

PRIORITY BASED BUDGETING – SCORING MATRIX

CATEGORY	DEFINITION	SCORING GUIDELINES
Basic Program Attributes		
Population Served	Percentage of Riverside’s population benefiting from the program.	Majority of population benefitting = 4 Less than 50% of population benefitting = 2 Less than 10% of population benefitting = 0
Recovery Cost	Recovery of City resources used to implement the program.	Any cost recovery (1% - 99%) = 4 No cost recovery = 0
Reliance	Level of dependence on the City to provide this program.	City is the sole provider or service = 4 Other entities provide or could provide service = 0
Mandate	Program is required by Federal, State or local law.	State or Federal Mandate = 4 City Mandate or Ordinance = 2 No Mandate = 0
Demand	Demand for the program is increasing, decreasing or staying the same.	Increase = 4 Flat = 2 Decrease = 0
Cross-Cutting Threads		
Equity	Program is accessible to all Riverside populations regardless of race, ethnicity, religion, sexual orientation, identity, geographic location, or other attributes of diversity.	Yes = 4 No = 0
Innovation	Program is inventive and timely and meeting the community’s changing needs.	Yes = 4 No = 0
Sustainability and Resiliency	Program meets the needs of the present without compromising the needs of the future and ensures the City’s capacity to persevere, adapt and grow during good and difficult times.	Yes = 4 No = 0
Fiscal Responsibility	Program ensures responsible management of the City’s financial resources while providing quality public services to all.	Yes = 4 No = 0
Community Trust	Program is based on sound policy, serves the public’s interest, benefits the City’s diverse populations, and results in greater public good.	Yes = 4 No = 0
Strategic Priorities – Community Programs		
Arts, Culture and Recreation	Program provides diverse community experiences and personal enrichment opportunities in one (or more) of the following ways: <ul style="list-style-type: none"> • Strengthens Riverside’s portfolio of arts, culture, recreation, senior, and lifelong learning programs. • Enhances equitable access to arts, culture and recreational service offerings and facilities. 	Essential to meeting the definition = 4 Strong alignment with the definition = 3 Some alignment with the definition = 2 Minor alignment with the definition = 1 No alignment with the definition = 0

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	<ul style="list-style-type: none"> Improves parks, recreational amenities, open space, and trail development, and fulfills critical lifecycle and facility maintenance needs. Prioritizes safety at parks, trails, arts, cultural and recreational facilities. Supports programs and amenities to further develop literacy, health, and education of children, youth and seniors throughout the community. 	
Community Well-Being	<p>Program ensures safe and inclusive neighborhoods where everyone can thrive in one (or more) of the following ways:</p> <ul style="list-style-type: none"> Facilitates the development of quality and diverse housing supply that is available and affordable to a wide range of income levels. Collaboration with partner agencies to improve household resiliency and reduce the incidence and duration of homelessness. Strengthens neighborhood identities and improves community health and the physical environment; increases sense of community and enhances feelings of pride and belonging. Enhances community safety, encourages neighborhood engagement, and builds public trust. Fosters relationships between community members, partner organizations, and public safety professionals to define, prioritize and address community safety and social service needs. Strengthens community preparedness for emergencies to ensure effective response and recovery. 	<p>Essential to meeting the definition = 4 Strong alignment with the definition = 3 Some alignment with the definition = 2 Minor alignment with the definition = 1 No alignment with the definition = 0</p>
Economic Opportunity	<p>Program champions a thriving, enduring economy that provides opportunity for all in one (or more) of the following ways:</p> <ul style="list-style-type: none"> Facilitates partnerships and programs to develop, attract and retain innovative business sectors. Contributes to workforce development programs and initiatives that connect local workers with high quality employment opportunities and provides access to education and training. Cultivates a business climate that welcomes innovation, entrepreneurship and investment. Collaborates with key partners to implement policies and programs that promote local business growth and ensures equitable opportunities for all. Facilitates public-private partnerships to build resources and grow the capacity of the local food system. 	<p>Essential to meeting the definition = 4 Strong alignment with the definition = 3 Some alignment with the definition = 2 Minor alignment with the definition = 1 No alignment with the definition = 0</p>

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Environmental Stewardship	<p>Program champions proactive and equitable climate solutions based in science to ensure clean air, safe water, a vibrant natural world and a resilient green new economy for current and future generations in one (or more) of the following ways:</p> <ul style="list-style-type: none"> • Rapidly decreases Riverside’s carbon footprint by acting urgently to reach a zero-carbon electric grid with the goal of reaching 100% renewable energy production by 2040 while ensuring safe, reliable and affordable energy. • Sustainably manages local water resources to maximize reliability and advance water reuse to ensure safe, reliable and affordable water. • Delivers environmental justice and ensures that all residents breathe healthy and clean air with the goal of having zero days of unhealthy air quality. • Implements measures and community education to responsibly manage goods, products and services to achieve waste reduction outcomes. • Maintains and conserves 30% of Riverside’s natural lands in green space including, but not limited to, agricultural lands and urban forests to protect and restore Riverside’s rich biodiversity and accelerate the natural removal of carbon. • Implements the requisite measures to achieve citywide carbon neutrality no later than 2040. 	<p>Essential to meeting the definition = 4 Strong alignment with the definition = 3 Some alignment with the definition = 2 Minor alignment with the definition = 1 No alignment with the definition = 0</p>
Infrastructure, Mobility & Connectivity	<p>Program ensures safe, reliable infrastructure that benefits the community and facilitates connection between people, place and information in one (or more) of the following ways:</p> <ul style="list-style-type: none"> • Provides, expands and ensures equitable access to sustainable modes of transportation that connect people to opportunities such as employment, education, healthcare, and community amenities. • Maintains, protects and improves assets and infrastructure within the City’s built environment to ensure and enhance reliability, resiliency, sustainability, and facilitate connectivity. • Identifies and pursues new and unique funding opportunities to develop, operate, maintain, and renew infrastructure and programs that meet the community’s needs. • Incorporates Smart City strategies into the planning and development of local infrastructure projects. 	<p>Essential to meeting the definition = 4 Strong alignment with the definition = 3 Some alignment with the definition = 2 Minor alignment with the definition = 1 No alignment with the definition = 0</p>

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Strategic Priorities – Governance Programs		
High Performing Government: <i>Culture of Safety</i>	Program helps foster a culture of safety, well-being, resilience, sustainability, diversity and/or inclusion across the City organization.	Essential to meeting the definition = 4 Strong alignment with the definition = 3 Some alignment with the definition = 2 Minor alignment with the definition = 1 No alignment with the definition = 0
High Performing Government: <i>Diverse and Highly Skilled Workforce</i>	Program attracts, develops, engages and retains a diverse and highly skilled workforce across the entire city organization.	Essential to meeting the definition = 4 Strong alignment with the definition = 3 Some alignment with the definition = 2 Minor alignment with the definition = 1 No alignment with the definition = 0
High Performing Government: <i>Financial Health</i>	Program achieves and maintains financial health by addressing gaps between revenues and expenditures and aligns resources with strategic priorities to yield the greatest impact.	Essential to meeting the definition = 4 Strong alignment with the definition = 3 Some alignment with the definition = 2 Minor alignment with the definition = 1 No alignment with the definition = 0
High Performing Government: <i>Technology</i>	Program utilizes technology, data, and process improvement strategies to increase efficiencies, guide decision making, and ensure services are accessible and distributed equitably throughout all geographic areas of the City.	Essential to meeting the definition = 4 Strong alignment with the definition = 3 Some alignment with the definition = 2 Minor alignment with the definition = 1 No alignment with the definition = 0
High Performing Government: <i>Communication and Collaboration</i>	Program enhances communication and collaboration with community members to improve transparency, build public trust, and encourage shared decision making.	Essential to meeting the definition = 4 Strong alignment with the definition = 3 Some alignment with the definition = 2 Minor alignment with the definition = 1 No alignment with the definition = 0