

**PROPOSED MEASURE Z SPENDING PLAN 2017-2021**

Spending Items	Actual FY 2016/17	Actual FY 2017/18	Actual FY 2018/19	Actual FY 2019/20	Projected FY 2020/21 <sup>1</sup>
<b>REVENUE</b>					
Transaction & Use Tax	\$ 12,605,474	\$ 56,201,937	\$ 62,283,444	\$ 62,380,085	\$ 63,861,000
Interest Earnings	954	35,265	532,684	755,392	500,000
<b>Total Revenues</b>	<b>\$ 12,606,428</b>	<b>\$ 56,237,202</b>	<b>\$ 62,816,128</b>	<b>\$ 63,135,477</b>	<b>\$ 64,361,000</b>

**EXPENDITURES**

2	Payoff of the Balloon \$32 million Pension Obligation Bond	\$ -	\$ 1,706,290	\$ 1,673,554	\$ 1,674,490	\$ 1,674,500
4	Measure Z Spending Contingency - General Fund Balancing Measure	-	-	-	-	6,000,000
5	Additional Sworn Police Positions	-	2,671,321	5,588,853	7,639,210	10,598,698
6	Public Safety Non-Sworn Positions and Recruitment Costs	-	450,833	795,676	877,104	1,087,572
7	Police Officer Lateral Hire Incentives and Recruitment Costs	-	-	30,049	9,994	200,000
8	Additional Dispatchers	-	254,112	477,694	566,809	862,212
9	Maintain Firefighter Staffing Level	448,496	838,478	992,571	1,291,460	1,392,682
10	Reinstatement of Captains (Training and Arson)	1,504	522,192	559,538	556,919	590,104
11	Reinstatement of Battalion Chief	-	355,402	368,948	390,025	387,293
12	Revised PD Vehicle Replacement and Maintenance Plan	-	2,434,081	1,738,555	1,199,786	3,433,722
14	Revised Fire Vehicle Replacement and Maintenance Plan	-	823,208	1,607,452	3,143,742	4,380,828
16	Additional Fleet Mechanics for Police Department	-	176,329	173,230	202,610	219,427
17	Additional Fleet Mechanics for Fire Department	-	184,275	221,068	231,352	240,750
18	General Fund Support - Maintain Existing Services	3,939,526	5,482,007	13,238,623	18,266,026	18,266,026
19	General Plan Update	-	-	33,419	9,525	4,957,056
20	Homeless Services	-	8,775	184,619	528,954	1,277,652
21	Principal Analyst - City Manager's Office	-	108,724	148,684	161,803	170,345
22	Budget Engagement Commission Support	4,311	10,280	27,000	8,365	32,730
23	New Downtown Main Library	8,479	541,139	2,386,205	4,322,093	2,755,580
24	Eastside Library Site Selection	-	-	-	-	100,000
25	New Police Headquarters	-	-	-	26,394	69,559
26	Museum Expansion and Rehabilitation	-	-	-	89,053	10,167
28	Annual Deferred Maintenance (Existing Facilities)	-	458,210	1,111,923	1,025,461	1,404,406
29	Maximize Roads/Streets (Pavement Condition Index)	-	58,482	2,276,844	460,494	20,204,180
30	Tree Trimming	-	114,807	890,259	2,018,472	1,000,000
31	Ward Action Team - City Attorney's Office	21,907	173,578	263,704	295,205	305,403

**PROPOSED MEASURE Z SPENDING PLAN 2017-2021**

Spending Items		Actual FY 2016/17	Actual FY 2017/18	Actual FY 2018/19	Actual FY 2019/20	Projected FY 2020/21 <sup>1</sup>
32	Ward Action Team - City Manager's Office	-	-	-	-	-
33	Technology Improvements	-	112,288	433,629	679,248	6,774,835
34	4-Person Staffing on Fire Trucks	-	-	202,119	1,284,098	1,382,796
35	Fire Equipment	-	-	60,473	64,019	125,508
36	Contingency – Fire Radios	-	-	1,931,769	45,920	19,679
38	Bourns Family Youth Innovation Center – Furniture, Fixtures, Equip.	-	-	-	183,961	416,039
39	Public Safety & Engagement Team Program (PSET)	-	-	21,691	1,226,821	5,002,614
40	Library Security Guards	-	-	-	121,809	419,970
41	Homeless Temporary Housing	-	-	-	112,204	(112,204)
42	Orangecrest Fire Station Dormitory Improvements	-	-	-	427	99,573
43	PW Streets Vehicle & Equipment Needs	-	-	-	-	-
44	PRCSD Infrastructure, Vehicles, and Equipment	-	-	-	-	-
45	Motorhome Removal & Disposal	-	-	-	-	-
46	Park and Neighborhood Safety Specialist (PANSS) Program	-	-	-	-	-
<b>Total Expenditures</b>		<b>\$ 9,973,447</b>	<b>\$ 36,134,811</b>	<b>\$ 40,988,149</b>	<b>\$ 50,063,853</b>	<b>\$ 95,749,702</b>

<b>Five-Year Financial Plan Surplus/(Deficit)</b>	<b>\$ 2,632,981</b>	<b>\$ 20,102,391</b>	<b>\$ 21,827,979</b>	<b>\$ 13,071,624</b>	<b>\$ (31,388,702)</b>
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**FUND RESERVES**

<b>Beginning Measure Z Fund Reserve</b>	<b>\$ -</b>	<b>\$ 2,632,981</b>	<b>\$ 22,735,372</b>	<b>\$ 39,563,351</b>	<b>\$ 52,634,975</b>
Five-Year Financial Plan Surplus/(Deficit)	2,632,981	20,102,391	21,827,979	13,071,624	(31,388,702)
<b>Ending Measure Z Fund Reserve</b>	<b>\$ 2,632,981</b>	<b>\$ 22,735,372</b>	<b>\$ 39,563,351</b>	<b>\$ 52,634,975</b>	<b>\$ 21,246,273</b>

<sup>1</sup> Includes unexpended allocations for project items from prior years, i.e. amounts that are likely to be carried over if unexpended at fiscal year ending 2020/21.

		PROPOSED MEASURE Z SPENDING PLAN 2021-2026				
Spending Items		Proposed FY 2021/22	Projected FY 2022/23	Projected FY 2023/24	Projected FY 2024/25	Projected FY 2025/26
<b>REVENUE</b>						
Transaction & Use Tax		\$ 64,499,610	\$ 65,389,098	\$ 66,369,934	\$ 67,365,483	\$ 68,375,970
Interest Earnings		300,000	300,000	300,000	300,000	300,000
<b>Total Revenues</b>		<b>\$ 64,799,610</b>	<b>\$ 65,689,098</b>	<b>\$ 66,669,934</b>	<b>\$ 67,665,483</b>	<b>\$ 68,675,970</b>
<b>EXPENDITURES</b>						
2	Payoff of the Balloon \$32 million Pension Obligation Bond	\$ 1,674,490	\$ 1,673,080	\$ 1,673,530	\$ 1,673,370	\$ 1,672,800
4	Measure Z Spending Contingency - General Fund Balancing Measure	-	-	-	-	-
5	Additional Sworn Police Positions	10,696,098	11,049,761	11,269,294	11,424,184	11,595,616
6	Public Safety Non-Sworn Positions and Recruitment Costs	960,636	998,308	1,020,275	1,039,461	1,052,913
7	Police Officer Lateral Hire Incentives and Recruitment Costs	200,000	200,000	200,000	200,000	200,000
8	Additional Dispatchers	1,166,456	1,208,922	1,240,155	1,256,321	1,263,857
9	Maintain Firefighter Staffing Level	3,346,678	1,359,886	1,369,520	1,380,826	1,403,493
10	Reinstatement of Captains (Training and Arson)	578,012	581,424	581,321	581,817	587,817
11	Reinstatement of Battalion Chief	393,599	395,344	394,624	394,301	397,759
12	Revised PD Vehicle Replacement and Maintenance Plan	2,180,909	2,224,527	2,269,017	2,314,398	2,360,686
14	Revised Fire Vehicle Replacement and Maintenance Plan	1,934,544	3,613,887	2,474,648	4,646,992	5,456,099
16	Additional Fleet Mechanics for Police Department	224,766	231,619	232,557	234,492	236,013
17	Additional Fleet Mechanics for Fire Department	240,535	243,451	244,291	246,197	247,659
18	General Fund Support - Maintain Existing Services	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026
19	General Plan Update	-	-	-	-	-
20	Homeless Services	500,000	500,000	500,000	500,000	500,000
21	Principal Analyst - City Manager's Office	180,858	190,878	197,277	200,331	201,188
22	Budget Engagement Commission Support	37,687	30,695	39,024	31,663	41,364
23	New Downtown Main Library	2,751,200	2,742,130	2,738,750	2,737,000	2,736,630
24	Eastside Library Site Selection	-	-	-	-	-
25	New Police Headquarters	-	3,371,986	3,371,986	3,371,986	3,371,986
26	Museum Expansion and Rehabilitation	-	1,319,894	1,319,894	1,319,894	1,319,894
28	Annual Deferred Maintenance (Existing Facilities)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
29	Maximize Roads/Streets (Pavement Condition Index)	4,375,000	4,375,000	2,875,000	2,875,000	2,875,000
30	Tree Trimming	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
31	Ward Action Team - City Attorney's Office	323,321	335,189	339,901	346,232	352,112

		PROPOSED MEASURE Z SPENDING PLAN 2021-2026				
Spending Items		Proposed FY 2021/22	Projected FY 2022/23	Projected FY 2023/24	Projected FY 2024/25	Projected FY 2025/26
32	Ward Action Team - City Manager's Office	-	-	-	-	-
33	Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
34	4-Person Staffing on Fire Trucks	1,429,255	1,473,175	1,504,143	1,516,051	1,533,140
35	Fire Equipment	-	-	-	-	-
36	Contingency – Fire Radios	-	-	-	-	-
38	Bourns Family Youth Innovation Center – Furniture, Fixtures, Equip.	-	-	-	-	-
39	Public Safety & Engagement Team Program (PSET)	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000
40	Library Security Guards	372,829	-	-	-	-
41	Homeless Temporary Housing	-	-	-	-	-
42	Orangecrest Fire Station Dormitory Improvements	-	-	-	-	-
43	PW Streets Vehicle & Equipment Needs	2,000,000	1,000,000	1,050,000	1,180,000	-
44	PRCSD Infrastructure, Vehicles, and Equipment	1,965,000	-	-	-	-
45	Motorhome Removal & Disposal	45,000	45,000	45,000	45,000	45,000
46	Park and Neighborhood Safety Specialist (PANSS) Program	2,393,098	1,958,343	2,022,865	2,033,718	2,029,447
<b>Total Expenditures</b>		<b>\$ 64,035,997</b>	<b>\$ 65,188,525</b>	<b>\$ 63,039,098</b>	<b>\$ 65,615,260</b>	<b>\$ 65,546,499</b>
<b>Five-Year Financial Plan Surplus/(Deficit)</b>		<b>\$ 763,613</b>	<b>\$ 500,573</b>	<b>\$ 3,630,836</b>	<b>\$ 2,050,223</b>	<b>\$ 3,129,471</b>
<b>FUND RESERVES</b>						
<b>Beginning Measure Z Fund Reserve</b>		<b>\$ 21,246,273</b>	<b>\$ 22,009,886</b>	<b>\$ 22,510,459</b>	<b>\$ 26,141,295</b>	<b>\$ 28,191,518</b>
Five-Year Financial Plan Surplus/(Deficit)		763,613	500,573	3,630,836	2,050,223	3,129,471
<b>Ending Measure Z Fund Reserve</b>		<b>\$ 22,009,886</b>	<b>\$ 22,510,459</b>	<b>\$ 26,141,295</b>	<b>\$ 28,191,518</b>	<b>\$ 31,320,989</b>