MEASURE Z SPENDING PLAN							
	Spending Items	**Actual FY 2016/17**	**Actual FY 2017/18**	**Actual FY 2018/19**	**Actual FY 2019/20**	**Actual FY 2020/21**	**Actual FY 2021/22**
REVENUE							
	Transaction & Use Tax	$ 12,605,474	$ 56,201,937	$ 62,283,444	$ 62,380,085	$ 71,999,092	$ 83,156,696
	Interest Earnings	954	35,265	532,684	755,392	654,898	752,491
	Total Revenues	**$ 12,606,428**	**$ 56,237,202**	**$ 62,816,128**	**$ 63,135,477**	**$ 72,653,990**	**$ 83,909,187**
EXPENDITURES							
2	Payoff of the Balloon $32 million Pension Obligation Bond	-	1,706,290	1,673,554	1,674,490	1,674,500	1,679,490
3	Funding for Workers' Compensation and General Liability	-	2,500,000	2,500,000	-	-	-
4	Measure Z Spending Contingency	-	-	-	-	-	-
5	Additional Sworn Police Positions	-	2,671,321	5,588,853	7,639,210	10,163,726	10,745,658
6	Public Safety Non-Sworn Positions and Recruitment Costs	-	450,833	795,676	877,104	913,458	897,576
7	Police Officer Lateral Hire Incentives and Recruitment Costs	-	-	30,049	9,994	300	46,856
8	Additional Dispatchers	-	254,112	477,694	566,809	656,263	857,136
9	Maintain Firefighter Staffing Level	448,496	838,478	992,571	1,291,460	1,406,709	4,137,516
10	Reinstatement of Captains (Training and Arson)	1,504	522,192	559,538	556,919	469,733	507,235
11	Reinstatement of Battalion Chief	-	355,402	368,948	390,025	611,747	396,056
12	Police Vehicle Replacement and Maintenance Plan	-	2,434,081	1,738,555	1,199,786	627,585	3,735,056
13	Refurbish Police Vehicles	-	50,000	-	-	-	-
14	Fire Vehicle Replacement and Maintenance Plan	-	823,208	1,607,452	3,143,742	2,521,600	1,572,275
15	Fleet Facility Capital Repairs	-	100,000	-	-	-	-
16	Additional Fleet Mechanics for Police Department	-	176,329	173,230	202,610	219,713	225,454
17	Additional Fleet Mechanics for Fire Department	-	184,275	221,068	231,352	237,262	244,309
18	General Fund Support - Maintain Existing Services	3,939,526	5,482,007	13,238,623	18,266,026	18,266,026	18,266,026
19	General Plan Update	-	-	33,419	9,525	300,069	37,534
20	Homeless Services	-	8,775	184,619	528,954	4,197	693,012
21	Principal Analyst - City Manager's Office	-	108,724	148,684	161,803	175,948	180,941
22	Budget Engagement Commission Support	4,311	10,280	27,000	8,365	23,364	15,648
23	New Downtown Main Library	8,479	541,139	2,386,205	3,819,500	(434,155)	2,751,200
23a.	New Downtown Main Library - Archives		1,000,000	1,000,000	1,300,000	-	-
24	SPC Jesus S. Duran Eastside Library	-	-	-	-	18,900	75,600
25	New Police Headquarters ($43M)	-	-	-	26,394	43,556	-
26	Museum Expansion and Rehabilitation ($35M)	-	-	-	89,053	175	-
27	Downtown Parking Garage	-	-	-	-	-	-
28	Annual Deferred Maintenance (Existing Facilities)	-	458,210	1,111,923	1,025,461	838,450	959,363
29	Maximize Roads/Streets (Pavement Condition Index)	-	58,482	2,276,844	460,494	4,825,070	12,974,269
30	Tree Trimming	-	114,807	890,259	2,018,472	994,585	983,450
31	Ward Action Team - City Attorney's Office	21,907	173,578	263,704	295,205	303,967	326,426
32	Ward Action Team - City Manager's Office	-	-	-	-	-	-
33	Technology Improvements	-	112,288	433,629	679,248	2,792,116	1,686,690
34	4-Person Staffing on Fire Trucks	-	-	202,119	1,284,098	1,244,499	1,006,903
35	Fire Equipment	-	-	60,473	64,019	52,466	89,769
36	Contingency – Fire Radios	-	-	1,931,769	45,920	-	-
37	Recreation – Summer Pools	-	-	50,000	50,000	-	3,006
38	Bourns Family Youth Innovation Center	-	-	-	183,961	49,536	342,145

MEASURE Z SPENDING PLAN

	Spending Items	Actual FY 2016/17	Actual FY 2017/18	Actual FY 2018/19	Actual FY 2019/20	Actual FY 2020/21	Actual FY 2021/22
39	Public Safety & Engagement Team Program (PSET) - Urban	-	-	21,691	1,226,821	1,518,578	1,126,665
40	Library Security Guards	-	-	-	121,809	339,822	380,393
41	Homeless Temporary Housing	-	-	-	112,204	(112,204)	-
42	Orangecrest Fire Station Dormitory Improvements	-	-	-	427	108,384	-
43	PW Streets Vehicle & Equipment Needs	-	-	-	-	-	-
44	PRCSD Infrastructure, Vehicles, and Equipment	-	-	-	-	-	11,735
45	Motorhome Removal & Disposal	-	-	-	-	-	5,000
46	Park and Neighborhood Specialist (PANS) Program	-	-	-	-	-	493,808
47	Police Helicopters Capital Lease	-	-	-	-	-	-
48	Office of Homeless Solutions Expansion	-	-	-	-	-	-
49	Public Safety & Engagement Team Program (PSET) - Wildlands	-	-	-	-	-	-
50	Public Safety Enterprise Communication System (PSEC) Radios	-	-	-	-	-	-
51	Office of Sustainability	-	-	-	-	-	-
52	Sidewalk Repair	-	-	-	-	-	-
53	Mt Rubidoux Trail Resurfacing	-	-	-	-	-	-
54	Police K9	-	-	-	-	-	-
55	PRCS Capital	-	-	-	-	-	-
56	Fire - Analog Simulcast Communication System						
TBD	Contingency - Library Infrastructure Grant Match						
	Total Expenditures	**$ 9,973,447**	**$ 36,134,811**	**$ 40,988,149**	**$ 49,561,260**	**$ 50,855,945**	**$ 67,454,200**
	Five-Year Financial Plan Surplus/(Deficit)	**$ 2,632,981**	**$ 20,102,391**	**$ 21,827,979**	**$ 13,574,217**	**$ 21,798,045**	**$ 16,454,987**

FUND RESERVES

Beginning Measure Z Fund Reserve [1]	**$ -**	**$ 2,632,981**	**$ 22,735,372**	**$ 39,563,351**	**$ 53,137,568**	**$ 74,935,613**
	Five-Year Financial Plan Surplus/(Deficit)	2,632,981	20,102,391	21,827,979	13,574,217	21,798,045	16,454,987
	Permanent Policy Reserve Set-Aside			(5,000,000)			
Ending Measure Z Fund Reserve	**$ 2,632,981**	**$ 22,735,372**	**$ 39,563,351**	**$ 53,137,568**	**$ 74,935,613**	**$ 91,390,600**

[1] *Assumes full spending of prior year carryovers.*

MEASURE Z SPENDING PLAN							
	Spending Items	Projected[1] FY 2022/23	Amended FY 2023/24	Projected FY 2024/25	Projected FY 2025/26	Projected FY 2026/27	Projected FY 2027/28
	REVENUE						
	Transaction & Use Tax	$ 84,133,000	$ 84,158,000	$ 86,387,000	$ 88,114,740	$ 89,877,030	$ 91,674,570
	Interest Earnings	300,000	300,000	300,000	300,000	300,000	300,000
	Total Revenues	**$ 84,433,000**	**$ 84,458,000**	**$ 86,687,000**	**$ 88,414,740**	**$ 90,177,030**	**$ 91,974,570**
	EXPENDITURES						
2	Payoff of the Balloon $32 million Pension Obligation Bond	$ 1,673,080	$ 1,673,530	$ 1,673,370	$ 1,672,800	$ 1,673,150	$ -
3	Funding for Workers' Compensation and General Liability	-	-	-	-	-	-
4	Measure Z Spending Contingency	-	-	-	-	-	-
5	Additional Sworn Police Positions	12,401,044	12,549,623	12,295,136	12,897,464	13,506,617	14,113,186
6	Public Safety Non-Sworn Positions and Recruitment Costs	1,046,237	1,014,830	1,075,385	1,119,908	1,161,452	1,202,034
7	Police Officer Lateral Hire Incentives and Recruitment Costs	353,144	200,000	200,000	200,000	200,000	200,000
8	Additional Dispatchers	1,339,469	1,340,627	1,407,637	1,452,159	1,491,017	1,520,256
9	Maintain Firefighter Staffing Level	1,634,656	1,587,087	1,623,810	1,714,957	1,789,417	1,864,630
10	Reinstatement of Captains (Training and Arson)	663,850	708,920	717,234	755,340	782,289	811,202
11	Reinstatement of Battalion Chief	386,537	368,685	388,530	397,906	396,577	396,235
12	Police Vehicle Replacement and Maintenance Plan	3,476,517	2,269,017	2,314,398	2,360,686	2,407,899	2,456,057
13	Refurbish Police Vehicles	-	-				
14	Fire Vehicle Replacement and Maintenance Plan	5,713,436	4,458,395	3,214,900	5,656,200	6,500,590	5,644,063
15	Fleet Facility Capital Repairs	-	-				
16	Additional Fleet Mechanics for Police Department	256,722	257,521	269,366	275,230	280,242	284,885
17	Additional Fleet Mechanics for Fire Department	271,430	262,973	275,352	281,241	286,193	290,745
18	General Fund Support - Maintain Existing Services	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026	18,266,026
19	General Plan Update	4,619,453	-	-	-	-	-
20	Homeless Services	1,580,444	500,000	500,000	500,000	500,000	500,000
21	Principal Analyst - City Manager's Office	218,528	154,543	167,758	179,000	190,276	201,933
22	Budget Engagement Commission Support	27,343	39,082	35,790	41,350	37,934	43,562
23	New Downtown Main Library	2,742,130	2,738,750	2,737,000	2,736,630	2,737,380	2,734,130
23a.	New Downtown Main Library - Archives	-	-	-	-	-	-
24	SPC Jesus S. Duran Eastside Library	5,500	2,000,000	-	-	-	-
25	New Police Headquarters ($43M)	737,025	4,609,963	4,654,268	4,690,073	4,717,378	4,736,183
26	Museum Expansion and Rehabilitation ($35M)	-	4,049,924	3,596,381	3,596,381	3,596,381	3,596,381
27	Downtown Parking Garage	-	-	-	-	-	-
28	Annual Deferred Maintenance (Existing Facilities)	2,106,593	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
29	Maximize Roads/Streets (Pavement Condition Index)	26,154,842	10,875,000	10,875,000	10,875,000	10,875,000	10,875,000
30	Tree Trimming	3,521,965	3,500,000	3,500,000	3,500,000	3,500,000	1,000,000
31	Ward Action Team - City Attorney's Office	368,293	359,706	390,264	409,702	422,699	431,547
32	Ward Action Team - City Manager's Office	-	-	-	-	-	-
33	Technology Improvements	4,311,031	1,501,315	1,507,595	1,511,972	1,514,328	1,517,602
34	4-Person Staffing on Fire Trucks	1,173,029	1,199,078	1,249,186	1,351,948	1,436,350	1,499,146
35	Fire Equipment	-	-	-	-	-	-
36	Contingency – Fire Radios	-	-	-	-	-	-
37	Recreation – Summer Pools	-	-	-	-	-	-
38	Bourns Family Youth Innovation Center	-	-	-	-	-	-

MEASURE Z SPENDING PLAN							
Spending Items		**Projected[1] FY 2022/23**	**Amended FY 2023/24**	**Projected FY 2024/25**	**Projected FY 2025/26**	**Projected FY 2026/27**	**Projected FY 2027/28**
39	Public Safety & Engagement Team Program (PSET) - Urban	9,768,939	4,572,806	4,446,235	4,756,401	5,137,835	5,008,465
40	Library Security Guards	-	-	-	-	-	-
41	Homeless Temporary Housing	-	-	-	-	-	-
42	Orangecrest Fire Station Dormitory Improvements	-	-	-	-	-	-
43	PW Streets Vehicle & Equipment Needs	3,000,000	2,230,000	-	-	-	-
44	PRCSD Infrastructure, Vehicles, and Equipment	1,713,663	-	-	-	-	-
45	Motorhome Removal & Disposal	46,500	45,000	45,000	45,000	45,000	45,000
46	Park and Neighborhood Specialist (PANS) Program	2,276,094	1,815,973	1,960,829	2,078,915	2,197,935	2,233,191
47	Police Helicopters Capital Lease	1,238,158	1,238,158	1,238,158	1,238,158	1,238,158	1,238,158
48	Office of Homeless Solutions Expansion	164,291	158,649	172,075	183,246	194,444	206,069
49	Public Safety & Engagement Team Program (PSET) - Wildlands	5,945,062	5,315,839	5,386,806	5,704,185	6,021,798	6,236,229
50	Public Safety Enterprise Communication System (PSEC) Radios	343,438	343,438	343,438	343,438	-	-
51	Office of Sustainability	391,293	380,988	409,275	428,957	448,845	469,433
52	Sidewalk Repair	600,000	600,000	600,000	600,000	600,000	600,000
53	Mt Rubidoux Trail Resurfacing	1,780,000	-	-	-	-	-
54	Police K9	140,000	-	-	-	-	-
55	PRCS Capital	6,492,000	-	3,500,000	3,500,000	3,500,000	3,500,000
56	Fire - Analog Simulcast Communication System	-	1,566,441	-	-	-	-
TBD	Contingency - Library Infrastructure Grant Match	-	3,799,818	-	-	-	-
	Total Expenditures	**$ 128,947,762**	**$ 100,051,705**	**$ 92,536,202**	**$ 96,820,273**	**$ 99,153,210**	**$ 95,221,348**
	Five-Year Financial Plan Surplus/(Deficit)	**$ (44,514,762)**	**$ (15,593,705)**	**$ (5,849,202)**	**$ (8,405,533)**	**$ (8,976,180)**	**$ (3,246,778)**
FUND RESERVES							
Beginning Measure Z Fund Reserve [1]		**$ 91,390,600**	**$ 46,875,838**	**$ 31,282,133**	**$ 25,432,931**	**$ 17,027,398**	**$ 8,051,218**
	Five-Year Financial Plan Surplus/(Deficit)	(44,514,762)	(15,593,705)	(5,849,202)	(8,405,533)	(8,976,180)	(3,246,778)
	Permanent Policy Reserve Set-Aside						
Ending Measure Z Fund Reserve		**$ 46,875,838**	**$ 31,282,133**	**$ 25,432,931**	**$ 17,027,398**	**$ 8,051,218**	**$ 4,804,440**

[1] *Assumes full spending of prior year carryovers.*