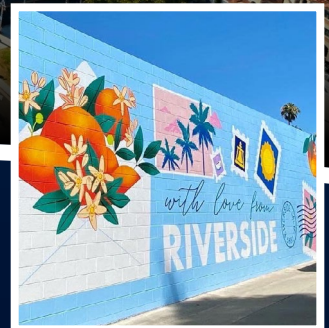


ENVISION RIVERSIDE 2025

CITY OF RIVERSIDE STRATEGIC PLAN
FINAL SUMMARY REPORT

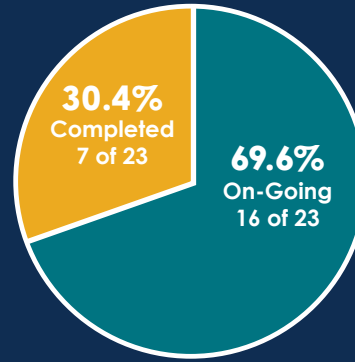


UPDATED JUNE 2025

ARTS, CULTURE AND RECREATION

5
GOALS

23
ACTION ITEMS



STRATEGIC PLANNING

✓ COMPLETED

Parks
Master
Plan

Trails
Master
Plan

Gateway
Projects

▶ STARTED

Arts
Master
Plan

General Plan – Open Space,
Parks, and Recreation
Element Update Started

RAMPED UP PROGRAMMING

- Expanded Library Hours
- Aquatics
- Seniors
- Adaptive Sports
- Bourns Youth Innovation Center: 100+ STEAM classes

- Grab 'n' Go Meals: 163,200 Issued
- Library Programs: Book Lockers, Riverside Reads, Summer Reading,
- Local Art Added to All Libraries

- Senior Eldertainment Series
- Senior Luncheons: 8,000 Meals
- Launched "Rec to Go" (Mobile Park) Program

MAJOR PROJECTS

✓ COMPLETED & OPENED

Main Library:
Award of
Merit

The Cheech:
National Medal
for Museum

Bourns Youth
Innovation Center:
Award of
Excellence in Design

📐 DESIGNED

Eastside
Library
Design Award

KICKED OFF INITIATIVES

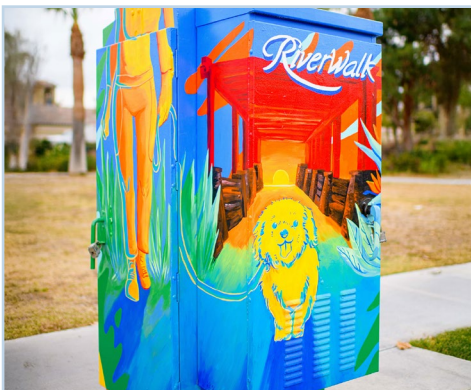
River District
Feasibility
Study

Piloted
Utility
Box Art

Launched
Mural
Program

100 Events to
Celebrate
Museum's 100th
Anniversary

Launched
Artist-in-Residence
Program





INCREASED INVESTMENT

PARKS REFRESH PROJECTS

- Playgrounds
- Parking Lots
- HVAC Updates

Refresh Projects (\$3.5M):

- Bergamont Park
- Castlevue Park
- Collett Park
- Dario Vasquez Park

- Harrison Park
- Hunt Park
- Nichols Park
- Taft Park

LIBRARY

- One-Time \$600k for Books
- \$500K Annual Increase for Books
- e-Mobile Library Launched



CURRENT PLANS

Fairmount Park Armory
\$2.5M in Fed Funds

César Chávez Community Center
\$25M Out to BID in State Funds

Gage Canal Trail Conversion Projects
\$5.1M in Grants
BID Issued

Tim Strack Park
Patterson Park
Award of BID

Museum of Riverside
\$42M BID Awarded

SPC Jesus S. Duran Eastside Library
Secured \$14.5M in State Grants for Construction

Harada House Rehabilitation

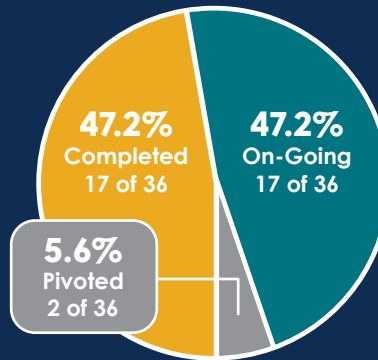
Bordwell Gym
\$8M BID Awarded



COMMUNITY WELL-BEING

6
GOALS

36
ACTION ITEMS



STRATEGIC PLANNING

General
Plan Update
Kicked Off

Housing
Element
Approved

Citywide Community
Engagement Policy
and Toolkit Approved

Local Hazard
Mitigation Plan
Approved

Police Department Strategic Plan and
Fire Department Strategic Plan approved

Homeless Action
Plan Approved

INCREASED HOUSING AND REDUCED HOMELESSNESS

- Increased Housing Production From 450/Year to 600/Year
- Housed 84 Homeless Individuals Coupled With Case Management
- Started Construction on 408 Affordable Units; 281 More in Development
- Completed Rehab of 23-Bed Non-Congregate Shelter
- Functional "0" Homelessness for Youth

- Assisted 195 Low Income Renters With Emergency Assistance
- Assisted 946 Homeless Individuals With Shelter and Case Management
- Engaged 1,800 Households Annually Through Street Outreach
- Created Standard Plans for ADUs
- Entrada: Built 64 Affordable Housing Units and 8 Units for Permanent Supportive Housing





MAJOR PROJECTS

- 51-Bed Recuperative Care Facility (Illumination Foundation)
- 28-Bed Mental Health Recuperative Facility (Helping Hearts)
- 49-Bed Transitional Housing (Project Legacy)
- 25-Bed Transitional Housing (Walden Homekey)
- 80-Unit Affordable Rental Housing (Vista De La Sierra)
- 33-Unit Supportive Housing for Aged out Foster Youth (The Aspire)

INCREASED SAFETY

Reduced Type 1 Crime by 2.7% Over 4 years

- Reduced Theft of Vehicles by 24.5% Over 4 Years
- Reduced Burglary by 22.3% Over 4 Years

Reduced Type 2 Crime by 11.9% in 2024

Maintained Broad Community Policing & Education Programs:

- Public Safety Engagement Team
- School Resource Officers
- Blue Elf
- Citizen/Teen Academies
- Law & Protective Services Academy
- You Are Not Alone
- Chief's Advisory
- Neighborhood/Business Watch
- Police Explorers
- Opportunities With Education
- 74 Police Officers Hired in 2024
- Started Park and Neighborhood Specialists Program
- Since 2020 Hired 189 Officers
- Lowest Vacancy Rate in Decades With 30 Vacant Positions (6%)

KICKED OFF INITIATIVES

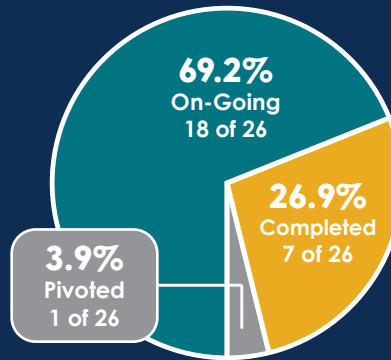


- The City launched a Real Time Crime Center (RTCC) combining AI, surveillance, license plate readers, and crime data to enhance public safety. Serving as a centralized hub, the RTCC provides real-time intelligence to support officers, detectives, and analysts with timely, actionable insights.
- Partnered with other agencies to create an **Inland SoCal Fusion Center**.
- Partnered with **Feeding America** to rescue food for redistribution.
- Launched Riverside **Blue Zones Initiative** in partnership with Inland Empire Health Plan, RUHS, and Kaiser Permanente.

ECONOMIC OPPORTUNITY

5
GOALS

26
ACTION ITEMS



STRATEGIC PLANNING

- Economic Development Strategic Plan
- Economic Development Centers of Excellence
- Magnolia Corridor Reinvestment, Resilience and Revitalization Strategy
- Arlington Village and Midtown Riverside Placemaking
- Visit Riverside Tourism Campaign: 6.1M Video Views, 21K+ Followers
- Arts & Culture District Placemaking
- Northside Specific Plan
- Riverside Airport Growth Initiatives
- General Plan Update With Economic Development Element



PROGRAMS & INITIATIVES

- Biotech, Aerospace, and Defense Marketing Materials
- Incentives and Rebates Promotional Efforts
- Streamline Riverside Refresh
- Developed Concierge Programs
- Created Self Certification Program
- Employee On-Boarding Toolkit
- Adaptive Reuse Ordinance: Alternative Standards for Existing Buildings
- Voluntary Expedited Plan Checks via Public Works and RPU
- Rivy Chatbot Launched to Support Customer Questions
- Enhanced Public Portal with Real-Time Response Features
- Ongoing Collaboration with Chambers of Commerce and Community for Feedback

MAJOR PROJECTS



Northside Agricultural Innovation Center
First of Its Kind in the U.S.

GREEN TECH HUB INVESTMENT

- **Ohmio:** Opened All-Electric Autonomous Shuttle HQ, Research & Development Center and Manufacturing Facility
- **Voltu:** Committed to Open Manufacturing Facility
- **Hyundai Rotem:** Secured Site to Build 180 Hydrogen Trains for LA Olympics
- **GreenPower:** Established U.S. e-Bus Manufacturing Hub
- **CARB:** Opened Largest LEED Platinum Net Zero Building in US and So Cal HQ, Creating 400+ Jobs

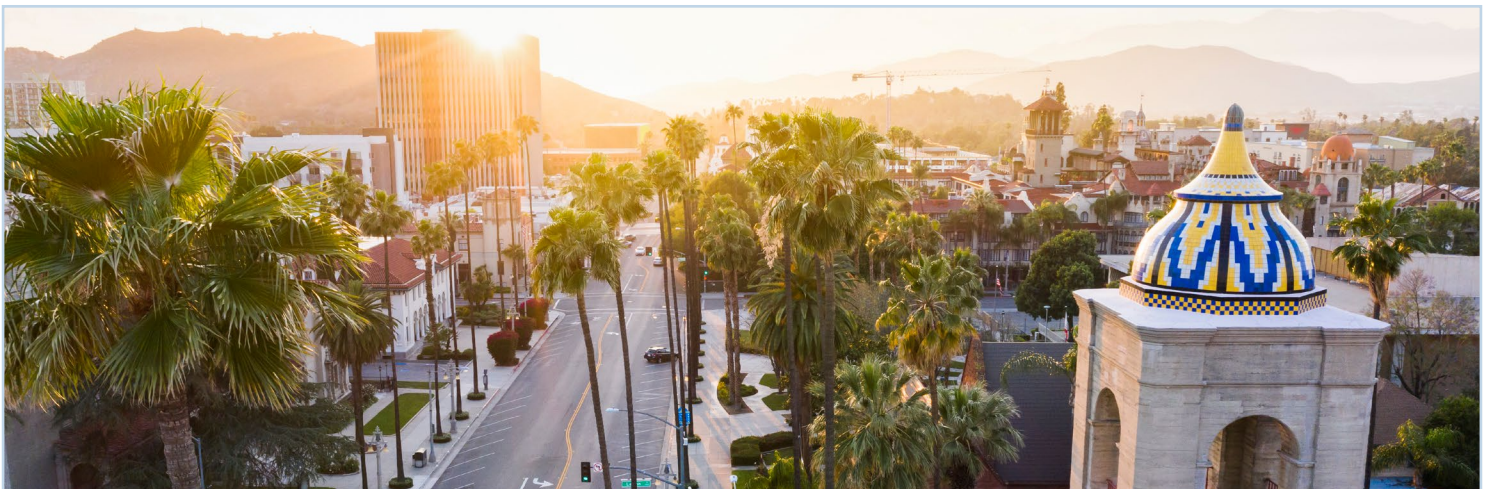


CURRENT PLANS

Visit Riverside
Brand Audit

Strategic Marketing Plan
and Implementation

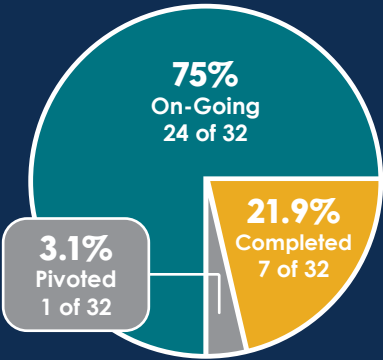
Continued Marketing of
"Why Choose Riverside"



ENVIRONMENTAL STEWARDSHIP

6
GOALS

32
ACTION ITEMS



STRATEGIC PLANNING

- Approved Integrated Resources Plan
- Kicked off Climate Action and Adaptation Plan
- Approved Zero Emission Vehicle Transition Plan for City Fleet
- Initiated General Plan Update Including elements on Conservation, Air Quality, Open Space and Parks
- Approved Urban Water Management Plan
- Vehicle Miles Traveled Mitigation Bank Approved
- Vegetation Management and Defensible Space Ordinance Approved
- Named to USGBC's LEED for Cities Cohort to Develop Sustainability Goals and Validate Performance

RAMPED UP PROGRAMMING

- Public Works Solid Waste Partnered with Feeding America, Rescuing 8M+ Pounds of Food Each Year (2023–2024) for Community Redistribution

ORGANIC WASTE DIVERSION



ALL DONATION SOURCES

11,503,001 lbs.
27,420 Donations

15,763.50
Total GHG
Emissions Avoided
(Tons of CO2e)

552,489,887
Total Water
Footprint Reduction
(Gallons)



INTERNAL DONATIONS

923,778 lbs.
1,990 Donations

1,517.96
Total GHG
Emissions Avoided
(Tons of CO2e)

71,033,095
Total Water
Footprint Reduction
(Gallons)



INCOMING DONATIONS

7,595,607 lbs.
25,226 Donations

9,982.49
Total GHG
Emissions Avoided
(Tons of CO2e)

297,973,811
Total Water
Footprint Reduction
(Gallons)

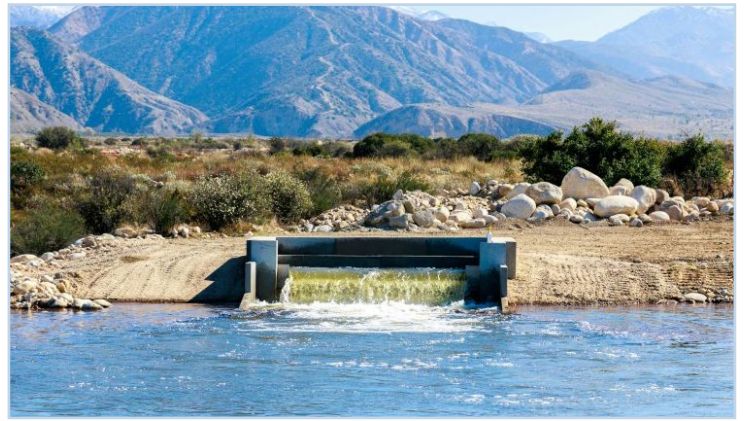


OUTGOING DONATIONS

2,983,616 lbs.
204 Donations

4,263.05
Total GHG
Emissions Avoided
(Tons of CO2e)

183,482,981
Total Water
Footprint Reduction
(Gallons)



MAJOR PROJECTS

Entered into Public Private Partnership with Anaergia to Construct a Regional Facility to Convert Organic Waste to Gas Project

Approved 3.5 MW Solar for New CARB Facility; Enrolled in RPU's 100% Renewable Energy Tariff, Securing LEED Platinum and Largest Zero Net Energy Building Status in the U.S.

Ability to Recharge Up to 26 Billion Gallons/Year to Groundwater Aquifer via 7 Oaks Dam Recharge Project

Installed Award-Winning Phoenix Storm Drain

Partnered on EIR to Facilitate \$100M Habitat Restoration to Facilitate \$1B in Water Projects

INITIATIVES

Expanded Rebates Available for Efficient HVACs and Heat Pumps

INCREASED INVESTMENT

Increased Renewable Portfolio From 37% (2019) to 69% (2027) Through Power Purchase Agreements

Purchased Thirty Zero Emission Vehicles to Transition City Fleet

Secured Citywide Tree Inventory Grant (\$1M)

Implemented \$30M TCC Grant in Eastside Including Planting 2,000 Trees, No Cost Solar and Drought Tolerant Turf Installation at Dozens of Residences



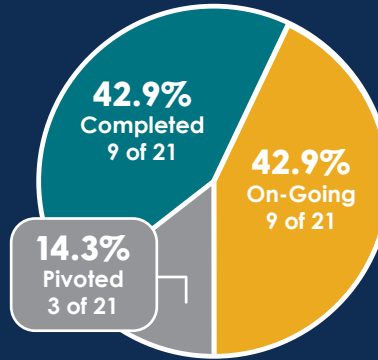
FUTURE PLANS

Planning an Extreme Heat Summit (Fall 2025) and Sustainability Conference (April 2026)

INFRASTRUCTURE, MOBILITY AND CONNECTIVITY

4
GOALS

21
ACTION ITEMS



STRATEGIC PLANNING

- Pedestrian Target Safeguarding Plan Approved
- Active Transportation Plan Approved
- Established a Complete Streets Ordinance
- Trails Master Plan completed
- Updated Urban Forestry Policy
- Adopted Local Roadway Safety Plan
- Integrated Resources Plan Approved
- Launched Pavement Trench Cut Fee Study Followed Waterline Repairs

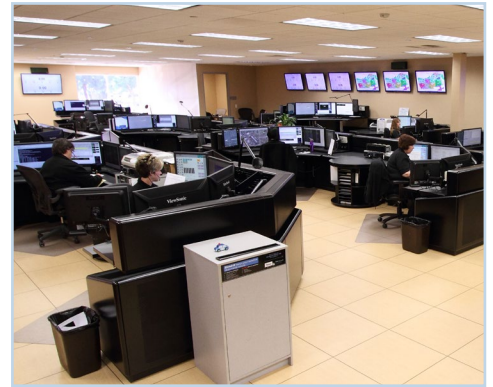
RAMPED UP PROGRAMMING

- Adopted the Vehicle Miles Traveled and Level of Services Traffic Impact Guidelines and Mitigation Bank
- Launch the Clean Air Car Share in Partnership with Mobility Development Operations, UCR's Center for Environmental Research and Technology, CALSTART, and CARB
- Partnered with RTA to Deploy Ohmio All-Electric, Autonomous Vehicles
- Secured Grant Funding to Study Increased Energy Efficiency and Electrification
- Hosted First Aerospace Community Expo



CAPITAL PROJECTS

- Extended Paving Moratorium (3-5 Years)
- Issued \$1.5M/Year RPU Contract for Faster Street Repairs
- Replaced 260 Traffic Controls; Funded 160 More
- Paved/Resurfaced 164 Miles of Streets (~20%) Since 2020
- Expanded Vine St. Mobility Hub with 3-4 Bus Bays
- Bike Lanes: Maintained 156 Miles and Secured Funding for 225 More Miles
- Constructed 7 Oaks Dam Water Recharge Project (28B Gal/Year)
- Upgraded Wood Streets Sewer (Phase 1)
- Began the Van Buren Blvd. Sewer Project from Wood Rd. to King Ave.
- Initiated Airport Taxiway A Rehabilitation (\$791K grant)
- Advanced a Project to Repaint Riverside Airport Terminal.
- Issued a \$1.5M/Year RPU Contract to Replace Temporary Asphalt Patches
- Expanded the Quiet Zone to Panorama Rd. and Soon to Cridge St., Brockton Ave., and Palm Ave.
- Installed Traffic Signal Fiber Optic Communications on Magnolia Ave./Market St.



DIGITAL INFRASTRUCTURE

- Replaced 120+ Public Safety Cameras
- Implemented Real Time Crime Center to Improve Quality of Life and Improve Public Safety
- Replaced 2,000 City Computers
- Upgraded the City's Internet Connection to Improve Internet and Public Facing Digital Services
- 911 System Hardware Replacement
- Implemented Active-Active Multi-Data Center Disaster Recovery Architecture.
- Replaced the City's 15 Year Old Network Infrastructure
- Established Infrastructure Reserve Fund

CURRENT PLANS

Entered into Public Private Partnership with Anaergia to Construct a Regional Facility to Convert Organic Waste to Gas Project

Applied to Upgrade Bike Friendly City Recognition to Silver City

FUTURE PLANS

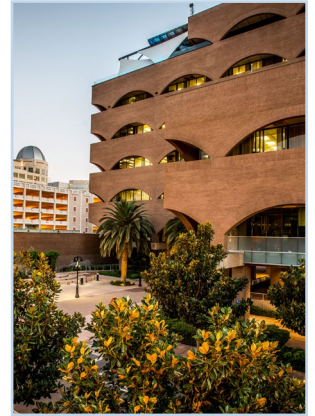
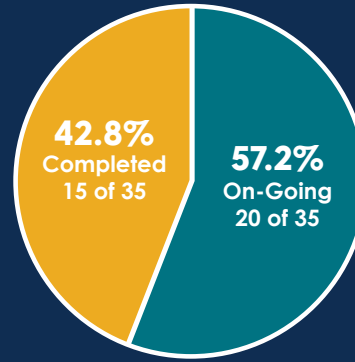
Digital Transformation Initiatives to Include:

- Enterprise Resource Planning
- Asset Management System
- Permitting System Upgrade
- Utility Billing System Upgrade
- 311 Modernization

HIGH PERFORMING GOVERNMENT

5
GOALS

35
ACTION ITEMS



RAMPED UP PROGRAMMING

- Expanded Workforce Training with 229 Training Sessions and 22,782 Training Hours
- Increased Tuition Reimbursement
- Added Training for Every Level: EPIC (All), Emerging Leaders Academy (2 cohorts), Building the Bench (Future Supervisors), Foundations of Supervision & HR Essentials (Front Line Supervisors), and Amplify Your Impact (Division Managers)



INITIATIVES

- Selected by Harvard University/ Bloomberg Foundation to Help Improve Use of Data, Innovate, Improve Communication and Tackle Complex Problems
- Selected to Participate in Accelerator for America Cohort to Assist with Innovation Infrastructure Initiatives
- EOC Completed 22 Months of Continuous Operation During Pandemic and Managed Over a Dozen Additional Activations
- Approved Community Engagement Plan to Boost Public Involvement
- Held Annual Town Hall Meetings to Share City Milestones and Challenges with Staff
- Boosted Transparency with a Public One Stop Shop Portal, Letting Customers Track Development Progress at Every Stage
- City Hall and Libraries Certified Blue Zones Workplace



FINANCIAL

- Adopted General Fund and Maintained Measure Z reserve Policy (Adopted in 2019)
- Updated Fees and Charges
- Updated Rates (Water, Electric, Refuse)
- Expanded SHARE Program
- Started Annual Financial Health Indicator Reports to Benchmark the City Against Peers
- Implemented Reserve Funds:
 - Infrastructure Reserve Funds
 - Maintained General Fund Reserve Policy (adopted in 2016)
- Sewer Fund: A1 to Aa3 Rating Reflects Strong Growth & Policies
- POBs: AA to AA- Rating Lower Borrowing Costs
- RPU Water: AA+ Affirmed Rating Backed by Solid Financials

GRANTS

- Secured \$300M+ in grants (2023)
- Hired first Grants Administrator, Established Consultant Bench, and Secured Grant Management System
- Boosted Grant success rate to 80%
- Received \$30M TCC Grant (Largest in City's History) Benefiting Eastside
- Received Grants for Tree Inventory (\$1M), Energy Efficiency (\$325K), Healthy Neighborhoods (\$1M) and Clean Air Car Share (\$1M)

FUTURE PLANS

Received Federal Grant to Host City's First Extreme Heat Table Top Exercise



