

CITY OF RIVERSIDE INCLUSIONARY HOUSING PROGRAM STUDY

Housing and Homelessness
Committee Meeting Update

February 28, 2022



Economic & Planning Systems, Inc.
The Economics of Land Use

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AGENDA

- Study Process To-Date
- Review of Inclusionary Housing Policies in Other Cities
- Review of Feasibility Analysis
- Overview of Stakeholder and Community Outreach To-Date
- Preliminary Recommendations for City Program
- Discussion

STUDY PROCESS TO-DATE

May 2021

- EPS engaged by City

June-August 2021

- EPS preliminary technical analysis

September 2021

- Presentation of preliminary findings to Housing and Homelessness Committee

November 2021

- Meetings with targeted stakeholder groups

January 2022

- Community town hall presentation

AFFORDABLE HOUSING CONTEXT FOR RIVERSIDE

Riverside Affordable Housing Standards for 2021

Affordability Category	6th Cycle RHNA Allocation	Multifamily Rental Units		For-Sale Townhome Units		Single Family For-Sale Units	
		2021 Max Income (3 person household) ¹	Maximum Rent (2-bedroom unit) ²	2021 Max Income (4 person household) ¹	Maximum Sale Price (3-bedroom home) ^{3,4}	2021 Max Income (5 person household) ¹	Maximum Sale Price (4-bedroom home) ³
Extremely Low Income (ELI) - 30% AMI	2,431	\$21,960	\$549	[6]	[6]	[6]	[6]
Very Low Income (VLI) - 50% AMI	2,430	\$35,550	\$889	\$39,500	\$114,440	\$42,700	\$147,845
Low Income (LI) - 70% AMI	2,064	\$49,802	\$1,245	\$55,335	\$202,498	\$59,762	\$239,779
Moderate Income (MOD) - 110% AMI	3,139	\$76,725	\$2,238	\$85,250	\$423,481	\$92,070	\$478,887
Above Moderate Income - >120% AMI	7,394	N/A	N/A	N/A	N/A	N/A	N/A
Typical Market Rates [5]			\$2,571		\$400,000		\$625,000

[1] Income levels are based off the median household income for Riverside County, as reported by CA HCD.

[2] Maximum rent for each income level is based on 30% of maximum income for ELI, VLI, and LI; and 35% of maximum income for MOD.

[3] Maximum sale price for each income level assumes mortgage payment equal to 30% of maximum monthly income for ELI, VLI, and LI, and 35% of maximum monthly income for MOD (minus taxes and insurance), on a 30-year mortgage with a 3.5% annual interest rate and 10% down payment.

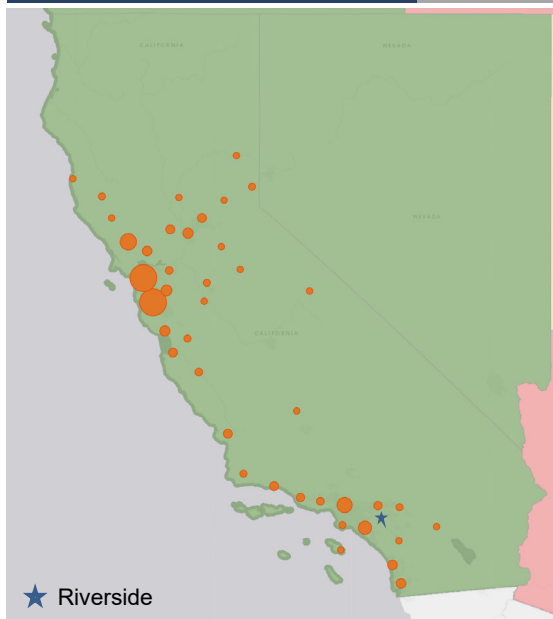
[4] The maximum sale price for four-person households at moderate income is higher than the estimated market-rate price for townhome products in Riverside. Therefore, EPS's analysis does not include moderate-income inclusionary requirements for townhomes.

[5] Based on EPS market research. Estimated rates are for 2-bedroom, 850 sq. ft. rental unit; 3-bedroom, 1,500 sq. ft. for-sale townhome; and 4-bedroom, 2,500 sq. ft. single family home.

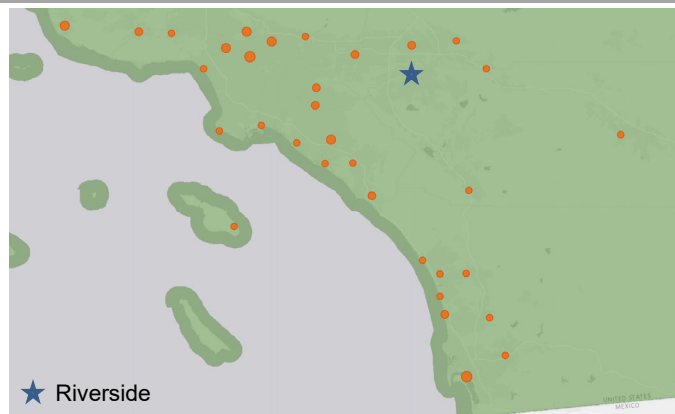
[6] Inclusionary programs do not typically include ELI requirements for-sale housing.

Sources: State of CA HCD; City of Riverside; CoStar; Zillow; EPS

INCLUSIONARY HOUSING POLICIES IN CALIFORNIA



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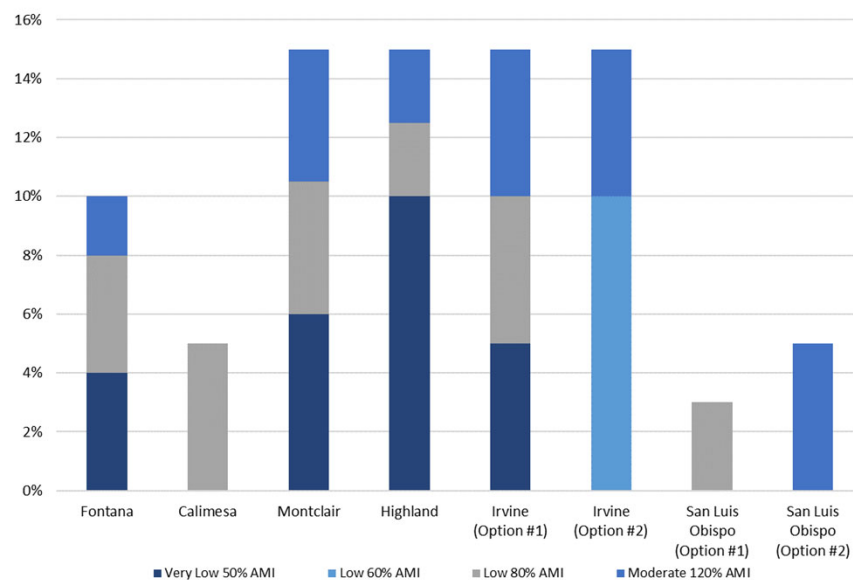
Over 170 cities and counties in California have inclusionary housing policies

Source: Grounded Solutions Network

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IHP IN COMPARABLE JURISDICTIONS – FOR SALE



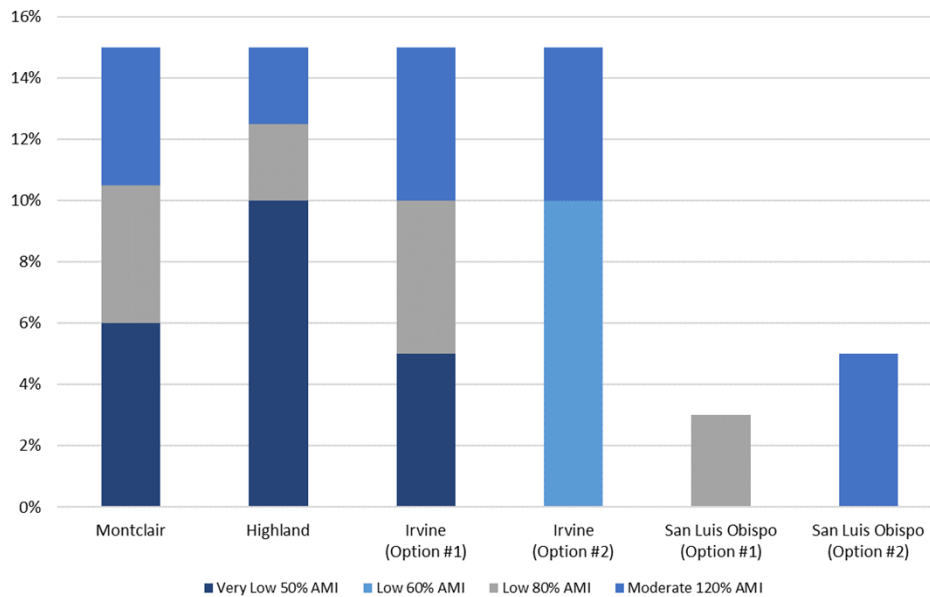
Note: Fontana and Calimesa do not have inclusionary requirements for rental residential projects.

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IHP IN COMPARABLE JURISDICTIONS – RENTAL



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FEASIBILITY ANALYSIS

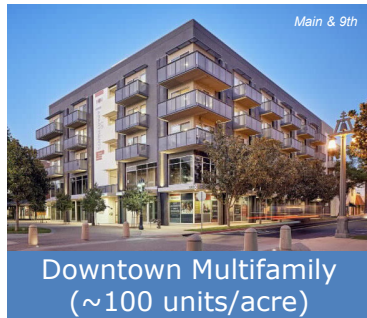
- Developed prototype rental and for-sale market-rate products that the City might see developed in the future.
- Tested feasibility of several scenarios of developing on-site affordable units, using typical return metrics
 - *5.25% return on cost for rental projects*
 - *15% profit margin on for-sale projects*
- Also estimated an in-lieu fee and assessed the feasibility impacts of paying fee as compared to building on-site units
 - Fee calculated as subsidy needed to support development of affordable units off-site (*Unit value at affordable levels – Cost of building unit*)
 - EPS calculated fees for select inclusionary requirements – if City opts to include fee option, calculation will be updated to reflect preferred requirement

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PROTOTYPE PRODUCTS



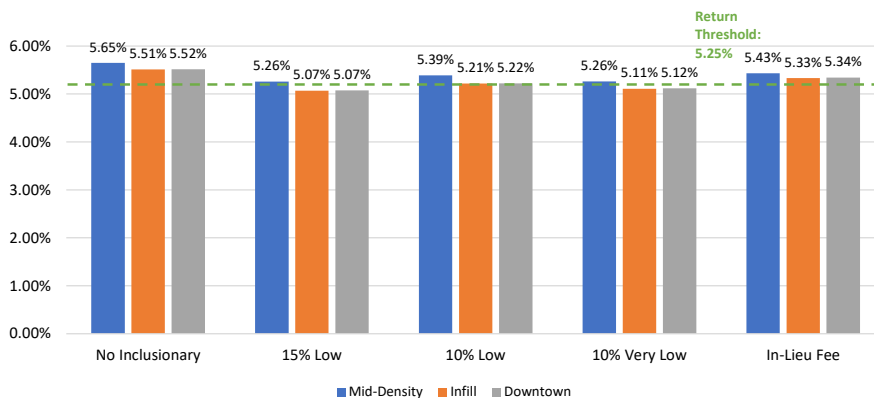
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INCLUSIONARY SCENARIOS – RENTAL

- Scenarios for multifamily rental include:
 - 15% and 10% of units for low-income households
 - 10% of units for very low-income households
 - In-lieu fee on 10% low-income requirement (~\$13,000 per market rate unit)



- Higher density projects achieve lower return on cost, and options for including affordable units are limited
- Mid-density projects have more room to feasibly include affordable units
- Payment of in-lieu fee is a feasible option

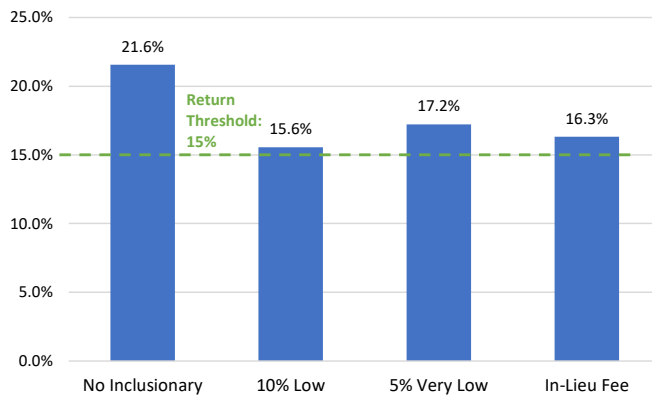
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INCLUSIONARY SCENARIOS – FOR SALE TOWNHOMES

- Scenarios for for-sale townhomes include:
 - 10% of units for low-income households
 - 5% of units for very low-income households
 - In-lieu fee on 10% low-income requirement (~\$17,000 per market rate unit)



- Townhome projects achieve yield on cost well above threshold without affordable units
- Both inclusionary scenarios and payment of in-lieu fee would still produce a feasible yield on cost

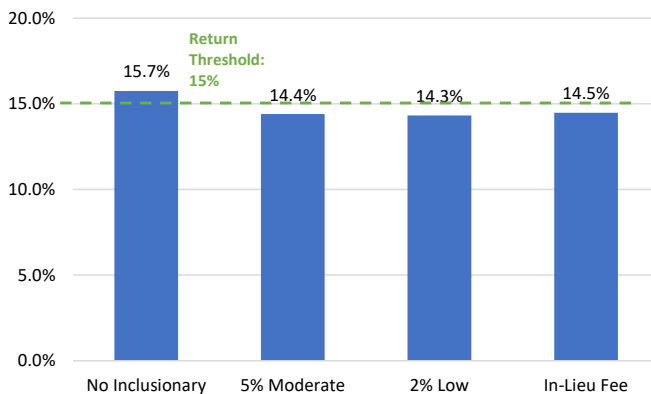
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INCLUSIONARY SCENARIOS – FOR SALE SINGLE FAMILY

- Scenarios for single family detached homes include:
 - 5% of units for moderate-income households
 - 2% of units for very low-income households
 - In-lieu fee on 5% moderate-income requirement (~\$7,000 per market rate unit)



- Single family projects just barely achieve profit margin threshold without affordable units
- Both affordable scenarios and payment of the in-lieu fee would produce a barely feasible profit

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SUMMARY OF FEASIBILITY RESULTS

- For-sale single family home products are limited in feasibly providing inclusionary units
- For-sale townhomes products appear able to support inclusionary requirements, but are a less common product
- Multifamily rental products at ~30 units/acre appear to feasibly support inclusionary requirements, and are a common product
- Higher-density multifamily rental products in and near Downtown tend to have higher costs, and providing affordable units is less feasible
- Payment of in-lieu fee yields a higher return than providing on-site units

STAKEHOLDER FEEDBACK

- EPS hosted two stakeholder workshops in November 2021, and presented to the Riverside Chamber of Commerce's Economic Development Council in January 2022
- Workshop #1 included housing advocates and developers of affordable housing projects. Seven stakeholders attended the meeting, and provided following primary feedback:
 - Importance of including affordable units in market-rate developments, to avoid clustering of affordable units in existing low-income areas of City
 - Some but not unanimous support for consideration of in-lieu fee option, as it can result in more affordable units in the long-run through funding leverage
 - Program should include option for land donation and/or collaboration with nonprofit builders for separate buildings to meet inclusionary requirement – would be relevant for larger projects
 - Encouraging City to explore other tools for developing permanent/long-term affordable housing, including co-ops and community land trusts, and other funding sources such as transient occupancy tax (TOT)

STAKEHOLDER FEEDBACK

- Workshop #2 included developers of market-rate residential projects. Sixteen stakeholders attended the meeting and provided following primary feedback:
 - Desire for flexibility from City in negotiating on a project-by-project basis, to reflect that every project has unique cost factors
 - Concern that feasibility models may underestimate development costs, in which case financial returns are overestimated and projects may be less able to absorb the costs of inclusionary requirements
 - Interest in having incentives that will reduce costs elsewhere in a project, although higher density allowances do not always improve project feasibility because construction costs can increase
 - Combined with other City policies that are adding costs to development, such as VMT reduction and electrification policies, addition of inclusionary requirements can push a lot of projects into infeasibility
 - Better option to get affordable units is to support building of 100% affordable projects on City-owned land; alternately, City should share in cost of inclusionary requirements somehow

COMMUNITY FEEDBACK

- EPS and City hosted a community webinar on January 12, 2022
- Approximately 50 individuals signed on to meeting
- Primary feedback included:
 - Overall support for an inclusionary housing policy
 - Preference to require units on-site rather than allow in-lieu fee; fee should be higher than cost of providing on-site units to discourage the fee option
 - Questions about other means of encouraging development of affordable units, such as density bonuses (which the City and State do have)
 - Stated need for provision of affordable housing that serves special needs population

ELEMENTS OF AN INCLUSIONARY HOUSING POLICY

Cities have wide latitude in structuring inclusionary policy – there is no “one size fits all”

- **Inclusionary Requirement:** Proportion of new units that must be affordable
- **Affordability Levels:** Income levels that are served by affordable units
- **Included/Exempted Developments:** Can include a minimum project size or particular project types
- **Requirements for rental vs. for-sale units**
- **District-based Requirements**
- **In-Lieu Fee Option**

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PRELIMINARY RECOMMENDATIONS

Given EPS’s research and analysis, and the stakeholder and community feedback, we would make the following preliminary recommendations to the City in developing an inclusionary housing program:

1. Inclusionary requirements
 - a. Multifamily – 10% of units affordable to low-income households (70% AMI)*
 - b. Townhome – 10% of units affordable to low-income households (70% AMI) *
 - c. Single family – 5% of units affordable to moderate-income households (110% AMI)**These requirements would automatically qualify projects for use of State density bonus*
2. Develop an in-lieu fee to align with the above requirements
 - Allowances for payment of fee should be based on City priorities (e.g. encouraging on-site units/mixed-income properties vs. maximize local support for affordable projects)
3. Consider a phased-in approach for requirements to allow markets to adjust, and set timeline for revisiting requirements in light of new market conditions

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Questions / Discussion

TOPICS FOR DISCUSSION/FEEDBACK

- Questions/concerns/feedback regarding recommended inclusionary requirements
 - Changes to requirements? Exemptions for any uses?
- City questions/preferences regarding use of in-lieu fee
 - What are the priorities?
- Timeline for program implementation

COMMITTEE RECOMMENDATIONS

- Receive an update on the Inclusionary Housing Program Study for the City of Riverside, including preliminary recommendations on inclusionary housing program requirements; and
- Provide staff with direction on how to proceed with the Inclusionary Housing Program Study.