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# Measure Z Spending Plan Review

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Finance Department

**Budget Engagement Commission**  
March 14, 2024

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## Measure Z History

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## Ballot Measure

To prevent cutting police, firefighters, paramedics, 911 emergency response, anti-gang/drug programs, homelessness reduction and youth after-school/senior/disabled services; to repair local streets/potholes/infrastructure; and to provide other general services, shall a one-cent transaction and use tax (sales tax) be implemented providing \$48,000,000 annually through 2036 unless extended by the voters, requiring independent audits with no funds to Sacramento, all funds remaining for Riverside?



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## Measure Z Spending Priorities

- Fiscal Discipline
- Critical Non-Safety Service Needs
- Critical Public Safety Needs
- Quality of Life Issues
- Critical Infrastructure Needs
- Technology Needs



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# FY 2024-2026 Budget Community Outreach



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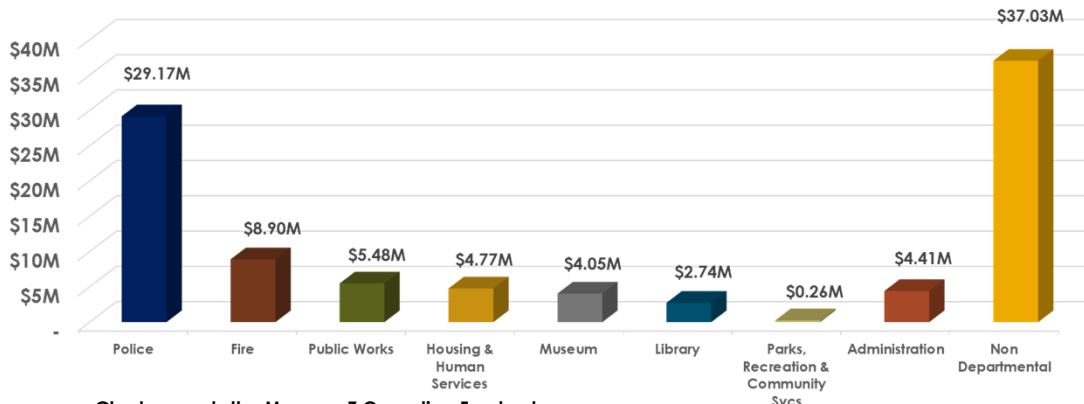
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## Where does the Measure Z \$ go?

### Measure Z Operating Budget by Department

\$96.8 million




- Chart presents the Measure Z Operating Fund only.
- Non-Departmental includes Pension Obligation Bond (\$1.7M; General Fund Support (\$18.3M, and transfers to Measure Z Capital Projects Fund (\$17.1M).



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# YOUR MONEY. YOUR VOICE.

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## Your Money. Your Voice. City Surveys (37)

	Very Satisfied	Somewhat Satisfied	Somewhat Dissatisfied	Very Dissatisfied	Not Sure/Don't Know
<b>Overall satisfaction with the job the City of Riverside is doing to provide City Services</b>	2	19	8	3	1



Complete the Survey Online




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## Survey Results – Importance

Level of Importance of the following services, programs, and facilities offered in City of Riverside

	Extremely Important	Very Important	Somewhat Important	Not at all Important	Weighted Average
Fire Protection Services	27	6	0	1	127
Police Services	28	2	3	0	124
Street Pavement Maintenance	22	10	2	1	123
Water Service	20	10	2	0	114
Trash Pickup	20	9	3	1	114
Electric Service	18	12	2	1	113
Park Maintenance	14	15	5	0	111
Park and Recreation Facilities	16	11	6	1	110
Traffic on Major City Streets	14	12	5	1	103
Park and Recreation Programs	13	9	11	0	101
Senior Services	17	9	3	0	101
Library Facilities	9	16	7	1	99
Environmental and Sustainability Programs	11	12	8	2	98
Library Programs and Services	7	17	8	1	96
Street Sweeping	13	9	6	4	95
Maintaining the City's Character and History	10	9	12	2	93
Code Enforcement Services	7	14	11	0	92
Managing Building and Development	6	16	7	3	89
Building Permit Services	4	11	16	0	81
Riverside TV Broadcasting	5	6	7	13	65



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## Survey Results - Satisfaction

Rate satisfaction with the City's performance in delivering each of its services, programs, and facilities.

	Very Satisfied	Somewhat Satisfied	Somewhat Dissatisfied	Very Dissatisfied	Weighted Average
Fire Protection Services	29	4	0	1	129
Police Services	21	11	3	1	124
Park and Recreation Facilities	10	16	4	3	99
Park and Recreation Programs	9	17	5	1	98
Library Facilities	11	15	4	1	98
Senior Services Park Maintenance	11	13	6	2	97
Library Programs and Services	14	12	2	1	97
Code Enforcement Services	5	12	9	1	75
Traffic on Major City Streets	4	12	9	5	75
Street Pavement Maintenance	3	6	10	13	63
Building Permit Services	4	7	10	2	59


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# Measure Z Spending Items

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## Spending Item Characteristics

- Ongoing Expenditures:
  - Cannot be easily defunded
  - Rising personnel costs require increased funding level each year
  - Example: personnel, Public Safety & Engagement Teams
- One-time funding:
  - Could be annual allocations
  - Can be defunded depending upon contractual obligations
  - Examples: cash-funded projects, contracted services
- Debt Obligations
  - Cannot be defunded without alternative funding identified



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## Personnel – FY 2023/24 Budget

Item	FTE	Personnel	Non-Personnel	Total
5 - Additional Sworn Police Positions	60.00	\$ 12,106,000	\$ 443,000	\$ 12,549,000
6 - Public Safety Non-Sworn Positions & Recruitment Costs	11.00	968,000	47,000	1,015,000
8 - Additional Dispatchers	9.00	1,317,000	24,000	1,341,000
9 - Maintain Firefighter Staffing Level	6.00	1,556,000	31,000	1,587,000
10 - Reinstatement of Fire Captains (Training & Arson)	2.00	706,000	3,000	709,000
11 - Reinstatement of Fire Battalion Chief	1.00	367,000	2,000	369,000
16 - Additional Fleet Mechanics for Police Department	2.00	254,000	4,000	258,000
17 - Additional Fleet Mechanics for Fire Department	2.00	259,000	4,000	263,000
21 - Principal Analyst - City Manager's Office	1.00	153,000	2,000	155,000
31 - Ward Action Team - City Attorney's Office	2.00	357,000	3,000	360,000
33 - Technology Improvements	1.00	140,000	2,000	142,000
34 - 4-Person Staffing on Fire Trucks	6.00	1,165,000	34,000	1,199,000
39 - PSET - Urban	18.00	1,989,000	33,000	2,022,000
46 - Park and Neighborhood Specialists Program	20.00	1,743,000	51,000	1,794,000
48 - Office of Homeless Solutions Expansion	2.00	159,000	-	159,000
49 - PSET - Wildlands	28.00	3,928,000	-	3,928,000
51 - Office of Sustainability	1.00	181,000	-	181,000
<b>Total</b>	<b>172.00</b>	<b>\$ 27,348,000</b>	<b>\$ 683,000</b>	<b>\$ 28,031,000</b>

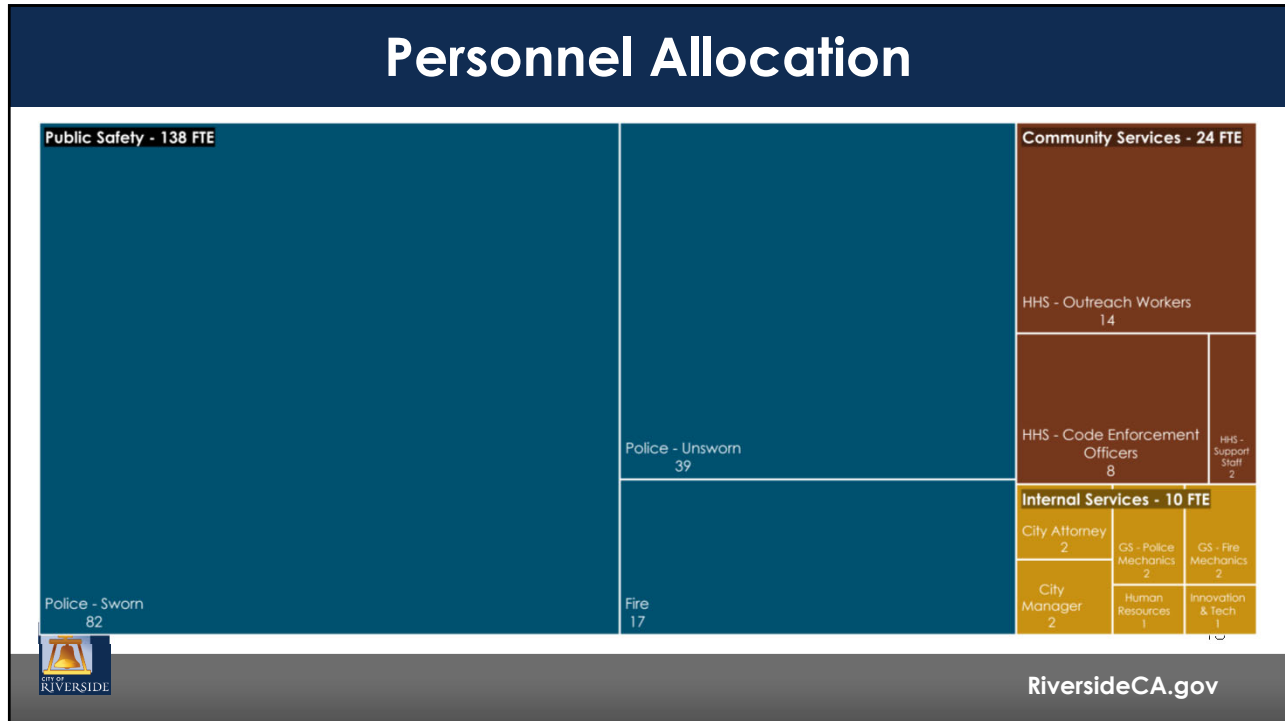


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In this table, Non-Personnel represents costs directly attributed to personnel, such as training, liability insurance, and outfitting.

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## Ongoing Operations – FY 2023/24 Budget

Item	FTE	Personnel	Non-Personnel	Total
7 - Police Officer Lateral Hire Incentives & Recruitment Costs	-	\$ -	\$ 200,000	\$ 200,000
18 - General Fund Support – Maintain Existing Services	-	-	18,266,000	18,266,000
20 - Homeless Services	-	-	500,000	500,000
22 - Budget Engagement Commission Support	-	37,000	2,000	39,000
30 - Tree Trimming	-	-	3,500,000	3,500,000
33 - Technology Improvements	1.00	140,000	1,361,000	1,501,000
39 - Public Safety & Engagement Team (PSET) – Urban	27.00	1,989,000	2,584,000	4,573,000
45 - Motorhome Removal & Disposal	-	-	45,000	45,000
46 - Park and Neighborhood Specialist (PANS) Program	20.00	1,743,000	73,000	1,816,000
49 - Public Safety & Engagement Team Program (PSET) - Wildlands	28.00	3,928,000	1,387,000	5,315,000
50 - PSEC Radios	-	-	343,000	343,000
51 - Office of Sustainability	1.00	181,000	200,000	381,000
<b>Total</b>	<b>77.00</b>	<b>\$ 8,018,000</b>	<b>\$ 28,461,000</b>	<b>\$ 36,479,000</b>

This table lists the full funding amount of each spending item; therefore, it includes some amounts represented in the Personnel slide.

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# Infrastructure/Equipment

Item	2024 Projected	2025 Preliminary	2026 Preliminary
12 - Police Vehicle Replacement & Maintenance Plan	\$ 2,269,000	\$ 2,314,000	\$ 2,361,000
14 - Fire Vehicle Replacement & Maintenance Plan*	2,966,000	1,723,000	4,164,000
24 – SPC Jesus S Duran Eastside Library	2,000,000	-	-
28 - Annual Deferred Maintenance (Existing Facilities)	1,500,000	1,500,000	1,500,000
29 - Maximize Roads/Streets (Pavement Condition Index)	10,875,000	10,875,000	10,875,000
43 – Public Works Streets Vehicles & Equipment	2,230,000	-	-
52 - Sidewalk Repair	600,000	600,000	600,000
56 – Fire Radio Tower	1,566,000	-	-
<b>Total</b>	<b>\$ 24,006,000</b>	<b>\$ 17,012,000</b>	<b>\$ 19,500,000</b>

\*Cash funding for new purchases; excludes debt service



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# Debt Obligations

(in millions)	Principal	Year Issued	Year of Maturity	Actuals Through 2023	Remaining Obligation	2024 Projected	2025 Projected	2026 Projected
#2 - Pension Obligation Bond	\$ 31.96 <sup>1</sup>	2017	2027	\$ 10.08	\$ 6.21	\$ 1.67	\$ 1.67	\$ 1.67
#14 – Fire Vehicles	14.50	2017	2027	8.62	6.9	1.49	1.49	1.49
#23 – Downtown Main Library	33.51	2019	2037	15.11	27.48	2.74	2.74	2.74
#25 – Police Headquarters <sup>2</sup>	52.00	2025	2036	0.81	N/A	-	6.20	6.20
#26 – Museum Expansion & Rehab <sup>2</sup>	35.00	2024	2036	0.91	N/A	-	3.91	3.91
#47 – Police Helicopters	11.29	2022	2032	1.24	10.26	1.24	1.24	1.24
<b>Totals</b>	<b>\$ 178.26</b>			<b>\$ 36.77</b>	<b>\$ 50.85</b>	<b>\$ 7.14</b>	<b>\$ 17.25</b>	<b>\$ 17.25</b>

<sup>1</sup> Total debt issuance; approximately \$14.5M is payable by Measure Z.

<sup>2</sup> The data presented represents anticipated debt issuances and estimated costs.



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# 5-Year Spending Plan – Budget Development

(in millions)	Actuals Through 2023	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected
Revenue	\$ 437.20	\$ 81.70	\$ 84.52	\$ 87.00	\$ 89.80	\$ 92.65	\$ 95.03
Expenditures	(324.57)	(87.59)	(92.86)	(103.04)	(103.57)	(101.65)	(96.95)
Encumbrances & Carryovers	(48.65)						
<b>Net Change in Fund Balance</b>	<b>\$63.98</b>	<b>\$ (5.89)</b>	<b>\$ (8.34)</b>	<b>\$ (16.04)</b>	<b>\$ (13.77)</b>	<b>\$ (9.00)</b>	<b>\$ (1.92)</b>
Beginning Fund Balance	\$ -	\$ 58.98	\$ 53.09	\$ 44.75	\$ 28.71	\$ 14.94	\$ 5.95
Net Change in Fund Balance	63.98	(5.89)	(8.34)	(16.04)	(13.77)	(9.00)	(1.92)
Policy Reserve	(5.00)						
<b>Ending Fund Balance</b>	<b>\$ 58.98</b>	<b>\$ 53.09</b>	<b>\$ 44.75</b>	<b>\$ 28.71</b>	<b>\$ 14.94</b>	<b>\$ 5.95</b>	<b>\$ 4.03</b>

**Important:** This is a **working draft subject to change** as the FY 2024-2026 Biennial Budget and 5-Year Spending Plan are developed. The amounts here will not correspond to previously presented versions of the Spending Plan.

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# BEC Feedback on FY 2024-2029 Measure Z Spending Plan



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## BEC Measure Z Review

Suggested topics of discussion:

1. Does the current spending plan reflect the purpose for which the tax was implemented?
  - a) Are any changes recommended to current spending items to improve alignment?
2. If new programming is possible, what spending priorities does the BEC recommend?
3. What factors should be taken into consideration when prioritizing budget requests?



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## STRATEGIC PLAN ALIGNMENT



### HIGH PERFORMING GOVERNMENT

### CROSS-CUTTING THREADS



Community Trust



Equity



Innovation



Fiscal Responsibility



Sustainability and Resiliency



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## RECOMMENDATIONS

That the Budget Engagement Commission:

Receive and provide input on the Measure Z Spending plan and make recommendations to staff related to Measure Z spending priorities, strategies, and spending items for the upcoming development of the Fiscal Year 2024-2026 Biennial Budget.

