

**Measure Z Five-Year Spending Plan (Proposed 2026-2028 Biennial Budget)**

| Spending Items        |                                                            | Projected<br>FY 2025/26 | Proposed<br>FY 2026/27 | Proposed<br>FY 2027/28 | Projected<br>FY 2028/29 | Projected<br>FY 2029/30 | Projected<br>FY 2030/31 |
|-----------------------|------------------------------------------------------------|-------------------------|------------------------|------------------------|-------------------------|-------------------------|-------------------------|
| <b>REVENUE</b>        |                                                            |                         |                        |                        |                         |                         |                         |
| Transaction & Use Tax |                                                            | 81,876,000              | 83,551,000             | 85,983,000             | 89,422,320              | 93,446,324              | 98,118,641              |
| Interest Earnings     |                                                            | 2,000,000               | 1,000,000              | 1,000,000              | 1,000,000               | 1,000,000               | 1,000,000               |
| <b>Total Revenues</b> |                                                            | <b>\$ 83,876,000</b>    | <b>\$ 84,551,000</b>   | <b>\$ 86,983,000</b>   | <b>\$ 90,422,320</b>    | <b>\$ 94,446,324</b>    | <b>\$ 99,118,641</b>    |
| <b>EXPENDITURES</b>   |                                                            |                         |                        |                        |                         |                         |                         |
| 2                     | Payoff of the Balloon \$32 million Pension Obligation Bond | 1,672,800               | 1,673,150              | -                      | -                       | -                       | -                       |
| 5                     | Additional Sworn Police Positions                          | 14,344,158              | 16,268,060             | 17,100,092             | 21,626,338              | 22,365,593              | 23,094,053              |
| 6                     | Public Safety Non-Sworn Positions and Recruitment Costs    | 1,263,489               | 1,350,083              | 1,428,204              | 1,432,296               | 1,436,353               | 1,454,884               |
| 8                     | Additional Public Safety Dispatchers                       | 1,419,471               | 1,603,338              | 1,695,957              | 1,706,539               | 1,710,438               | 1,725,230               |
| 9                     | Maintain Firefighter Staffing Level                        | 1,715,698               | 2,069,044              | 2,280,882              | 4,165,322               | 4,450,244               | 4,815,685               |
| 10                    | Fire Captains (Training and Arson)                         | 1,473,011               | 1,565,736              | 1,616,669              | 1,654,396               | 1,664,559               | 1,663,906               |
| 11                    | Reinstatement of Battalion Chief                           | 456,334                 | 788,309                | 819,163                | 843,239                 | 842,387                 | 840,478                 |
| 12                    | Police Vehicle Replacement and Maintenance Plan            | 2,180,011               | 1,109,547              | 1,129,380              | 1,169,625               | 1,229,145               | 1,477,008               |
| 14                    | Fire Vehicle Replacement and Maintenance Plan              | 5,945,237               | 6,126,143              | 5,277,100              | 2,562,253               | 2,232,235               | 2,582,860               |
| 16                    | Additional Fleet Mechanics for Police Department           | 254,960                 | 289,539                | 307,585                | 306,964                 | 305,596                 | 307,101                 |
| 17                    | Additional Fleet Mechanics for Fire Department             | 286,705                 | 314,321                | 333,988                | 333,168                 | 331,494                 | 332,895                 |
| 18                    | Service Support Transfer - Maintain Existing Services      | 18,266,026              | 18,266,026             | 18,266,026             | 18,266,026              | 18,266,026              | 18,266,026              |
| 18a                   | Public Safety Support                                      | 7,367,341               |                        | -                      |                         |                         |                         |
| 20                    | Homeless Prevention & Services                             | 638,760                 | 639,131                | 250,000                | 250,000                 | 250,000                 | 250,000                 |
| 22                    | Budget Engagement Commission Support                       | 26,523                  | 22,209                 | 22,275                 | 22,343                  | 22,413                  | 22,486                  |
| 23                    | New Downtown Main Library                                  | 2,736,630               | 2,737,375              | 2,734,125              | 2,731,750               | 2,730,000               | 2,723,750               |
| 25                    | New Police Headquarters (\$50M, 30-yr)                     | -                       | 3,346,768              | 3,346,768              | 3,346,768               | 3,346,768               | 3,346,768               |
| 26                    | Museum Expansion and Rehabilitation (\$45M, 30yr, 5%)      | 2,248,092               | 2,887,850              | 2,885,850              | 2,882,350               | 2,882,230               | 2,880,350               |
| 28                    | Annual Deferred Maintenance (Existing Facilities)          | 2,500,000               | 1,500,000              | 1,500,000              | 1,000,000               | 1,000,000               | 1,500,000               |
| 29                    | Maximize Roads/Streets (Pavement Condition Index)          | 12,475,000              | 9,000,000              | 8,500,000              | 8,000,000               | 8,000,000               | 8,000,000               |
| 30                    | Tree Trimming                                              | 3,500,000               | 2,000,000              | 2,000,000              | 2,000,000               | 2,000,000               | 2,000,000               |
| 31                    | Ward Action Team - City Attorney's Office                  | 422,545                 | 439,579                | 464,986                | 469,041                 | 469,998                 | 471,938                 |
| 33                    | Technology Improvements                                    | 2,304,503               | 1,233,461              | 1,246,013              | 1,246,128               | 935,597                 | 936,223                 |
| 34                    | 4-Person Staffing on Fire Trucks                           | 1,379,191               | 1,426,806              | 1,451,715              | 1,519,726               | 1,553,054               | 1,578,279               |

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|------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------|------------------------|------------------------|-------------------------|-------------------------|-------------------------|
| Spending Items                                                         |                                                                         | Projected<br>FY 2025/26 | Proposed<br>FY 2026/27 | Proposed<br>FY 2027/28 | Projected<br>FY 2028/29 | Projected<br>FY 2029/30 | Projected<br>FY 2030/31 |
| 39                                                                     | Public Safety & Engagement Team Program (PSET) - Urban                  | 4,008,310               | 4,094,003              | 3,634,947              | 3,293,599               | 3,385,026               | 3,441,276               |
| 45                                                                     | Motorhome Removal & Disposal                                            | 45,000                  | 45,000                 | 45,000                 | 45,000                  | 45,000                  | 45,000                  |
| 46                                                                     | Park and Neighborhood Specialist (PANS) Program                         | 2,247,928               | 2,388,123              | 2,613,715              | 2,699,971               | 2,762,915               | 2,818,649               |
| 47                                                                     | Police Helicopters Capital Lease                                        | 1,238,158               | 1,238,158              | 1,238,158              | 1,238,158               | 1,238,158               | 1,238,158               |
| 48                                                                     | Office of Homeless Solutions Expansion                                  | 195,594                 | 204,272                | 217,470                | 220,825                 | 223,760                 | 229,140                 |
| 49                                                                     | Public Safety & Engagement Team Program (PSET) - Wildlands              | 5,335,560               | 5,671,473              | 5,563,522              | 5,579,979               | 5,934,845               | 6,135,886               |
| 50                                                                     | Public Safety Enterprise Communication System (PSEC) Radios (COMPLETED) | 343,438                 | 528,258                | 1,388,064              | 1,388,064               | 1,388,064               | 1,388,064               |
| 51                                                                     | Office of Sustainability                                                | 220,066                 | 145,102                | 151,856                | 158,812                 | 165,976                 | 173,356                 |
| 52                                                                     | Sidewalk Repair                                                         | 600,000                 | 600,000                | 600,000                | 600,000                 | 600,000                 | 600,000                 |
| 55                                                                     | Parks Capital Improvement Projects                                      | 2,500,000               | 2,000,000              | 1,500,000              | 1,500,000               | 1,500,000               | 1,500,000               |
| 57                                                                     | Non-Safety Vehicles                                                     | 600,000                 | 600,000                | 400,000                | 400,000                 | 400,000                 | 400,000                 |
| 60                                                                     | Senior & Disabled Programming                                           | 508,318                 | 446,653                | 414,690                | 409,610                 | 405,218                 | 401,871                 |
| 62                                                                     | Real-Time Crime Center                                                  | 175,000                 | 175,000                | 175,000                | 175,000                 | 175,000                 | 175,000                 |
| 63                                                                     | Fire Table Command Incident Mgmt Software                               | 223,014                 | 223,014                | 223,014                | 223,014                 | 223,014                 | 223,014                 |
| 65                                                                     | Fire SCBA & PPE                                                         | 371,284                 |                        |                        |                         |                         |                         |
| 66                                                                     | RPD Warehouse Lease                                                     | 180,675                 | 188,805                | 197,297                | 206,174                 | 196,757                 |                         |
|                                                                        | Labor Agreements Supplemental                                           | 283,793                 |                        |                        |                         |                         |                         |
| Total Expenditures                                                     |                                                                         | \$ 103,952,623          | \$ 95,204,336          | \$ 93,019,511          | \$ 95,672,478           | \$ 96,667,863           | \$ 99,039,334           |
| Five-Year Financial Plan Surplus/(Deficit)                             |                                                                         | \$ (20,076,623)         | \$ (10,653,336)        | \$ (6,036,511)         | \$ (5,250,158)          | \$ (2,221,539)          | \$ 79,306               |
| Available Balance                                                      |                                                                         |                         |                        |                        |                         |                         |                         |
| Beginning Measure Z Fund Balance                                       |                                                                         | \$ 44,412,672           | \$ 24,336,049          | \$ 13,682,712          | \$ 7,646,201            | \$ 2,396,042            | \$ 174,503              |
| Five-Year Financial Plan Surplus/(Deficit)                             |                                                                         | (20,076,623)            | (10,653,336)           | (6,036,511)            | (5,250,158)             | (2,221,539)             | 79,306                  |
| Ending Measure Z Fund Balance                                          |                                                                         | \$ 24,336,049           | \$ 13,682,712          | \$ 7,646,201           | \$ 2,396,042            | \$ 174,503              | \$ 253,810              |
| Permanent Policy Reserve Set-Aside: \$5M                               |                                                                         |                         |                        |                        |                         |                         |                         |