

MEASURE Z SPENDING PLAN

Spending Items		Actual	Actual	Actual	Actual	Actual	Actual
		FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22
REVENUE							
Transaction & Use Tax	\$	12,605,474	\$ 56,201,937	\$ 62,283,444	\$ 62,380,085	\$ 71,999,092	\$ 83,156,696
Interest Earnings		954	35,265	532,684	755,392	654,898	752,491
Total Revenues	\$	12,606,428	\$ 56,237,202	\$ 62,816,128	\$ 63,135,477	\$ 72,653,990	\$ 83,909,187
EXPENDITURES							
1	20% General Fund Reserve	\$ 5,549,224	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -
2	Payoff of the Balloon \$32 million Pension Obligation Bond	-	1,706,290	1,673,554	1,674,490	1,674,500	1,679,490
3	Funding for Workers' Compensation and General Liability	-	2,500,000	2,500,000	-	-	-
4	Measure Z Spending Contingency	-	-	-	-	-	-
5	Additional Sworn Police Positions	-	2,671,321	5,588,853	7,639,210	10,163,726	10,745,658
6	Public Safety Non-Sworn Positions and Recruitment Costs	-	450,833	795,676	877,104	913,458	897,576
7	Police Officer Lateral Hire Incentives and Recruitment Costs	-	-	30,049	9,994	300	46,856
8	Additional Public Safety Dispatchers	-	254,112	477,694	566,809	656,263	857,136
9	Maintain Firefighter Staffing Level	448,496	838,478	992,571	1,291,460	1,406,709	4,137,516
10	Reinstatement of Captains (Training and Arson)	1,504	522,192	559,538	556,919	469,733	507,235
11	Reinstatement of Battalion Chief	-	355,402	368,948	390,025	611,747	396,056
12	Police Vehicle Replacement and Maintenance Plan	-	2,434,081	1,738,555	1,199,786	627,585	3,735,056
13	Refurbish Police Vehicles	-	50,000	-	-	-	-
14	Fire Vehicle Replacement and Maintenance Plan	-	823,208	1,607,452	3,143,742	2,521,600	1,572,275
15	Fleet Facility Capital Repairs	-	100,000	-	-	-	-
16	Additional Fleet Mechanics for Police Department	-	176,329	173,230	202,610	219,713	225,454
17	Additional Fleet Mechanics for Fire Department	-	184,275	221,068	231,352	237,262	244,309
18	General Fund Support - Maintain Existing Services	3,939,526	5,482,007	13,238,623	18,266,026	18,266,026	18,266,026
19	General Plan Update	-	-	33,419	9,525	300,069	37,534
20	Homeless Prevention & Services	-	8,775	184,619	528,954	4,197	693,012
21	Principal Analyst - City Manager's Office	-	108,724	148,684	161,803	175,948	180,941
22	Budget Engagement Commission Support	4,311	10,280	27,000	8,365	23,364	15,648
23	New Downtown Main Library	8,479	541,139	2,386,205	3,819,500	(434,155)	2,751,200
23a.	New Downtown Main Library - Archives	-	1,000,000	1,000,000	1,300,000	-	-
24	SPC Jesus S. Duran Eastside Library	-	-	-	-	18,900	75,600
25	New Police Headquarters (\$52M)	-	-	-	26,394	43,556	-
26	Museum Expansion and Rehabilitation (\$35M)	-	-	-	89,053	175	-
27	Downtown Parking Garage	-	-	-	-	-	-
28	Annual Deferred Maintenance (Existing Facilities)	-	458,210	1,111,923	1,025,461	838,450	959,363
29	Maximize Roads/Streets (Pavement Condition Index)	-	58,482	2,276,844	460,494	4,825,070	12,974,269
30	Tree Trimming	-	114,807	890,259	2,018,472	994,585	983,450
31	Ward Action Team - City Attorney's Office	21,907	173,578	263,704	295,205	303,967	326,426
32	Ward Action Team - City Manager's Office	-	-	-	-	-	-
33	Technology Improvements	-	112,288	433,629	679,248	2,792,116	1,686,690
34	4-Person Staffing on Fire Trucks	-	-	202,119	1,284,098	1,244,499	1,006,903

MEASURE Z SPENDING PLAN

Spending Items	Actual	Actual	Actual	Actual	Actual	Actual
	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22
35 Fire Equipment	-	-	60,473	64,019	52,466	89,769
36 Contingency – Fire Radios	-	-	1,931,769	45,920	-	-
37 Recreation – Summer Pools	-	-	50,000	50,000	-	3,006
38 Bourns Family Youth Innovation Center	-	-	-	183,961	49,536	342,145
39 Public Safety & Engagement Team Program (PSET) - Urban	-	-	21,691	1,226,821	1,518,578	1,126,665
40 Library Security Guards	-	-	-	121,809	339,822	380,393
41 Homeless Temporary Housing	-	-	-	112,204	(112,204)	-
42 Orancrest Fire Station Dormitory Improvements	-	-	-	427	108,384	-
43 PW Streets Vehicle & Equipment Needs	-	-	-	-	-	-
44 PRCSD Infrastructure, Vehicles, and Equipment	-	-	-	-	-	11,735
45 Motorhome Removal & Disposal	-	-	-	-	-	5,000
46 Park and Neighborhood Specialist (PANS) Program	-	-	-	-	-	493,808
47 Police Helicopters Capital Lease	-	-	-	-	-	-
48 Office of Homeless Solutions Expansion	-	-	-	-	-	-
49 Public Safety & Engagement Team Program (PSET) - Wildlands	-	-	-	-	-	-
50 Public Safety Enterprise Communication System (PSEC) Radios	-	-	-	-	-	-
51 Office of Sustainability	-	-	-	-	-	-
52 Sidewalk Repair	-	-	-	-	-	-
53 Mt Rubidoux Trail Resurfacing	-	-	-	-	-	-
54 Police K9	-	-	-	-	-	-
55 Parks Capital Improvement Projects	-	-	-	-	-	-
56 Fire - Analog Simulcast Communication System	-	-	-	-	-	-
Total Expenditures	\$ 9,973,447	\$ 36,134,811	\$ 40,988,149	\$ 49,561,260	\$ 50,855,945	\$ 67,454,200

Five-Year Financial Plan Surplus/(Deficit)	2,632,981	20,102,391	21,827,979	13,574,217	21,798,045	16,454,987
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FUND RESERVES

Beginning Measure Z Fund Reserve	\$ -	\$ 2,632,981	\$ 22,735,372	\$ 39,563,351	\$ 53,137,568	\$ 74,935,613
Five-Year Financial Plan Surplus/(Deficit)	2,632,981	20,102,391	21,827,979	13,574,217	21,798,045	16,454,987
Permanent Policy Reserve Set-Aside			(5,000,000)			
Ending Measure Z Fund Reserve	\$ 2,632,981	\$ 22,735,372	\$ 39,563,351	\$ 53,137,568	\$ 74,935,613	\$ 91,390,600

MEASURE Z SPENDING PLAN

Spending Items	Actual	Carryover	Projected	Preliminary	Preliminary
	FY 2022/23	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
REVENUE					
Transaction & Use Tax	\$ 84,015,703		\$ 81,406,000	\$ 83,715,000	\$ 86,197,000
Interest Earnings	1,825,380		300,000	800,000	800,000
Total Revenues	\$ 85,841,083	\$ -	\$ 81,706,000	\$ 84,515,000	\$ 86,997,000

EXPENDITURES

1	20% General Fund Reserve	\$ -		\$ -	\$ -	\$ -
2	Payoff of the Balloon \$32 million Pension Obligation Bond	1,673,080		\$ 1,673,530	\$ 1,673,370	\$ 1,672,800
3	Funding for Workers' Compensation and General Liability	-		-	-	-
4	Measure Z Spending Contingency	-		-	-	-
5	Additional Sworn Police Positions	13,751,855	30,937	12,549,623	13,993,334	14,439,200
6	Public Safety Non-Sworn Positions and Recruitment Costs	952,016		1,014,830	1,079,422	1,118,364
7	Police Officer Lateral Hire Incentives and Recruitment Costs	73,986		200,000	200,000	200,000
8	Additional Public Safety Dispatchers	1,407,570		1,340,627	1,413,058	1,459,240
9	Maintain Firefighter Staffing Level	2,178,353		1,587,087	1,715,402	1,792,847
10	Reinstatement of Captains (Training and Arson)	657,475		708,920	790,339	819,590
11	Reinstatement of Battalion Chief	416,987		368,685	439,045	457,617
12	Police Vehicle Replacement and Maintenance Plan	2,143,480	1,333,037	2,269,017	2,314,398	2,360,686
13	Refurbish Police Vehicles	-	-	-	-	-
14	Fire Vehicle Replacement and Maintenance Plan	1,706,747	4,006,690	4,458,395	3,214,900	5,656,200
15	Fleet Facility Capital Repairs	-		-	-	-
16	Additional Fleet Mechanics for Police Department	149,860		257,521	250,121	257,470
17	Additional Fleet Mechanics for Fire Department	297,025		262,973	286,661	289,945
18	General Fund Support - Maintain Existing Services	18,266,026		18,266,026	18,266,026	18,266,026
19	General Plan Update	279,886	4,339,567	-	-	-
20	Homeless Prevention & Services	503,743	796,669	500,000	1,400,000	1,400,000
21	Principal Analyst - City Manager's Office	170,144		154,543	181,171	191,431
22	Budget Engagement Commission Support	10,868	310	39,082	27,745	32,775
23	New Downtown Main Library	2,738,151		2,738,750	2,737,000	2,736,630
23a.	New Downtown Main Library - Archives	-		-	-	-
24	SPC Jesus S. Duran Eastside Library	-	5,500	2,000,000	-	-
25	New Police Headquarters (\$52M)	-	-	-	-	6,203,247
26	Museum Expansion and Rehabilitation (\$35M)	1,474	-	-	3,913,897	3,913,897
27	Downtown Parking Garage	-		-	-	-
28	Annual Deferred Maintenance (Existing Facilities)	1,859,493	247,100	1,500,000	1,500,000	1,500,000
29	Maximize Roads/Streets (Pavement Condition Index)	7,219,089	18,935,753	10,875,000	10,875,000	10,875,000
30	Tree Trimming	1,842,682	1,673,868	3,500,000	3,500,000	3,500,000
31	Ward Action Team - City Attorney's Office	388,006		359,706	412,340	427,667
32	Ward Action Team - City Manager's Office	-		-	-	-
33	Technology Improvements	1,470,850	3,176,936	1,501,315	1,514,271	1,515,464
34	4-Person Staffing on Fire Trucks	979,106	17,595	1,199,078	1,371,306	1,461,456

MEASURE Z SPENDING PLAN

Spending Items	Actual	Carryover	Projected	Preliminary	Preliminary
	FY 2022/23	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
35 Fire Equipment	-	-	-	-	-
36 Contingency – Fire Radios	-	-	-	-	-
37 Recreation – Summer Pools	-	-	-	-	-
38 Bourns Family Youth Innovation Center	(2,808)	-	-	-	-
39 Public Safety & Engagement Team Program (PSET) - Urban	2,657,537	1,190,167	4,572,806	4,882,982	5,192,303
40 Library Security Guards	-	-	-	-	-
41 Homeless Temporary Housing	-	-	-	-	-
42 Orangecrest Fire Station Dormitory Improvements	-	-	-	-	-
43 PW Streets Vehicle & Equipment Needs	490,337	2,509,628	2,230,000	-	-
44 PRCSD Infrastructure, Vehicles, and Equipment	189,894	1,523,574	-	-	-
45 Motorhome Removal & Disposal	9,000	1,500	45,000	45,000	45,000
46 Park and Neighborhood Specialist (PANS) Program	1,296,852	118,660	1,815,973	4,297,308	4,527,072
47 Police Helicopters Capital Lease	1,238,158	-	1,238,158	1,238,158	1,238,158
48 Office of Homeless Solutions Expansion	47,454	-	158,649	186,744	197,008
49 Public Safety & Engagement Team Program (PSET) - Wildlands	613,870	1,296,840	5,315,839	4,282,399	4,420,407
50 Public Safety Enterprise Communication System (PSEC) Radios	343,438	-	343,438	343,438	343,438
51 Office of Sustainability	13,402	-	380,988	411,327	428,820
52 Sidewalk Repair	371,776	228,224	600,000	600,000	600,000
53 Mt Rubidoux Trail Resurfacing	1,198,947	581,053	-	-	-
54 Police K9	-	140,000	-	-	-
55 Parks Capital Improvement Projects	-	6,492,000	-	3,500,000	3,500,000
56 Fire - Analog Simulcast Communication System	-	-	1,566,441	-	-
Total Expenditures	\$ 69,605,809	\$ 48,645,608	\$ 87,592,000	\$ 92,856,162	\$ 103,039,758

Five-Year Financial Plan Surplus/(Deficit)	16,235,274	(48,645,608)	\$ (5,886,000)	\$ (8,341,162)	\$ (16,042,758)
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FUND RESERVES

Beginning Measure Z Fund Reserve	\$ 91,390,600	\$ 107,625,874	\$ 58,980,266	\$ 53,094,266	\$ 44,753,104
Five-Year Financial Plan Surplus/(Deficit)	16,235,274	(48,645,608)	(5,886,000)	(8,341,162)	(16,042,758)
Permanent Policy Reserve Set-Aside	-	-	-	-	-
Ending Measure Z Fund Reserve	\$ 107,625,874	\$ 58,980,266	\$ 53,094,266	\$ 44,753,104	\$ 28,710,346

MEASURE Z SPENDING PLAN

Spending Items		Preliminary FY 2026/27	Preliminary FY 2027/28	Preliminary FY 2028/29
REVENUE				
Transaction & Use Tax		\$ 89,001,000	\$ 91,848,000	\$ 94,233,000
Interest Earnings		800,000	800,000	800,000
Total Revenues		\$ 89,801,000	\$ 92,648,000	\$ 95,033,000
EXPENDITURES				
1	20% General Fund Reserve	\$ -	\$ -	\$ -
2	Payoff of the Balloon \$32 million Pension Obligation Bond	\$ 1,673,150	\$ -	\$ -
3	Funding for Workers' Compensation and General Liability	-	-	-
4	Measure Z Spending Contingency	-	-	-
5	Additional Sworn Police Positions	14,784,291	15,180,778	15,814,773
6	Public Safety Non-Sworn Positions and Recruitment Costs	1,154,563	1,192,230	1,219,184
7	Police Officer Lateral Hire Incentives and Recruitment Costs	200,000	200,000	200,000
8	Additional Public Safety Dispatchers	1,497,030	1,527,433	1,546,023
9	Maintain Firefighter Staffing Level	1,844,137	1,907,466	1,998,924
10	Reinstatement of Captains (Training and Arson)	834,098	853,987	887,181
11	Reinstatement of Battalion Chief	462,357	469,201	485,327
12	Police Vehicle Replacement and Maintenance Plan	2,407,899	2,456,057	2,505,179
13	Refurbish Police Vehicles	-	-	-
14	Fire Vehicle Replacement and Maintenance Plan	6,500,590	5,644,063	439,460
15	Fleet Facility Capital Repairs	-	-	-
16	Additional Fleet Mechanics for Police Department	263,949	270,765	271,817
17	Additional Fleet Mechanics for Fire Department	291,898	293,888	295,214
18	General Fund Support - Maintain Existing Services	18,266,026	18,266,026	18,266,026
19	General Plan Update	-	-	-
20	Homeless Prevention & Services	1,400,000	1,400,000	1,400,000
21	Principal Analyst - City Manager's Office	201,298	210,044	213,662
22	Budget Engagement Commission Support	28,817	33,881	29,566
23	New Downtown Main Library	2,737,380	2,734,130	2,731,750
23a.	New Downtown Main Library - Archives	-	-	-
24	SPC Jesus S. Duran Eastside Library	-	-	-
25	New Police Headquarters (\$52M)	6,203,247	6,203,247	6,203,247
26	Museum Expansion and Rehabilitation (\$35M)	3,913,897	3,913,897	3,913,897
27	Downtown Parking Garage	-	-	-
28	Annual Deferred Maintenance (Existing Facilities)	1,500,000	1,500,000	1,500,000
29	Maximize Roads/Streets (Pavement Condition Index)	10,875,000	10,875,000	10,875,000
30	Tree Trimming	2,000,000	2,000,000	2,000,000
31	Ward Action Team - City Attorney's Office	435,328	438,182	439,675
32	Ward Action Team - City Manager's Office	-	-	-
33	Technology Improvements	1,516,098	1,517,886	1,519,197
34	4-Person Staffing on Fire Trucks	1,516,929	1,556,707	1,640,221

MEASURE Z SPENDING PLAN			
Spending Items	Preliminary FY 2026/27	Preliminary FY 2027/28	Preliminary FY 2028/29
35 Fire Equipment	-	-	-
36 Contingency – Fire Radios	-	-	-
37 Recreation – Summer Pools	-	-	-
38 Bourns Family Youth Innovation Center	-	-	-
39 Public Safety & Engagement Team Program (PSET) - Urban	5,556,094	5,450,397	5,163,796
40 Library Security Guards	-	-	-
41 Homeless Temporary Housing	-	-	-
42 Orangecrest Fire Station Dormitory Improvements	-	-	-
43 PW Streets Vehicle & Equipment Needs	-	-	-
44 PRCSD Infrastructure, Vehicles, and Equipment	-	-	-
45 Motorhome Removal & Disposal	45,000	45,000	45,000
46 Park and Neighborhood Specialist (PANS) Program	4,725,326	4,837,812	4,934,596
47 Police Helicopters Capital Lease	1,238,158	1,238,158	1,238,158
48 Office of Homeless Solutions Expansion	206,212	212,735	218,846
49 Public Safety & Engagement Team Program (PSET) - Wildlands	4,743,576	4,651,211	4,372,448
50 Public Safety Enterprise Communication System (PSEC) Radios	-	-	-
51 Office of Sustainability	446,011	463,880	481,663
52 Sidewalk Repair	600,000	600,000	600,000
53 Mt Rubidoux Trail Resurfacing	-	-	-
54 Police K9	-	-	-
55 Parks Capital Improvement Projects	3,500,000	3,500,000	3,500,000
56 Fire - Analog Simulcast Communication System	-	-	-
Total Expenditures	\$ 103,568,359	\$ 101,644,061	\$ 96,949,830

Five-Year Financial Plan Surplus/(Deficit) \$ (13,767,359) \$ (8,996,061) \$ (1,916,830)

FUND RESERVES			
Beginning Measure Z Fund Reserve	\$ 28,710,346	\$ 14,942,987	\$ 5,946,926
Five-Year Financial Plan Surplus/(Deficit)	(13,767,359)	(8,996,061)	(1,916,830)
Permanent Policy Reserve Set-Aside			
Ending Measure Z Fund Reserve	\$ 14,942,987	\$ 5,946,926	\$ 4,030,096