					
Revenues & Transfers In					
Charges for Services	$ 10,305,033	$ 9,063,260	$ 8,300,000	$ 8,793,306	$ 493,306
Miscellaneous	125,267	287,359	-	130,000	130,000
Operating Transfers In	2,500,000	-	-	-	-
Total Revenues & Transfers In	**$ 12,930,300**	**$ 9,350,619**	**$ 8,300,000**	**$ 8,923,306**	**$ 623,306**
Expenditures & Transfers Out					
Personnel Services	$ 356,734	$ 527,112	$ 545,034	$ 520,949	$ (24,085)
Non-personnel Expenses	4,388,498	4,600,930	5,486,923	4,395,389	(1,091,534)
Special Projects	100,764	49,661	250,000	250,000	-
Equipment Outlay	-	250	367	377	10
Debt Service	-	286	-	5,180	5,180
Charges from Others	2,200,158	2,395,143	3,428,932	3,751,411	322,479
Charges to Others	-	(336)	-	-	-
Total Expenditures & Transfers Out	**$ 7,046,154**	**$ 7,573,046**	**$ 9,711,256**	**$ 8,923,306**	**$ (787,950)**
Total Liability Insurance Trust	**$ 5,884,146**	**$ 1,777,573**	**$ (1,411,256)**	**$ -**	**$ 1,411,256**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
640 - Central Stores					
Revenues & Transfers In					
Charges for Services	$ 1,381,264	$ 1,628,425	$ 1,342,638	$ 1,342,638	$ -
Miscellaneous	84	-	-	-	-
Total Revenues & Transfers In	**$ 1,381,348**	**$ 1,628,425**	**$ 1,342,638**	**$ 1,342,638**	**$ -**
Expenditures & Transfers Out					
Personnel Services	$ 680,961	$ 750,872	$ 748,990	$ 818,488	$ 69,498
Non-personnel Expenses	67,131	65,568	207,985	85,655	(122,330)
Equipment Outlay	66,861	4,986	-	1,140	1,140
Debt Service	28,197	25,911	13,250	52,520	39,270
Capital Outlay	554	257	4,707	-	(4,707)
Charges from Others	75,821	81,913	106,130	95,229	(10,901)
Charges to Others	(21,553)	(25,583)	-	-	-
Operating Transfers Out	-	1,984	-	-	-
Total Expenditures & Transfers Out	**$ 897,972**	**$ 905,908**	**$ 1,081,062**	**$ 1,053,032**	**$ (28,030)**
Total Central Stores	**$ 483,376**	**$ 722,517**	**$ 261,576**	**$ 289,606**	**$ 28,030**
650 - Central Garage					
Revenues & Transfers In					
Intergovernmental	$ -	$ 71,250	$ -	$ -	$ -
Charges for Services	12,828,431	12,715,869	13,496,361	13,678,994	182,633
Miscellaneous	248,502	336,789	-	-	-
Other Financing Sources	166,040	41,638	-	-	-
Total Revenues & Transfers In	**$ 13,242,973**	**$ 13,165,546**	**$ 13,496,361**	**$ 13,678,994**	**$ 182,633**
Expenditures & Transfers Out					
Personnel Services	$ 3,604,180	$ 3,819,421	$ 3,487,110	$ 3,835,994	$ 348,884
Non-personnel Expenses	7,118,969	6,343,625	6,453,740	7,063,202	609,462
Equipment Outlay	705,197	99,341	1,476,100	1,006,100	(470,000)
Debt Service	454,187	112,475	56,010	273,760	217,750
Capital Outlay	411,024	209,833	-	-	-
Charges from Others	695,181	890,988	1,146,721	1,034,527	(112,194)
Charges to Others	(65,065)	(67,409)	(78,234)	(17,910)	60,324
Operating Transfers Out	-	8,394	-	-	-
Total Expenditures & Transfers Out	**$ 12,923,673**	**$ 11,416,668**	**$ 12,541,447**	**$ 13,195,673**	**$ 654,226**
Total Central Garage	**$ 319,300**	**$ 1,748,878**	**$ 954,914**	**$ 483,321**	**$ (471,593)**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
741 - Assessment District - Miscellaneous					
Revenues & Transfers In					
Special Assessments	$ 405,335	$ 412,000	$ 405,428	$ 405,718	$ 290
Miscellaneous	16,039	11,049	14,500	10,000	(4,500)
Total Revenues & Transfers In	**$ 421,374**	**$ 423,049**	**$ 419,928**	**$ 415,718**	**$ (4,210)**
Expenditures & Transfers Out					
Debt Service	$ 410,161	$ 413,756	$ 413,400	$ 410,260	$ (3,140)
Charges from Others	5,742	6,769	6,516	5,458	(1,058)
Total Expenditures & Transfers Out	**$ 415,903**	**$ 420,525**	**$ 419,916**	**$ 415,718**	**$ (4,198)**
Total AD - Miscellaneous	**$ 5,471**	**$ 2,524**	**$ 12**	**$ -**	**$ (12)**
742 - Hunter Business Park Assessment District					
Revenues & Transfers In					
Special Assessments	$ 1,019,741	$ 1,038,668	$ 996,357	$ 999,259	$ 2,902
Miscellaneous	32,368	27,932	26,655	26,700	45
Total Revenues & Transfers In	**$ 1,052,109**	**$ 1,066,600**	**$ 1,023,012**	**$ 1,025,959**	**$ 2,947**
Expenditures & Transfers Out					
Debt Service	$ 1,007,339	$ 1,003,570	$ 1,005,830	$ 1,008,330	$ 2,500
Charges from Others	14,046	16,565	15,940	13,160	(2,780)
Total Expenditures & Transfers Out	**$ 1,021,385**	**$ 1,020,135**	**$ 1,021,770**	**$ 1,021,490**	**$ (280)**
Total Hunter Business Park AD	**$ 30,724**	**$ 46,465**	**$ 1,242**	**$ 4,469**	**$ 3,227**
745 - Riverwalk Assessment District					
Revenues & Transfers In					
Special Assessments	$ 739,011	$ 745,386	$ 723,476	$ 725,205	$ 1,729
Miscellaneous	14,386	11,563	10,500	10,500	-
Total Revenues & Transfers In	**$ 753,397**	**$ 756,949**	**$ 733,976**	**$ 735,705**	**$ 1,729**
Expenditures & Transfers Out					
Debt Service	$ 725,315	$ 721,165	$ 721,501	$ 722,940	$ 1,439
Charges from Others	10,111	11,913	11,490	9,472	(2,018)
Total Expenditures & Transfers Out	**$ 735,426**	**$ 733,078**	**$ 732,991**	**$ 732,412**	**$ (579)**
Total Riverwalk Assessment District	**$ 17,971**	**$ 23,871**	**$ 985**	**$ 3,293**	**$ 2,308**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
746 - Riverwalk Business Assessment District					
Revenues & Transfers In					
Special Assessments	$ 299,581	$ 303,471	$ 294,698	$ 295,198	$ 500
Miscellaneous	8,547	7,096	6,800	6,800	-
Total Revenues & Transfers In	**$ 308,128**	**$ 310,567**	**$ 301,498**	**$ 301,998**	**$ 500**
Expenditures & Transfers Out					
Debt Service	$ 296,862	$ 293,770	$ 296,380	$ 296,760	$ 380
Charges from Others	4,218	4,957	4,728	3,891	(837)
Total Expenditures & Transfers Out	**$ 301,080**	**$ 298,727**	**$ 301,108**	**$ 300,651**	**$ (457)**
Total Riverwalk Business AD	**$ 7,048**	**$ 11,840**	**$ 390**	**$ 1,347**	**$ 957**
753 - CFD 90-1 Highlander					
Revenues & Transfers In					
Miscellaneous	$ 3,440	$ 4,186	$ -	$ -	$ -
Total Revenues & Transfers In	**$ 3,440**	**$ 4,186**	**$ -**	**$ -**	**$ -**
Total CFD 90-1 Highlander	**$ 3,440**	**$ 4,186**	**$ -**	**$ -**	**$ -**
756 - CFD-Riverwalk Vista					
Revenues & Transfers In					
Special Assessments	$ 318,553	$ 317,845	$ 304,488	$ 306,658	$ 2,170
Miscellaneous	7,991	5,598	5,000	5,000	-
Operating Transfers In	282	-	-	-	-
Total Revenues & Transfers In	**$ 326,826**	**$ 323,443**	**$ 309,488**	**$ 311,658**	**$ 2,170**
Expenditures & Transfers Out					
Debt Service	$ 292,000	$ 297,902	$ 304,470	$ 307,500	$ 3,030
Charges from Others	4,211	4,949	4,651	3,945	(706)
Total Expenditures & Transfers Out	**$ 296,211**	**$ 302,851**	**$ 309,121**	**$ 311,445**	**$ 2,324**
Total CFD-Riverwalk Vista	**$ 30,615**	**$ 30,615**	**$ 30,615**	**$ 30,615**	**$ 30,615**
758 - CFD Sycamore Canyon 92-1					
Revenues & Transfers In					
Special Assessments	$ 665,781	$ 672,195	$ 652,618	$ 651,805	$ (813)
Miscellaneous	18,272	14,581	10,000	10,000	-
Total Revenues & Transfers In	**$ 684,053**	**$ 686,776**	**$ 662,618**	**$ 661,805**	**$ (813)**
Expenditures & Transfers Out					
Debt Service	$ 651,305	$ 653,980	$ 651,490	$ 652,597	$ 1,107
Charges from Others	9,134	10,757	10,322	8,595	(1,727)
Total Expenditures & Transfers Out	**$ 660,439**	**$ 664,737**	**$ 661,812**	**$ 661,192**	**$ (620)**
Total CFD Sycamore Canyon 92-1	**$ 23,614**	**$ 22,039**	**$ 806**	**$ 613**	**$ (193)**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
759 - CFD Riverwalk Vista Area #2					
Revenues & Transfers In					
Special Assessments	$ 382,125	$ 385,872	$ 377,850	$ 378,520	$ 670
Miscellaneous	17,674	14,472	5,000	5,000	-
Total Revenues & Transfers In	**$ 399,799**	**$ 400,344**	**$ 382,850**	**$ 383,520**	**$ 670**
Expenditures & Transfers Out					
Debt Service	$ 373,261	$ 375,299	$ 376,453	$ 378,223	$ 1,770
Charges from Others	4,405	5,173	5,931	4,953	(978)
Total Expenditures & Transfers Out	**$ 377,666**	**$ 380,472**	**$ 382,384**	**$ 383,176**	**$ 792**
Total CFD Riverwalk Vista Area #2	**$ 22,133**	**$ 19,872**	**$ 466**	**$ 344**	**$ (122)**
760 - CFD 2014-2 Highlands					
Revenues & Transfers In					
Special Assessments	$ 153,668	$ 152,199	$ 150,007	$ 153,621	$ 3,614
Miscellaneous	14,124	6,736	4,000	4,000	-
Total Revenues & Transfers In	**$ 167,792**	**$ 158,935**	**$ 154,007**	**$ 157,621**	**$ 3,614**
Expenditures & Transfers Out					
Non-personnel Expenses	$ 148,716	$ 420,429	$ -	$ -	$ -
Debt Service	148,561	148,255	148,890	153,380	4,490
Charges from Others	1,217	1,420	4,742	2,000	(2,742)
Total Expenditures & Transfers Out	**$ 298,494**	**$ 570,104**	**$ 153,632**	**$ 155,380**	**$ 1,748**
Total CFD 2014-2 Highlands	**$ (130,702)**	**$ (411,169)**	**$ 375**	**$ 2,241**	**$ 1,866**
761 - CFD 2013-1 Kunny Ranch					
Revenues & Transfers In					
Special Assessments	$ -	$ -	$ 10,000	$ 10,000	$ -
Total Revenues & Transfers In	**$ -**	**$ -**	**$ 10,000**	**$ 10,000**	**$ -**
Expenditures & Transfers Out					
Debt Service	$ -	$ -	$ 10,000	$ 10,000	$ -
Total Expenditures & Transfers Out	**$ -**	**$ -**	**$ 10,000**	**$ 10,000**	**$ -**
Total CFD 2013-1 Kunny Ranch	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

REVENUE AND EXPENDITURES BY FUND AND CATEGORY

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
762 - CFD Orangecrest Grove					
Revenues & Transfers In					
Special Assessments	$ 92,215	$ 229,065	$ 118,350	$ 164,210	$ 45,860
Miscellaneous	583	2,511	4,000	4,000	-
Long-term Obligation Proceeds	-	2,729,236	-	-	-
Total Revenues & Transfers In	**$ 92,798**	**$ 2,960,812**	**$ 122,350**	**$ 168,210**	**$ 45,860**
Expenditures & Transfers Out					
Non-personnel Expenses	$ -	$ 412,069	$ -	$ -	$ -
Debt Service	4,998	234,228	122,350	166,014	43,664
Charges from Others	-	-	-	2,196	2,196
Total Expenditures & Transfers Out	**$ 4,998**	**$ 646,297**	**$ 122,350**	**$ 168,210**	**$ 45,860**
Total CFD Orangecrest Grove	**$ 87,800**	**$ 2,314,515**	**$ -**	**$ -**	**$ -**
770 - Successor Agency Trust Fund					
Revenues & Transfers In					
Taxes	$ 10,070,135	$ 14,893,755	$ 12,698,830	$ 12,696,650	$ (2,180)
Miscellaneous	1,849,177	2,429,963	2,505,120	2,536,360	31,240
Other Financing Sources	(283,920)	(592,771)	-	-	-
Operating Transfers In	6,397,470	12,368,536	-	-	-
Total Revenues & Transfers In	**$ 18,032,862**	**$ 29,099,483**	**$ 15,203,950**	**$ 15,233,010**	**$ 29,060**
Expenditures & Transfers Out					
Personnel Services	$ (1,352)	$ -	$ -	$ -	$ -
Non-personnel Expenses	370,590	293,217	-	-	-
Special Projects	280,000	338,549	-	-	-
Debt Service	19,823,935	13,617,285	15,203,950	15,233,010	29,060
Capital Outlay	5,786,846	3,730,481	-	-	-
Charges to Others	(200,000)	-	-	-	-
Operating Transfers Out	8,812,432	11,814,640	-	-	-
Total Expenditures & Transfers Out	**$ 34,872,451**	**$ 29,794,172**	**$ 15,203,950**	**$ 15,233,010**	**$ 29,060**
Total Successor Agency Trust Fund	**$ (16,839,589)**	**$ (694,689)**	**$ -**	**$ -**	**$ -**
Total Revenues and Transfers In	**$ 1,125,458,783**	**$ 1,424,593,775**	**$ 1,086,360,565**	**$ 1,144,349,789**	**$ 57,989,224**
Total Expenditures and Transfers Out	**$ 1,129,168,013**	**$ 1,447,705,278**	**$ 1,199,692,476**	**$ 1,217,845,854**	**$ 18,153,378**

DEPARTMENT EXPENDITURE DETAILS



The following schedule lists total proposed appropriations by department, fund, and major expenditure category. The schedule excludes the allocation of General Fund internal service departments produced by the cost allocation plan to provide a more informative picture of the department's operating costs within each fund. Significant changes between the FY 2020/21 Adopted Emergency Budget and the FY 2021/20 Proposed Annual Budget are annotated and explained.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
01 - Mayor						
101 - General Fund						
Personnel Services	$ 767,573	$ 775,191	$ 753,443	$ 722,799	$ (30,644)	
Non-personnel Expenses	31,092	27,600	39,240	43,145	3,905	
Special Projects	58,998	29,426	56,760	72,740	15,980	(1)
Debt Service	12,571	8,811	-	-	-	
Charges from Others	32	32	33	242	209	
Charges to Others	(5,368)	-	-	-	-	
Total General Fund	**$ 864,898**	**$ 841,060**	**$ 849,476**	**$ 838,926**	**$ (10,550)**	
Total Mayor	**$ 864,898**	**$ 841,060**	**$ 849,476**	**$ 838,926**	**$ (10,550)**	

(1) A portion of salary savings resulting from a personnel reorganization was allocated to Mayoral initiatives.

02 - City Council						
101 - General Fund						
Personnel Services	$ 1,208,259	$ 1,222,790	$ 1,373,207	$ 1,192,835	$ (180,372)	(2)
Non-personnel Expenses	37,320	37,302	81,600	84,860	3,260	
Equipment Outlay	-	3,091	-	-	-	
Debt Service	24,528	17,193	-	-	-	
Charges from Others	31,351	34,186	49,002	46,532	(2,470)	
Total General Fund	**$ 1,301,458**	**$ 1,314,562**	**$ 1,503,809**	**$ 1,324,227**	**$ (179,582)**	
Total City Council	**$ 1,301,458**	**$ 1,314,562**	**$ 1,503,809**	**$ 1,324,227**	**$ (179,582)**	

(2) Decrease primarily due to change in employee demographics.

11 - City Manager						
101 - General Fund						
Personnel Services	$ 3,816,919	$ 3,717,561	$ 3,880,982	$ 3,881,705	$ 723	
Non-personnel Expenses	696,029	667,171	825,314	996,836	171,522	(3)
Special Projects	506,176	290,033	96,750	96,750	-	
Equipment Outlay	-	1,279	-	-	-	
Debt Service	44,968	31,520	-	-	-	
Charges from Others	260,173	273,736	366,787	351,710	(15,077)	
Charges to Others	(544,199)	(686,166)	(626,555)	(666,235)	(39,680)	
Total General Fund	**$ 4,780,066**	**$ 4,295,134**	**$ 4,543,278**	**$ 4,660,766**	**$ 117,488**	

(3) Internal Audit Manager position removed, funding reallocated to professional services for outsourcing.

110 - Measure Z Fund						
Personnel Services	$ 146,118	$ 159,429	$ 172,137	$ 179,268	$ 7,131	
Non-personnel Expenses	2,568	2,850	1,633,281	1,344,704	(288,577)	(4)
Special Projects	-	593,004	-	-	-	
Total Measure Z Fund	**$ 148,686**	**$ 755,283**	**$ 1,805,418**	**$ 1,523,972**	**$ (281,446)**	

(4) Decrease results from a reduction in Public Safety Engagement Team to $2.8 million annually across all departments.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
215 - Grants and Restricted Programs						
Special Projects	$ -	$ -	$ 400,000	$ 400,000	$ -	
Total Grants & Restricted Prog	**$ -**	**$ -**	**$ 400,000**	**$ 400,000**	**$ -**	
Total City Manager	**$ 4,928,752**	**$ 5,050,417**	**$ 6,748,696**	**$ 6,584,738**	**$ (163,958)**	
12 - City Clerk						
101 - General Fund						
Personnel Services	$ 1,152,915	$ 1,112,260	$ 1,225,503	$ 1,150,947	$ (74,556)	(5)
Non-personnel Expenses	189,747	538,533	1,938,055	822,359	(1,115,696)	(6)
Special Projects	12,531	3,062	14,490	14,490	-	
Debt Service	18,396	12,894	-	-	-	
Charges from Others	84,482	85,935	100,143	101,742	1,599	
Charges to Others	(27,669)	(30,320)	(108,374)	(119,144)	(10,770)	
Total General Fund	**$ 1,430,402**	**$ 1,722,364**	**$ 3,169,817**	**$ 1,970,394**	**$ (1,199,423)**	

(5) Decrease primarily attributable to a change in employee demographics and a reduction in UAL costs resulting from the issuance of a Pension Obligation Bond.

(6) Reduction in election costs: FY 2020/21 included $1.4 million for the estimated cost of Charter ballot measures.

Total City Clerk	**$ 1,430,402**	**$ 1,722,364**	**$ 3,169,817**	**$ 1,970,394**	**$ (1,199,423)**	
13 - Office of the City Attorney						
101 - General Fund						
Personnel Services	$ 5,213,208	$ 5,649,429	$ 6,042,771	$ 5,698,841	$ (343,930)	(7)
Non-personnel Expenses	687,435	646,676	926,360	870,745	(55,615)	
Special Projects	52,716	63,531	-	-	-	
Debt Service	49,056	34,385	-	-	-	
Capital Outlay	139,865	27,749	-	-		
Charges from Others	5,640	5,698	5,698	5,698	-	
Charges to Others	(395,384)	(424,596)	(1,584,119)	(1,497,107)	87,012	
Total General Fund	**$ 5,752,536**	**$ 6,002,872**	**$ 5,390,710**	**$ 5,078,177**	**$ (312,533)**	

(7) Decrease primarily attributable to reduction in UAL costs resulting from the issuance of a Pension Obligation Bond.

110 - Measure Z Fund						
Personnel Services	$ 259,898	$ 291,735	$ 310,273	$ 321,221	$ 10,948	
Non-personnel Expenses	3,808	3,472	3,260	2,100	(1,160)	
Total Measure Z Fund	**$ 263,706**	**$ 295,207**	**$ 313,533**	**$ 323,321**	**$ 9,788**	
630 - Liability Insurance Trust						
Personnel Services	$ 203,758	$ 285,177	$ 293,807	$ 297,522	$ 3,715	
Non-personnel Expenses	4,148,994	2,937,696	4,796,825	3,444,785	(1,352,040)	(8)
Special Projects	-	17	-	-	-	
Debt Service	-	136	-	2,460	2,460	
Charges from Others	-	-	1,227,552	1,168,148	(59,404)	
Total Liability Insurance Trust	**$ 4,352,752**	**$ 3,223,026**	**$ 6,318,184**	**$ 4,912,915**	**$ (1,405,269)**	

(8) Reduction in outside legal costs and projected claims expenses based on analysis of historical trends.

Total Office of the City Attorney	**$ 10,368,994**	**$ 9,521,105**	**$ 12,022,427**	**$ 10,314,413**	**$ (1,708,014)**	

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
21 - Human Resources						
101 - General Fund						
Personnel Services	$ 3,144,082	$ 3,390,020	$ 3,636,888	$ 3,599,287	$ (37,601)	
Non-personnel Expenses	254,383	260,826	339,910	341,784	1,874	
Special Projects	131,112	53,448	119,060	119,060	-	
Debt Service	55,494	38,898	-	-	-	
Charges from Others	20,165	35,618	22,907	23,369	462	
Charges to Others	(446,317)	(502,415)	(508,682)	(667,159)	(158,477)	(9)
Total General Fund	**$ 3,158,919**	**$ 3,276,395**	**$ 3,610,083**	**$ 3,416,341**	**$ (193,742)**	

(9) Added Employee Relations Officer, 100% charged out to Public Utilities.

110 - Measure Z Fund						
Personnel Services	$ 138,180	$ 144,784	$ 170,685	$ 157,518	$ (13,167)	
Non-personnel Expenses	1,582	1,408	1,250	1,230	(20)	
Total Measure Z Fund	**$ 139,762**	**$ 146,192**	**$ 171,935**	**$ 158,748**	**$ (13,187)**	
215 - Grants and Restricted Programs						
Personnel Services	$ -	$ 8,133	$ -	$ -	$ -	
Special Projects	-	3,446	-	-	-	
Total Grants & Restricted Prog	**$ -**	**$ 11,579**	**$ -**	**$ -**	**$ -**	
610 - Workers' Compensation Trust						
Personnel Services	$ 605,891	$ 695,102	$ 627,761	$ 601,472	$ (26,289)	
Non-personnel Expenses	5,414,796	4,610,723	7,169,710	7,494,931	325,221	(10)
Debt Service	20,357	19,065	9,570	44,370	34,800	
Charges from Others	339,287	396,132	339,177	322,123	(17,054)	
Total Workers' Compensation	**$ 6,380,331**	**$ 5,721,022**	**$ 8,146,218**	**$ 8,462,896**	**$ 316,678**	

(10) Increase in insurance costs and claims estimates.

Total Human Resources	**$ 9,679,012**	**$ 9,155,188**	**$ 11,928,236**	**$ 12,037,985**	**$ 109,749**	
22 - General Services						
101 - General Fund						
Personnel Services	$ 2,950,575	$ 3,284,402	$ 3,379,072	$ 3,327,719	$ (51,353)	
Non-personnel Expenses	1,274,248	1,154,653	1,384,939	1,354,972	(29,967)	
Special Projects	3,784	770	5,000	5,000	-	
Equipment Outlay	40,478	61,890	68,000	68,000	-	
Debt Service	43,639	30,588	-	-	-	
Capital Outlay	270,638	43,728	173,360	173,360	-	
Charges from Others	140,304	218,056	84,810	31,290	(53,520)	
Charges to Others	(494,273)	(664,025)	(408,477)	(372,242)	36,235	
Total General Fund	**$ 4,229,393**	**$ 4,130,062**	**$ 4,686,704**	**$ 4,588,099**	**$ (98,605)**	
110 - Measure Z Fund						
Personnel Services	$ 382,305	$ 423,745	$ 460,865	$ 460,101	$ (764)	
Non-personnel Expenses	410,324	10,218	9,360	5,200	(4,160)	
Total Measure Z Fund	**$ 792,629**	**$ 433,963**	**$ 470,225**	**$ 465,301**	**$ (4,924)**	

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
215 - Grants and Restricted Programs						
Capital Outlay	$ 48,636	$ 614,833	$ -	$ -	$ -	
Charges to Others	(42,255)	(19,800)	-	-	-	
Total Grants & Restricted Prog	**$ 6,381**	**$ 595,033**	**$ -**	**$ -**	**$ -**	
401 - Capital Outlay						
Capital Outlay	$ 10,445	$ 338,815	$ -	$ -	$ -	
Total Capital Outlay	**$ 10,445**	**$ 338,815**	**$ -**	**$ -**	**$ -**	
420 - Measure Z - Capital Projects						
Non-personnel Expenses	$ -	$ 26,394	$ -	$ -	$ -	
Debt Service	410,690	-	-	-	-	
Capital Outlay	6,691,072	26,822,245	1,000,000	1,000,000	-	
Total Measure Z Capital Projects	**$ 7,101,762**	**$ 26,848,639**	**$ 1,000,000**	**$ 1,000,000**	**$ -**	
530 - Airport						
Personnel Services	$ 603,105	$ 737,106	$ 716,995	$ 760,732	$ 43,737	
Non-personnel Expenses	468,351	648,963	452,051	561,315	109,264	(11)
Equipment Outlay	-	53,245	-	-	-	
Debt Service	46,492	41,617	21,840	66,690	44,850	(12)
Capital Outlay	105,614	29,894	104,225	-	(104,225)	
Charges from Others	4,764	5,099	17,394	9,821	(7,573)	
Charges to Others	-	-	-	(6,677)	(6,677)	
Total Airport	**$ 1,228,326**	**$ 1,515,924**	**$ 1,312,505**	**$ 1,391,881**	**$ 79,376**	

(11) Increase or addition of numerous maintenance items, tree trimming, carpet and roof repair, software, etc.

(12) The increase in debt costs is due to Airport Fund's share of the Pension Obligation Bond.

580 - Convention Center						
Non-personnel Expenses	$ 130,782	$ 170,556	$ 113,490	$ 99,730	$ (13,760)	
Special Projects	11,554,580	9,525,331	12,352,091	12,708,817	356,726	
Debt Service	3,475,495	3,449,740	3,453,530	3,049,150	(404,380)	
Capital Outlay	14,454	-	-	-	-	
Total Convention Center	**$ 15,175,311**	**$ 13,145,627**	**$ 15,919,111**	**$ 15,857,697**	**$ (61,414)**	
582 - Cheech Marin Center						
Non-personnel Expenses	$ -	$ -	$ -	$ 67,900	$ 67,900	
Special Projects	-	-	-	400,000	400,000	
Total Cheech Marin Center	**$ -**	**$ -**	**$ -**	**$ 467,900**	**$ 467,900**	(13)

(13) New fund to account for Cheech Marin Center expenses; assumes the Center will open in January 2022.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
650 - Central Garage						
Personnel Services	$ 3,604,180	$ 3,819,421	$ 3,487,110	$ 3,835,994	$ 348,884	(14)
Non-personnel Expenses	7,118,969	6,343,625	6,453,740	7,063,202	609,462	(15)
Equipment Outlay	705,197	99,341	1,476,100	1,006,100	(470,000)	
Debt Service	454,187	112,475	56,010	273,760	217,750	
Capital Outlay	411,024	209,833	-	-	-	
Charges from Others	159,636	311,737	332,472	262,893	(69,579)	
Charges to Others	(65,065)	(67,409)	(78,234)	(17,910)	60,324	
Total Central Garage	**$ 12,388,128**	**$ 10,829,023**	**$ 11,727,198**	**$ 12,424,039**	**$ 696,841**	

(14) FY 2021/22 included a vacancy savings target (reduction in personnel) which is not present in FY 2021/22.

(15) Increase in inventory costs based on trend analysis; consistent with FY 2018/19 actuals.

Total General Services	**$ 40,932,375**	**$ 57,837,086**	**$ 35,115,743**	**$ 36,194,917**	**$ 1,079,174**	
23 - Finance						
101 - General Fund						
Personnel Services	$ 5,819,446	$ 5,580,172	$ 5,588,722	$ 6,169,182	$ 580,460	(16)
Non-personnel Expenses	1,956,671	506,742	962,162	979,755	17,593	
Equipment Outlay	5,527	10,008	10,169	11,743	1,574	
Debt Service	119,287	83,613	-	-	-	
Charges from Others	116,793	198,432	237,357	234,483	(2,874)	
Charges to Others	(1,423,260)	(114,096)	(128,042)	(309,996)	(181,954)	(17)
Total General Fund	**$ 6,594,464**	**$ 6,264,871**	**$ 6,670,368**	**$ 7,085,167**	**$ 414,799**	

(16) Approximately $863,000 reduction in vacancy savings target as compared to FY 2020/21, offset by UAL savings resulting from issuance of Pension Obligation Bond.

(17) Direct-charge additional Purchasing position to Public Utilities to manage that department's significant procurement volume and needs.

110 - Measure Z Fund						
Personnel Services	$ 1,499	$ 11	$ -	$ (993,965)	$ (993,965)	(18)
Non-personnel Expenses	1,253	8,354	25,438	29,250	3,812	
Debt Service	-	-	-	993,965	993,965	(18)
Charges from Others	24,248	-	6,962	8,437	1,475	
Operating Transfers Out	13,238,623	18,266,026	-	-	-	
Total Measure Z Fund	**$ 13,265,623**	**$ 18,274,391**	**$ 32,400**	**$ 37,687**	**$ 5,287**	

(18) Offsetting amounts due to accounting methodology for UAL cost of Measure Z funded positions funded by new Pension Obligation Bond.

291 - Special Districts						
Non-personnel Expenses	$ 4,590,739	$ 4,640,767	$ 4,699,798	$ 4,712,100	$ 12,302	
Total Special Districts	**$ 4,590,739**	**$ 4,640,767**	**$ 4,699,798**	**$ 4,712,100**	**$ 12,302**	
390 - Debt Service Fund - General						
Personnel Services	$ -	$ 318,943,839	$ -	$ -	$ -	
Non-personnel Expenses	445,831	-	10,000	10,000	-	
Debt Service	46,069,093	32,912,557	30,073,620	44,870,070	14,796,450	(19)
Charges to Others	(27,859,685)	(29,970,553)	-	-	-	
Total Debt Service - General	**$ 18,655,239**	**$ 321,885,843**	**$ 30,083,620**	**$ 44,880,070**	**$ 14,796,450**	

(19) Increase is primarily associated with the issuance of the Pension Obligation Bond.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
442 - Hunter Business Park Assessment District						
Special Projects	$ 1,677	$ -	$ -	$ -	$ -	
Total Hunter Business Park AD	**$ 1,677**	**$ -**	**$ -**	**$ -**	**$ -**	
456 - CFD-Riverwalk Vista						
Capital Outlay	$ -	$ 224,575	$ -	$ -	$ -	
Total CFD-Riverwalk Vista	**$ -**	**$ 224,575**	**$ -**	**$ -**	**$ -**	
620 - Unemployment Insurance						
Non-personnel Expenses	$ 156,179	$ 137,081	$ 119,993	$ 121,316	$ 1,323	
Total Unemployment Insurance	**$ 156,179**	**$ 137,081**	**$ 119,993**	**$ 121,316**	**$ 1,323**	
630 - Liability Insurance Trust						
Personnel Services	$ 152,976	$ 241,935	$ 251,227	$ 223,427	$ (27,800)	
Non-personnel Expenses	222,504	764,234	690,098	950,604	260,506	(20)
Special Projects	100,764	49,644	250,000	250,000	-	
Equipment Outlay	-	250	367	377	10	
Debt Service	-	150	-	2,720	2,720	
Charges to Others	-	(336)	-	-	-	
Total Liability Insurance Trust	**$ 476,244**	**$ 1,055,877**	**$ 1,191,692**	**$ 1,427,128**	**$ 235,436**	

(20) Increase in insurance costs and estimated property damage claims.

640 - Central Stores						
Personnel Services	$ -	$ (367)	$ -	$ 818,488	$ 818,488	
Non-personnel Expenses	-	-	-	85,655	85,655	
Equipment Outlay	-	-	-	1,140	1,140	
Debt Service	-	-	-	52,520	52,520	
Charges from Others	-	-	-	130	130	
Charges to Others	-	(121)	-	-	-	
Total Central Stores	**$ -**	**$ (488)**	**$ -**	**$ 957,933**	**$ 957,933**	(21)

(21) Fund transferred from Public Utilities purview to Finance Department purview.

741 - Assessment District - Miscellaneous						
Debt Service	$ 410,161	$ 413,756	$ 413,400	$ 410,260	$ (3,140)	
Total AD - Miscellaneous	**$ 410,161**	**$ 413,756**	**$ 413,400**	**$ 410,260**	**$ (3,140)**	
742 - Hunter Business Park Assessment District						
Debt Service	$ 1,007,339	$ 1,003,570	$ 1,005,830	$ 1,008,330	$ 2,500	
Total Hunter Business Park AD	**$ 1,007,339**	**$ 1,003,570**	**$ 1,005,830**	**$ 1,008,330**	**$ 2,500**	
745 - Riverwalk Assessment District						
Debt Service	$ 725,315	$ 721,165	$ 721,501	$ 722,940	$ 1,439	
Total Riverwalk AD	**$ 725,315**	**$ 721,165**	**$ 721,501**	**$ 722,940**	**$ 1,439**	
746 - Riverwalk Business Assessment District						
Debt Service	$ 296,862	$ 293,770	$ 296,380	$ 296,760	$ 380	
Total Riverwalk Business AD	**$ 296,862**	**$ 293,770**	**$ 296,380**	**$ 296,760**	**$ 380**	

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
756 - CFD-Riverwalk Vista						
Debt Service	$ 292,000	$ 297,902	$ 304,470	$ 307,500	$ 3,030	
Total CFD-Riverwalk Vista	**$ 292,000**	**$ 297,902**	**$ 304,470**	**$ 307,500**	**$ 3,030**	
758 - CFD Sycamore Canyon 92-1						
Debt Service	$ 651,305	$ 653,980	$ 651,490	$ 652,597	$ 1,107	
Total CFD Sycamore Canyon	**$ 651,305**	**$ 653,980**	**$ 651,490**	**$ 652,597**	**$ 1,107**	
759 - CFD Riverwalk Vista Area #2						
Debt Service	$ 373,261	$ 375,299	$ 376,453	$ 378,223	$ 1,770	
Total CFD Riverwalk Vista #2	**$ 373,261**	**$ 375,299**	**$ 376,453**	**$ 378,223**	**$ 1,770**	
760 - CFD Highlands						
Non-personnel Expenses	$ 148,716	$ 420,429	$ -	$ -	$ -	
Debt Service	148,561	148,255	148,890	153,380	4,490	
Total CFD Highlands	**$ 297,277**	**$ 568,684**	**$ 148,890**	**$ 153,380**	**$ 4,490**	
761 - CFD Kunny Ranch						
Debt Service	$ -	$ -	$ 10,000	$ 10,000	$ -	
Total CFD Kunny Ranch	**$ -**	**$ -**	**$ 10,000**	**$ 10,000**	**$ -**	
762 - CFD Orangecrest Grove						
Non-personnel Expenses	$ -	$ 412,069	$ -	$ -	$ -	
Debt Service	4,998	234,228	122,350	166,014	43,664	
Total CFD Orangecrest Grove	**$ 4,998**	**$ 646,297**	**$ 122,350**	**$ 166,014**	**$ 43,664**	
Total Finance	**$ 47,798,683**	**$ 357,457,340**	**$ 46,848,635**	**$ 63,327,405**	**$ 16,478,770**	
24 - Innovation & Technology						
101 - General Fund						
Personnel Services	$ 7,144,678	$ 7,899,488	$ 8,141,400	$ 8,388,317	$ 246,917	(22)
Non-personnel Expenses	3,829,946	4,494,428	4,810,633	5,151,255	340,622	(23)
Equipment Outlay	126,680	20,650	65,000	65,000	-	
Debt Service	417,800	273,351	256,160	256,160	-	
Capital Outlay	(3,378)	-	-	-	-	
Charges from Others	21,540	21,540	-	-	-	
Charges to Others	(2,402,634)	(1,861,435)	(2,870,713)	(1,994,732)	875,981	(24)
Operating Transfers Out	1,467,391	-	-	-	-	
Total General Fund	**$ 10,602,023**	**$ 10,848,022**	**$ 10,402,480**	**$ 11,866,000**	**$ 1,463,520**	

(22) Approximately $660,000 reduction in vacancy savings target as compared to FY 2020/21, offset by UAL savings resulting from issuance of Pension Obligation Bond.

(23) Unavoidable increase in software costs are not required to be absorbed; costs are charged to benefitting departments.

(24) Prior year included a capital project charged out to others; difference is the increase in FY 2021/22 software costs charged out.

110 - Measure Z Fund						
Personnel Services	$ 74,508	$ 95,301	$ 135,594	$ 134,769	$ (825)	
Non-personnel Expenses	819	711	650	-	(650)	
Equipment Outlay	269,820	547,357	801	865,231	864,430	(25)
Total Measure Z Fund	**$ 345,147**	**$ 643,369**	**$ 137,045**	**$ 1,000,000**	**$ 862,955**	

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
401 - Capital Outlay						
Equipment Outlay	$ -	$ -	$ 1,046,541	$ -	$ (1,046,541)	
Capital Outlay	-	1,278,083	-	-	-	
Total Capital Outlay	**$ -**	**$ 1,278,083**	**$ 1,046,541**	**$ -**	**$ (1,046,541)**	
420 - Measure Z - Capital Projects						
Equipment Outlay	$ -	$ -	$ 1,862,955	$ -	$ (1,862,955)	(25)
Capital Outlay	88,483	35,881	-	-	-	
Total Measure Z Capital Projects	**$ 88,483**	**$ 35,881**	**$ 1,862,955**	**$ -**	**$ (1,862,955)**	

(25) Funding split between Measure Z funds (110 and 420); after FY 2020/21, annual allocation decreases from $2 million to $1 million.

Total Innovation & Technology	**$ 11,035,653**	**$ 12,805,355**	**$ 13,449,021**	**$ 12,866,000**	**$ (583,021)**	
28 - Community Development						
101 - General Fund						
Personnel Services	$ 10,705,213	$ 11,321,317	$ 11,790,274	$ 12,617,846	$ 827,572	(26)
Non-personnel Expenses	2,181,105	1,792,189	2,289,012	2,240,627	(48,385)	
Special Projects	1,671,853	1,543,114	1,548,258	1,551,114	2,856	
Equipment Outlay	328,916	226,173	32,000	32,000	-	
Debt Service	380,379	328,817	-	-	-	
Capital Outlay	22,790	-	-	-	-	
Charges from Others	1,043,309	1,387,555	836,247	860,119	23,872	
Charges to Others	(1,729,861)	(1,862,220)	(1,502,236)	(1,545,454)	(43,218)	
Total General Fund	**$ 14,603,704**	**$ 14,736,945**	**$ 14,993,555**	**$ 15,756,252**	**$ 762,697**	

(26) Approximately $1.6 million reduction in vacancy savings target as compared to FY 2020/21, offset by UAL savings resulting from the issuance of a Pension Obligation Bond.

110 - Measure Z Fund						
Personnel Services	$ 21,692	$ 299,220	$ 369,255	$ 353,787	$ (15,468)	
Non-personnel Expenses	218,038	600,204	946,142	985,972	39,830	
Special Projects	-	51,317	-	-	-	
Total Measure Z Fund	**$ 239,730**	**$ 950,741**	**$ 1,315,397**	**$ 1,339,759**	**$ 24,362**	
170 - Development						
Personnel Services	$ 327,528	$ 384,122	$ 348,885	$ 460,099	$ 111,214	(27)
Non-personnel Expenses	55,413	42,802	25,220	27,680	2,460	
Special Projects	500,000	500,000	-	-	-	
Charges from Others	286,509	274,264	212,776	217,767	4,991	
Charges to Others	(369,759)	(609,300)	(43,510)	(49,257)	(5,747)	
Total Development	**$ 799,691**	**$ 591,888**	**$ 543,371**	**$ 656,289**	**$ 112,918**	

(27) FY 2020/21 budget included a vacancy savings target which decreased the personnel budget; FY 2021/22 is fully funded.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
215 - Grants and Restricted Programs					
Non-personnel Expenses	$ 34,510	$ -	$ 14,590	$ 39,590	$ 25,000
Operating Grants	-	16,736	-	-	-
Debt Service	-	-	207,980	207,980	-
Capital Outlay	50,000	425,500	-	-	-
Charges from Others	-	-	558,083	582,850	24,767
Charges to Others	(50,000)	(67,176)	-	-	-
Total Grants & Restricted Prog	**$ 34,510**	**$ 375,060**	**$ 780,653**	**$ 830,420**	**$ 49,767**
220 - CDBG-Community Development					
Personnel Services	$ 385,961	$ 415,467	$ 430,694	$ 477,488	$ 46,794
Non-personnel Expenses	82,736	80,807	67,910	66,110	(1,800)
Special Projects	754,763	492,117	2,583,193	2,609,025	25,832
Operating Grants	63,879	108,890	-	-	-
Debt Service	9,245	7,779	4,350	33,220	28,870
Capital Outlay	987,063	2,106,395	-	-	-
Charges from Others	82,373	62,233	106,292	107,979	1,687
Charges to Others	(16,121)	(26,570)	(90,320)	(93,030)	(2,710)
Total CDBG	**$ 2,349,899**	**$ 3,247,118**	**$ 3,102,119**	**$ 3,200,792**	**$ 98,673**
221 - Home Investment Partnership Program					
Special Projects	$ 1,572,949	$ 985,658	$ 1,031,665	$ 1,041,981	$ 10,316
Charges from Others	-	113,494	114,629	115,776	1,147
Total Home Inv Partnershp Prgm	**$ 1,572,949**	**$ 1,099,152**	**$ 1,146,294**	**$ 1,157,757**	**$ 11,463**
222 - Housing Opportunities for Persons with Aids (HOPWA)					
Special Projects	$ 3,071,302	$ 2,763,489	$ 2,920,354	$ 3,007,964	$ 87,610
Charges from Others	39,425	53,108	90,320	93,030	2,710
Total HOPWA	**$ 3,110,727**	**$ 2,816,597**	**$ 3,010,674**	**$ 3,100,994**	**$ 90,320**
223 - Development Grants					
Personnel Services	$ 213,661	$ 225,762	$ -	$ -	$ -
Non-personnel Expenses	282,211	46,742	-	-	-
Operating Grants	718,829	1,722,700	-	-	-
Capital Outlay	385,751	31,663	-	-	-
Total Development Grants	**$ 1,600,452**	**$ 2,026,867**	**$ -**	**$ -**	**$ -**
225 - Neighborhood Stabilization Program					
Capital Outlay	$ 50,766	$ 30,207	$ -	$ -	$ -
Total Neighborhood Stablization	**$ 50,766**	**$ 30,207**	**$ -**	**$ -**	**$ -**

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
280 - Housing Authority						
Personnel Services	$ 666,137	$ 878,007	$ 1,046,781	$ 973,856	$ (72,925)	(28)
Non-personnel Expenses	67,712	111,896	223,980	218,170	(5,810)	
Debt Service	23,544	19,812	11,060	73,440	62,380	
Capital Outlay	4,690,046	1,851,934	-	-	-	
Charges from Others	252,062	266,164	153,455	158,145	4,690	
Charges to Others	(61,803)	(261,839)	(289,735)	(289,364)	371	
Total Housing Authority	**$ 5,637,698**	**$ 2,865,974**	**$ 1,145,541**	**$ 1,134,247**	**$ (11,294)**	
420 - Measure Z - Capital Projects						
Capital Outlay	$ -	$ 173,546	$ -	$ -	$ -	
Total Measure Z Capital Projects	**$ -**	**$ 173,546**	**$ -**	**$ -**	**$ -**	
581 - Entertainment						
Non-personnel Expenses	$ 6,720,024	$ 6,137,931	$ 7,000,469	$ 7,106,247	$ 105,778	
Special Projects	668,274	632,500	835,000	835,000	-	
Debt Service	3,108,076	3,355,503	3,285,740	3,137,640	(148,100)	
Charges from Others	514	535	267	278	11	
Total Entertainment	**$ 10,496,888**	**$ 10,126,469**	**$ 11,121,476**	**$ 11,079,165**	**$ (42,311)**	
Total Community Development	**$ 40,497,014**	**$ 39,040,564**	**$ 37,159,080**	**$ 38,255,675**	**$ 1,096,595**	
31 - Police						
101 - General Fund						
Personnel Services	$ 93,034,571	$ 95,845,148	$ 99,274,954	$ 93,008,940	$ (6,266,014)	(29)
Non-personnel Expenses	9,275,678	8,284,431	8,702,787	7,696,896	(1,005,891)	(30)
Special Projects	366,792	363,537	379,130	379,130	-	
Operating Grants	2,597	(15,947)	-	-	-	
Equipment Outlay	684,956	32,639	-	-	-	
Debt Service	9,567,599	8,984,585	8,924,900	9,146,000	221,100	
Capital Outlay	2,500	-	-	-	-	
Charges from Others	615,311	852,120	872,051	869,416	(2,635)	
Charges to Others	(2,732,054)	(2,615,950)	(2,355,645)	(2,351,648)	3,997	
Operating Transfers Out	-	826,698	-	-	-	
Total General Fund	**$ 110,817,950**	**$ 112,557,261**	**$ 115,798,177**	**$ 108,748,734**	**$ (7,049,443)**	

(28) Decrease primarily attributable to UAL savings resulting from the issuance of a Pension Obligation Bond.

(29) Change is primarily attributable to approximately $7 million UAL savings resulting from the issuance of a Pension Obligation Bond; a $1 million reduction in PERS Normal costs due to a CalPERS Normal rate reduction of 0.72% for the Safety retirement group; and a $2.3 million increase in workers compensation due to the implementation of industry best practice to calculate rates based on five-year claims history.

(30) Change is primarily attributable to a $1.3 million reduction in general liability insurance due to the implementation of industry best practice to calculate rates based on five-year claims history. An increase of approximately $274,000 is included for the ongoing cost of body worn cameras approved by the City Council on September 15, 2020.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
110 - Measure Z Fund						
Personnel Services	$ 6,005,226	$ 8,802,116	$ 11,775,751	$ 12,187,752	$ 412,001	(31)
Non-personnel Expenses	747,285	478,675	1,241,120	676,690	(564,430)	(32)
Special Projects	1,738,555	1,199,202	2,138,146	2,180,909	42,763	
Total Measure Z Fund	**$ 8,491,066**	**$ 10,479,993**	**$ 15,155,017**	**$ 15,045,351**	**$ (109,666)**	

(31) FY 2020/21 budget included a vacancy savings target which decreased the personnel budget; FY 2021/22 is fully funded.

(32) Decrease is primarily due to a reduction in general liability insurance and a decrease in discretionary items based on historical trends.

215 - Grants and Restricted Programs						
Personnel Services	$ 44,745	$ 320,383	$ -	$ -	$ -	
Non-personnel Expenses	-	308,079	-	-	-	
Operating Grants	1,839,456	1,636,106	-	-	-	
Equipment Outlay	-	326,113	-	-	-	
Charges from Others	-	1,609	-	1,090	1,090	
Total Grants & Restricted Prog	**$ 1,884,201**	**$ 2,592,290**	**$ -**	**$ 1,090**	**$ 1,090**	
Total Police	**$ 121,193,217**	**$ 125,629,544**	**$ 130,953,194**	**$ 123,795,175**	**$ (7,158,019)**	
35 - Fire						
101 - General Fund						
Personnel Services	$ 51,455,630	$ 53,389,907	$ 53,654,007	$ 49,204,671	$ (4,449,336)	(33)
Non-personnel Expenses	3,949,476	3,197,349	3,445,339	3,222,023	(223,316)	(34)
Special Projects	-	(4,021)	-	-	-	
Operating Grants	167,066	-	-	-	-	
Equipment Outlay	71,360	5,585	11,430	11,430	-	
Debt Service	5,974,443	4,137,812	4,248,450	4,390,960	142,510	
Capital Outlay	13,032	-	-	-	-	
Charges from Others	4,080,819	4,472,351	3,449,578	3,422,208	(27,370)	
Charges to Others	(3,558,837)	(3,369,125)	(1,706,830)	(1,448,949)	257,881	
Operating Transfers Out	261,096	189,046	189,046	189,046	-	
Total General Fund	**$ 62,414,085**	**$ 62,018,904**	**$ 63,291,020**	**$ 58,991,389**	**$ (4,299,631)**	

(33) Change is primarily attributable to approximately $3.6 million UAL savings resulting from the issuance of a Pension Obligation Bond; a $1.2 million reduction in PERS Normal costs due to a CalPERS Normal rate reduction of 0.72% for the Safety retirement group as well as a 2% increase in employee share contributions; and an approximately $813,000 million increase in workers compensation due to the implementation of industry best practice to calculate rates based on five-year claims history.

(34) Change is primarily attributable to a reduction in general liability insurance due to the implementation of industry best practice to calculate rates based on five-year claims history.

110 - Measure Z Fund						
Personnel Services	$ 2,097,216	$ 3,371,711	$ 3,812,962	$ 5,677,142	$ 1,864,180	(35)
Non-personnel Expenses	2,018,203	260,729	44,705	70,402	25,697	
Special Projects	756,003	1,554,162	2,204,158	327,084	(1,877,074)	(35)
Debt Service	1,607,452	1,607,452	1,607,460	1,607,460	-	
Total Measure Z Fund	**$ 6,478,874**	**$ 6,794,054**	**$ 7,669,285**	**$ 7,682,088**	**$ 12,803**	

(35) The department's General Fund vacancy savings target of approximately $2 million was achieved by moving fourteen (14) firefighter positions to Measure Z and reallocating funding from the Fire Vehicle Replacement Fund to fund these positions.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
205 - UASI						
Personnel Services	$ 404,897	$ 256,598	$ -	$ -	$ -	
Capital Outlay	2,054,932	497,255	-	-	-	
Total UASI	**$ 2,459,829**	**$ 753,853**	**$ -**	**$ -**	**$ -**	
215 - Grants and Restricted Programs						
Personnel Services	$ 320,775	$ 652,873	$ 192,765	$ 191,681	$ (1,084)	
Non-personnel Expenses	711,028	1,015,717	25,430	28,885	3,455	
Operating Grants	1,081,699	145,937	-	-	-	
Equipment Outlay	90,005	68,481	-	-	-	
Charges from Others	361,136	340,539	429,700	428,228	(1,472)	
Total Grants & Restricted Prog	**$ 2,564,643**	**$ 2,223,547**	**$ 647,895**	**$ 648,794**	**$ 899**	
Total Fire	**$ 73,917,431**	**$ 71,790,358**	**$ 71,608,200**	**$ 67,322,271**	**$ (4,285,929)**	
41 - Public Works						
101 - General Fund						
Personnel Services	$ 14,779,265	$ 15,180,490	$ 15,510,287	$ 15,462,354	$ (47,933)	
Non-personnel Expenses	10,454,571	9,659,469	10,663,490	11,999,880	1,336,390	(36)
Special Projects	14,411	3,625	17,380	17,380	-	
Operating Grants	65,080	27,051	-	-	-	
Equipment Outlay	373,701	315,752	23,500	23,500	-	
Debt Service	1,677,382	1,597,450	1,369,790	1,359,020	(10,770)	
Capital Outlay	101,131	(8,727)	-	-	-	
Charges from Others	1,997,663	2,152,630	2,262,021	2,353,160	91,139	
Charges to Others	(12,864,885)	(11,720,887)	(15,009,446)	(13,363,887)	1,645,559	(37)
Operating Transfers Out	-	8,096	-	-	-	
Total General Fund	**$ 16,598,319**	**$ 17,214,949**	**$ 14,837,022**	**$ 17,851,407**	**$ 3,014,385**	

(36) Change is attributable to a $1.3 million increase in general liability insurance due to the implementation of industry best practice to calculate rates based on five-year claims history.

(37) Reduced based on historical trend which shows a decline in charging out of General Fund costs to capital projects as project activity has declined or been outsourced.

110 - Measure Z Fund						
Non-personnel Expenses	$ 890,259	$ 2,018,472	$ 1,000,000	$ 1,000,000	$ -	
Total Measure Z Fund	**$ 890,259**	**$ 2,018,472**	**$ 1,000,000**	**$ 1,000,000**	**$ -**	
215 - Grants and Restricted Programs						
Operating Grants	$ -	$ 160,694	$ -	$ -	$ -	
Capital Outlay	720,065	1,542,086	-	-	-	
Charges to Others	(712,451)	(1,542,086)	-	-	-	
Total Grants & Restricted Prog	**$ 7,614**	**$ 160,694**	**$ -**	**$ -**	**$ -**	
230 - Special Gas Tax						
Capital Outlay	$ 6,833,320	$ 7,509,662	$ 11,321,792	$ 12,002,633	$ 680,841	
Charges from Others	2,287,097	2,287,097	3,087,097	3,087,097	-	
Total Special Gas Tax	**$ 9,120,417**	**$ 9,796,759**	**$ 14,408,889**	**$ 15,089,730**	**$ 680,841**	

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
240 - Air Quality Improvement (AQMD)						
Non-personnel Expenses	$ 305,807	$ 220,932	$ 103,200	$ 103,270	$ 70	
Special Projects	99,918	56,435	178,800	316,800	138,000	
Equipment Outlay	-	542,480	-	-	-	
Debt Service	38,226	-	-	-	-	
Capital Outlay	69,438	-	138,000	-	(138,000)	
Charges from Others	-	1,549	1,561	1,630	69	
Total Air Quality Improvement	**$ 513,389**	**$ 821,396**	**$ 421,561**	**$ 421,700**	**$ 139**	
260 - NPDES Storm Drain						
Personnel Services	$ 248,192	$ 290,718	$ 308,097	$ 272,298	$ (35,799)	
Non-personnel Expenses	16,925	22,058	171,260	162,180	(9,080)	
Special Projects	147,278	112,334	421,000	830,000	409,000	(38)
Capital Outlay	14,749	42,581	-	-	-	
Charges from Others	719,782	577,009	490,499	408,935	(81,564)	
Total NPDES Storm Drain	**$ 1,146,926**	**$ 1,044,700**	**$ 1,390,856**	**$ 1,673,413**	**$ 282,557**	

(38) Increase is due to budgeting for required Tesquesite Channel Mitigation.

291 - Special Districts						
Non-personnel Expenses	$ 337,926	$ 289,656	$ 350,964	$ -	$ (350,964)	
Special Projects	14,997	471	30,406	-	(30,406)	
Charges from Others	285,134	267,066	180,746	-	(180,746)	
Total Special Districts	**$ 638,057**	**$ 557,193**	**$ 562,116**	**$ -**	**$ (562,116)**	(39)
292 - Riverwalk LMD						
Non-personnel Expenses	$ -	$ -	$ -	$ 253,138	$ 253,138	
Special Projects	-	-	-	66,329	66,329	
Charges from Others	-	-	-	50,367	50,367	
Total Riverwalk LMD	**$ -**	**$ -**	**$ -**	**$ 369,834**	**$ 369,834**	(39)
293 - Highlander LMD						
Non-personnel Expenses	$ -	$ -	$ -	$ 119,028	$ 119,028	
Special Projects	-	-	-	413	413	
Total Highlander LMD	**$ -**	**$ -**	**$ -**	**$ 119,441**	**$ 119,441**	(39)

(39) The Special Districts Fund has been separated into multiple new funds to improve transparency to the activity of individual districts.

391 - Debt Service Fund - PW						
Debt Service	$ 2,995,488	$ 2,998,238	$ 2,997,240	$ 2,997,490	$ 250	
Charges to Others	(2,995,488)	(2,998,238)	-	-	-	
Total Debt Service Fund - PW	**$ -**	**$ -**	**$ 2,997,240**	**$ 2,997,490**	**$ 250**	
410 - Storm Drain						
Capital Outlay	$ 712,383	$ 809,970	$ 100,000	$ 150,000	$ 50,000	
Total Storm Drain	**$ 712,383**	**$ 809,970**	**$ 100,000**	**$ 150,000**	**$ 50,000**	
420 - Measure Z - Capital Projects						
Capital Outlay	$ 2,276,844	$ 460,494	$ 4,375,000	$ 4,327,568	$ (47,432)	
Total Measure Z Capital Projects	**$ 2,276,844**	**$ 460,494**	**$ 4,375,000**	**$ 4,327,568**	**$ (47,432)**	

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
430 - Capital Outlay - Grants						
Capital Outlay	$ 6,215,710	$ 2,028,601	$ 100,000	$ -	$ (100,000)	
Total Capital Outlay - Grants	**$ 6,215,710**	**$ 2,028,601**	**$ 100,000**	**$ -**	**$ (100,000)**	
431 - Transportation Projects						
Capital Outlay	$ (20,697)	$ 27,316	$ -	$ -	$ -	
Total Transportation Projects	**$ (20,697)**	**$ 27,316**	**$ -**	**$ -**	**$ -**	
432 - Measure A Capital Outlay						
Debt Service	$ 1,815	$ 5,065	$ 2,000	$ 2,000	$ -	
Capital Outlay	4,248,763	1,964,430	3,547,700	7,494,600	3,946,900	
Charges from Others	2,995,488	2,998,238	-	-	-	
Operating Transfers Out	-	-	2,997,240	2,997,490	250	
Total Measure A Capital Outlay	**$ 7,246,066**	**$ 4,967,733**	**$ 6,546,940**	**$ 10,494,090**	**$ 3,947,150**	
433 - Transportation Development Impact Fees						
Capital Outlay	$ 115,340	$ 268,244	$ -	$ -	$ -	
Total Transp. Develop. Impact	**$ 115,340**	**$ 268,244**	**$ -**	**$ -**	**$ -**	
434 - Transportation Uniform Migtigation Fee (TUMF)						
Capital Outlay	$ 476,512	$ 708,474	$ -	$ -	$ -	
Total TUMF	**$ 476,512**	**$ 708,474**	**$ -**	**$ -**	**$ -**	
540 - Refuse						
Personnel Services	$ 5,167,237	$ 5,650,581	$ 5,620,444	$ 6,177,185	$ 556,741	(40)
Non-personnel Expenses	8,688,812	9,785,453	9,572,904	12,767,327	3,194,423	(41)
Special Projects	4,879,101	5,232,213	4,710,275	5,715,489	1,005,214	(42)
Equipment Outlay	1,071,808	755,112	1,484,000	884,000	(600,000)	
Debt Service	198,931	183,075	93,390	375,320	281,930	(43)
Capital Outlay	338,578	12,268	200,000	-	(200,000)	
Charges from Others	3,604,493	3,757,339	3,908,284	3,761,982	(146,302)	
Charges to Others	(353,730)	(272,427)	(157,924)	(87,452)	70,472	
Total Refuse	**$ 23,595,230**	**$ 25,103,614**	**$ 25,431,373**	**$ 29,593,851**	**$ 4,162,478**	

(40) FY 2020/21 budget included a vacancy savings target which decreased the personnel budget; FY 2021/22 is fully funded. Increase is partially offset by approximately $244,000 in UAL savings resulting from the issuance of a Pension Obligation Bond.

(41) Increase is attributable to a rise in refuse/disposal fees, including approximately $2 million in new recycling costs due to changes in the recycling market.

(42) Change is attributable to an increase in the Burrtec agreement for outsourced services due to a scheduled refuse rate increase and an increase in recycling costs.

(43) Increase represents the Refuse Fund's share of the new Pension Obligation Bond.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
550 - Sewer						
Personnel Services	$ 12,616,457	$ 14,601,244	$ 14,371,319	$ 15,668,601	$ 1,297,282	(44)
Non-personnel Expenses	15,817,019	12,639,214	15,446,663	16,493,726	1,047,063	(45)
Special Projects	1,909,396	1,910,991	2,153,900	2,210,600	56,700	
Equipment Outlay	514,546	1,713,555	1,838,700	1,629,094	(209,606)	
Debt Service	38,007,398	23,863,820	26,049,810	26,550,578	500,768	(46)
Capital Outlay	15,604,565	12,383,838	14,055,000	22,055,000	8,000,000	
Charges from Others	3,080,993	3,014,440	2,947,375	2,738,929	(208,446)	
Charges to Others	(2,743,324)	(2,254,962)	(1,613,310)	(1,612,156)	1,154	
Total Sewer	**$ 84,807,050**	**$ 67,872,140**	**$ 75,249,457**	**$ 85,734,372**	**$ 10,484,915**	

(44) FY 2020/21 budget included a vacancy savings target which decreased the personnel budget; FY 2021/22 is fully funded. Increase is partially offset by approximately $770,000 in UAL savings resulting from the issuance of a Pension Obligation Bond.

(45) Change is primarily attributable to an approximate $700,000 increase in general liability insurance due to the implementation of industry best practice to calculate rates based on five-year claims history, as well as increases in refuse/disposal, maintenance, and repair costs.

(46) Increase represents the Sewer Fund's share of the new Pension Obligation Bond.

570 - Public Parking						
Personnel Services	$ 1,024,584	$ 998,422	$ 1,017,712	$ 1,352,501	$ 334,789	(47)
Non-personnel Expenses	3,438,910	2,912,297	4,488,212	4,272,414	(215,798)	
Equipment Outlay	-	-	100,000	-	(100,000)	
Debt Service	1,714,396	1,709,635	1,685,380	1,756,150	70,770	
Charges from Others	361,261	367,697	374,017	371,155	(2,862)	
Charges to Others	(1,050,339)	(1,094,701)	(1,027,367)	(1,008,222)	19,145	
Total Public Parking	**$ 5,488,812**	**$ 4,893,350**	**$ 6,637,954**	**$ 6,743,998**	**$ 106,044**	
Total Public Works	**$ 159,828,231**	**$ 138,754,099**	**$ 154,058,408**	**$ 176,566,894**	**$ 22,508,486**	

(47) FY 2020/21 budget included a vacancy savings target which decreased the personnel budget; FY 2021/22 is fully funded. Increase is partially offset by approximately $62,000 in UAL savings resulting from the issuance of a Pension Obligation Bond.

51 - Library						
101 - General Fund						
Personnel Services	$ 4,898,749	$ 4,690,241	$ 4,758,995	$ 5,057,472	$ 298,477	(48)
Non-personnel Expenses	1,839,286	1,625,505	1,878,929	1,920,914	41,985	(49)
Special Projects	322,629	45,825	-	-	-	
Operating Grants	57,399	-	-	-	-	
Debt Service	967,024	911,827	771,980	768,650	(3,330)	
Charges from Others	1,271,083	1,256,429	1,201,105	1,247,720	46,615	
Charges to Others	(1,182,639)	(1,146,875)	(1,088,420)	(1,088,420)	-	
Total General Fund	**$ 8,173,531**	**$ 7,382,952**	**$ 7,522,589**	**$ 7,906,336**	**$ 383,747**	

(48) Approximately $492,000 reduction in vacancy savings target as compared to FY 2020/21, offset by UAL savings resulting from issuance of Pension Obligation Bond.

(49) Increase in general liability and property insurances.

110 - Measure Z Fund						
Non-personnel Expenses	$ -	$ 121,809	$ 372,829	$ 372,829	$ -	
Debt Service	-	5,119,500	2,755,580	2,751,200	(4,380)	
Total Measure Z Fund	**$ -**	**$ 5,241,309**	**$ 3,128,409**	**$ 3,124,029**	**$ (4,380)**	

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
215 - Grants and Restricted Programs						
Non-personnel Expenses	$ 23,422	$ 2,680	$ -	$ -	$ -	
Special Projects	-	265,921	-	-	-	
Operating Grants	19,093	29,710	-	-	-	
Total Grants & Restricted Prog	**$ 42,515**	**$ 298,311**	**$ -**	**$ -**	**$ -**	
Total Library	**$ 8,216,046**	**$ 12,922,572**	**$ 10,650,998**	**$ 11,030,365**	**$ 379,367**	
52 - Parks, Recreation & Community Services						
101 - General Fund						
Personnel Services	$ 9,560,167	$ 8,676,772	$ 9,592,721	$ 9,742,607	$ 149,886	(50)
Non-personnel Expenses	9,883,213	9,193,604	9,764,732	10,203,210	438,478	(51)
Special Projects	543,563	422,505	486,090	470,127	(15,963)	
Equipment Outlay	33,344	18,324	70,588	44,444	(26,144)	
Debt Service	4,029,762	3,957,365	1,980,700	1,955,630	(25,070)	
Capital Outlay	10,030	39,244	-	-	-	
Charges from Others	394,903	422,623	427,637	429,819	2,182	
Charges to Others	(2,250,374)	(2,390,221)	(685,046)	(647,452)	37,594	
Operating Transfers Out	-	4,017	-	-	-	
Total General Fund	**$ 22,204,608**	**$ 20,344,233**	**$ 21,637,422**	**$ 22,198,385**	**$ 560,963**	

(50) Approximately $350,000 reduction in vacancy savings target as compared to FY 2020/21, offset by UAL savings resulting from issuance of Pension Obligation Bond and approximate $182,000 increase in workers compensation insurance due to the implementation of industry best practice to calculate rates based on five-year claims history.

(51) Increase is primarily attributable to unavoidable costs including an approximate $130,000 increase in general liability and property insurance, $66,000 increase in utilities due to water and electric rate increases, and operating costs for the Bourns Youth Innovation Center which are budgeted at $219,000 with the anticipation of partial savings in Measure Z from unexpended FY 2020/21 operating funds.

110 - Measure Z Fund						
Personnel Services	$ -	$ 4,066	$ 229,405	$ 553,687	$ 324,282	(52)
Non-personnel Expenses	-	6,349	61,190	63,440	2,250	
Charges from Others	50,000	50,000	-	-	-	
Total Measure Z Fund	**$ 50,000**	**$ 60,415**	**$ 290,595**	**$ 617,127**	**$ 326,532**	

(52) FY 2020/21 budget included a vacancy savings target for the Public Safety Engagement Team (PSET) which decreased the personnel budget; FY 2021/22 is fully funded.

215 - Grants and Restricted Programs					
Personnel Services	$ 104,633	$ 75,367	$ -	$ -	$ -
Non-personnel Expenses	123,970	142,664	-	-	-
Capital Outlay	254,771	660,939	-	-	-
Charges to Others	(306,429)	(654,449)	-	-	-
Operating Transfers Out	-	14,676	-	-	-
Total Grants & Restricted Prog	**$ 176,945**	**$ 239,197**	**$ -**	**$ -**	**$ -**
291 - Special Districts					
Special Projects	$ 24,393	$ 17,088	$ 53,630	$ 55,000	$ 1,370
Total Special Districts	**$ 24,393**	**$ 17,088**	**$ 53,630**	**$ 55,000**	**$ 1,370**

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
292 - Riverwalk LMD						
Non-personnel Expenses	$ -	$ -	$ -	$ 118,292	$ 118,292	
Charges from Others	-	-	-	118,717	118,717	
Total Riverwalk LMD	**$ -**	**$ -**	**$ -**	**$ 237,009**	**$ 237,009**	(53)

(53) The Special Districts Fund has been separated into multiple new funds to improve transparency to the activity of individual districts.

401 - Capital Outlay						
Capital Outlay	$ 269,525	$ 41,667	$ -	$ -	$ -	
Total Capital Outlay	**$ 269,525**	**$ 41,667**	**$ -**	**$ -**	**$ -**	
411 - Special Capital Improvement						
Debt Service	$ 1,451,000	$ 1,368,660	$ 2,418,510	$ 1,750,000	$ (668,510)	(54)
Charges from Others	1,000,000	1,000,000	-	-	-	
Total Special Capital Imp	**$ 2,451,000**	**$ 2,368,660**	**$ 2,418,510**	**$ 1,750,000**	**$ (668,510)**	

(54) An interfund loan from the Central Garage Fund for Renaissance projects was paid off in FY 2020/21.

413 - Regional Park Special Capital Improvement						
Non-personnel Expenses	$ 430	$ (430)	$ -	$ -	$ -	
Capital Outlay	501,606	425,836	325,000	300,000	(25,000)	
Total Regional Park Cap Imp	**$ 502,036**	**$ 425,406**	**$ 325,000**	**$ 300,000**	**$ (25,000)**	
560 - Special Transit						
Personnel Services	$ 2,432,678	$ 2,792,131	$ 3,467,343	$ 3,462,753	$ (4,590)	
Non-personnel Expenses	954,704	806,060	1,050,885	1,071,462	20,577	
Equipment Outlay	-	499,291	-	-	-	
Debt Service	94,288	87,525	44,270	191,440	147,170	(55)
Capital Outlay	123,596	132,689	-	-	-	
Charges from Others	209,600	278,725	205,449	214,522	9,073	
Total Special Transit	**$ 3,814,866**	**$ 4,596,421**	**$ 4,767,947**	**$ 4,940,177**	**$ 172,230**	

(55) Increase represents the Special Transit Fund's share of the new Pension Obligation Bond.

Total Parks, Rec & Comm Svcs	**$ 29,493,373**	**$ 28,093,087**	**$ 29,493,104**	**$ 30,097,698**	**$ 604,594**	
53 - Riverside Metropolitan Museum						
101 - General Fund						
Personnel Services	$ 990,462	$ 1,243,699	$ 1,358,480	$ 1,441,457	$ 82,977	(56)
Non-personnel Expenses	351,285	339,656	452,506	472,605	20,099	
Special Projects	27,802	9,085	94,670	78,045	(16,625)	
Debt Service	77,269	66,549	40,390	40,110	(280)	
Capital Outlay	6,480	28,625	-	-	-	
Charges from Others	13,430	3,600	7,125	7,231	106	
Total General Fund	**$ 1,466,728**	**$ 1,691,214**	**$ 1,953,171**	**$ 2,039,448**	**$ 86,277**	

(56) Approximately $226,000 reduction in vacancy savings target as compared to FY 2020/21, offset by UAL savings resulting from issuance of Pension Obligation Bond and changes in employee demographics.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
215 - Grants and Restricted Programs						
Capital Outlay	$ -	$ 22,616	$ -	$ -	$ -	
Charges to Others	-	(10,000)	-	-	-	
Total Grants & Restricted Prog	**$ -**	**$ 12,616**	**$ -**	**$ -**	**$ -**	
Total Riverside Museum	**$ 1,466,728**	**$ 1,703,830**	**$ 1,953,171**	**$ 2,039,448**	**$ 86,277**	
60 - Public Utilities-Administration						
510 - Electric						
Personnel Services	$ 15,226,169	$ 21,135,114	$ 22,300,096	$ 19,936,569	$ (2,363,527)	(57)
Non-personnel Expenses	9,480,738	10,660,087	15,137,852	14,937,732	(200,120)	
Special Projects	161,445	47,525	197,750	197,750	-	
Operating Grants	5,943	-	-	-	-	
Equipment Outlay	-	56,215	200,000	200,000	-	
Capital Outlay	727,845	1,667,125	-	-	-	
Charges from Others	5,269,082	5,146,308	6,311,855	6,223,356	(88,499)	
Charges to Others	(16,472,904)	(16,361,267)	(17,515,002)	(17,744,219)	(229,217)	
Operating Transfers Out	-	163,000	-	-	-	
Total Electric	**$ 14,398,318**	**$ 22,514,107**	**$ 26,632,551**	**$ 23,751,188**	**$ (2,881,363)**	

(57) Decrease is primarily attributable to UAL savings resulting from issuance of Pension Obligation Bond; the debt obligations are recorded in department 61 - Electric and 62 - Water.

511 - Electric-Public Benefit Programs						
Personnel Services	$ 976,797	$ 1,189,734	$ -	$ -	$ -	
Non-personnel Expenses	129,382	199,883	-	-	-	
Special Projects	7,127,303	4,289,885	12,867,583	7,808,524	(5,059,059)	(58)
Debt Service	16,622	13,988	7,770	7,770	-	
Charges from Others	173,443	175,987	1,368,163	1,416,109	47,946	
Charges to Others	(4,138)	(1,572)	-	-	-	
Total Public Benefit Programs	**$ 8,419,409**	**$ 5,867,905**	**$ 14,243,516**	**$ 9,232,403**	**$ (5,011,113)**	

(58) The reduction is attributable to discontinued or reduced funding for selected programs. Additionally, Unprogrammed Funds are not budgeted in FY 2021/22; if needed, Council approval for funding will be requested for new programs during the fiscal year.

Total Public Utilities-Administration	**$ 22,817,727**	**$ 28,382,012**	**$ 40,876,067**	**$ 32,983,591**	**$ (7,892,476)**	

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
61 - Public Utilities-Electric						
510 - Electric						
Personnel Services	$ 42,264,616	$ 43,205,044	$ 53,862,512	$ 51,118,457	$ (2,744,055)	(59)
Non-personnel Expenses	223,606,445	219,220,474	246,296,554	234,466,977	(11,829,577)	(60)
Special Projects	-	-	700,000	700,000	-	
Equipment Outlay	1,600,223	4,303,403	29,540	29,540	-	
Debt Service	42,001,673	38,247,787	44,329,236	53,378,296	9,049,060	(61)
Capital Outlay	42,225,848	42,124,616	41,663,797	48,309,930	6,646,133	
Charges from Others	1,911,186	1,847,941	2,513,952	2,531,115	17,163	
Charges to Others	(13,286,202)	(13,130,660)	(13,625,314)	(14,212,791)	(587,477)	
Operating Transfers Out	39,886,400	39,557,800	41,384,900	40,622,600	(762,300)	
Total Electric	**$ 380,210,189**	**$ 375,376,405**	**$ 417,155,177**	**$ 416,944,124**	**$ (211,053)**	
Total Public Utilities-Electric	**$ 380,210,189**	**$ 375,376,405**	**$ 417,155,177**	**$ 416,944,124**	**$ (211,053)**	

(59) Decrease is primarily attributable to UAL savings resulting from issuance of Pension Obligation Bond.

(60) Change is primarily attributable to the following (amounts listed are approximate): $700,000 increase in general liability insurance due to the implementation of industry best practice to calculate rates based on five-year claims history; $4 million reduction in electric transmission charges; $1.3 million reduction in energy charges; $8.3 million reduction in capacity charges; $2.3 million increase in gas fuel purchases, $780,000 reduction in decommissioning costs; and $500,000 decrease in generating plants maintenance.

(61) The increase in debt costs is due to the issuance of the 2019A Electric Revenue Refunding bonds issued to finance electric capital projects; and the Electric Fund's share of the Pension Obligation Bond.

62 - Public Utilities-Water						
520 - Water						
Personnel Services	$ 21,645,407	$ 23,894,025	$ 25,965,157	$ 24,562,841	$ (1,402,316)	(62)
Non-personnel Expenses	16,644,355	16,561,598	19,540,854	20,366,910	826,056	(63)
Special Projects	110,918	64,898	370,000	370,000	-	
Equipment Outlay	1,741,867	513,866	-	-	-	
Debt Service	18,185,390	17,495,264	18,863,290	20,651,694	1,788,404	(64)
Capital Outlay	21,573,274	18,466,613	30,616,405	21,501,562	(9,114,843)	
Charges from Others	10,573,435	10,559,275	9,406,073	9,405,158	(915)	
Charges to Others	(7,727,258)	(6,944,307)	(8,607,030)	(8,858,560)	(251,530)	
Operating Transfers Out	6,584,300	6,577,386	7,300,800	7,586,100	285,300	
Total Water	**$ 89,331,688**	**$ 87,188,618**	**$ 103,455,549**	**$ 95,585,705**	**$ (7,869,844)**	

(62) Decrease is primarily attributable to UAL savings resulting from issuance of Pension Obligation Bond.

(63) Change is primarily attributable to an approximate $558,000 increase in general liability insurance due to the implementation of industry best practice to calculate rates based on five-year claims history.

(64) The increase in debt costs is due to the issuance of the 2019A Water Revenue Refunding bonds issued to finance water capital projects; and the Water Fund's share of the Pension Obligation Bond.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
521 - Water Conservation						
Personnel Services	$ 330,910	$ 163,738	$ -	$ -	$ -	
Non-personnel Expenses	33,999	94,326	-	-	-	
Special Projects	260,744	228,467	1,073,038	549,717	(523,321)	(65)
Charges from Others	32,564	33,156	471,611	488,271	16,660	
Charges to Others	-	(657)	-	-	-	
Total Water Conservation	**$ 658,217**	**$ 519,030**	**$ 1,544,649**	**$ 1,037,988**	**$ (506,661)**	
Total Public Utilities-Water	**$ 89,989,905**	**$ 87,707,648**	**$ 105,000,198**	**$ 96,623,693**	**$ (8,376,505)**	
64 - Public Utilities-Central Stores						
640 - Central Stores						
Personnel Services	$ 680,961	$ 751,239	$ 748,990	$ -	$ (748,990)	
Non-personnel Expenses	67,131	65,568	207,985	-	(207,985)	
Equipment Outlay	66,861	4,986	-	-	-	
Debt Service	28,197	25,911	13,250	-	(13,250)	
Capital Outlay	554	257	4,707	-	(4,707)	
Charges from Others	-	190	9,799	-	(9,799)	
Charges to Others	(21,553)	(25,462)	-	-	-	
Total Central Stores	**$ 822,151**	**$ 822,689**	**$ 984,731**	**$ -**	**$ (984,731)**	(66)
Total Public Utilities-Cent Stores	**$ 822,151**	**$ 822,689**	**$ 984,731**	**$ -**	**$ (984,731)**	
72 - Non Departmental						
101 - General Fund						
Non-personnel Expenses	$ 3,305,409	$ 4,706,822	$ 5,858,775	$ 5,983,009	$ 124,234	
Special Projects	3,083,576	3,413,527	3,624,470	5,953,890	2,329,420	(67)
Debt Service	1,080,857	1,053,453	1,053,070	14,852,675	13,799,605	(68)
Capital Outlay	57,321	110,104	-	-	-	
POB Issuance - UAL Savings	-	-	(7,000,000)	-	7,000,000	(69)
Charges from Others	456,893	472,783	443,812	491,598	47,786	
Charges to Others	(169,288)	(1,716,586)	(1,884,346)	(1,843,670)	40,676	
Operating Transfers Out	12,489,084	12,503,229	11,520,575	10,741,887	(778,688)	(70)
Total General Fund	**$ 20,303,852**	**$ 20,543,332**	**$ 13,616,356**	**$ 36,179,389**	**$ 22,563,033**	
110 - Measure Z Fund						
Debt Service	$ -	$ -	$ 1,674,500	$ 1,674,490	$ (10)	
Operating Transfers Out	-	-	24,266,026	18,266,026	(6,000,000)	(71)
Total Measure Z Fund	**$ -**	**$ -**	**$ 25,940,526**	**$ 19,940,516**	**$ (6,000,010)**	

(65) The reduction is attributable to discontinued or reduced funding for selected programs. Additionally, less than $2,500 of Unprogrammed Funds are budgeted in FY 2021/22; if needed, Council approval for funding will be requested for new programs during the fiscal year.

(66) Fund transferred from Public Utilities purview to Finance Department purview.

(67) Increase is primarily due to a budgeted fiscal contingency for potential impacts of the pandemic on General Fund subsidies to other funds, including the Convention Center and Entertainment funds.

(68) Increase is primarily attributable to the issuance of the Pension Obligation Bond.

(69) FY 2020/21 included a managed savings target for anticipated UAL savings resulting from the issuance of a Pension Obligation Bond.

(70) FY 2020/21 included an approximate $1 million operating transfer of funds to a capital project fund.

(71) FY 2020/21 balancing measures included a $6 million increase in Measure Z funding for the General Fund.

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)	
115 - Section 115 Trust - PERS						
Operating Transfers Out	$ -	$ -	$ 6,165,501	$ -	$ (6,165,501)	(72)
Total Section 115 Trust - PERS	**$ -**	**$ -**	**$ 6,165,501**	**$ -**	**$ (6,165,501)**	

(72) FY 2020/21 included a balancing measure to draw down funding from the Section 115 Trust to help fund the required General Fund UAL payment.

215 - Grants and Restricted Programs						
Personnel Services	$ -	$ 127,943	$ -	$ -	$ -	
Non-personnel Expenses	-	702,188	-	-	-	
Operating Transfers Out	-	177,162	-	-	-	
215 - Grants and Restricted Progr	**$ -**	**$ 1,007,293**	**$ -**	**$ -**	**$ -**	
Total Non Departmental	**$ 20,303,852**	**$ 21,550,625**	**$ 45,722,383**	**$ 56,119,905**	**$ 10,397,522**	
73 - Community Livability						
101 - General Fund						
Non-personnel Expenses	$ 24,829	$ -	$ -	$ -	$ -	
Total General Fund	**$ 24,829**	**$ -**	**$ -**	**$ -**	**$ -**	
Total Community Livability	**$ 24,829**	**$ -**	**$ -**	**$ -**	**$ -**	
00 - Non-Classified						
101 - General Fund						
Non-personnel Expenses	$ 32,647	$ -	$ -	$ -	$ -	
Operating Transfers Out	107,400	11,610,507	-	-	-	
Total General Fund	**$ 140,047**	**$ 11,610,507**	**$ -**	**$ -**	**$ -**	
110 - Measure Z Fund						
Debt Service	$ 1,673,554	$ 1,674,490	$ -	$ -	$ -	
Operating Transfers Out	9,116,794	11,391,644	7,237,955	5,375,000	(1,862,955)	(73)
Total Measure Z Fund	**$ 10,790,348**	**$ 13,066,134**	**$ 7,237,955**	**$ 5,375,000**	**$ (1,862,955)**	

(73) Budgeted amount represents transfers from the Measure Z operating fund (110) to the Measure Z Capital fund (420) to fund scheduled capital projects which vary from year to year.

115 - Section 115 Trust - PERS						
Debt Service	$ -	$ 113,822	$ -	$ -	$ -	
Total Section 115 Trust - PERS	**$ -**	**$ 113,822**	**$ -**	**$ -**	**$ -**	
390 - Debt Service Fund - General						
Operating Transfers Out	$ 4,189,028	$ 19,469	$ -	$ -	$ -	
Total Debt Service - General	**$ 4,189,028**	**$ 19,469**	**$ -**	**$ -**	**$ -**	
401 - Capital Outlay						
Operating Transfers Out	$ 204,200	$ -	$ -	$ -	$ -	
Total Capital Outlay	**$ 204,200**	**$ -**	**$ -**	**$ -**	**$ -**	
420 - Measure Z - Capital Projects						
Operating Transfers Out	$ -	$ 426,454	$ -	$ -	$ -	
Total Measure Z Capital Projects	**$ -**	**$ 426,454**	**$ -**	**$ -**	**$ -**	

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
430 - Capital Outlay - Grants					
Debt Service	$ 946	$ 1,195	$ -	$ -	$ -
Total Capital Outlay - Grants	**$ 946**	**$ 1,195**	**$ -**	**$ -**	**$ -**
431 - Transportation Projects					
Operating Transfers Out	$ -	$ 12,060	$ -	$ -	$ -
Total Transportation Projects	**$ -**	**$ 12,060**	**$ -**	**$ -**	**$ -**
456 - CFD-Riverwalk Vista					
Operating Transfers Out	$ 282	$ -	$ -	$ -	$ -
Total CFD-Riverwalk Vista	**$ 282**	**$ -**	**$ -**	**$ -**	**$ -**
511 - Electric-Public Benefit Programs					
Operating Transfers Out	$ -	$ 1,170	$ -	$ -	$ -
Total Public Benefit Programs	**$ -**	**$ 1,170**	**$ -**	**$ -**	**$ -**
521 - Water Conservation					
Operating Transfers Out	$ -	$ (259,925)	$ -	$ -	$ -
Total Water Conservation	**$ -**	**$ (259,925)**	**$ -**	**$ -**	**$ -**
530 - Airport					
Non-personnel Expenses	$ (10)	$ -	$ -	$ -	$ -
Operating Transfers Out	-	3,271	-	-	-
Total Airport	**$ (10)**	**$ 3,271**	**$ -**	**$ -**	**$ -**
540 - Refuse					
Operating Transfers Out	$ -	$ 14,000	$ -	$ -	$ -
Total Refuse	**$ -**	**$ 14,000**	**$ -**	**$ -**	**$ -**
550 - Sewer					
Debt Service	$ (998,482)	$ -	$ -	$ -	$ -
Operating Transfers Out	900,000	37,612	-	-	-
Total Sewer	**$ (98,482)**	**$ 37,612**	**$ -**	**$ -**	**$ -**
560 - Special Transit					
Operating Transfers Out	$ -	$ 6,635	$ -	$ -	$ -
Total Special Transit	**$ -**	**$ 6,635**	**$ -**	**$ -**	**$ -**
570 - Public Parking					
Debt Service	$ 58,899	$ (3,280)	$ -	$ -	$ -
Operating Transfers Out	(56,494)	3,882	-	-	-
Total Public Parking	**$ 2,405**	**$ 602**	**$ -**	**$ -**	**$ -**
580 - Convention Center					
Operating Transfers Out	$ (464,787)	$ -	$ -	$ -	$ -
Total Convention Center	**$ (464,787)**	**$ -**	**$ -**	**$ -**	**$ -**

EXPENDITURES BY DEPARTMENT AND FUND

	Actual FY 2018/19	Actual FY 2019/20	Adopted FY 2020/21	Proposed FY 2021/22	Increase/ (Decrease)
581 - Entertainment					
Operating Transfers Out	$ 183,442	$ -	$ -	$ -	$ -
Total Entertainment	**$ 183,442**	**$ -**	**$ -**	**$ -**	**$ -**
610 - Workers' Compensation Trust					
Non-personnel Expenses	$ 2,214,000	$ 4,468,000	$ -	$ -	$ -
Operating Transfers Out	-	1,433	-	-	-
Total Workers' Compensation	**$ 2,214,000**	**$ 4,469,433**	**$ -**	**$ -**	**$ -**
620 - Unemployment Insurance					
Non-personnel Expenses	$ (3,777)	$ 1,379	$ -	$ -	$ -
Total Unemployment Insurance	**$ (3,777)**	**$ 1,379**	**$ -**	**$ -**	**$ -**
630 - Liability Insurance Trust					
Non-personnel Expenses	$ 17,000	$ 899,000	$ -	$ -	$ -
Total Liability Insurance Trust	**$ 17,000**	**$ 899,000**	**$ -**	**$ -**	**$ -**
640 - Central Stores					
Operating Transfers Out	$ -	$ 1,984	$ -	$ -	$ -
Total Central Stores	**$ -**	**$ 1,984**	**$ -**	**$ -**	**$ -**
650 - Central Garage					
Operating Transfers Out	$ -	$ 8,394	$ -	$ -	$ -
Total Central Garage	**$ -**	**$ 8,394**	**$ -**	**$ -**	**$ -**
770 - Successor Agency Trust Fund					
Personnel Services	$ (1,352)	$ -	$ -	$ -	$ -
Non-personnel Expenses	370,590	293,217	-	-	-
Special Projects	280,000	338,549	-	-	-
Debt Service	19,823,935	13,617,285	15,203,950	15,233,010	29,060
Capital Outlay	5,786,846	3,730,481	-	-	-
Charges to Others	(200,000)	-	-	-	-
Operating Transfers Out	8,812,432	11,814,640	-	-	-
Total Successor Agency Trust	**$ 34,872,451**	**$ 29,794,172**	**$ 15,203,950**	**$ 15,233,010**	**$ 29,060**
Total Non-Classified	**$ 52,047,093**	**$ 60,227,368**	**$ 22,441,905**	**$ 20,608,010**	**$ (1,833,895)** (74)

(74) The majority of activity not classified to departments is operating transfers required for accounting purposes, such as moving funding between related funds. Additionally, the Successor Agency activity is not department-specific as this is considered a separate legal entity. However, the appropriations require approval and are therefore included in the City's budget.

Total Citywide Expenditures and Transfers Out	**$ 1,129,168,013**	**$ 1,447,705,278**	**$ 1,199,692,476**	**$ 1,217,845,854**	**$ 18,153,378**

CAPITAL IMPROVEMENT PLAN



CAPITAL PROJECT OVERVIEW BY PROJECT CATEGORY

	Proposed FY 2021/22	Projected FY 2022/23	Projected FY 2023/24	Projected FY 2024/25	Projected FY 2025/26
Funding Sources					
Electric Utility	$ 48,309,930	$ 42,014,724	$ 56,657,003	$ 57,338,490	$ 65,522,302
Water Utility	21,501,562	29,089,738	29,930,773	29,569,277	24,823,077
Transportation Funds	18,265,833	16,417,599	13,705,945	13,959,615	14,300,876
Measure Z Capital	5,375,000	5,375,000	3,875,000	3,875,000	3,875,000
Sewer	22,000,000	10,583,800	20,350,600	24,698,700	-
Other	400,000	105,500	1,897,500	32,100,000	100,000
Total Funding Sources	**$ 115,852,325**	**$ 103,586,361**	**$ 126,416,821**	**$ 161,541,082**	**$ 108,621,255**

Funding Uses					
Airport	$ -	$ 5,500	$ 27,500	$ -	$ -
Electric	48,309,930	42,014,724	56,657,003	57,338,490	65,522,302
Municipal Buildings and Facilities	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Parks, Recreation, & Community Services	300,000	-	-	-	-
Public Parking	-	-	1,770,000	32,000,000	-
Railroad	788,200	804,000	-	-	-
Sewer	22,000,000	10,583,800	20,350,600	24,698,700	-
Storm Drain	600,000	100,000	100,000	100,000	100,000
Transportation	21,352,633	19,988,599	16,580,945	16,834,615	17,175,876
Water	21,501,562	29,089,738	29,930,773	29,569,277	24,823,077
Total Funding Uses	**$ 115,852,325**	**$ 103,586,361**	**$ 126,416,821**	**$ 161,541,082**	**$ 108,621,255**

CAPITAL PROJECT OVERVIEW BY DEPARTMENT

	Proposed FY 2021/22	Projected FY 2022/23	Projected FY 2023/24	Projected FY 2024/25	Projected FY 2025/26
City Department					
General Services	$ 1,000,000	$ 1,005,500	$ 1,027,500	$ 1,000,000	$ 1,000,000
Parks, Recreation, & Community Services	300,000	-	-	-	-
Public Works	44,740,833	31,476,399	38,801,545	73,633,315	17,275,876
Public Utilities - Electric	48,309,930	42,014,724	56,657,003	57,338,490	65,522,302
Public Utilities - Water	21,501,562	29,089,738	29,930,773	29,569,277	24,823,077
Total City Department	**$ 115,852,325**	**$ 103,586,361**	**$ 126,416,821**	**$ 161,541,082**	**$ 108,621,255**

CAPITAL PROJECTS LISTING

Fund/Project	Proposed FY 2021/22	Projected FY 2022/23	Projected FY 2023/24	Projected FY 2024/25	Projected FY 2025/26
230 - Special Gas Tax					
5070 - Miscellaneous Street Construction	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000
8832 - Miscellaneous Traffic Projects	75,000	75,000	75,000	75,000	75,000
8870 - 14th Street Underpass Storm Drain	500,000	-	-	-	-
8883 - Curb & Gutter Repairs	200,000	200,000	200,000	200,000	200,000
8884 - Minor Street Rehabilitation	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
8885 - Sidewalk/Trail Construction	300,000	300,000	300,000	300,000	300,000
8886 - Sidewalk Repair	300,000	300,000	300,000	300,000	300,000
8887 - Pedestrian Ramps	300,000	300,000	300,000	300,000	300,000
8888 - CDBG Match - Street Improvements	150,000	150,000	150,000	150,000	150,000
8894 - Minor Street Preservation	500,000	500,000	500,000	500,000	500,000
8973 - Miscellaneous Bridge Repair	50,000	50,000	50,000	50,000	50,000
9138 - Berry Road Widening	800,000	-	-	-	-
9151 - RMRA Rehabilitation & Traffic Impr	6,412,633	6,598,599	6,855,945	7,109,615	7,450,876
9180 - Orange Street Widening Improvement	415,000	415,000	-	-	-
Total Special Gas Tax	**$ 12,002,633**	**$ 10,888,599**	**$ 10,730,945**	**$ 10,984,615**	**$ 11,325,876**
410 - Storm Drain					
7001 - Misc Storm Drain Construction	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
Total Storm Drain	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**
413 - Regional Park Special Cap Imp					
9099 - Lake Evans Lakeshore Access	$ 150,000	$ -	$ -	$ -	$ -
9181 - Fairmount Park Rose Garden	150,000	-	-	-	-
Total Regional Park Special Cap Imp	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ -**
420 - Measure Z - Capital Projects					
9019 - City Bldgs Deferred Maintenance	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000
9027 - Pavement Rehabilitation and Impr	4,375,000	4,375,000	2,875,000	2,875,000	2,875,000
Total Measure Z - Capital Projects	**$ 5,375,000**	**$ 5,375,000**	**$ 3,875,000**	**$ 3,875,000**	**$ 3,875,000**
432 - Measure A Capital Outlay					
5183 - Controller Assembly Replacement	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000
5846 - Spread Spectrum Radio Replacement	10,000	10,000	10,000	10,000	10,000
5847 - Traffic Signal Loop Replacement	25,000	25,000	25,000	25,000	25,000
5861 - Miscellaneous Signal Revisions	100,000	100,000	100,000	100,000	100,000
5862 - Arterial Interconnect Maint & Repl	40,000	40,000	40,000	40,000	40,000
5931 - Traffic Management Center	50,000	50,000	50,000	50,000	50,000
8341 - New Traffic Signal Installations	250,000	250,000	250,000	250,000	250,000
8610 - Quiet Zone - Mission Inn, 3rd, Spruce	788,200	804,000	-	-	-
8619 - LED Signal Lense Replacement	20,000	20,000	20,000	20,000	20,000
8629 - Mission Blvd Bridge Replacement	800,000	800,000	-	-	-
8699 - Market Street Bridge Replacement	850,000	850,000	-	-	-
8880 - Major Streets Rehabilitation	2,000,000	2,400,000	2,400,000	2,400,000	2,400,000
9136 - Battery Backup System Installation	500,000	100,000			
9145 - Traffic Signal Pole Replacement	750,000	-	-	-	-
9146 - Traffic Signal Emergency Vehicle	10,000	10,000	10,000	10,000	10,000
Total Measure A Capital Outlay	**$ 6,263,200**	**$ 5,529,000**	**$ 2,975,000**	**$ 2,975,000**	**$ 2,975,000**

CAPITAL PROJECTS LISTING					
Fund/Project	**Proposed FY 2021/22**	**Projected FY 2022/23**	**Projected FY 2023/24**	**Projected FY 2024/25**	**Projected FY 2025/26**
510 - Electric					
470601E - Distribution Line Extension	$ 2,152,064	$ 2,831,267	$ 2,942,653	$ 3,178,956	$ 3,196,798
470603E - Line Rebuilds	1,697,787	2,121,787	4,557,834	5,557,834	6,659,676
470607E - Street Lighting	300,000	300,000	300,000	300,000	794,772
470608E - System Substation Modifications	201,414	223,259	357,547	447,771	565,168
470611E - Transformers	4,500,000	4,500,000	4,700,000	4,700,000	4,700,000
470613E - Meters	300,000	300,000	300,000	300,000	300,000
470615E - Services	400,000	400,000	400,000	400,000	400,000
470616E - Substation Bus & Upgrades	1,445,266	1,562,583	1,562,583	2,137,465	4,505,011
470619E - Overhead / Underground Conv	500,000	500,000	500,000	500,000	500,000
470620E - Major Transmission Line Projects	300,000	300,000	300,000	300,000	300,000
470623E - Overhead Upgrades, Rebuilds	3,710,554	5,060,145	5,491,648	5,592,151	7,323,582
470627E - Generating Station	4,813,046	348,147	4,475,867	-	-
470632E - Substation Transformer Addition	3,369,075	3,678,851	6,572,868	8,720,116	9,368,749
470633E - Major Feeders	600,000	600,000	600,000	600,000	600,000
470634E - SCE Condemnation Costs	400,000	400,000	400,000	400,000	400,000
470635E - Cable Replacement	3,388,424	4,652,465	8,129,335	8,129,335	8,783,584
470637E - Major Streetlight Projects	300,000	300,000	300,000	300,000	794,773
470638E - Neighborhood Streetlight Retrofit	-	-	1,034,782	1,064,273	1,480,938
470644E - Major 4-12KV Conversion	2,734,064	2,803,117	4,768,975	5,440,698	5,099,092
470655E - Distribution Automation	685,000	885,000	685,000	685,000	685,000
470657E - Biogas to Energy	6,800,000	1,200,000	-	-	-
470664E - Citywide Communications	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
470672E - SCADA	600,000	600,000	600,000	600,000	600,000
470694E - Customer Information Sys Upgrade	965,636	946,925	-	-	-
470696E - Geographic Info Sys (GIS) Upgrade	517,886	-	-	-	-
470822E - Operation Data Mgmt System	-	-	-	1,001,669	1,030,217
470823E - Advanced Metering Infrastructure	1,265,943	-	1,217,391	1,252,087	1,287,771
470824E - Operational Tech Governance	239,378	430,852	443,130	455,760	468,749
470825E - Work, Asset & Inv. Mgmt System	2,071,543	2,367,313	852,174	626,043	643,886
470826E - Network Communication System	1,150,857	1,183,657	1,217,391	1,252,087	1,287,771
470827E - Land Mobile Radio	344,106	353,913	364,000	374,374	-
470829E - Outage Management System	471,851	662,848	681,739	701,168	-
470830E - Advanced Distribution Mgmt Sys	786,036	965,864	993,391	1,021,703	2,446,765
470831E - Mobile Applications	-	236,731	608,695	-	-
Total Electric	**$ 48,309,930**	**$ 42,014,724**	**$ 56,657,003**	**$ 57,338,490**	**$ 65,522,302**

CAPITAL PROJECTS LISTING					
Fund/Project	**Proposed FY 2021/22**	**Projected FY 2022/23**	**Projected FY 2023/24**	**Projected FY 2024/25**	**Projected FY 2025/26**
520 - Water					
470655W - Distribution Automation/Reliability	$ 161,120	$ 591,828	$ 620,869	$ 513,356	$ 721,152
470701W - System Expansion	1,783,689	1,834,524	1,886,808	1,800,000	1,800,000
470702W - Meters	920,686	946,925	973,913	1,001,669	1,030,217
470705W - Water Stock	11,190	11,509	11,837	-	-
470706W - Distribution Sys Facilities Repl	2,652,243	2,706,457	2,012,216	1,956,260	2,013,314
470707W - Main Replacements	4,579,715	5,943,769	9,130,433	10,342,235	11,152,097
470735W - Transmission Mains	6,214,629	6,320,727	9,836,519	5,884,807	1,158,994
470803W - Facility Rehabilitation	920,686	1,716,302	1,339,130	1,815,525	1,609,714
470815W - Hydrant Check Valves	100,707	103,577	106,529	-	50,000
470823W - Advanced Metering Infrastructure	1,979,475	1,420,388	2,069,565	626,043	1,045,670
470824W - Operational Tech Governance	128,896	231,998	238,609	245,409	252,403
470825W - Work, Asset & Inv. Mgmt System	-	603,665	365,217	751,252	772,663
470826W - Network Communication System	230,171	710,194	-	-	-
470827W - Land Mobile Radio	322,240	-	-	-	-
470831W - Mobile Applications	-	503,054	-	-	-
470832W - SCADA Upgrade & Sys Automation	920,686	946,925	730,432	1,502,504	1,929,081
470833W - Potable/Irrigation Well Repl	575,429	4,497,896	608,696	3,130,217	1,287,772
Total Water	**$ 21,501,562**	**$ 29,089,738**	**$ 29,930,773**	**$ 29,569,277**	**$ 24,823,077**
530 - Airport					
2667 - Taxiway A Rehabilitation	$ -	$ 5,500	$ 27,500	$ -	$ -
Total Airport	**$ -**	**$ 5,500**	**$ 27,500**	**$ -**	**$ -**

CAPITAL PROJECTS LISTING

Fund/Project	Proposed FY 2021/22	Projected FY 2022/23	Projected FY 2023/24	Projected FY 2024/25	Projected FY 2025/26
550 - Sewer					
9101 - Lift Station Rehabilitation	$ 1,750,000	$ -	$ -	$ -	$ -
9102 - Elimination of Univ Knolls Pump Station	700,000	-	-	-	-
9103 - Sewer Main Replacement - Palm Ave	-	120,000	1,080,000	-	-
9104 - Sewer Main Repl - Palm & Rubidoux	-	75,000	675,000	-	-
9105 - Sewer Main Replacement - Rubidoux	-	60,000	540,000	-	-
9106 - Sewer Main Repl - Rutland	-	-	40,000	360,000	-
9107 - Sewer Main Repl - West Rutland	-	-	60,000	540,000	-
9108 - Sewer Main Replacement - KMart Lot	-	-	85,000	765,000	-
9109 - Sewer Main Repl - Golden Ave	-	-	60,000	540,000	-
9110 - Sewer Main Replacement - S.A.R. Trail	-	75,000	675,000	-	-
9111 - Sewer Main Repl - Greenpoint Ave	-	2,000	18,000	-	-
9112 - Arlington Valley Channel Pipe Repl	-	-	300,000	2,700,000	-
9113 - Sewer Pipeline Replacement - Morris St	-	-	200,000	1,800,000	-
9114 - Sewer Main Replacement - Market St	-	25,000	225,000	-	-
9115 - Priority Pipeline Assessment & Repair	2,600,000	2,600,000	2,600,000	2,600,000	-
9116 - Upgrade Flowmeter to Electromagnetic	500,000	5,726,800	-	-	-
9117 - WQCP Headworks Area Rehab	-	500,000	12,142,600	-	-
9118 - WQCP Activated Treatment Rehab	-	-	500,000	5,489,200	-
9119 - WQCP Sludge Pumps I & II Rehab	-	-	250,000	2,375,700	-
9120 - WQCP DAFT Rehabilitation	-	-	500,000	7,528,800	-
9123 - WQCP Warehouse Bldg Replacement	100,000	1,400,000	-	-	-
9124 - WQCP Digester No. 5 Rehabilitation	2,750,000	-	-	-	-
9126 - WQCP Electric Switchgear Repl	350,000	-	-	-	-
9127 - WQCP SCADA Infrastructure Repl	250,000	-	-	-	-
9128 - WQCP WiFi Phase II	-	-	400,000	-	-
9176 - Magnolia Ave Forcemain Rehab	8,500,000	-	-	-	-
9177 - WQCP MBR Processing Facilities	1,500,000	-	-	-	-
9178 - WQCP Biosolids Equip/Piping Rehab	1,250,000	-	-	-	-
9179 - WQCP Chlorine Contact Basin Rehab	1,750,000	-	-	-	-
Total Sewer	**$ 22,000,000**	**$ 10,583,800**	**$ 20,350,600**	**$ 24,698,700**	**$ -**
570 - Public Parking					
9129 - Parking Access Revenue Control Sys	$ -	$ -	$ 1,000,000	$ -	$ -
9130 - Replace Garages 1 & 2	-	-	-	32,000,000	-
9134 - Garage LED Lighting Upgrade	-	-	190,000	-	-
9135 - Garages 1 & 2 Structural Upgrades	-	-	580,000	-	-
Total Public Parking	**$ -**	**$ -**	**$ 1,770,000**	**$ 32,000,000**	**$ -**
Total Capital Improvement Plan	**$ 115,852,325**	**$ 103,586,361**	**$ 126,416,821**	**$ 161,541,082**	**$ 108,621,255**

CITYWIDE PERSONNEL



PERSONNEL SUMMARY BY FUND	Adopted FY 2019/20	Proposed FY 2021/22	Change
City Fund			
101 - General Fund	1,476.65	1,462.40	(14.25)
110 - Measure Z	115.00	133.26	18.26
170 - Development	3.00	3.00	-
215 - Grants and Restricted Programs	2.00	2.00	-
220 - CDBG - Community Development	4.00	4.00	-
260 - NPDES Storm Drain	2.00	2.00	-
280 - Housing Authority	8.00	8.00	-
510 - Electric	466.25	467.50	1.25
511 - Electric-Public Benefit Program	-	1.00	1.00
520 - Water	164.50	164.50	-
521 - Water Conservation	-	-	-
530 - Airport	7.00	7.00	-
540 - Refuse	62.00	62.00	
550 - Sewer	116.00	117.00	1.00
560 - Special Transit	48.25	48.25	-
570 - Public Parking	18.00	18.00	-
610 - Workers' Compensation Trust	5.00	5.00	-
630 - Liability Insurance Trust	5.00	5.00	-
640 - Central Stores	8.00	8.00	-
650 - Central Garage	39.00	38.00	(1.00)
Total Budgeted FTE	**2,549.65**	**2,555.91**	**6.26**

PERSONNEL SUMMARY BY DEPARTMENT AND FTE			
	Adopted FY 2020/21	Proposed FY 2021/22	Change
City Department			
01 - Mayor	7.25	7.75	0.50
02 - City Council	14.00	14.00	-
11 - City Manager	31.55	30.55	(1.00)
12 - City Clerk	10.00	11.00	1.00
13 - City Attorney	39.00	39.00	-
21 - Human Resources	36.00	37.00	1.00
22 - General Services	80.00	79.00	(1.00)
23 - Finance	57.00	65.00	8.00
24 - Innovation and Technology	60.25	60.25	-
28 - Community & Economic Development	124.25	124.50	0.25
31 - Police	585.00	584.00	(1.00)
35 - Fire	251.00	250.00	(1.00)
41 - Public Works	332.00	333.00	1.00
51 - Library	60.00	60.00	-
52 - Parks, Recreation, & Community Services	210.10	214.36	4.26
53 - Museum	13.50	13.50	-
60 - Public Utilities - Administration	189.75	189.00	(0.75)
61 - Public Utilities - Electric	276.50	279.50	3.00
62 - Public Utilities - Water	164.50	164.50	-
64 - Public Utilities - Central Stores	8.00	-	(8.00)
Total Budgeted FTE	**2,549.65**	**2,555.91**	**6.26**

Mayor's Office				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
010000 - Mayor				
0086 Senior Office Specialist	1.00	-	(1.00)	1
0345 Administrative Assistant	-	1.00	1.00	1
9642 Chief of Staff	1.00	1.00	-	
9800 Mayor	1.00	1.00	-	
9881 Administrative Assistant to the Mayor	1.00	1.00	-	
Full-Time Benefitted Total	4.00	4.00	-	
010000 - Mayor Total FTE	**4.00**	**4.00**	**-**	
012000 - Community Relations				
9635 Assistant to the Mayor	2.00	3.00	1.00	2
9645 International Affairs & Protocol Officer	1.00	-	(1.00)	2
Full-Time Benefitted Total	3.00	3.00	-	
9510 Administrative Intern	0.25	0.25	-	
Half-Time Benefitted Total	0.25	0.25	-	
9645 International Affairs & Protocol Officer	-	0.50	0.50	3
Part-Time Non-Benefitted Total	-	0.50	0.50	
012000 - Community Relations Total FTE	**3.25**	**3.75**	**0.50**	
Total Budgeted FTE	**7.25**	**7.75**	**0.50**	

SUMMARY OF CHANGES

The department initiated minor organizational changes resulting in a net increase of .50 FTE in the FY 2021/22 budget.

POSITION CHANGES

Reclassification

1. Mayor (010000): Senior Office Specialist (1.00 FTE) to Administrative Assistant (1.00 FTE)
2. Community Relations (012000): International Affairs & Protocol Officer (1.00 FTE) to Assistant to the Mayor (1.00 FTE)

Add/Delete

3. Community Relations (012000): Add International Affairs & Protocol Officer (.50 FTE)

City Council				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
020000 - City Council				
0357 Council Assistant	7.00	7.00	-	
9810 Mayor Pro Tem	1.00	1.00	-	
9820 Council Member	6.00	6.00	-	
Full-Time Benefitted Total	14.00	14.00	-	
020000 - City Council Total FTE	**14.00**	**14.00**	**-**	
Total Budgeted FTE	**14.00**	**14.00**	**-**	

SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

City Manager's Office					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
110000 - Administration					
0360	Executive Assistant	3.00	3.00	-	U-1.00
8460	Principal Management Analyst	2.00	2.00	-	
9770	Assistant City Manager	2.00	2.00	-	
9780	Deputy City Manager	2.00	2.00	-	U-1.00
9790	City Manager	1.00	1.00	-	
Full-Time Benefitted Total		10.00	10.00	-	
110000 - Administration Total		**10.00**	**10.00**	**-**	
112500 - Community Police Review Commission					
0353	Senior Adminstrative Assistant (C) N	1.00	1.00	-	U-1.00
Full-Time Benefitted Total		1.00	1.00	-	
112500 - Community Police Review Commission Total		**1.00**	**1.00**	**-**	
114000 - Communications Office					
7800	Graphics Technician	2.00	2.00	-	
7801	Senior Graphics Technician	1.00	1.00	-	
8110	Project Assistant	3.00	3.00	-	
8131	Project Manager	1.00	1.00	-	
8151	Marketing Officer	1.00	1.00	-	
8386	Utilities Customer Communications Coordinator	1.00	1.00	-	
9160	Web Designer	1.00	1.00	-	
9251	Innovation & Technology Analyst	1.00	1.00	-	
9660	Communication Technician	3.00	3.00	-	
9664	Communications Supervisor	1.00	1.00	-	
Full-Time Benefitted Total		15.00	15.00	-	
9300	Extra Help	1.10	1.10	-	
9662	Communication Technician	1.45	1.45	-	
Part-Time Non-Benefitted Total		2.55	2.55	-	
114000 - Communications Office Total		**17.55**	**17.55**	**-**	
114500 - Office of Organizational Performance and Accountability					
8317	Performance Analyst	1.00	1.00	-	
8324	Organizational Performance and Audit Manager	1.00	-	(1.00)	1
Full-Time Benefitted Total		2.00	1.00	(1.00)	
114500 - Office of Organizational Performance and Audit Total		**2.00**	**1.00**	**(1.00)**	
115000 - Public Relations					
9650	Public Information Officer	1.00	1.00	-	
Full-Time Benefitted Total		1.00	1.00	-	
115000 - Public Relations Total		**1.00**	**1.00**	**-**	
Total Budgeted FTE		**31.55**	**30.55**	**(1.00)**	

SUMMARY OF CHANGES

The department initiated minor organizational changes resulting in a net decrease of 1.00 FTE in the FY 2021/22 budget.

POSITION CHANGES

Add/Delete

1. Office of Organizational Performance and Accountability (114500): Delete Organizational Performance and Audit Manager (1.00 FTE)

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 3.00 FTE unfunded to meet the vacancy savings target.

City Clerk's Office				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
120000 - Administration				
0115 City Clerk Specialist	2.00	2.00	-	
0117 Deputy City Clerk	4.00	5.00	1.00	1
0131 Assistant City Clerk	1.00	1.00	-	
9720 City Clerk	1.00	1.00	-	
Full-Time Benefitted Total	8.00	9.00	1.00	
120000 - Administration Total	**8.00**	**9.00**	**1.00**	
121500 - Passport Services				
0115 City Clerk Specialist	2.00	2.00	-	
Full-Time Benefitted Total	2.00	2.00	-	
121500 - Passport Services Total	**2.00**	**2.00**	**-**	
Total Budgeted FTE	**10.00**	**11.00**	**1.00**	

SUMMARY OF CHANGES

The department received additional personnel funding by Riverside Public Utilities, the Airport Fund and a reallocation of Measure Z funding resulting in a net increase of 1.00 FTE in FY 2021/22.

POSITION CHANGES

Add/Delete

1. Add Deputy City Clerk (1.00 FTE) to Administration (120000)

City Attorney's Office					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
130000 - City Attorney					
0310	Legal Secretary	6.00	6.00	-	U-1.00
0320	Legal Support Specialist	2.00	2.00	-	
8910	Paralegal	5.00	5.00	-	U-1.00
8922	Deputy City Attorney II	7.00	7.00	-	
8923	Senior Deputy City Attorney	6.00	6.00	-	
8988	Assistant City Attorney	3.00	3.00	-	
8989	Chief Assistant City Attorney	1.00	1.00	-	
8990	City Attorney	1.00	1.00	-	
9571	Administrative Services Manager	1.00	1.00	-	
Full-Time Benefitted Total		32.00	32.00	-	
8910	Paralegal	0.50	0.50	-	U-0.50
Half-Time Benefitted Total		0.50	0.50	-	
8915	Law Clerk	0.50	0.50	-	U-0.50
Part-Time Non-Benefitted Total		0.50	0.50	-	
130000 - City Attorney Total		**33.00**	**33.00**	**-**	
130500 - Community Livability Advocacy					
0310	Legal Secretary	1.00	1.00	-	
8921	Deputy City Attorney I	1.00	1.00	-	
8922	Deputy City Attorney II	1.00	1.00	-	
Full-Time Benefitted Total		3.00	3.00	-	
130500 - Community Livability Advocacy Total		**3.00**	**3.00**	**-**	
131000 – Claims Management					
8665	Risk Management Specialist	3.00	2.00	(1.00)	1
8669	Risk Management Supervisor	-	1.00	1.00	1
Full-Time Benefitted Total		3.00	3.00	-	
131000 – Claims Management Total		**3.00**	**3.00**	**-**	
Total Budgeted FTE		**39.00**	**39.00**	**-**	

SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

POSITION CHANGES

Reclassification

1. Claims Management (131000): Risk Management Specialist (1.00 FTE) to Risk Management Supervisor (1.00 FTE)

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 3.00 FTE unfunded to meet the vacancy savings target.

Human Resources Department					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
210000 - Administration					
0353	Senior Administrative Assistant	1.00	-	(1.00)	1b
8648	Safety Officer	1.00	1.00	-	
8655	Safety Specialist	1.00	1.00	-	
8699	Human Resources Specialist	9.00	8.00	(1.00)	1a, U-1.00
8710	Human Resources Analyst	3.00	4.00	1.00	1a
8720	Senior Human Resources Analyst	6.00	6.00	-	
8732	Principal Human Resources Analyst	3.00	4.00	1.00	1b, U-1.00
8738	Deputy Human Resources Director	2.00	2.00	-	
8739	Employee Relations Officer	-	1.00	1.00	2
8740	Human Resources Director	1.00	1.00	-	
9256	Business Systems Manager I	1.00	1.00	-	
9530	Administrative Analyst	1.00	1.00	-	
9540	Senior Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		30.00	31.00	1.00	
9510	Administrative Intern	1.00	1.00	-	
Part-Time Non-Benefitted Total		1.00	1.00	-	
210000 - Administration Total		**31.00**	**32.00**	**1.00**	
211510 - Workes Compensation					
0140	Workers Compensation Assistant	2.00	2.00	-	
8620	Claims Administrator	1.00	1.00	-	
8622	Senior Claims Administrator	1.00	1.00	-	
8625	Workers Compensation Supervisor	1.00	1.00	-	
Full-Time Benefitted Total		5.00	5.00	-	
211510 - Worker's Compensation Total		**5.00**	**5.00**	**-**	
Total Budgeted FTE		**36.00**	**37.00**	**1.00**	

SUMMARY OF CHANGES

The department received additional personnel funding from Riverside Public Utilities resulting in a net increase of 1.00 FTE in FY 2021/22.

POSITION CHANGES

Reclassification

1. Administration (210000):
   a. Human Resources Specialist (1.00 FTE) to Human Resources Analyst (1.00 FTE)
   b. Senior Administrative Analyst (1.00 FTE) to Principal Human Resources Analyst (1.00 FTE)

Add/Delete

2. Administration (210000): Add Employee Relations Officer (1.00 FTE)

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 2.00 FTE partially unfunded to meet the vacancy savings target: recruitment of the Human Resources Specialist will be delayed six months to achieve the required savings.

General Services Department					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
220000 - Administration					
4539	Deputy General Services Director	1.00	1.00	-	
4540	General Services Director	1.00	1.00	-	
9530	Administrative Analyst	2.00	2.00	-	
Full-Time Benefitted Total		4.00	4.00	-	
220000 - Administration Total		**4.00**	**4.00**	**-**	
220500 - Property Management					
8810	Real Property Agent	1.00	1.00	-	U-1.00
Full-Time Benefitted Total		1.00	1.00	-	
220500 - Property Management Total		**1.00**	**1.00**	**-**	
221000 - Building Services - Maintenance					
0025	Office Specialist	1.00	1.00	-	
2910	Maintenance Worker I	2.00	2.00	-	
2880	Senior Custodian	1.00	1.00	-	U-1.00
4340	Building Maintenance Specialist	6.00	6.00	-	
4344	Building Maintenance Crew Leader	1.00	1.00	-	
4370	Maintenance Electrician	1.00	1.00	-	
4440	Air Conditioning Technician	2.00	2.00	-	
4510	Building Services Supervisor	1.00	-	(1.00)	1
5395	Maintenance Services Manager	-	1.00	1.00	1
6986	Building Services Project Manager	3.00	3.00	-	
9982	General Service Worker	2.00	2.00	-	U-1.00
Full-Time Benefitted Total		20.00	20.00	-	
221000 - Building Services - Maintenance Total		**20.00**	**20.00**	**-**	
221500 - Central Garage					
5290	Equipment Service Worker	5.00	5.00	-	
5310	Tire Maintenance Specialist	1.00	1.00	-	
5330	Mechanic	8.00	8.00	-	
5340	Senior Mechanic	9.00	9.00	-	
5342	Senior Mechanic Specialist	2.00	2.00	-	
5345	Fire Mechanic	4.00	4.00	-	
5360	Fleet Management Supervisor	3.00	3.00	-	
5370	Fleet Management Service Writer	1.00	1.00	-	
5391	Fleet Operations Manager	1.00	-	(1.00)	2
5395	Maintenance Services Manager	1.00	1.00	-	1,2,3
5550	Metal Shop Technician	1.00	1.00	-	
5640	Police Fleet Maintenance Coordinator	1.00	1.00	-	
Full-Time Benefitted Total		37.00	36.00	(1.00)	
221500 - Central Garage Total		**37.00**	**36.00**	**(1.00)**	
221510 - Central Garage - Auto Stores					
1130	Inventory Control Specialist	2.00	2.00	-	
2920	General Service Worker	1.00	1.00	-	
9530	Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		4.00	4.00	-	

General Services Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
221510 - Central Garage - Auto Stores Total	**4.00**	**4.00**	**-**	
221520 - Central Garage - Motor Pool				
0082 Senior Office Specialist	1.00	1.00	-	
0460 Accounting Technician	1.00	1.00	-	
Full-Time Benefitted Total	2.00	2.00	-	
221520 - Central Garage - Motor Pool Total	**2.00**	**2.00**	**-**	
223000 - Publishing Services				
1760 Equipment Operator II	3.00	3.00	-	
Full-Time Benefitted Total	3.00	3.00	-	
223000 - Publishing Services Total	**3.00**	**3.00**	**-**	
224000 - Capital Projects				
8132 Senior Project Manager	2.00	2.00	-	
Full-Time Benefitted Total	2.00	2.00	-	
224000 - Capital Projects Total	**2.00**	**2.00**	**-**	
224500 - Airport Administration				
0082 Senior Office Specialist	1.00	1.00	-	
0690 Airport Customer Service Representative	1.00	1.00	-	
2940 Airport Operations Specialist	2.00	2.00	-	
2960 Senior Airport Operations Specialist	1.00	1.00	-	
9530 Administrative Analyst	1.00	1.00	-	
9702 Airport Manager	1.00	1.00	-	
Full-Time Benefitted Total	7.00	7.00	-	
224500 - Airport Administration Total	**7.00**	**7.00**	**-**	
Total Budgeted FTE	**80.00**	**79.00**	**(1.00)**	

SUMMARY OF CHANGES

The department implemented reorganizational changes in FY 2020/21 resulting in a net decrease of 1.00 FTE in the FY 2021/22 budget.

POSITION CHANGES

Internal Transfers - Net decrease of 1.00 FTE

1. Transfer from Central Garage (221500) to Building Services - Maintenance (221000): Maintenance Services Manager (1.00 FTE) and Delete Building Services Manager (1.00)

Reclassification

2. Central Garage Division (221500): Fleet Operations Manager (1.00 FTE) to Maintenance Services Manager (1.00 FTE)

Add/Delete

3. Central Garage Division (221500): Title change from Gen Svc Operations Superintendent to Maintenance Services Manager; approved by City Council on August 18, 2020

General Services Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 3.00 FTE partially unfunded to meet the vacancy savings target: recruitment of the Senior Custodian will be delayed to achieve the required savings.

Finance Department					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
230000 - Administration					
0353	Senior Administrative Assistant	1.00	1.00	-	
8321	Controller / Accounting Manager	1.00	-	(1.00)	1
8326	Assistant Chief Financial Officer	1.00	1.00	-	
8330	Chief Financial Officer / City Treasurer	1.00	1.00	-	
9530	Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		5.00	4.00	(1.00)	
230000 - Administration Total		**5.00**	**4.00**	**(1.00)**	
230200 - Debt and Treasury					
0471	Treasury Supervisor	1.00	1.00	-	
0500	Revenue Representative	3.00	3.00	-	
0520	Revenue Specialist	1.00	1.00	-	
8302	Financial Analyst	2.00	2.00	-	
8335	Debt & Treasury Manager	1.00	1.00	-	
8460	Principal Management Analyst	1.00	1.00	-	
Full-Time Benefitted Total		9.00	9.00	-	
230200 - Debt and Treasury Total		**9.00**	**9.00**	**-**	
230400 - Business Tax					
0520	Revenue Specialist	1.00	1.00	-	
0579	Business Tax Representative I	2.00	2.00	-	U-1.00
0580	Business Tax Representative II	1.00	1.00	-	U-1.00
0581	Senior Business Tax Representative	3.00	3.00	-	U-1.00
0585	Business Tax Inspector	2.00	2.00	-	U-1.00
0876	Business Tax / Collections Supervisor	1.00	1.00	-	
Full-Time Benefitted Total		10.00	10.00	-	
230400 - Business Tax Total		**10.00**	**10.00**	**-**	
230500 - Accounting					
0410	Account Clerk II	3.00	3.00	-	
0450	Senior Accounting Technician	1.00	1.00	-	
0460	Accounting Technician	3.00	3.00	-	
0474	Payroll Technician I	1.00	1.00	-	
0475	Payroll Technician II	1.00	1.00	-	
0490	Accounts Payable Supervisor	1.00	1.00	-	
0492	Payroll Supervisor	1.00	1.00	-	
0570	Collection Representative II	1.00	1.00	-	
8260	Accountant II	1.00	1.00	-	
8280	Senior Accountant	2.00	2.00	-	
8290	Principal Accountant	1.00	1.00	-	
8319	Assistant Controller	1.00	1.00	-	
8321	Accounting Manager/Controller	-	1.00	1.00	1
8460	Principal Management Analyst	1.00	1.00	-	
Full-Time Benefitted Total		18.00	19.00	1.00	
230500 - Accounting Total		**18.00**	**19.00**	**1.00**	

Finance Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
231000 - Budget and Revenue				
8335 Budget & Revenue Manager	1.00	1.00	-	
8450 Senior Management Analyst	2.00	2.00	-	
8460 Principal Management Analyst	2.00	2.00	-	
Full-Time Benefitted Total	5.00	5.00	-	
231000 - Budget and Revenue Total	**5.00**	**5.00**	**-**	
231500 - Purchasing				
0025 Office Specialist	1.00	1.00	-	
1230 Procurement & Contract Specialist	3.00	3.00	-	
1232 Procurement & Contract Specialist Trainee	1.00	1.00	-	
1250 Senior Procurement & Contract Specialist	2.00	2.00	-	
8676 Purchasing Manager	1.00	1.00	-	
Full-Time Benefitted Total	8.00	8.00	-	
231500 - Purchasing Total	**8.00**	**8.00**	**-**	
231520 - Central Stores				
1130 Inventory Control Specialist	-	5.00	5.00	2a
1150 Senior Inventory Control Specialist	-	2.00	2.00	2b
1170 Warehouse Supervisor	-	1.00	1.00	2c
Full-Time Benefitted Total	-	8.00	8.00	
640000 - Central Stores Total	**-**	**8.00**	**8.00**	
232000 - Risk Management				
8665 Risk Management Specialist	1.00	1.00	-	
8671 Risk Manager	1.00	1.00	-	
Full-Time Benefitted Total	2.00	2.00	-	
232000 - Risk Management Total	**2.00**	**2.00**	**-**	
Total Budgeted FTE	**57.00**	**65.00**	**8.00**	

SUMMARY OF CHANGES

The Central Stores division was transferred from Riverside Public Utilities to Finance in FY 2020/21 resulting in a net increase of 8.00 FTE for FY 2021/22.

POSITION CHANGES

Internal Transfers

1. Transfer from Administration (230000) to Accounting (230500): Accounting Manager/Controller (1.00 FTE) and updated job code from 8326 to 8321.

Interdepartmental Transfers

2. Transfer in (8.00 FTE) to Finance Department - Purchasing Central Stores (231520) from Central Stores (640000):
   a. Inventory Control Specialist (5.00 FTE)
   b. Senior Inventory Control Specialist (2.00 FTE)
   c. Warehouse Supervisor (1.00 FTE)

Finance Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
UNFUNDED POSITIONS				
Marked by U-[count of FTE affected]: Total of 4.00 FTE unfunded to meet the vacancy savings target.				

Innovation and Technology Department

Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
240000 - Administration				
0353 Senior Administrative Assistant	1.00	1.00	-	
0450 Senior Accounting Technician	1.00	1.00	-	
9210 Deputy Chief Information Officer	1.00	1.00	-	
9220 Chief Innovation Officer	1.00	1.00	-	
9540 Senior Administrative Analyst	1.00	1.00	-	
9571 Administrative Services Manager	1.00	1.00	-	
Full-Time Benefitted Total	6.00	6.00	-	
240000 - Administration Total	**6.00**	**6.00**	**-**	
240500 - Network				
9239 Innovation & Technology Officer II	1.00	1.00	-	
9251 Innovation & Technology Analyst I	1.00	1.00	-	
9252 Innovation & Technology Analyst II	1.00	1.00	-	
9253 Senior Innovation & Technology Analyst	1.00	1.00	-	
9254 Principal Innovation & Technology Analyst	1.00	1.00	-	
Full-Time Benefitted Total	5.00	5.00	-	
240500 - Network Total	**5.00**	**5.00**	**-**	
241000 - Operations				
9227 Systems Manager	1.00	1.00	-	U-1.00
9239 Innovation & Technology Officer II	1.00	1.00	-	
9252 Innovation & Technology Analyst II	1.00	1.00	-	
9253 Senior Innovation & Technology Analyst	2.00	2.00	-	
9254 Principal Innovation & Technology Analyst	4.00	4.00	-	U-1.00
Full-Time Benefitted Total	9.00	9.00	-	
241000 - Operations Total	**9.00**	**9.00**	**-**	
241500 - Applications				
9239 Innovation & Technology Officer II	1.00	1.00	-	
9251 Innovation & Technology Analyst I	2.00	2.00	-	
9252 Innovation & Technology Analyst II	6.00	6.00	-	
9253 Senior Innovation & Technology Analyst	6.00	6.00	-	U-1.00
9254 Principal Innovation & Technology Analyst	3.00	3.00	-	
Full-Time Benefitted Total	18.00	18.00	-	
241500 - Applications Total	**18.00**	**18.00**	**-**	
242000 - Client Services				
9240 Innovation & Technology Officer I	1.00	1.00	-	
9247 Innovation & Technology Technician I	3.00	3.00	-	
9248 Innovation & Technology Technician II	5.00	5.00	-	
9249 Senior Innovation & Technology Technician	3.00	3.00	-	U-2.00
Full-Time Benefitted Total	12.00	12.00	-	
242000 - Client Services Total	**12.00**	**12.00**	**-**	
242500 - Cybersecurity				
9244 Chief Innovation Security Officer	1.00	1.00	-	
9252 Innovation & Technology Analyst II	-	1.00	1.00	1

Innovation and Technology Department					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
9253	Senior Innovation & Technology Analyst	1.00	-	(1.00)	1
Full-Time Benefitted Total		2.00	2.00	-	
242500 - Cybersecurity Total		**2.00**	**2.00**	**-**	
244000 - Innovation					
8131	Project Manager	1.00	-	(1.00)	2b
8132	Senior Project Manager	-	2.00	2.00	2a, 2b
8460	Principal Management Analyst	1.00	1.00	-	
9210	Deputy Chief Information Officer	1.00	1.00	-	
9240	Innovation & Technology Officer I	1.00	1.00	-	
9252	Innovation & Technology Analyst II	1.00	1.00	-	
9256	Business Systems Support Manager	1.00	-	(1.00)	2a
9259	Geographic Information Systems (GIS) Analyst	1.00	1.00	-	
9264	Senior Geographic Information Systems (GIS) Analyst	1.00	1.00	-	
Full-Time Benefitted Total		8.00	8.00	-	
9264	Senior Geographic Information Systems (GIS) Analyst	0.25	0.25	-	
Part-Time Non-Benefitted Total		0.25	0.25	-	
244000 - Innovation Total		**8.25**	**8.25**	**-**	
Total Budgeted FTE		**60.25**	**60.25**	**-**	

SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

POSITION CHANGES

Reclassification

1. Cybersecurity (242500): Senior Innovation & Technology Analyst (1.00 FTE) to Innovation & Technology Analyst II (1,00 FTE)
2. Innovation Division (244000):
   a. Business Systems Support Manager (1.00 FTE) to Senior Project Manager (1.00 FTE)
   b. Project Manager (1.00 FTE) to Senior Project Manager (1.00 FTE)

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 5.00 FTE partially unfunded to meet the vacancy savings target: recruitment of one Senior Innovation & Technology Technician and one Principal Innovation & Technology Analyst will be delayed 4.5 months each to achieve the required savings.

Community and Economic Development Department					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
280000 - Administration					
0353	Senior Administrative Assistant	1.00	1.00	-	
0450	Senior Accounting Technician	1.00	1.00	-	
7976	Community & Economic Development Director	1.00	1.00	-	
8152	Deputy Community & Economic Development Director	1.00	1.00	-	
8450	Senior Management Analyst	2.00	2.00	-	
9256	Business Systems Manager I	-	1.00	1.00	1
9540	Senior Administrative Analyst	1.00	1.00	-	
9580	Fiscal Manager	1.00	1.00	-	
Full-Time Benefitted Total		8.00	9.00	1.00	
280000 - Administration Total		**8.00**	**9.00**	**1.00**	
280500 – Redevelopment (RDSA RORF)					
8125	Project Coordinator	1.00	1.00	-	
8132	Senior Project Manager	2.00	1.00	(1.00)	5
8133	Principal Project Manager	-	1.00	1.00	5
Full-Time Benefitted Total		3.00	3.00	-	
280500 - Redevelopment (RDSA RORF) Total		**3.00**	**3.00**	**-**	
281000 – Planning					
0082	Senior Office Specialist	2.00	2.00	-	
7830	Planning Technician	3.00	3.00	-	U-1.00
7890	Assistant Planer	1.00	1.00	-	
7910	Associate Planner	8.00	8.00	-	
7920	City Historic Preservation Officer	1.00	1.00	-	
7930	Senior Planner	4.00	4.00	-	
7950	Principal Planner	4.00	4.00	-	
7966	City Planner	1.00	1.00	-	
8110	Project Assistant	1.00	1.00	-	
9256	Business Systems Manager I	1.00	-	(1.00)	1
Full-Time Benefitted Total		26.00	25.00	(1.00)	
281000 - Planning Total		**26.00**	**25.00**	**(1.00)**	
281025 - Planning - Neighborhoods					
0082	Senior Office Specialist	1.00	1.00	-	
8110	Project Assistant	1.00	1.00	-	
8131	Project Manager	2.00	2.00	-	U-1.00
Full-Time Benefitted Total		4.00	4.00	-	
281025 - Planning - Neighborhoods Total		**4.00**	**4.00**	**-**	
281500 - Economic Development					
8125	Project Coordinator	2.00	2.00	-	
8132	Senior Project Manager	3.00	3.00	-	
8155	Economic Development Manager	1.00	1.00	-	
Full-Time Benefitted Total		6.00	6.00	-	
9510	Administrative Intern	0.50	0.50	-	

Community and Economic Development Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
Part-Time Non-Benefitted Total	0.50	0.50	-	
281500 - Economic Development Total	**6.50**	**6.50**	**-**	
282500 - Building and Safety				
0910 Development Services Representative II	1.00	1.00	-	
6950 Plans Examiner	2.00	2.00	-	
6955 Building Permit Technician	4.00	4.00	-	
7200 Senior Plan Check Engineer	2.00	2.00	-	
7201 Senior Plans Examiner	1.00	1.00	-	
7490 Building Inspector II	6.00	6.00	-	
7510 Senior Building Inspector	2.00	2.00	-	
7530 Building Inspection Supervisor	1.00	1.00	-	
7551 Assistant Building Official	1.00	1.00	-	
7552 Building Official	1.00	1.00	-	U-1.00
9530 Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total	22.00	22.00	-	
282500 - Building and Safety Total	**22.00**	**22.00**	**-**	
284000 - Code Enforcement				
0082 Senior Office Specialist	3.00	3.00	-	U-1.00
0345 Administrative Assistant	1.00	1.00	-	
7450 Code Enforcement Officer II	16.00	16.00	-	U-3.00
7460 Senior Code Enforcement Officer	4.00	4.00	-	
7540 Code Enforcement Manager	1.00	1.00	-	
Full-Time Benefitted Total	25.00	25.00	-	
2935 General Service Worker (Reset)	2.00	2.00	-	
Part-Time Non-Benefitted Total	2.00	2.00	-	
284000 - Code Enforcement Total	**27.00**	**27.00**	**-**	
284500 - Property Services				
7450 Code Enforcement Officer II	1.00	1.00	-	
8810 Real Property Agent	2.00	3.00	1.00	4
8821 Supervising Real Property Agent	1.00	1.00	-	
Full-Time Benefitted Total	4.00	5.00	1.00	
8810 Real Property Agent	0.75	-	(0.75)	4
3/4 Time - Benefitted Total	0.75	-	(0.75)	
284500 - Property Services Total	**4.75**	**5.00**	**0.25**	
285000 - Arts and Cultural Affairs				
8110 Project Assistant	1.00	1.00	-	
8125 Project Coordinator	3.00	3.00	-	
8131 Project Manager	1.00	1.00	-	
8136 Arts and Culture Manager	1.00	1.00	-	
Full-Time Benefitted Total	6.00	6.00	-	
285000 - Arts and Cultural Affairs Total	**6.00**	**6.00**	**-**	
285500 - CDBG				
0082 Senior Office Specialist	1.00	1.00	-	

Community and Economic Development Department					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
8110	Project Assistant	1.00	-	(1.00)	6
8125	Project Coordinator	1.00	2.00	1.00	6
8131	Project Manager	1.00	1.00	-	
Full-Time Benefitted Total		4.00	4.00	-	
285500 - CDBG Total		**4.00**	**4.00**	**-**	
285531 - Outreach Homeless Services					
8133	Principal Project Manager	1.00	1.00	-	
8756	Outreach Worker	3.00	2.00	(1.00)	2
8757	Lead Outreach Worker	1.00	2.00	1.00	3
Full-Time Benefitted Total		5.00	5.00	-	
285531 - Outreach Homeless Services Total		**5.00**	**5.00**	**-**	
287500 - Housing Authority					
0082	Senior Office Specialist	-	1.00	1.00	2
0345	Administrative Assistant	1.00	1.00	-	
8110	Project Assistant	2.00	2.00	-	
8125	Project Coordinator	1.00	1.00	-	
8131	Project Manager	2.00	2.00	-	
8165	Housing Authority Manager	1.00	1.00	-	
8757	Lead Outreach Worker	1.00	-	(1.00)	3
Full-Time Benefitted Total		8.00	8.00	-	
287500 - Housing Authority Total		**8.00**	**8.00**	**-**	
Total Budgeted FTE		**124.25**	**124.50**	**0.25**	

SUMMARY OF CHANGES

The department's staffing levels increased by .25 FTE in FY 2021/22.

POSITION CHANGES

Internal Transfers

1. Transfer from Planning (281000) to Administration (280000): Business Systems Manager I
2. Transfer from Outreach Homeless Services (285531) to Housing Authority (287500): Outreach Worker (1.00 FTE) reclassified to Senior Office Specialist (1.00 FTE)
3. Transfer from Housing Authority (287500) to Outreach Homeless Services (285531): Lead Outreach Worker (1.00 FTE)

Reclassification - Net incrase of .25 FTE

4. Property Services (284500): Real Property Agent (.75 FTE) to Real Property Agent (1.00 FTE)
5. Redevelopment (280500): Senior Project Manager (1.00 FTE) to Principal Project Manager (1.00 FTE)
6. CDBG Housing (285500): Project Assistant (1.00 FTE) to Project Coordinator (1.00 FTE)

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 7.00 FTE <u>partially</u> unfunded to meet the vacancy savings target: recruitment of the Planning Technician will be delayed approximately four months to achieve the required savings.

Police Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
310000 - Office of the Chief				
0347 Administrative Assistant	1.00	1.00	-	
0353 Senior Administrative Assistant	1.00	1.00	-	
2260 Police Detective	2.00	2.00	-	
2300 Police Sergeant	4.00	4.00	-	
2320 Police Lieutenant	1.00	1.00	-	
2356 Deputy Police Chief	2.00	2.00	-	
2360 Police Chief	1.00	1.00	-	
2670 Police Administrative Specialist	2.00	2.00	-	
Full-Time Benefitted Total	14.00	14.00	-	
310000 - Office of the Chief Total	**14.00**	**14.00**	**-**	
310100 - Community Services Bureau				
0347 Administrative Assistant	1.00	1.00	-	U-1.00
2240 Police Officer	6.00	6.00	-	U-1.00
2320 Police Lieutenant	1.00	1.00	-	
2571 Police Service Representative	3.00	3.00	-	
2673 Police Program Coordinator	1.00	1.00	-	
Full-Time Benefitted Total	12.00	12.00	-	
310100 - Community Services Bureau Total	**12.00**	**12.00**	**-**	
310200 - Support Services				
0082 Senior Office Specialist	3.00	3.00	-	
2240 Police Officer	6.00	6.00	-	U-1.00
2260 Police Detective	1.00	1.00	-	
2300 Police Sergeant	2.00	2.00	-	
2320 Police Lieutenant	2.00	2.00	-	
2340 Police Captain	1.00	1.00	-	
2571 Police Service Representative	3.00	3.00	-	U-1.00
2600 Range Master	1.00	1.00	-	
2605 Assistant Range Master	0.75	0.75	-	
2650 Police Property Specialist	6.00	6.00	-	U-2.00
2655 Police Records Specialist	26.00	26.00	-	U-3.00
2663 Police Records / Information Manager	1.00	1.00	-	
2670 Police Administrative Specialist	2.00	2.00	-	
2675 Police Program Supervisor	6.00	6.00	-	
2700 Police Records System Analyst	1.00	1.00	-	
Full-Time Benefitted Total	61.75	61.75	-	
2430 Police Cadet	7.00	7.00	-	
Part-Time Non-Benefitted Total	7.00	7.00	-	
9300 Extra Help	1.25	1.25	-	
Part-Time Non-Benefitted Total	1.25	1.25	-	
310200 - Support Services Total	**70.00**	**70.00**	**-**	
310500 - Administrative Services				
0082 Senior Office Specialist	2.00	2.00	-	
0410 Account Clerk II	3.00	3.00	-	U-1.00
0465 Accounting Technician	1.00	1.00	-	

Police Department					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
2675	Police Program Supervisor	1.00	1.00	-	
2860	Custodian	7.00	7.00	-	U-1.00
8280	Senior Accountant	1.00	1.00	-	
8450	Senior Management Analyst	2.00	2.00	-	
9530	Administrative Analyst	1.00	1.00	-	
9574	Police Administrator	1.00	1.00	-	
Full-Time Benefitted Total		19.00	19.00	-	
310500 - Administrative Services Total		**19.00**	**19.00**	**-**	
311000 - Communications					
2300	Police Sergeant	1.00	1.00	-	
2490	Public Safety Dispatcher I	4.00	4.00	-	
2493	Public Safety Dispatcher II	49.00	49.00	-	U-6.00
2510	Public Safety Communications Supervisor	7.00	7.00	-	
2515	Police Communications System Analyst	1.00	1.00	-	
Full-Time Benefitted Total		62.00	62.00	-	
311000 - Communications Total		**62.00**	**62.00**	**-**	
311500 - Field Operations					
0082	Senior Office Specialist	2.00	2.00	-	
2240	Police Officer	205.00	205.00	-	U-10.00
2260	Police Detective	7.00	7.00	-	
2300	Police Sergeant	28.00	28.00	-	U-2.00
2320	Police Lieutenant	8.00	8.00	-	
2340	Police Captain	1.00	1.00	-	
2571	Police Service Representative	4.00	4.00	-	
2673	Police Program Coordinator	1.00	1.00	-	
9530	Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		257.00	257.00	-	
311500 - Field Operations Total		**257.00**	**257.00**	**-**	
312000 - Aviation					
2240	Police Officer	1.00	1.00	-	
2280	Police Pilot	5.00	5.00	-	U-1.00
2300	Police Sergeant	1.00	1.00	-	
5450	Senior Helicopter Mechanic	2.00	2.00	-	
Full-Time Benefitted Total		9.00	9.00	-	
312000 - Aviation Total		**9.00**	**9.00**	**-**	
312500 - Special Operations					
2240	Police Officer	39.00	39.00	-	U-1.00
2260	Police Detective	16.00	15.00	(1.00)	1
2300	Police Sergeant	7.00	7.00	-	
2320	Police Lieutenant	5.00	5.00	-	
2340	Police Captain	1.00	1.00	-	
2571	Police Service Representative	4.00	4.00	-	
9137	Crime Analyst	3.00	3.00	-	
9139	Supervising Crime Analyst	1.00	1.00	-	

Police Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
9245 Senior Programmer Analyst	1.00	1.00	-	
Full-Time Benefitted Total	77.00	76.00	(1.00)	
312500 - Special Operations Total	**77.00**	**76.00**	**(1.00)**	
313000 - Central Investigations				
2240 Police Officer	1.00	1.00	-	
2260 Police Detective	25.00	25.00	-	
2300 Police Sergeant	4.00	4.00	-	
2320 Police Lieutenant	1.00	1.00	-	
2340 Police Captain	1.00	1.00	-	
2571 Police Service Representative	3.00	3.00	-	
2615 Senior Forensic Specialist	3.00	3.00	-	
2620 Supervising Forensic Specialist	1.00	1.00	-	
Full-Time Benefitted Total	39.00	39.00	-	
313000 - Central Investigations Total	**39.00**	**39.00**	**-**	
313500 - Special Investigations				
0082 Senior Office Specialist	1.00	1.00	-	
2240 Police Officer	1.00	1.00	-	
2260 Police Detective	19.00	19.00	-	
2300 Police Sergeant	3.00	3.00	-	
2320 Police Lieutenant	1.00	1.00	-	
2571 Police Service Representative	1.00	1.00	-	
Full-Time Benefitted Total	26.00	26.00	-	
313500 - Special Investigations Total	**26.00**	**26.00**	**-**	
Total Budgeted FTE	**585.00**	**584.00**	**(1.00)**	

SUMMARY OF CHANGES

The department's staffing levels decreased by 1.00 FTE in FY 2020/21 from eliminating a position that was funded partially by a grant.

POSITION CHANGES

Add/Delete: Net decrease of 1.00 FTE in FY 2020/21

1. Special Services Division(312500): Delete Police Detective (1.00 FTE) RAID grant funding ended 6/30/2020. Employee was transferred to a vacant General Fund position.

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 31.00 FTE unfunded to meet the 80% of the department's vacancy savings target.

Fire Department

Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
350000 - Administration				
0082 Senior Office Specialist	1.00	-	(1.00)	1
0345 Administrative Assistant	-	1.00	1.00	1
0353 Senior Administrative Assistant	1.00	1.00	-	
0430 Senior Account Clerk	1.00	1.00	-	
2125 Fire Battalion Chief (D)	2.00	2.00	-	
2170 Fire Chief	1.00	1.00	-	
9571 Administrative Services Manager	1.00	1.00	-	
Full-Time Benefitted Total	7.00	7.00	-	
350000 - Administration Total	**7.00**	**7.00**	**-**	
350500 - Prevention				
0082 Senior Office Specialist	1.00	1.00	-	
0345 Administrative Assistant	1.00	1.00	-	
2125 Fire Battalion Chief (D)	1.00	1.00	-	
2135 Deputy Fire Marshal	1.00	1.00	-	
7197 Fire Plan Check Engineer	2.00	2.00	-	
7760 Fire Safety Inspector II	6.00	6.00	-	
7780 Senior Fire Safety Inspector	1.00	1.00	-	
Full-Time Benefitted Total	13.00	13.00	-	
350500 - Prevention Total	**13.00**	**13.00**	**-**	
351000 - Operations				
1130 Inventory Control Specialist	1.00	-	(1.00)	2
2040 Firefighter (S)	108.00	108.00	-	
2070 Fire Engineer (S)	51.00	51.00	-	
2090 Fire Captain (S)	51.00	51.00	-	
2100 Fire Captain (D)	1.00	1.00	-	
2120 Fire Battalion Chief (S)	6.00	6.00	-	
9325 Emergency Medical Services Coordinator	1.00	1.00	-	
Full-Time Benefitted Total	219.00	218.00	(1.00)	
351000 - Operations Total	**219.00**	**218.00**	**(1.00)**	
351500 - Special Services				
0082 Senior Office Specialist	1.00	1.00	-	
0460 Accounting Technician	1.00	1.00	-	
2580 Emergency Services Coordinator	1.00	1.00	-	
2585 Emergency Services Administrator	1.00	1.00	-	
8450 Senior Management Analyst	1.00	1.00	-	
Full-Time Benefitted Total	5.00	5.00	-	
351500 - Special Services Total	**5.00**	**5.00**	**-**	
352000 - Training				
0082 Senior Office Specialist	1.00	1.00	-	
2100 Fire Captain (D)	2.00	2.00	-	
2125 Fire Battalion Chief (D)	1.00	1.00	-	
7750 Fire Safety Inspector I	1.00	1.00	-	
Full-Time Benefitted Total	5.00	5.00	-	

Fire Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
352000 - Training Total	**5.00**	**5.00**	**-**	
352500 - Certified Unified Program Agency				
7760 Fire Safety Inspector II	1.00	1.00	-	
9530 Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total	2.00	2.00	-	
352500 - Certified Unified Program Agency Total	**2.00**	**2.00**	**-**	
Total Budgeted FTE	**251.00**	**250.00**	**(1.00)**	

SUMMARY OF CHANGES

The department's staffing levels decreased by 1.00 FTE in FY 2020/21 from eliminating a position that was fully funded by a grant.

POSITION CHANGES

Reclassification

1. Administration (350000): Senior Office Specialist (1.00 FTE) to Administrative Assistant (1.00 FTE)

Add/Delete:

2. Operations Division(351000): Delete Inventory Control Specialist (1.00 FTE) position is 100% funded by the USAR Grant.

Public Works Department					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
410000 - Administration					
0345	Administrative Assistant	1.00	1.00	-	
0353	Senior Administrative Assistant	1.00	-	(1.00)	1
2580	Emergency Services Coordinator	1.00	1.00	-	
7213	Deputy Public Works Director/City Engineer	1.00	1.00	-	
7217	Deputy Public Works Director - Field Operations	1.00	1.00	-	
7400	Public Works Director	1.00	1.00	-	
8460	Principal Management Analyst	1.00	2.00	1.00	1
9540	Senior Administrative Analyst	1.00	1.00	-	
9580	Fiscal Manager	1.00	1.00	-	
Full-Time Benefitted Total		9.00	9.00	-	
410000 - Administration Total		**9.00**	**9.00**	**-**	
411000 - Streets - Administration					
0082	Senior Office Specialist	1.00	1.00	-	
3365	Senior Field Services Operations Manager	1.00	1.00	-	
8460	Principal Management Analyst	1.00	1.00	-	
Full-Time Benefitted Total		3.00	3.00	-	
411000 - Streets - Administration Total		**3.00**	**3.00**	**-**	
411010 - Streets - Maintenance					
2860	Custodian	1.00	1.00	-	
3210	Sign Technician	1.00	1.00	-	
3215	Senior Sign Technician	1.00	1.00	-	
3230	Vector Control Technician	2.00	2.00	-	
3240	Street Maintenance Worker	8.00	8.00	-	
3260	Street Maintenance Specialist	18.00	18.00	-	
3266	Graffiti Education Coordinator	1.00	1.00	-	
3290	Street Maintenance Crew Leader	4.00	4.00	-	
3310	Street Maintenance Supervisor	5.00	5.00	-	U-1.00
4000	Heavy Equipment Operator	6.00	6.00	-	
9982	General Service Worker	4.00	4.00	-	U-1.00
Full-Time Benefitted Total		51.00	51.00	-	
2935	General Service Worker (Reset)	5.00	5.00	-	U-4.00
Part-Time Non-Benefitted Total		5.00	5.00	-	
411010 - Streets - Maintenance Total		**56.00**	**56.00**	**-**	
411011 - Forestry and Landscape					
0082	Senior Office Specialist	1.00	1.00	-	
3035	Landscape Maintenance Inspector	2.00	2.00	-	
3050	Tree Maintenance Inspector	3.00	3.00	-	
7867	Urban Forester Manager	1.00	1.00	-	
Full-Time Benefitted Total		7.00	7.00	-	
411011 - Forestry and Landscape Total		**7.00**	**7.00**	**-**	
411030 - Storm Drain Maintenance					
3130	Wastewater Collection System Technician II	1.00	1.00	-	

Public Works Department					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
3240	Street Maintenance Worker	2.00	2.00	-	
3260	Street Maintenance Specialist	1.00	1.00	-	
Full-Time Benefitted Total		4.00	4.00	-	
411030 - Storm Drain Maintenance Total		**4.00**	**4.00**	**-**	
411040 - Signals Maintenance					
5190	Traffic Signal Technician II	4.00	4.00	-	
5211	Traffic Signal Maintenance Supervisor	1.00	1.00	-	
6765	Senior Engineering Aide	1.00	1.00	-	
Full-Time Benefitted Total		6.00	6.00	-	
411040 - Signals Maintenance Total		**6.00**	**6.00**	**-**	
411500 - City Engineering Services					
0920	Development Services Representative III	2.00	2.00	-	U-1.00
6765	Senior Engineering Aide	3.00	3.00	-	
6820	Survey Party Chief	1.00	1.00	-	
6841	Surveyor	1.00	1.00	-	
6875	Engineering Technician	3.00	3.00	-	U-1.00
6885	Senior Engineering Technician (Civil)	4.00	4.00	-	U-1.00
7120	Associate Engineer	6.00	6.00	-	
7130	Senior Engineer	1.00	1.00	-	
7140	Principal Engineer	3.00	3.00	-	
7193	Engineering Manager	2.00	2.00	-	
7590	Construction Inspector II	11.00	11.00	-	U-2.00
7610	Senior Construction Inspector	1.00	1.00	-	
7631	Chief Construction Inspector	1.00	1.00	-	
7636	Construction Contracts Administrator	1.00	1.00	-	
9372	Construction Project Manager	2.00	2.00	-	
9530	Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		43.00	43.00	-	
411500 - City Engineering Services Total		**43.00**	**43.00**	**-**	**-**
412000 - Traffic Engineering					
6875	Engineering Technician	1.00	1.00	-	
6885	Senior Engineering Technician (Civil)	1.00	1.00	-	
7120	Associate Engineer	2.00	1.00	(1.00)	2
7121	Associate Traffic Engineer	-	1.00	1.00	2
7140	Principal Engineer	1.00	1.00	-	U-1.00
7210	City Traffic Engineer	1.00	1.00	-	
Full-Time Benefitted Total		6.00	6.00	-	
412000 - Traffic Engineering Total		**6.00**	**6.00**	**-**	
Total Public Works Administration / Public Services		**134.00**	**134.00**	**-**	
412500 - Sewer Systems - Administration and Regulatory Compliance					
0082	Senior Office Specialist	1.00	1.00	-	
0410	Account Clerk II	1.00	1.00	-	

Public Works Department					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
4150	Wastewater Operations Manager	3.00	3.00	-	
4186	Wastewater Resources Analyst	2.00	2.00	-	
7218	Deputy Public Works Director - Wastewater	1.00	1.00	-	
8460	Principal Management Analyst	1.00	1.00	-	
8648	Safety Officer	1.00	1.00	-	
9264	Senior Geographic Information Systems (GIS) Analyst	1.00	1.00	-	
9530	Administrative Analyst	1.00	1.00	-	
9540	Senior Administrative Analyst	2.00	2.00	-	
Full-Time Benefitted Total		14.00	14.00	-	
412500 - Sewer Systems - Administration and Regulatory Compliance Total		**14.00**	**14.00**	**-**	
412510 - Sewer - Collection Systems Maintenance					
3130	Wastewater Collection System Technician II	11.00	11.00	-	
3170	Wastewater Collection System Crew Leader	3.00	3.00	-	
3174	Senior Wastewater Collection System	1.00	1.00	-	
3185	Wastewater Maintenance Scheduler	1.00	1.00	-	
4000	Heavy Equipment Operator	1.00	1.00	-	
4150	Wastewater Operations Manager	1.00	1.00	-	
5505	Wastewater Mechanical Supervisor	1.00	1.00	-	
Full-Time Benefitted Total		19.00	19.00	-	
412510 - Sewer - Collection Systems Maintenance Total		**19.00**	**19.00**	**-**	
412520 - Sewer Systems - Treatment					
4112	Wastewater Plant Operator III	16.00	16.00	-	
4125	Wastewater Operations Dispatcher	4.00	4.00	-	
4130	Senior Wastewater Plant Operator	6.00	6.00	-	
4140	Wastewater Plant Supervisor	3.00	3.00	-	
Full-Time Benefitted Total		29.00	29.00	-	
412520 - Sewer Systems - Treatment Total		**29.00**	**29.00**	**-**	
412530 - Sewer Systems - Environmental Compliance					
7670	Environmental Compliance Inspector II	6.00	7.00	1.00	3
7675	Senior Environmental Compliance Inspector	2.00	2.00	-	
7681	Environmental Compliance Supervisor	1.00	1.00	-	
Full-Time Benefitted Total		9.00	10.00	1.00	
412530 - Sewer Systems - Environmental Compliance Total		**9.00**	**10.00**	**1.00**	
412540 - Sewer Systems - Plant Maintenance					
2910	Maintenance Worker I	2.00	2.00	-	
3185	Wastewater Maintenance Scheduler	1.00	1.00	-	
5490	Wastewater Maintenance Mechanic	12.00	12.00	-	
5500	Senior Wastewater Maintenance Mechanic	2.00	2.00	-	
5505	Wastewater Mechanical Supervisor	1.00	1.00	-	
Full-Time Benefitted Total		18.00	18.00	-	
412540 - Sewer Systems - Plant Maintenance Total		**18.00**	**18.00**	**-**	

Public Works Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
412541 - Sewer Systems - Electrical and Instruments				
3185 Wastewater Maintenance Scheduler	1.00	1.00	-	
4420 Plant and Equipment Electrician	3.00	3.00	-	
4470 Wastewater Electrical Supervisor	1.00	1.00	-	
5230 Instrument Technician	3.00	3.00	-	
5240 Senior Instrument Technician	1.00	1.00	-	
Full-Time Benefitted Total	9.00	9.00	-	
412541 - Sewer Systems - Electrical and Instruments Total	**9.00**	**9.00**	**-**	
412542 - Sewer Systems - SCADA				
4120 Wastewater Control Systems Technician	1.00	1.00	-	
7035 Senior SCADA System Technician	1.00	1.00	-	
7041 SCADA System Supervisor	1.00	1.00	-	
Full-Time Benefitted Total	3.00	3.00	-	
412542 - Sewer Systems - SCADA Total	**3.00**	**3.00**	**-**	
412543 - Sewer Systems - Warehouse				
1130 Inventory Control Specialist	2.00	2.00	-	
Full-Time Benefitted Total	2.00	2.00	-	
412543 - Sewer Systems - Warehouse Total	**2.00**	**2.00**	**-**	
412550 - Sewer Systems - Laboratory Services				
8025 Laboratory Analyst III	4.00	4.00	-	
8030 Laboratory Supervisor	1.00	1.00	-	
Full-Time Benefitted Total	5.00	5.00	-	
412550 - Sewer Systems - Laboratory Services Total	**5.00**	**5.00**	**-**	
412590 - Sewer Systems - Capital Engineering Services				
7120 Associate Engineer	3.00	3.00	-	
7130 Senior Engineer	1.00	1.00	-	
7140 Principal Engineer	2.00	2.00	-	
Full-Time Benefitted Total	6.00	6.00	-	
412590 - Sewer Systems - Capital Engineering Services Total	**6.00**	**6.00**	**-**	
412591 - Sewer Systems - Plant Construction Support				
7610 Senior Construction Inspector	1.00	1.00	-	
9372 Construction Project Manager	1.00	1.00	-	
Full-Time Benefitted Total	2.00	2.00	-	
412591 - Sewer Systems - Plant Construction Support Total	**2.00**	**2.00**	**-**	
Total Sewer Systems	**116.00**	**117.00**	**1.00**	
413000 - Solid Waste - Administration				
0082 Senior Office Specialist	1.00	1.00	-	

Public Works Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
3361 Field Services Operations Manager	1.00	1.00	-	
9530 Administrative Analyst	1.00	1.00	-	
9540 Senior Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total	4.00	4.00	-	
413000 - Solid Waste - Administration Total	**4.00**	**4.00**	**-**	
413010 - Solid Waste - Collections				
3240 Street Maintenance Worker	1.00	1.00	-	
3390 Solid Waste Operator	11.00	11.00	-	
3400 Senior Solid Waste Operator	27.00	27.00	-	
3410 Solid Waste Collection Supervisor I	2.00	2.00	-	
3421 Solid Waste Collection Supervisor II	1.00	1.00	-	
9982 General Service Worker	2.00	2.00	-	
Full-Time Benefitted Total	44.00	44.00	-	
2995 Weekend Crew Supervisor	1.00	1.00	-	
Part-Time Non-Benefitted Total	1.00	1.00	-	
413010 - Solid Waste - Collections Total	**45.00**	**45.00**	**-**	
413040 - Solid Waste - Street Sweeping				
3260 Street Maintenance Specialist	2.00	2.00	-	
3290 Street Maintenance Crew Leader	1.00	1.00	-	
3310 Street Maintenance Supervisor	1.00	1.00	-	
4030 Street Sweeper Operator	7.00	7.00	-	
Full-Time Benefitted Total	11.00	11.00	-	
2935 General Service Worker (Reset)	2.00	2.00	-	
Part-Time Non-Benefitted Total	2.00	2.00	-	
413040 - Solid Waste - Street Sweeping Total	**13.00**	**13.00**	**-**	
Total Solid Waste (Refuse)	**62.00**	**62.00**	**-**	
414020 - NPDES - Urban Run-Off				
4186 Wastewater Resources Analyst	1.00	1.00	-	
7695 Environmental Services Coordinator	1.00	1.00	-	
Full-Time Benefitted Total	2.00	2.00	-	
414020 - NPDES - Urban Run-Off Total	**2.00**	**2.00**	**-**	
Total NPDES	**2.00**	**2.00**	**-**	
415000 - Public Parking				
0082 Senior Office Specialist	1.00	1.00	-	
9504 Public Parking Services Manager	1.00	1.00	-	
9540 Senior Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total	3.00	3.00	-	
415000 - Public Parking Total	**3.00**	**3.00**	**-**	
415100 - Parking Enforcement				
0082 Senior Office Specialist	1.00	1.00	-	
2421 Parking Control Representative	13.00	13.00	-	

Public Works Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
2422 Senior Parking Control Representative	1.00	1.00	-	
Full-Time Benefitted Total	15.00	15.00	-	
415100 - Parking Enforcement Total	**15.00**	**15.00**	**-**	
Total Public Parking	**18.00**	**18.00**	**-**	
Total Budgeted FTE	**332.00**	**333.00**	**1.00**	

SUMMARY OF CHANGES

The department's staffing levels increased by 1.00 FTE in the FY 2021/22 budget with the addition of a Sewer Fund position that will be 50% funded by National Pollutant Discharge Elimination System (NPDES).

POSITION CHANGES

Reclassification

1. Administration (410000): Senior Admistrative Analyst (1.00 FTE) to Principal Management Analyst (1.00 FTE)
2. Traffic Engineering (412000): Associate Engineer (1.00 FTE) to Associate Traffic Engineer (1.00 FTE)

Add/Delete

3. Sewer Environmental Compliance (412530): Add Environmental Compliance Inspector II (1.00 FTE)

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 12.00 FTE partially unfunded to meet the vacancy savings target: recruitment of the Development Services Representative III and one General Service Worker (Reset) will be delayed the neceessary amount of time to achieve the required savings. Additionally, the Principal Engineer will be underfilled with a Senior Engineer for savings, and recruitment will also be delayed.

Public Library				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
513000 - Administration				
0353 Senior Administrative Assistant	1.00	1.00	-	
0430 Senior Account Clerk	1.00	1.00	-	
6035 Assistant Library Director	1.00	1.00	-	U-1.00
6040 Library Director	1.00	1.00	-	
8450 Senior Management Analyst	1.00	1.00	-	
9165 Library Digital Systems Specialist	1.00	1.00	-	
9571 Administrative Services Manager	1.00	1.00	-	
Full-Time Benefitted Total	7.00	7.00	-	
513000 - Administration Total	**7.00**	**7.00**	**-**	
513500 - Neighborhood Services				
0082 Senior Office Specialist	1.00	1.00	-	
5785 Library Assistant	19.00	19.00	-	U-2.00
5825 Library Technician	9.00	9.00	-	
5865 Library Associate	14.00	14.00	-	
5915 Librarian	7.00	7.00	-	
9982 General Service Worker	-	1.00	1.00	1c
Full-Time Benefitted Total	50.00	51.00	1.00	
5785 Library Assistant	1.00	1.00	-	
Half-Time Benefitted Total	1.00	1.00	-	
2930 General Service Worker	0.50	-	(0.50)	1a
5770 Library Page	0.50	-	(0.50)	1b
5785 Library Assistant	1.00	1.00	-	
Part-Time Non-Benefitted Total	2.00	1.00	(1.00)	
513500 - Neighborhood Services Total	**53.00**	**53.00**	**-**	
Total Budgeted FTE	**60.00**	**60.00**	**-**	

SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

POSITION CHANGES

Add/Delete

1. Neighborhood Services (513500)
   a. Delete General Services Worker (.50 FTE)
   b. Delete Library Page (.50 FTE)
   c. Add General Service Worker (1.00 FTE)

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 3.00 FTE unfunded to meet the vacancy savings target.

Parks, Recreation and Community Services Department						
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
520000 - Administration					
0082	Senior Office Specialist	1.00	1.00	-	
0353	Senior Administrative Assistant	1.00	1.00	-	
0460	Accounting Technician	1.00	1.00	-	
6511	Deputy Director of Parks, Recreation, & Community Services	1.00	1.00	-	
6520	Parks, Recreation, & Community Services Director	1.00	1.00	-	
7855	Transportation & Trails Coordinator	1.00	1.00	-	
7860	Park Planner (Designer)	1.00	1.00	-	U-1.00
8131	Project Manager	1.00	1.00	-	
8133	Principal Project Manager	1.00	1.00	-	
9530	Administrative Analyst	1.00	1.00	-	
9571	Administrative Services Manager	1.00	1.00	-	
Full-Time Benefitted Total		11.00	11.00	-	
520000 - Administration Total		**11.00**	**11.00**	**-**	
520020 - Administration - Special Transit Services					
0025	Office Specialist	1.00	1.00	-	
3930	Senior Mini-Bus Driver / Dispatcher-Scheduler	1.00	1.00	-	
3940	Mini-Bus Driver / Dispatcher-Scheduler	5.00	5.00	-	
3950	Mini-Bus Driver	33.00	33.00	-	
6430	Special Transit Supervisor	2.00	2.00	-	
8440	Management Analyst	1.00	1.00	-	
9540	Senior Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		44.00	44.00	-	
3950	Mini-Bus Driver	4.25	4.25	-	
Part-Time Non-Benefitted Total		4.25	4.25	-	
520020 - Administration - Special Transit Services Total		**48.25**	**48.25**	**-**	
520500 - Recreation					
6420	Recreation Services Coordinator	17.00	16.00	(1.00)	1, U-1.00
6480	Recreation Supervisor	5.00	5.00	-	U-1.00
6490	Recreation Superintendent	1.00	1.00	-	
8757	Lead Outreach Worker	1.00	1.00	-	
Full-Time Benefitted Total		24.00	23.00	(1.00)	
6380	Assistant Recreation Coordinator	5.25	5.25	-	
3/4 Time - Benefitted Total		5.25	5.25	-	
6380	Assistant Recreation Coordinator	4.50	4.00	(0.50)	2
8756	Outreach Worker	1.50	1.50	-	
Half-Time Benefitted Total		6.00	5.50	(0.50)	
2930	General Service Worker	2.25	2.25	-	
6260	Lifeguard / Instructor	11.05	11.05	-	
6280	Pool Manager	2.04	2.04	-	
6285	Assistant Aquatics Coordinator	1.09	1.09	-	
6350	Recreation Leader	46.02	46.02	-	
6380	Assistant Recreation Coordinator	1.87	1.87	-	U-1.00

Parks, Recreation and Community Services Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
6580 Instructor	4.28	4.28	-	
Part-Time Non-Benefitted Total	68.60	68.60	-	
520500 - Recreation Total	**103.85**	**102.35**	**(1.50)**	
521500 - Parks				
2985 Park Maintenance Worker II	10.00	10.00	-	
3005 Park Maintenance Specialist	5.00	5.00	-	
3015 Park Supervisor	3.00	3.00	-	
3020 Park Maintenance Crew Leader	3.00	3.00	-	U-2.00
3025 Park Superintendent	1.00	1.00	-	
3035 Landscape Maintenance Inspector	3.00	3.00	-	
4370 Maintenance Electrician	2.00	2.00	-	
4440 Air Conditioning Technician	1.00	1.00	-	
9530 Administrative Analyst	1.00	1.00	-	
9540 Senior Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total	30.00	30.00	-	
2930 General Service Worker	8.00	8.00	-	
2985 Park Maintenance Worker II	3.00	3.00	-	
2995 Weekend Crew Supervisor	2.25	2.25	-	
Part-Time Non-Benefitted Total	13.25	13.25	-	
521500 - Parks Total	**43.25**	**43.25**	**-**	
521540 - Fairmount Park Golf Course				
6350 Recreation Leader	0.75	0.75	-	
6380 Assistant Recreation Coordinator	0.75	0.75	-	
3/4 Time - Benefitted Total	1.50	1.50	-	
2930 General Service Worker	0.50	-	(0.50)	3
6580 Instructor	1.75	2.25	0.50	3
Part-Time Non-Benefitted Total	2.25	2.25	-	
521540 - Fairmount Park Golf Course Total	**3.75**	**3.75**	**-**	
523000 - Youth Innovation Center				
6350 Recreation Leader	-	2.13	2.13	4a
6420 Recreation Services Coordinator	-	1.00	1.00	1
6580 Instructor	-	2.13	2.13	4b
Full-Time Benefitted Total	-	5.26	5.26	
6380 Assistant Recreation Coordinator	-	0.50	0.50	2
Half-Time Benefitted Total	-	0.50	0.50	
523000 - Youth Innovation Center Total	**-**	**5.76**	**5.76**	
Total Budgeted FTE	**210.10**	**214.36**	**4.26**	

SUMMARY OF CHANGES

The department's FTE increased by 4.26 FTE for FY 2021/22 and these positions will be funded by a carryover of Measure Z funding allocated to the Youth Innovation Center operating costs per City Council.

Parks, Recreation and Community Services Department				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference

POSITION CHANGES

Internal Transfers

1. Transfer from Recreation (520500) to Arllington Youth Innovation Center (523000): Recreation Services Coordinator (1.00 FTE)
2. Transfer from Recreation (520500) to Arllington Youth Innovation Center (523000): Assistant Recreation Coordinator (.50 FTE)

Reclassification

3. Fairmount Park Golf Course (521540): General Service Worker (.50 FTE) to Instructor (.50 FTE)

Add/Delete: Increase MZ FTE by 4.26 FTE in FY 2021/22

4. Arlington Youth Innovation Center (523000)
   a. Add Recreation Leader (2.13 FTE)
   b. Add Instructors (2.13 FTE)

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 6.00 FTE unfunded to meet the vacancy savings target.

Museum					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
530500 - Facilities and Operations					
0082	Senior Office Specialist	1.00	1.00	-	
6090	Museum Maintenance Worker	1.00	1.00	-	
6120	Exhibition Designer	1.00	1.00	-	U-1.00
6128	Associate Education Curator (Science)	1.00	1.00	-	
6130	Education Curator	1.00	1.00	-	
6140	Collections Registrar	1.00	1.00	-	
6150	Senior Museum Curator	1.00	-	(1.00)	1b
6160	Museum Curator	3.00	3.00	-	
6170	Curatorial Services Manager	-	1.00	1.00	1b,U-1.00
6195	Museum Director	1.00	1.00	-	
8125	Project Coordinator	1.00	1.00	-	U-1.00
9571	Administrative Services Manager	1.00	1.00	-	
Full-Time Benefitted Total		13.00	13.00	-	
6085	Associate Curator of Collections	0.50	-	(0.50)	1a
0025	Office Specialist	-	0.50	0.50	1a
Half-Time Benefitted Total		0.50	0.50	-	
530500 - Facilities and Operations Total		**13.50**	**13.50**	**-**	
Total Budgeted FTE		**13.50**	**13.50**	**-**	

SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

POSITION CHANGES

Reclassification

1. Facilities and Operations (530500):
   a. Associate Curator of Collections (.50 FTE) to Office Specialist (.50 FTE)
   b. Senior Museum Curator (1.00 FTE) to Curatorial Services Manager (1.00 FTE)

UNFUNDED POSITIONS

Marked by U-[count of FTE affected]: Total of 3.00 FTE partially unfunded to meet the vacancy savings target: recruitment of the Exhibition Designer and the Project Coordinator will be delayed approximately 3.5 months each, and recruitment of the Curatorial Services Manager will be delayed approximately 8.5 months to achieve the required savings.

Public Utilities Department - Administration					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
600000 - Management Services					
0024	Office Specialist	1.00	-	(1.00)	1f
0345	Administrative Assistant	5.00	5.00	-	
0353	Senior Administrative Assistant	1.00	-	(1.00)	1a
0360	Executive Assistant	-	1.00	1.00	1a
0450	Senior Accounting Technician	1.00	1.00	-	
0460	Accounting Technician	1.00	1.00	-	
0082	Senior Office Specialist	-	1.00	1.00	1f
6985	Building Services Project Coordinator	1.00	1.00	-	
7420	Utilities General Manager	1.00	1.00	-	
7424	Utilities Assistant General Manager / Energy Delivery	1.00	1.00	-	
7436	Utilities Assistant General Manager / Water Delivery	1.00	1.00	-	
8131	Project Manager	1.00	-	(1.00)	1d
8260	Accountant II	2.00	2.00	-	
8280	Senior Accountant	2.00	2.00	-	
8366	Utilities Assistant General Manager / Resources	1.00	1.00	-	
8376	Utilities Assistant General Manager - Finance / Administration	1.00	1.00	-	
8389	Utilities Analyst	1.00	1.00	-	
8393	Utilities Senior Analyst	1.00	4.00	3.00	1d, 1e
8394	Utilities Principal Analyst	5.00	3.00	(2.00)	1e
8398	Utilities Fiscal Manager	4.00	3.00	(1.00)	1b
8460	Principal Management Analyst	-	1.00	1.00	1b
9530	Administrative Analyst	2.00	1.00	(1.00)	1c
9540	Senior Administrative Analyst	-	2.00	2.00	1c,4
Full-Time Benefitted Total		33.00	34.00	1.00	
9950	Technical Intern	1.00	1.00	-	
Part-Time Non-Benefitted Total		1.00	1.00	-	
600000 - Management Services Total		**34.00**	**35.00**	**1.00**	
600300 - Office of Operational Technology					
9239	Innovation & Technology Officer II	1.00	1.00	-	
9244	Chief Innovation Security Officer	1.00	1.00	-	
Full-Time Benefitted Total		2.00	2.00	-	
600300 - Office of Operational Technology Total		**2.00**	**2.00**	**-**	
600400 - Business Support					
9176	Senior Network Support Specialist	1.00	1.00	-	
9257	Senior Business Systems Analyst	4.00	4.00	-	
9262	Business Systems Support Technician	3.00	3.00	-	
9265	Business Systems Manager II	1.00	1.00	-	
9266	Principal Business Systems Analyst	1.00	1.00	-	
9530	Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		11.00	11.00	-	
600400 - Business Support Total		**11.00**	**11.00**	**-**	

Public Utilities Department - Administration				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
600500 – Utility Billing				
0610 Utilities Customer Service Representative II	11.00	11.00	-	
9530 Administrative Analyst	1.00	1.00	-	
9540 Senior Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total	13.00	13.00	-	
600500 - Utility Billing Total	**13.00**	**13.00**	**-**	
600700 - Safety				
8654 Utilities Safety & Training Manager	1.00	1.00	-	
8655 Safety Specialist	1.00	1.00	-	
Full-Time Benefitted Total	2.00	2.00	-	
600700 - Safety Total	**2.00**	**2.00**	**-**	
601000 - Field Services				
0650 Utilities Customer Service Supervisor	2.00	2.00	-	
0670 Utilities Field Services Assistant	7.00	7.00	-	
0680 Utilities Meter Reader	16.00	16.00	-	
0810 Utilities Senior Field Services Technician	14.00	14.00	-	
Full-Time Benefitted Total	39.00	39.00	-	
2930 General Service Worker	0.75	-	(0.75)	5
Part-Time Non-Benefitted	0.75	-	(0.75)	
601000 - Field Services Total	**39.75**	**39.00**	**(0.75)**	
601500 - Customer Service				
0082 Senior Office Specialist	1.00	-	(1.00)	2
0345 Administrative Assistant	-	1.00	1.00	2
0610 Utilities Customer Service Representative II	39.00	39.00	-	
0613 Utilities Customer Service Representative III	5.00	5.00	-	
0650 Utilities Customer Service Supervisor	4.00	4.00	-	
0891 Utilities Customer Service Manager	1.00	1.00	-	
Full-Time Benefitted Total	50.00	50.00	-	
601500 - Customer Service Total	**50.00**	**50.00**	**-**	
601531 - 311 Call Center				
0610 Utilities Customer Service Representative II	11.00	11.00	-	
0613 Utilities Customer Service Representative III	2.00	2.00	-	
0650 Utilities Customer Service Supervisor	1.00	1.00	-	
0891 Utilities Customer Service Manager	1.00	-	(1.00)	6
Full-Time Benefitted Total	15.00	14.00	(1.00)	
601531 - 311 Call Center Total	**15.00**	**14.00**	**(1.00)**	

Public Utilities Department - Administration					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
602000 - Customer Engagement					
0082	Senior Office Specialist	1.00	1.00	-	
0345	Administrative Assistant	1.00	1.00	-	
0610	Utilities Customer Service Representative I	1.00	-	(1.00)	3
0600	Utilities Customer Service Representative II	-	1.00	1.00	3
0613	Utilities Customer Service Representative III	1.00	1.00	-	
0650	Utilities Customer Service Supervisor	1.00	1.00	-	
1040	Utilities Information Assistant	4.00	4.00	-	
1065	Utilities Programs & Services Representative	1.00	1.00	-	
1070	Utilities Senior Programs & Services Representative	6.00	6.00	-	
1073	Utilities Principal Programs & Services Representative	3.00	3.00	-	
1079	Utilities Public Benefits / Customer Relations Manager	1.00	1.00	-	
8386	Utilities Customer Communications Coordinator	1.00	1.00	-	
8440	Management Analyst	1.00	1.00	-	
Full-Time Benefitted Total		22.00	22.00	-	
0990	Utility Surveyor / Installer	-	-	-	
Part-Time Non-Benefitted Total		-	-	-	
602000 - Customer Engagement Total		**22.00**	**22.00**	**-**	
602500 - Legislative and Regulatory Risk					
7520	Utilities Power Resources Manager	1.00	1.00	-	
Full-Time Benefitted Total		1.00	1.00	-	
602500 - Legislative and Regulatory Risk Total		**1.00**	**1.00**	**-**	
Total Budgeted FTE		**189.75**	**189.00**	**(0.75)**	

SUMMARY OF CHANGES

The department initiated minor organizational changes that resulted in a net decrease of .75 FTE in the FY 2021/22 Budget.

POSITION CHANGES

Reclassification

1. Management Services (600000):
   a. Senior Administrative Assistant (1.00 FTE) to Executive Assistance (1.00 FTE)
   b. Utilities Fiscal Manager (1.00 FTE) to Principal Management Analyst (1.00 FTE)
   c. Administrative Analyst (1.00 FTE) to Senior Administrative Analyst (1.00 FTE)
   d. Project Manager (1.00 FTE) to Utilities Senior Analyst (1.00 FTE)
   e. Utilities Principal Analysts (2.00 FTE) to Utilities Senior Analyst (2.00 FTE)
   f. Office Specialist (1.00 FTE) to Senior Office Specialist (1.00 FTE)
2. Customer Service (601500): Senior Office Specialist (1.00 FTE) to Administrative Assistant (1.00 FTE)
3. Customer Engagement (602000): Utilities Customer Service Representative I (1.00) FTE to Utilities Customer Service Representative II (1.00 FTE)

Add/Delete

4. Management Services (600000): Add Senior Administrative Analyst (1.00 FTE)

Public Utilities Department - Administration				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference

5. Field Services (601000): Delete General Service Worker (.75 FTE)
6. 311 Call Center (601531): Delete Customer Service Manager (1.00 FTE)

Public Utilities Department - Electric					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
610000 - Operations					
0082	Senior Office Specialist	2.00	2.00	-	
4700	Utilities Electric Supervisor	1.00	1.00	-	
4720	Utilities Electric Superintendent	3.00	3.00	-	
4745	Utilities Electric Meter Shop Assistant	2.00	2.00	-	
4765	Utilities Electric Meter Technician	12.00	12.00	-	
4860	Utilities Electric Power System Dispatcher II	9.00	9.00	-	
4875	Utilities Dispatch Supervisor	1.00	1.00	-	
4876	Utilities Dispatch Superintendent	1.00	1.00	-	
5020	Utilities Substation Electrician	13.00	13.00	-	
5060	Utilities Substation Test Technician	7.00	7.00	-	
5061	Utilities Substation Test Supervisor	1.00	1.00	-	
5100	Utilities Substation Construction Supervisor	3.00	3.00	-	
5120	Utilities Electric Operations Manager	1.00	1.00	-	
7040	SCADA System Supervisor	1.00	1.00	-	
7140	Principal Engineer	1.00	1.00	-	
7180	Utilities Senior Electrical Engineer	1.00	2.00	1.00	2a
8131	Project Manager	1.00	1.00	-	
8132	Senior Project Manager	-	1.00	1.00	2b
8389	Utilities Analyst	1.00	1.00	-	
8394	Utilities Principal Analyst	1.00	1.00	-	
9176	Senior Network Support Specialist	1.00	1.00	-	
9230	Senior Systems Analyst	2.00	2.00	-	
Full-Time Benefitted Total		65.00	67.00	2.00	
4860	Utilities Electric Power System Dispatcher II	0.50	0.50	-	
Part-Time Non-Benefitted Total		0.50	0.50	-	
610000 - Operations Total		**65.50**	**67.50**	**2.00**	
610500 - Field Operations					
0082	Senior Office Specialist	1.00	1.00	-	
3820	Utilities Street Light Maintenance Worker	2.00	2.00	-	
4640	Utilities Power Line Technician	42.00	42.00	-	
4660	Utilities Electric Troubleshooter	4.00	4.00	-	
4700	Utilities Electric Supervisor	11.00	11.00	-	
4711	Utilities Electric Field Manager	1.00	1.00	-	
4720	Utilities Electric Superintendent	2.00	2.00	-	
7590	Construction Inspector II	2.00	2.00	-	
7610	Senior Construction Inspector	1.00	1.00	-	
9257	Senior Business Systems Analyst	1.00	1.00	-	
9530	Administrative Analyst	3.00	3.00	-	
9540	Senior Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		71.00	71.00	-	
610500 - Field Operations Total		**71.00**	**71.00**	**-**	
611000 - Energy Delivery Engineering					
0082	Senior Office Specialist	3.00	3.00	-	
6755	Engineering Aide	7.00	7.00	-	
6765	Senior Engineering Aide	12.00	11.00	(1.00)	1b

Public Utilities Department - Electric					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
6865	Utilities Supervising Engineering Technician (Electric)	4.00	5.00	1.00	1a
6875	Engineering Technician	8.00	9.00	1.00	1b
6895	Utilities Senior Engineering Technician (Electric)	7.00	7.00	-	1a, 3
7140	Principal Engineer	6.00	6.00	-	
7175	Utilities Electrical Engineer	4.00	4.00	-	
7180	Utilities Senior Electrical Engineer	14.00	14.00	-	
7191	Utilities Electrical Engineering Manager	1.00	1.00	-	
9530	Administrative Analyst	2.00	2.00	-	
9540	Senior Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		69.00	70.00	1.00	
9950	Technical Intern	1.00	1.00	-	
Part-Time Non-Benefitted Total		1.00	1.00	-	
611000 - Energy Delivery Engineering Total		**70.00**	**71.00**	**1.00**	
612000 - Power Supply Operations					
0650	Utilities Customer Service Supervisor	1.00	1.00	-	
7235	Utilities Power Scheduler / Trader	14.00	14.00	-	
7245	Utilities Resources Analyst	2.00	2.00	-	
7246	Utilities Senior Resources Analyst	15.00	15.00	-	
7247	Utilities Principal Resources Analyst	7.00	7.00	-	
7521	Utilities Power Resources Manager	4.00	4.00	-	
8133	Principal Project Manager	1.00	1.00	-	
8394	Utilities Principal Analyst	1.00	1.00	-	
9264	Senior Geographic Information Systems (GIS) Analyst	1.00	1.00	-	
9530	Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		47.00	47.00	-	
9950	Technical Intern	1.00	1.00	-	
Part-Time Non-Benefitted		1.00	1.00	-	
612000 - Power Supply Operations Total		**48.00**	**48.00**	**-**	
612013 - Riverside Energy Resource Center (RERC) Generating Plant					
0082	Senior Office Specialist	1.00	1.00	-	
1130	Inventory Control Specialist	1.00	1.00	-	
4708	Utilities Generation Manager	1.00	1.00	-	
4715	Utilities Generation Operations & Maintenance Supervisor	1.00	1.00	-	
5030	Utilities Generation Technician	4.00	4.00	-	
5031	Utilities Senior Generation Technician	1.00	1.00	-	
5035	Utilities Generation Test Technician	2.00	2.00	-	
5040	Utilities Senior Generation Test Technician	1.00	1.00	-	
7245	Utilities Resources Analyst	1.00	1.00	-	
7246	Utilities Senior Resources Analyst	1.00	1.00	-	
7411	Utilities Generation Plant Manager	1.00	1.00	-	
9230	Senior Systems Analyst	2.00	2.00	-	

Public Utilities Department - Electric				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
Full-Time Benefitted Total	17.00	17.00	-	
612013 - Riverside Energy Resource Center (RERC)	**17.00**	**17.00**	**-**	
612014 - Clearwater Generating Plant				
5030 Utilities Generation Technician	2.00	2.00	-	
5031 Utilities Senior Generation Technician	1.00	1.00	-	
5035 Utilities Generation Test Technician	1.00	1.00	-	
7411 Utilities Generation Plant Manager	1.00	1.00	-	
Full-Time Benefitted Total	5.00	5.00	-	
612014 - Clearwater Generating Plant Total	**5.00**	**5.00**	**-**	
Total Budgeted FTE	**276.50**	**279.50**	**3.00**	

SUMMARY OF CHANGES

The Electric department of Riverside Public Utilities has requested to increase their FTE by 3.00 FTE to focus on critical engineering distribution activities and to support the increased pace and number of substation equipment infrastructure replacement projects.

POSITION CHANGES

Reclassification

1. Energy Delivery Engineering (611000):
   a. Utilities Senior Engineering Technician (1.00 FTE) to Utilities Supervising Engineering Technician (1.00 FTE)
   b. Senior Engineering Aide (1.00 FTE) to Engineering Technician(1.00 FTE)

Add/Delete

2. Operations (610000):
   a. Add Utilities Senior Electrical Engineer (1.00 FTE)
   b. Add Senior Project Manager (1.00 FTE)
3. Energy Delivery Engineering (611000): Add Utilities Senior Engineering Technician (1.00 FTE)

Public Utilities Department - Water					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
620000 - Production and Operations					
0082	Senior Office Specialist	1.00	1.00	-	
2801	Utilities Landscape & Maintenance Contract Administrator	1.00	1.00	-	
3670	Utilities Water Operations & Maintenance Supervisor	1.00	1.00	-	
3740	Utilities Water Superintendent	2.00	2.00	-	
4280	Utilities Water System Operator II	7.00	7.00	-	
4300	Utilities Senior Water System Operator	1.00	1.00	-	
4320	Utilities Water Control System Technician	3.00	3.00	-	
4330	Utilities Water System Operations Manager	1.00	1.00	-	
4337	Utilities Water Quality Technician	2.00	2.00	-	
4371	Utilities Water Maintenance Electrician	3.00	3.00	-	
4391	Utilities Water Maintenance Painter	1.00	1.00	-	
4860	Utilities Electric Power System Dispatcher II	2.50	2.50	-	
5485	Utilities Water Maintenance Mechanic	3.00	3.00	-	
6765	Senior Engineering Aide	1.00	1.00	-	
6875	Engineering Technician	4.00	4.00	-	
6895	Utilities Senior Engineering Technician (Electric)	2.00	2.00	-	
7246	Utilities Senior Resources Analyst	1.00	1.00	-	
7247	Utilities Principal Resources Analyst	1.00	1.00	-	
8131	Project Manager	1.00	1.00	-	
8389	Utilities Analyst	1.00	1.00	-	
9230	Senior Systems Analyst	1.00	1.00	-	
Full-Time Benefitted Total		40.50	40.50	-	
620000 - Production and Operations Total		**40.50**	**40.50**	**-**	

620500 - Field Operations					
0082	Senior Office Specialist	1.00	1.00	-	
3620	Utilities Water Field Helper	16.00	16.00	-	
3660	Utilities Water Works Pipefitter	34.00	34.00	-	
3680	Utilities Water Utility Troubleshooter	4.00	4.00	-	
3720	Utilities Water Supervisor	10.00	10.00	-	
3740	Utilities Water Superintendent	2.00	2.00	-	
4010	Utility Equipment Operator	4.00	4.00	-	
4255	Utilities Water Meter Technician II	5.00	5.00	-	
5580	Utilities Welder / Pipe Fitter	2.00	2.00	-	
5590	Utilities Assistant Shop, Tool & Fabrication Technician	1.00	1.00	-	
5600	Utilities Shop, Tool & Fabrication Technician	1.00	1.00	-	
6765	Senior Engineering Aide	1.00	1.00	-	
8389	Utilities Analyst	1.00	1.00	-	
8393	Utilities Senior Analyst	1.00	1.00	-	
8394	Utilities Principal Analyst	1.00	1.00	-	
9100	Utilities Data Control Clerk	2.00	2.00	-	
9530	Administrative Analyst	1.00	1.00	-	
Full-Time Benefitted Total		87.00	87.00	-	

Public Utilities Department - Water					
Job Code and Position Title		Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
620500 - Field Operations		**87.00**	**87.00**	**-**	
621000 - Engineering & Resources					
0610	Utilities Customer Service Representative II	1.00	1.00	-	
1070	Utilities Senior Programs & Services Representative	1.00	1.00	-	
6765	Senior Engineering Aide	2.00	1.00	(1.00)	1a
6865	Utilities Supervising Engineering Technician (Electric)	1.00	-	(1.00)	1b
6875	Engineering Technician	2.00	3.00	1.00	1a
7140	Principal Engineer	4.00	4.00	-	
7155	Utilities Associate Water Engineer	7.00	7.00	-	
7160	Utilities Senior Water Engineer	7.00	8.00	1.00	1b
7193	Engineering Manager	2.00	2.00	-	
7246	Utilities Senior Resources Analyst	1.00	1.00	-	
7590	Construction Inspector II	2.00	2.00	-	
7610	Senior Construction Inspector	1.00	1.00	-	
7631	Chief Construction Inspector	1.00	1.00	-	
8131	Project Manager	1.00	1.00	-	
8133	Principal Project Manager	1.00	1.00	-	
9130	Data Technician	1.00	1.00	-	
9264	Senior Geographic Information Systems (GIS) Analyst	1.00	1.00	-	
Full-Time Benefitted Total		36.00	36.00	-	
9950	Technical Intern	1.00	1.00	-	
Part-Time Non-Benefitted Total		1.00	1.00	-	
621000 - Engineering Total		**37.00**	**37.00**	**-**	
	Total Budgeted FTE	**164.50**	**164.50**	**-**	

SUMMARY OF CHANGES

Staffing levels are unchanged from the previous budget period.

POSITION CHANGES

Reclassification

1. Water Engineering & Resources (621000)
   a. Senior Engineering Aide (1.00 FTE) to Engineering Technician (1.00 FTE)
   b. Utilities Supervising Engineering Technician (1.00 FTE) to Utilities Senior Water Engineer (1.00 FTE)

Public Utilities Department - Central Stores				
Job Code and Position Title	Adopted FY 2020/21	Proposed FY 2021/22	Change	Note Reference
640000 - Central Stores				
1130 Inventory Control Specialist	5.00	-	(5.00)	1a
1150 Senior Inventory Control Specialist	2.00	-	(2.00)	1b
1170 Warehouse Supervisor	1.00	-	(1.00)	1c
Full-Time Benefitted Total	8.00	-	(8.00)	-
640000 - Central Stores Total	**8.00**	**-**	**(8.00)**	**-**
Total Budgeted FTE	**8.00**	**-**	**(8.00)**	

SUMMARY OF CHANGES

The Central Stores division was transferred from Riverside Public Utilities to Finance in FY 2020/21 resulting in a net decrease of 8.00 FTE for FY 2021/22.

POSITION CHANGES

Interdepartmental Transfers resuled in a net decrease of 8.00 FTE.

1. Transfer out (8.00 FTE) from Central Stores (640000) to Finance Department - Purchasing Central Stores (231500):
   a. Inventory Control Specialist (5.00 FTE)
   b. Senior Inventory Control Specialist (2.00 FTE)
   c. Warehouse Supervisor (1.00 FTE)

MEASURE Z
SPENDING PLAN



	Spending Items	Actual FY 2016/17	Actual FY 2017/18	Actual FY 2018/19	Actual FY 2019/20	Projected FY 2020/21[1]
	MEASURE Z SPENDING PLAN 2017-2021					
REVENUE						
	Transaction & Use Tax	$ 12,605,474	$ 56,201,937	$ 62,283,444	$ 62,380,085	$ 63,861,000
	Interest Earnings	954	35,265	532,684	755,392	500,000
	Total Revenues	**$ 12,606,428**	**$ 56,237,202**	**$ 62,816,128**	**$ 63,135,477**	**$ 64,361,000**
EXPENDITURES						
1	20% General Fund Reserve	$ 5,549,224	$ 15,000,000	$ -	$ -	$ -
2	Payoff of the Balloon $32 million Pension Obligation Bond	$ -	$ 1,706,290	$ 1,673,554	$ 1,674,490	$ 1,674,500
3	Funding for Workers' Compensation and General Liability	-	2,500,000	2,500,000	-	-
4	Measure Z Spending Contingency - General Fund Balancing Measure	-	-	-	-	6,000,000
5	Additional Sworn Police Positions	-	2,671,321	5,588,853	7,639,210	10,598,698
6	Public Safety Non-Sworn Positions and Recruitment Costs	-	450,833	795,676	877,104	1,087,572
7	Police Officer Lateral Hire Incentives and Recruitment Costs	-	-	30,049	9,994	200,000
8	Additional Dispatchers	-	254,112	477,694	566,809	862,212
9	Maintain Firefighter Staffing Level	448,496	838,478	992,571	1,291,460	1,392,682
10	Reinstatement of Captains (Training and Arson)	1,504	522,192	559,538	556,919	590,104
11	Reinstatement of Battalion Chief	-	355,402	368,948	390,025	387,293
12	Revised PD Vehicle Replacement and Maintenance Plan	-	2,434,081	1,738,555	1,199,786	3,433,722
13	Refurbish Police Vehicles	-	50,000	-		
14	Revised Fire Vehicle Replacement and Maintenance Plan	-	823,208	1,607,452	3,143,742	4,380,828
15	Fleet Facility Capital Repairs	-	100,000	-		
16	Additional Fleet Mechanics for Police Department	-	176,329	173,230	202,610	219,427
17	Additional Fleet Mechanics for Fire Department	-	184,275	221,068	231,352	240,750
18	General Fund Support - Maintain Existing Services	3,939,526	5,482,007	13,238,623	18,266,026	18,266,026
19	General Plan Update	-	-	33,419	9,525	4,957,056
20	Homeless Services	-	8,775	184,619	528,954	1,277,652
21	Principal Analyst - City Manager's Office	-	108,724	148,684	161,803	170,345
22	Budget Engagement Commission Support	4,311	10,280	27,000	8,365	32,730
23	New Downtown Main Library	8,479	541,139	2,386,205	4,322,093	2,755,580
23a.	New Downtown Main Library - Archives		1,000,000	1,000,000	1,300,000	-
24	Eastside Library Site Selection	-	-	-	-	100,000
25	New Police Headquarters	-	-	-	26,394	69,559
26	Museum Expansion and Rehabilitation	-	-	-	89,053	10,167

	Spending Items	MEASURE Z SPENDING PLAN 2017-2021 Actual FY 2016/17	Actual FY 2017/18	Actual FY 2018/19	Actual FY 2019/20	Projected FY 2020/21[1]
27	Downtown Parking Garage	-	-	-	-	-
28	Annual Deferred Maintenance (Existing Facilities)	-	458,210	1,111,923	1,025,461	1,404,406
29	Maximize Roads/Streets (Pavement Condition Index)	-	58,482	2,276,844	460,494	20,204,180
30	Tree Trimming	-	114,807	890,259	2,018,472	1,000,000
31	Ward Action Team - City Attorney's Office	21,907	173,578	263,704	295,205	305,403
32	Ward Action Team - City Manager's Office	-	-	-	-	-
33	Technology Improvements	-	112,288	433,629	679,248	6,774,835
34	4-Person Staffing on Fire Trucks	-	-	202,119	1,284,098	1,382,796
35	Fire Equipment	-	-	60,473	64,019	125,508
36	Contingency – Fire Radios	-	-	1,931,769	45,920	19,679
37	Recreation – Summer Pools	-	-	50,000	50,000	-
38	Bourns Family Youth Innovation Center – Furniture, Fixtures, Equip.	-	-	-	183,961	416,039
39	Public Safety & Engagement Team Program (PSET)	-	-	21,691	1,226,821	5,002,614
40	Library Security Guards	-	-	-	121,809	419,970
41	Homeless Temporary Housing	-	-	-	112,204	(112,204)
42	Orangecrest Fire Station Dormitory Improvements	-	-	-	427	99,573
	Total Expenditures	**$ 9,973,447**	**$ 36,134,811**	**$ 40,988,149**	**$ 50,063,853**	**$ 95,749,702**
	Five-Year Financial Plan Surplus/(Deficit)	**$ 2,632,981**	**$ 20,102,391**	**$ 21,827,979**	**$ 13,071,624**	**$ (31,388,702)**
FUND RESERVES						
	Beginning Measure Z Fund Reserve	**$ -**	**$ 2,632,981**	**$ 22,735,372**	**$ 39,563,351**	**$ 52,634,975**
	Five-Year Financial Plan Surplus/(Deficit)	2,632,981	20,102,391	21,827,979	13,071,624	(31,388,702)
	Permanent Policy Reserve Set-Aside			(5,000,000)		
	Ending Measure Z Fund Reserve	**$ 2,632,981**	**$ 22,735,372**	**$ 39,563,351**	**$ 52,634,975**	**$ 21,246,273**

[1] Includes unexpended allocations for project items from prior years, i.e. amounts that are likely to be carried over if unexpended at fiscal year ending 2020/21.

	Spending Items	Proposed FY 2021/22	Projected FY 2022/23	Projected FY 2023/24	Projected FY 2024/25	Projected FY 2025/26
		PROPOSED MEASURE Z SPENDING PLAN 2021-2026				
REVENUE						
	Transaction & Use Tax	$ 64,499,610	$ 65,389,098	$ 66,369,934	$ 67,365,483	$ 68,375,970
	Interest Earnings	300,000	300,000	300,000	300,000	300,000
	Total Revenues	**$ 64,799,610**	**$ 65,689,098**	**$ 66,669,934**	**$ 67,665,483**	**$ 68,675,970**
EXPENDITURES						
1	20% General Fund Reserve	$ -	$ -	$ -	$ -	$ -
2	Payoff of the Balloon $32 million Pension Obligation Bond	$ 1,674,490	$ 1,673,080	$ 1,673,530	$ 1,673,370	$ 1,672,800
3	Funding for Workers' Compensation and General Liability	-	-	-	-	-
4	Measure Z Spending Contingency - General Fund Balancing Measure	-	-	-	-	-
5	Additional Sworn Police Positions	10,696,098	11,049,761	11,269,294	11,424,184	11,595,616
6	Public Safety Non-Sworn Positions and Recruitment Costs	960,636	998,308	1,020,275	1,039,461	1,052,913
7	Police Officer Lateral Hire Incentives and Recruitment Costs	200,000	200,000	200,000	200,000	200,000
8	Additional Dispatchers	1,166,456	1,208,922	1,240,155	1,256,321	1,263,857
9	Maintain Firefighter Staffing Level	3,346,678	1,359,886	1,369,520	1,380,826	1,403,493
10	Reinstatement of Captains (Training and Arson)	578,012	581,424	581,321	581,817	587,817
11	Reinstatement of Battalion Chief	393,599	395,344	394,624	394,301	397,759
12	Revised PD Vehicle Replacement and Maintenance Plan	2,180,909	2,224,527	2,269,017	2,314,398	2,360,686
13	Refurbish Police Vehicles					
14	Revised Fire Vehicle Replacement and Maintenance Plan	1,934,544	3,613,887	2,474,648	4,646,992	5,456,099
15	Fleet Facility Capital Repairs					
16	Additional Fleet Mechanics for Police Department	224,766	231,619	232,557	234,492	236,013
17	Additional Fleet Mechanics for Fire Department	240,535	243,451	244,291	246,197	247,659
18	General Fund Support - Maintain Existing Services	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026
19	General Plan Update	-	-	-	-	
20	Homeless Services	500,000	500,000	500,000	500,000	500,000
21	Principal Analyst - City Manager's Office	180,858	190,878	197,277	200,331	201,188
22	Budget Engagement Commission Support	37,687	30,695	39,024	31,663	41,364
23	New Downtown Main Library	2,751,200	2,742,130	2,738,750	2,737,000	2,736,630
23a.	New Downtown Main Library - Archives	-	-	-	-	-
24	Eastside Library Site Selection	-	-	-	-	-
25	New Police Headquarters	-	3,371,986	3,371,986	3,371,986	3,371,986
26	Museum Expansion and Rehabilitation	-	1,319,894	1,319,894	1,319,894	1,319,894

	Spending Items	PROPOSED MEASURE Z SPENDING PLAN 2021-2026				
		Proposed FY 2021/22	Projected FY 2022/23	Projected FY 2023/24	Projected FY 2024/25	Projected FY 2025/26
27	Downtown Parking Garage	-	-	-	-	-
28	Annual Deferred Maintenance (Existing Facilities)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
29	Maximize Roads/Streets (Pavement Condition Index)	4,375,000	4,375,000	2,875,000	2,875,000	2,875,000
30	Tree Trimming	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
31	Ward Action Team - City Attorney's Office	323,321	335,189	339,901	346,232	352,112
32	Ward Action Team - City Manager's Office	-	-	-	-	-
33	Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
34	4-Person Staffing on Fire Trucks	1,429,255	1,473,175	1,504,143	1,516,051	1,533,140
35	Fire Equipment	-	-	-	-	-
36	Contingency – Fire Radios	-	-	-	-	-
37	Recreation – Summer Pools	-	-	-	-	-
38	Bourns Family Youth Innovation Center – Furniture, Fixtures, Equip.	-	-	-	-	-
39	Public Safety & Engagement Team Program (PSET)	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000
40	Library Security Guards	372,829	-	-	-	-
41	Homeless Temporary Housing	-	-	-	-	-
42	Orangecrest Fire Station Dormitory Improvements	-	-	-	-	-
	Total Expenditures	**$ 57,632,899**	**$ 62,185,182**	**$ 59,921,233**	**$ 62,356,542**	**$ 63,472,052**
	Five-Year Financial Plan Surplus/(Deficit)	**$ 7,166,711**	**$ 3,503,916**	**$ 6,748,701**	**$ 5,308,941**	**$ 5,203,918**
FUND RESERVES						
	Beginning Measure Z Fund Reserve	**$ 21,246,273**	**$ 28,412,984**	**$ 31,916,900**	**$ 38,665,601**	**$ 43,974,542**
	Five-Year Financial Plan Surplus/(Deficit)	7,166,711	3,503,916	6,748,701	5,308,941	5,203,918
	Permanent Policy Reserve Set-Aside					
	Ending Measure Z Fund Reserve	**$ 28,412,984**	**$ 31,916,900**	**$ 38,665,601**	**$ 43,974,542**	**$ 49,178,460**