

MEASURE Z SPENDING PLAN

| Spending Items | | Actual | Actual | Actual | Actual | Actual | Actual |
|-----------------------|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | | FY 2016/17 | FY 2017/18 | FY 2018/19 | FY 2019/20 | FY 2020/21 | FY 2021/22 |
| REVENUE | | | | | | | |
| Transaction & Use Tax | | \$ 12,605,474 | \$ 56,201,937 | \$ 62,283,444 | \$ 62,380,085 | \$ 71,999,092 | \$ 83,156,696 |
| Interest Earnings | | 954 | 35,265 | 532,684 | 755,392 | 654,898 | 752,491 |
| Total Revenues | | \$ 12,606,428 | \$ 56,237,202 | \$ 62,816,128 | \$ 63,135,477 | \$ 72,653,990 | \$ 83,909,187 |
| EXPENDITURES | | | | | | | |
| 1 | 20% General Fund Reserve | \$ 5,549,224 | \$ 15,000,000 | \$ - | \$ - | \$ - | \$ - |
| 2 | Payoff of the Balloon \$32 million Pension Obligation Bond | - | 1,706,290 | 1,673,554 | 1,674,490 | 1,674,500 | 1,679,490 |
| 3 | Funding for Workers' Compensation and General Liability | - | 2,500,000 | 2,500,000 | - | - | - |
| 4 | Measure Z Spending Contingency | - | - | - | - | - | - |
| 5 | Additional Sworn Police Positions | - | 2,671,321 | 5,588,853 | 7,639,210 | 10,163,726 | 10,745,658 |
| 6 | Public Safety Non-Sworn Positions and Recruitment Costs | - | 450,833 | 795,676 | 877,104 | 913,458 | 897,576 |
| 7 | Police Officer Lateral Hire Incentives and Recruitment Costs | - | - | 30,049 | 9,994 | 300 | 46,856 |
| 8 | Additional Public Safety Dispatchers | - | 254,112 | 477,694 | 566,809 | 656,263 | 857,136 |
| 9 | Maintain Firefighter Staffing Level | 448,496 | 838,478 | 992,571 | 1,291,460 | 1,406,709 | 4,137,516 |
| 10 | Reinstatement of Captains (Training and Arson) | 1,504 | 522,192 | 559,538 | 556,919 | 469,733 | 507,235 |
| 11 | Reinstatement of Battalion Chief | - | 355,402 | 368,948 | 390,025 | 611,747 | 396,056 |
| 12 | Police Vehicle Replacement and Maintenance Plan | - | 2,434,081 | 1,738,555 | 1,199,786 | 627,585 | 3,735,056 |
| 13 | Refurbish Police Vehicles | - | 50,000 | - | - | - | - |
| 14 | Fire Vehicle Replacement and Maintenance Plan | - | 823,208 | 1,607,452 | 3,143,742 | 2,521,600 | 1,572,275 |
| 15 | Fleet Facility Capital Repairs | - | 100,000 | - | - | - | - |
| 16 | Additional Fleet Mechanics for Police Department | - | 176,329 | 173,230 | 202,610 | 219,713 | 225,454 |
| 17 | Additional Fleet Mechanics for Fire Department | - | 184,275 | 221,068 | 231,352 | 237,262 | 244,309 |
| 18 | General Fund Support - Maintain Existing Services | 3,939,526 | 5,482,007 | 13,238,623 | 18,266,026 | 18,266,026 | 18,266,026 |
| 19 | General Plan Update | - | - | 33,419 | 9,525 | 300,069 | 37,534 |
| 20 | Homeless Prevention & Services | - | 8,775 | 184,619 | 528,954 | 4,197 | 693,012 |
| 21 | Principal Analyst - City Manager's Office | - | 108,724 | 148,684 | 161,803 | 175,948 | 180,941 |
| 22 | Budget Engagement Commission Support | 4,311 | 10,280 | 27,000 | 8,365 | 23,364 | 15,648 |
| 23 | New Downtown Main Library | 8,479 | 541,139 | 2,386,205 | 3,819,500 | (434,155) | 2,751,200 |
| 23a. | New Downtown Main Library - Archives | - | 1,000,000 | 1,000,000 | 1,300,000 | - | - |
| 24 | SPC Jesus S. Duran Eastside Library | - | - | - | - | 18,900 | 75,600 |
| 25 | New Police Headquarters (\$52M) | - | - | - | 26,394 | 43,556 | - |
| 26 | Museum Expansion and Rehabilitation (\$35M) | - | - | - | 89,053 | 175 | - |
| 27 | Downtown Parking Garage | - | - | - | - | - | - |
| 28 | Annual Deferred Maintenance (Existing Facilities) | - | 458,210 | 1,111,923 | 1,025,461 | 838,450 | 959,363 |
| 29 | Maximize Roads/Streets (Pavement Condition Index) | - | 58,482 | 2,276,844 | 460,494 | 4,825,070 | 12,974,269 |
| 30 | Tree Trimming | - | 114,807 | 890,259 | 2,018,472 | 994,585 | 983,450 |
| 31 | Ward Action Team - City Attorney's Office | 21,907 | 173,578 | 263,704 | 295,205 | 303,967 | 326,426 |
| 32 | Ward Action Team - City Manager's Office | - | - | - | - | - | - |
| 33 | Technology Improvements | - | 112,288 | 433,629 | 679,248 | 2,792,116 | 1,686,690 |
| 34 | 4-Person Staffing on Fire Trucks | - | - | 202,119 | 1,284,098 | 1,244,499 | 1,006,903 |

MEASURE Z SPENDING PLAN

| Spending Items | Actual | Actual | Actual | Actual | Actual | Actual |
|--|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | FY 2016/17 | FY 2017/18 | FY 2018/19 | FY 2019/20 | FY 2020/21 | FY 2021/22 |
| 35 Fire Equipment | - | - | 60,473 | 64,019 | 52,466 | 89,769 |
| 36 Contingency – Fire Radios | - | - | 1,931,769 | 45,920 | - | - |
| 37 Recreation – Summer Pools | - | - | 50,000 | 50,000 | - | 3,006 |
| 38 Bourns Family Youth Innovation Center | - | - | - | 183,961 | 49,536 | 342,145 |
| 39 Public Safety & Engagement Team Program (PSET) - Urban | - | - | 21,691 | 1,226,821 | 1,518,578 | 1,126,665 |
| 40 Library Security Guards | - | - | - | 121,809 | 339,822 | 380,393 |
| 41 Homeless Temporary Housing | - | - | - | 112,204 | (112,204) | - |
| 42 Orangecrest Fire Station Dormitory Improvements | - | - | - | 427 | 108,384 | - |
| 43 PW Streets Vehicle & Equipment Needs | - | - | - | - | - | - |
| 44 PRCSD Infrastructure, Vehicles, and Equipment | - | - | - | - | - | 11,735 |
| 45 Motorhome Removal & Disposal | - | - | - | - | - | 5,000 |
| 46 Park and Neighborhood Specialist (PANS) Program | - | - | - | - | - | 493,808 |
| 47 Police Helicopters Capital Lease | - | - | - | - | - | - |
| 48 Office of Homeless Solutions Expansion | - | - | - | - | - | - |
| 49 Public Safety & Engagement Team Program (PSET) - Wildlands | - | - | - | - | - | - |
| 50 Public Safety Enterprise Communication System (PSEC) Radios | - | - | - | - | - | - |
| 51 Office of Sustainability | - | - | - | - | - | - |
| 52 Sidewalk Repair | - | - | - | - | - | - |
| 53 Mt Rubidoux Trail Resurfacing | - | - | - | - | - | - |
| 54 Police K9 | - | - | - | - | - | - |
| 55 Parks Capital Improvement Projects | - | - | - | - | - | - |
| 56 Fire - Analog Simulcast Communication System | - | - | - | - | - | - |
| Total Expenditures | \$ 9,973,447 | \$ 36,134,811 | \$ 40,988,149 | \$ 49,561,260 | \$ 50,855,945 | \$ 67,454,200 |

| | | | | | | |
|---|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Five-Year Financial Plan Surplus/(Deficit) | 2,632,981 | 20,102,391 | 21,827,979 | 13,574,217 | 21,798,045 | 16,454,987 |
|---|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|

FUND RESERVES

| | | | | | | |
|--|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Beginning Measure Z Fund Reserve | \$ - | \$ 2,632,981 | \$ 22,735,372 | \$ 39,563,351 | \$ 53,137,568 | \$ 74,935,613 |
| Five-Year Financial Plan Surplus/(Deficit) | 2,632,981 | 20,102,391 | 21,827,979 | 13,574,217 | 21,798,045 | 16,454,987 |
| Permanent Policy Reserve Set-Aside | | | (5,000,000) | | | |
| Ending Measure Z Fund Reserve | \$ 2,632,981 | \$ 22,735,372 | \$ 39,563,351 | \$ 53,137,568 | \$ 74,935,613 | \$ 91,390,600 |

MEASURE Z SPENDING PLAN

| Spending Items | Actual | Carryover | Projected | Preliminary | Preliminary |
|-----------------------|----------------------|-------------|----------------------|----------------------|----------------------|
| | FY 2022/23 | FY 2022/23 | FY 2023/24 | FY 2024/25 | FY 2025/26 |
| REVENUE | | | | | |
| Transaction & Use Tax | \$ 84,015,703 | | \$ 81,406,000 | \$ 83,715,000 | \$ 86,197,000 |
| Interest Earnings | 1,825,380 | | 300,000 | 800,000 | 800,000 |
| Total Revenues | \$ 85,841,083 | \$ - | \$ 81,706,000 | \$ 84,515,000 | \$ 86,997,000 |

| | | | | | |
|---------------------|--|------------|------------|--------------|--------------|
| EXPENDITURES | | | | | |
| 1 | 20% General Fund Reserve | \$ - | | \$ - | \$ - |
| 2 | Payoff of the Balloon \$32 million Pension Obligation Bond | 1,673,080 | | \$ 1,673,530 | \$ 1,672,800 |
| 3 | Funding for Workers' Compensation and General Liability | - | | - | - |
| 4 | Measure Z Spending Contingency | - | | - | - |
| 5 | Additional Sworn Police Positions | 13,751,855 | 30,937 | 12,549,623 | 13,993,334 |
| 6 | Public Safety Non-Sworn Positions and Recruitment Costs | 952,016 | | 1,014,830 | 1,079,422 |
| 7 | Police Officer Lateral Hire Incentives and Recruitment Costs | 73,986 | | 200,000 | 200,000 |
| 8 | Additional Public Safety Dispatchers | 1,407,570 | | 1,340,627 | 1,413,058 |
| 9 | Maintain Firefighter Staffing Level | 2,178,353 | | 1,587,087 | 1,792,847 |
| 10 | Reinstatement of Captains (Training and Arson) | 657,475 | | 708,920 | 790,339 |
| 11 | Reinstatement of Battalion Chief | 416,987 | | 368,685 | 439,045 |
| 12 | Police Vehicle Replacement and Maintenance Plan | 2,143,480 | 1,333,037 | 2,269,017 | 2,314,398 |
| 13 | Refurbish Police Vehicles | - | - | - | - |
| 14 | Fire Vehicle Replacement and Maintenance Plan | 1,706,747 | 4,006,690 | 4,458,395 | 3,214,900 |
| 15 | Fleet Facility Capital Repairs | - | | - | - |
| 16 | Additional Fleet Mechanics for Police Department | 149,860 | | 257,521 | 250,121 |
| 17 | Additional Fleet Mechanics for Fire Department | 297,025 | | 262,973 | 286,661 |
| 18 | General Fund Support - Maintain Existing Services | 18,266,026 | | 18,266,026 | 18,266,026 |
| 19 | General Plan Update | 279,886 | 4,339,567 | - | - |
| 20 | Homeless Prevention & Services | 503,743 | 796,669 | 500,000 | 1,400,000 |
| 21 | Principal Analyst - City Manager's Office | 170,144 | | 154,543 | 181,171 |
| 22 | Budget Engagement Commission Support | 10,868 | 310 | 39,082 | 27,745 |
| 23 | New Downtown Main Library | 2,738,151 | | 2,738,750 | 2,737,000 |
| 23a. | New Downtown Main Library - Archives | - | | - | - |
| 24 | SPC Jesus S. Duran Eastside Library | - | 5,500 | 2,000,000 | - |
| 25 | New Police Headquarters (\$52M) | - | - | - | 6,203,247 |
| 26 | Museum Expansion and Rehabilitation (\$35M) | 1,474 | - | - | 3,913,897 |
| 27 | Downtown Parking Garage | - | | - | - |
| 28 | Annual Deferred Maintenance (Existing Facilities) | 1,859,493 | 247,100 | 1,500,000 | 1,500,000 |
| 29 | Maximize Roads/Streets (Pavement Condition Index) | 7,219,089 | 18,935,753 | 10,875,000 | 10,875,000 |
| 30 | Tree Trimming | 1,842,682 | 1,673,868 | 3,500,000 | 3,500,000 |
| 31 | Ward Action Team - City Attorney's Office | 388,006 | | 359,706 | 412,340 |
| 32 | Ward Action Team - City Manager's Office | - | | - | - |
| 33 | Technology Improvements | 1,470,850 | 3,176,936 | 1,501,315 | 1,514,271 |
| 34 | 4-Person Staffing on Fire Trucks | 979,106 | 17,595 | 1,199,078 | 1,371,306 |

MEASURE Z SPENDING PLAN

| Spending Items | Actual | Carryover | Projected | Preliminary | Preliminary |
|--|----------------------|----------------------|----------------------|----------------------|-----------------------|
| | FY 2022/23 | FY 2022/23 | FY 2023/24 | FY 2024/25 | FY 2025/26 |
| 35 Fire Equipment | - | - | - | - | - |
| 36 Contingency – Fire Radios | - | - | - | - | - |
| 37 Recreation – Summer Pools | - | - | - | - | - |
| 38 Bourns Family Youth Innovation Center | (2,808) | - | - | - | - |
| 39 Public Safety & Engagement Team Program (PSET) - Urban | 2,657,537 | 1,190,167 | 4,572,806 | 4,882,982 | 5,192,303 |
| 40 Library Security Guards | - | - | - | - | - |
| 41 Homeless Temporary Housing | - | - | - | - | - |
| 42 Orangecrest Fire Station Dormitory Improvements | - | - | - | - | - |
| 43 PW Streets Vehicle & Equipment Needs | 490,337 | 2,509,628 | 2,230,000 | - | - |
| 44 PRCSD Infrastructure, Vehicles, and Equipment | 189,894 | 1,523,574 | - | - | - |
| 45 Motorhome Removal & Disposal | 9,000 | 1,500 | 45,000 | 45,000 | 45,000 |
| 46 Park and Neighborhood Specialist (PANS) Program | 1,296,852 | 118,660 | 1,815,973 | 4,297,308 | 4,527,072 |
| 47 Police Helicopters Capital Lease | 1,238,158 | - | 1,238,158 | 1,238,158 | 1,238,158 |
| 48 Office of Homeless Solutions Expansion | 47,454 | - | 158,649 | 186,744 | 197,008 |
| 49 Public Safety & Engagement Team Program (PSET) - Wildlands | 613,870 | 1,296,840 | 5,315,839 | 4,282,399 | 4,420,407 |
| 50 Public Safety Enterprise Communication System (PSEC) Radios | 343,438 | - | 343,438 | 343,438 | 343,438 |
| 51 Office of Sustainability | 13,402 | - | 380,988 | 411,327 | 428,820 |
| 52 Sidewalk Repair | 371,776 | 228,224 | 600,000 | 600,000 | 600,000 |
| 53 Mt Rubidoux Trail Resurfacing | 1,198,947 | 581,053 | - | - | - |
| 54 Police K9 | - | 140,000 | - | - | - |
| 55 Parks Capital Improvement Projects | - | 6,492,000 | - | 3,500,000 | 3,500,000 |
| 56 Fire - Analog Simulcast Communication System | - | - | 1,566,441 | - | - |
| Total Expenditures | \$ 69,605,809 | \$ 48,645,608 | \$ 87,592,000 | \$ 92,856,162 | \$ 103,039,758 |

| | | | | | |
|---|-------------------|---------------------|-----------------------|-----------------------|------------------------|
| Five-Year Financial Plan Surplus/(Deficit) | 16,235,274 | (48,645,608) | \$ (5,886,000) | \$ (8,341,162) | \$ (16,042,758) |
|---|-------------------|---------------------|-----------------------|-----------------------|------------------------|

FUND RESERVES

| | | | | | |
|--|-----------------------|-----------------------|----------------------|----------------------|----------------------|
| Beginning Measure Z Fund Reserve | \$ 91,390,600 | \$ 107,625,874 | \$ 58,980,266 | \$ 53,094,266 | \$ 44,753,104 |
| Five-Year Financial Plan Surplus/(Deficit) | 16,235,274 | (48,645,608) | (5,886,000) | (8,341,162) | (16,042,758) |
| Permanent Policy Reserve Set-Aside | | | | | |
| Ending Measure Z Fund Reserve | \$ 107,625,874 | \$ 58,980,266 | \$ 53,094,266 | \$ 44,753,104 | \$ 28,710,346 |

MEASURE Z SPENDING PLAN

| Spending Items | | Preliminary FY 2026/27 | Preliminary FY 2027/28 | Preliminary FY 2028/29 |
|-----------------------|--|---------------------------|---------------------------|---------------------------|
| REVENUE | | | | |
| Transaction & Use Tax | | \$ 89,001,000 | \$ 91,848,000 | \$ 94,233,000 |
| Interest Earnings | | 800,000 | 800,000 | 800,000 |
| Total Revenues | | \$ 89,801,000 | \$ 92,648,000 | \$ 95,033,000 |
| EXPENDITURES | | | | |
| 1 | 20% General Fund Reserve | \$ - | \$ - | \$ - |
| 2 | Payoff of the Balloon \$32 million Pension Obligation Bond | \$ 1,673,150 | \$ - | \$ - |
| 3 | Funding for Workers' Compensation and General Liability | - | - | - |
| 4 | Measure Z Spending Contingency | - | - | - |
| 5 | Additional Sworn Police Positions | 14,784,291 | 15,180,778 | 15,814,773 |
| 6 | Public Safety Non-Sworn Positions and Recruitment Costs | 1,154,563 | 1,192,230 | 1,219,184 |
| 7 | Police Officer Lateral Hire Incentives and Recruitment Costs | 200,000 | 200,000 | 200,000 |
| 8 | Additional Public Safety Dispatchers | 1,497,030 | 1,527,433 | 1,546,023 |
| 9 | Maintain Firefighter Staffing Level | 1,844,137 | 1,907,466 | 1,998,924 |
| 10 | Reinstatement of Captains (Training and Arson) | 834,098 | 853,987 | 887,181 |
| 11 | Reinstatement of Battalion Chief | 462,357 | 469,201 | 485,327 |
| 12 | Police Vehicle Replacement and Maintenance Plan | 2,407,899 | 2,456,057 | 2,505,179 |
| 13 | Refurbish Police Vehicles | - | - | - |
| 14 | Fire Vehicle Replacement and Maintenance Plan | 6,500,590 | 5,644,063 | 439,460 |
| 15 | Fleet Facility Capital Repairs | - | - | - |
| 16 | Additional Fleet Mechanics for Police Department | 263,949 | 270,765 | 271,817 |
| 17 | Additional Fleet Mechanics for Fire Department | 291,898 | 293,888 | 295,214 |
| 18 | General Fund Support - Maintain Existing Services | 18,266,026 | 18,266,026 | 18,266,026 |
| 19 | General Plan Update | - | - | - |
| 20 | Homeless Prevention & Services | 1,400,000 | 1,400,000 | 1,400,000 |
| 21 | Principal Analyst - City Manager's Office | 201,298 | 210,044 | 213,662 |
| 22 | Budget Engagement Commission Support | 28,817 | 33,881 | 29,566 |
| 23 | New Downtown Main Library | 2,737,380 | 2,734,130 | 2,731,750 |
| 23a. | New Downtown Main Library - Archives | - | - | - |
| 24 | SPC Jesus S. Duran Eastside Library | - | - | - |
| 25 | New Police Headquarters (\$52M) | 6,203,247 | 6,203,247 | 6,203,247 |
| 26 | Museum Expansion and Rehabilitation (\$35M) | 3,913,897 | 3,913,897 | 3,913,897 |
| 27 | Downtown Parking Garage | - | - | - |
| 28 | Annual Deferred Maintenance (Existing Facilities) | 1,500,000 | 1,500,000 | 1,500,000 |
| 29 | Maximize Roads/Streets (Pavement Condition Index) | 10,875,000 | 10,875,000 | 10,875,000 |
| 30 | Tree Trimming | 2,000,000 | 2,000,000 | 2,000,000 |
| 31 | Ward Action Team - City Attorney's Office | 435,328 | 438,182 | 439,675 |
| 32 | Ward Action Team - City Manager's Office | - | - | - |
| 33 | Technology Improvements | 1,516,098 | 1,517,886 | 1,519,197 |
| 34 | 4-Person Staffing on Fire Trucks | 1,516,929 | 1,556,707 | 1,640,221 |

| MEASURE Z SPENDING PLAN | | | |
|--|-----------------------------------|-----------------------------------|-----------------------------------|
| Spending Items | Preliminary FY 2026/27 | Preliminary FY 2027/28 | Preliminary FY 2028/29 |
| 35 Fire Equipment | - | - | - |
| 36 Contingency – Fire Radios | - | - | - |
| 37 Recreation – Summer Pools | - | - | - |
| 38 Bourns Family Youth Innovation Center | - | - | - |
| 39 Public Safety & Engagement Team Program (PSET) - Urban | 5,556,094 | 5,450,397 | 5,163,796 |
| 40 Library Security Guards | - | - | - |
| 41 Homeless Temporary Housing | - | - | - |
| 42 Orangecrest Fire Station Dormitory Improvements | - | - | - |
| 43 PW Streets Vehicle & Equipment Needs | - | - | - |
| 44 PRCSD Infrastructure, Vehicles, and Equipment | - | - | - |
| 45 Motorhome Removal & Disposal | 45,000 | 45,000 | 45,000 |
| 46 Park and Neighborhood Specialist (PANS) Program | 4,725,326 | 4,837,812 | 4,934,596 |
| 47 Police Helicopters Capital Lease | 1,238,158 | 1,238,158 | 1,238,158 |
| 48 Office of Homeless Solutions Expansion | 206,212 | 212,735 | 218,846 |
| 49 Public Safety & Engagement Team Program (PSET) - Wildlands | 4,743,576 | 4,651,211 | 4,372,448 |
| 50 Public Safety Enterprise Communication System (PSEC) Radios | - | - | - |
| 51 Office of Sustainability | 446,011 | 463,880 | 481,663 |
| 52 Sidewalk Repair | 600,000 | 600,000 | 600,000 |
| 53 Mt Rubidoux Trail Resurfacing | - | - | - |
| 54 Police K9 | - | - | - |
| 55 Parks Capital Improvement Projects | 3,500,000 | 3,500,000 | 3,500,000 |
| 56 Fire - Analog Simulcast Communication System | - | - | - |
| Total Expenditures | \$ 103,568,359 | \$ 101,644,061 | \$ 96,949,830 |

Five-Year Financial Plan Surplus/(Deficit) \$ (13,767,359) \$ (8,996,061) \$ (1,916,830)

| FUND RESERVES | | | |
|--|----------------------|----------------------|---------------------|
| Beginning Measure Z Fund Reserve | \$ 28,710,346 | \$ 14,942,987 | \$ 5,946,926 |
| Five-Year Financial Plan Surplus/(Deficit) | (13,767,359) | (8,996,061) | (1,916,830) |
| Permanent Policy Reserve Set-Aside | | | |
| Ending Measure Z Fund Reserve | \$ 14,942,987 | \$ 5,946,926 | \$ 4,030,096 |