

DISADVANTAGED BUSINESS ENTERPRISE (DBE) PROGRAM PLAN

UPDATED MARCH 2019

49 CODE OF FEDERAL REGULATIONS PART 26 (Issued October 2, 2014) PARTICIPATION BY DISADVANTAGED BUSINESS ENTERPRISES

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DISADVANTAGED BUSINESS ENTERPRISE PROGRAM (49 CFR PART 26) CITY OF RIVERSIDE

INTRODUCTION

The City of Riverside is a direct recipient of Federal Aviation Administration (FAA) and Federal Transit Administration (FTA) grants. In addition, the City of Riverside is a sub recipient of Federal Highway Administration (FHWA) grants as issued by the California Department of Transportation (Caltrans). The beneficiary of the FAA grants is the City of Riverside Municipal Airport (Airport). The beneficiary of the FTA grants is the City of Riverside Special Transportation For Senior and Disabled. The beneficiary of the FHWA sub recipient grants is the City of Riverside Public Works (Public Works) for streets and roads.

The City of Riverside anticipates receiving grants of \$250,000 or more in FAA Airport Improvement Program funding. The Airport is responsible for implementing the DBE Program and preparing the triennial DBE Goal and Methodology. The Airport DBE Goal and Methodology is included as Annex A.

The City of Riverside receives FTA financial assistance for planning capital, and or operating assistance. Per the DBE regulations, a recipient who receives planning, capital and/or operating assistance who will award prime contracts (excluding transit vehicle purchases) the cumulative total value of which exceeds \$250,000 in FTA funds in a Federal fiscal year, is required to prepare and implement a DBE Program plan and DBE goal and methodology. Since 2015, the City of Riverside has not received \$250,000 or more, in FTA grants, (excluding transit vehicle purchases). In the event the City of Riverside were to receive the cumulative total value of which exceeds \$250,000 in FTA funds in a Federal fiscal year and of which there are \$250,000 in contract opportunities, the Special Transportation for Senior and Disabled would be responsible for implementing the DBE Program and preparing the triennial DBE Goal and Methodology.

As a sub recipient of FHWA grants the City of Riverside adopted the Caltrans Division of Local Assistance, Local Assistance Procedures Manual, Chapter 9, Civil Rights and DBE Program plan, Exhibits 9-A through 9-E in the administration of its FHWA funded projects. Adoption of the Caltrans DBE Program means that the City of Riverside Public Works is responsible for implementing Caltrans DBE Program on the FHWA funded projects and adopting Caltrans overall DBE Goal and Methodology. The Local Assistance Procedures Manual, Chapter 9 and associated exhibits are found at http://www.dot.ca.gov/hq/LocalPrograms/lam/lapm.htm

The City of Riverside established one Disadvantaged Business Enterprise (DBE) Program plan to comply with the FAA and FTA grant funding obligations and the regulations of the U.S. Department of Transportation (DOT), 49 Code of Federal Regulations (CFR) Part 26.

<u>DBE POLICY STATEMENT Sections</u> 26.1, 26.7, 26.13(a) and 26.23 - Objectives/Nondiscrimination/Policy Statement/Assurance

As a direct recipient of FAA and FTA financial assistance, and as a sub recipient of FHWA financial assistance, the City of Riverside will not discriminate on the administration of the DBE Program or on the award of any Department of Transportation (DOT)-assisted contracts based on race, color, sex or national origin. Failure to carry out the program plan shall be treated as a violation of the Federal Financial Assistance Assurance with FAA/FTA/FHWA and the City of Riverside may be subject to DOT sanctions and enforcement actions under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et seq.).

The City of Riverside DBE Program policy will:

- 1. Ensure nondiscrimination in the administration and award of DOT–assisted contracts;
- 2. Establish an overall triennial DBE goal that is narrowly tailored to the availability of DBEs and non-DBEs on the DOT-assisted contracts;
- 3. Provide DBEs and non-DBEs, with a level playing field to compete and participate fairly in DOT–assisted contracts;
- 4. Implement the DBE Program plan in accordance with applicable law;
- 5. Only count the participation of firms certified as a DBE with the appropriate North American Industry Classification System codes;
- 6. Provide DBEs and small business concerns with referrals to business development services so they can compete successfully in procurements;
- 7. Monitor contracts with DBE participation; and
- 8. Report DBE accomplishments semi-annually to FAA, FTA and California Department of Transportation, as appropriate.

The City of Riverside Purchasing Manager will serve as the DBE Liaison Officer. The DBE Program is given the same priority as compliance with other legal obligations the City of Riverside commits to in its financial assistance agreements with FAA/FTA/FHWA. The DBE Program plan will be implemented until all funds with DOT financial assistance have been expended.

The policy statement is shared with the City Council and internal departments who have a role in implementing the DBE Program plan. The policy statement is distributed to DBE and non-DBE, business associations and posted on the website at www.riversideca.gov.

The City of Riverside affirms its assurance to comply with 49 CFR Part 26.

All information in this Update remains unchanged from the original June 2018 DBE Program Plan with the exception of the inclusion of Annex A. Annex A is updated to include the most recent changes in Federal Aviation Administration policies and programs as related to the Federal Disadvantaged Business Enterprises Program.

All Federal and State of California DBE program requirements for the City's Public Works and Parks and Recreation Departments are included by reference in this document.

Original signed

City Manager

Al Zelinka City Manager

Date

SUBPART A - GENERAL REQUIREMENTS

Section 26.1 Objectives

The eight objectives are identified in the policy statement.

Section 26.3 Applicability

The program plan applicability is based on federal airport and transit grants authorized by 49 USC § 47101 *et seq* - Airport Improvement Program grants; and by FTA transit laws in Title 49 USC codes *et seq*.

Section 26.5 Definitions

The City of Riverside, by reference, shall use the definitions contained in 49 CFR Part 26 § 26.5.

Section 26.7 Non-discrimination Requirements

The City of Riverside will never exclude any individual from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR Part 26 based on race, color, sex, or national origin.

In administering the DBE Program, the City of Riverside will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing the DBE policy or the DBE Program.

Sections 26.11 and 26.47 Records, Reporting and Shortfall Analysis Requirements

Reporting to FAA/FTA Section 26.11(b)

The City of Riverside will report DBE participation and utilization on a semi-annual basis, using DOT Form 4630 Uniform Report of DBE Commitment/Awards and Payments (semi-annual reports). The semi-annual report due dates are June 1 (for the period October 1 – March 31) and December 1 (for the period April 1 – September 30). The DBELO will confirm timely submissions. The DBELO will collect and analyze the DBE awards or commitments and payments at least 30 days prior to the semi-annual report due dates. The DBELO will prepare separate semi-annual report to reflect the FAA, FTA or FHWA DBE participation and utilization for the semi-annual report period. The reports will represent the federal share of the contracts executed and payments made during the reporting period.

Reporting to California DOT (Caltrans) on FHWA financial assistance

The City of Riverside will report final utilization of DBE participation on contracts using FHWA funding to the District Local Assistance Engineer using the "Final Report Utilization of Disadvantaged Businesses" (Exhibit 17-F) in the Caltrans Local Assistance Procedures Manual.

Bidders List: Section 26.11(c)

The City of Riverside will maintain an on-line vendor list, known as the "Bid System." The Bid System is an entry point for all DBE and non-DBE firms to register their interest in the City of Riverside procurement opportunities. The Bid System collects information on the vendor's name, address, federal identification number and the North American Industry Classification System codes. The Bid System list results may be considered as the denominator in calculating the overall triennial goals. Reference the DBE Goal Methodology section for the discussion on the numerator and denominator.

Shortfall Analysis: Section 26.47

If the two (2) semi-annual Uniform Report of Awards or Commitments and Payments reports in any given federal fiscal year to FAA or FTA reflect that the awards or commitments are less than the annual DBE goal applicable to that federal fiscal year, a shortfall analysis will be completed and comprised of the following steps in order to be regarded as implementing the DBE Program in good faith:

- Step 1 is to analyze in detail the reasons for the shortfall between the annual goal and the awards and commitments in that fiscal year;
- Step 2 is based on the step 1 analysis, establish specific steps and milestones to correct the problems identified in the analysis to enable the City of Riverside to reach the DBE goal for the new federal fiscal year; and
- Step 3 is by December 31, prepare the shortfall analysis, corrective action plan and an implementation schedule. The shortfall analysis will be available to FAA or FTA upon request.

Sections 26.13 and 26.53(h) Assurances

Assurance: Section 26.13(a)

The federal financial assurance of compliance with 26.13(a) is included in the signed DBE policy statement.

Contract Assurance: Sections 26.13(b) and 26.53(h)

The City of Riverside will include the following clause in the special provisions under section 2-1.2.2 for DOT-assisted contracts:

The contractor, or subcontractor shall not discriminate based on race, color, sex or national origin, in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR part 26 in the award and administration of DOT assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the City of Riverside deems appropriate, which may include but not be limited to:

- Withhold progress payments;
- Assess sanctions:
- Assess liquidated damages; and/or
- Disqualify the contractor from future bid submission as non-responsive.

Section 26.15 DBE Program Exemptions or Waivers

The City of Riverside may apply for an exemption or waiver from any provisions in Sub Parts B and C of 49 CFR Part 26 including provisions regarding administrative requirements, overall goals, contract goals or good faith efforts. In the event there is a request for an exemption or waiver, the City of Riverside submit the circumstances that warrant an exemption or waiver request. The request will be submitted to FAA and or FTA, as appropriate.

SUBPART B - ADMINISTRATIVE REQUIREMENTS

Section 26.21 DBE Program Updates

The City of Riverside will update the DBE Program when there is a significant change in the program administration. A significant change includes when the City of Riverside replaces the DBELO or when there are significant DBE regulatory revisions that will impact program administration.

Section 26.25 Designation of DBE Liaison Officer (DBELO)

The DBELO is responsible for implementing and monitoring the DBE Program plan for compliance with the provision of 49 CFR Part 26. The DBELO has independent access to the City Manager concerning DBE Program matters. An organization chart displaying the DBELO's position is found in Attachment 1. The DBELO is:

Purchasing Manager, DBELO City of Riverside 3900 Main Street Riverside, CA 92522 (951) 826-5521

The DBELO duties and responsibilities include the following:

- Gathers data and prepares the semi-annual Uniform Report of Awards, Commitments and Payments reports, triennial DBE goal and methodology, DBE shortfall analysis at year end when applicable and provide other reports as directed by FAA/FTA and/or Caltrans.
- 2. Analyzes the progress toward DBE goal attainment, through the semi-annual reports.
- 3. Informs the City Manager on DBE matters and achievements.

- 4. Works with the various departments to monitors contracts for compliance with the DBE Program requirements through the prompt payment reports and contract compliance documents.
- 5. Provides DBEs and non-DBEs with information on contract opportunities, construction bid notices and requests for proposals through the "RiversideBids" website.
- 6. Provides DBEs and Small Businesses with business development information, through the City of Riverside Partner Directory webpage. The Partner Directory webpage is a complete listing of key partner agencies and organizations that can be filtered by industry. The directory includes organizations focused on business development and financing assistance for startups and well-established businesses, chambers of commerce, and other business assistance agencies. Any firm may use the Partner Directory webpage to obtain assistance in preparing bids, obtaining bonding and insurance and much more.
- 7. Works with the various departments to implement the race-neutral measures and small business element as described in Sections 26.39 and 26.51 in the DBE Program plan.

The DBELO coordinates DBE Program implementation with the Finance Department, Purchasing Division, Riverside Municipal Airport and the Riverside Special Transportation for Seniors and Disabled. The departments will assist the DBELO to:

- 1. Provide information on the approved FAA/FTA financial grant agreements;
- 2. Post contract opportunities on "RiversideBids:"
- 3. Encourage bidders and proposers to seek out DBEs and Small Businesses participation;
- 4. Encourage known minority and or women owned businesses to obtain DBE certification;
- 5. Assist with gathering DBE participation and utilization data for the semiannual reports and triennial DBE goal;
- 6. Ensure the DBE clauses are in FAA/FTA funded procurements; and
- 7. Assist with monitoring contracts for prompt payment and DBE participation.

Section 26.27 DBE Financial Institutions

The DBELO searched the California Unified Certification (CUCP) Directory for qualified financial institutions. There is no DBE-certified financial services institution operating in the City of Riverside region. The City of Riverside will search the CUCP Directory on an annual basis to determine if there is a DBE-certified financial institution operating in the City of Riverside region. Should there be such an institution, the City of Riverside will examine the feasibility of using the institution.

Section 26.29 Prompt Payment and Monitoring Mechanisms

The City of Riverside will include the following clause in DOT-assisted contract provisions:

The prime contractor agrees to pay each subcontractor under this prime contract for satisfactory performance of its contract no later than 7 days from the receipt of each payment the prime contract receives from The City of Riverside. The prime contractor agrees further to return retention payments to each subcontractor within 7 days after the subcontractor's work is satisfactorily completed. Any delay or postponement of payment from the above referenced time frame may occur only for good cause following written approval by the City of Riverside.

The City of Riverside has established the following mechanisms to monitor and enforce prompt payment.

The Contractor shall provide the DBELO with a copy of DBE subcontracts or purchase order upon request to determine the subcontract value.

During the term of the contract, the Contractor will maintain records showing the name and business address of each first-tier subcontractor. The records shall also show the name and business address of every DBE subcontractor, DBE vendor of materials and DBE trucking company, regardless of tier. The records shall show the date of payment and total amount paid to each business. Upon request, the Contractor will submit payment schedules to the Contract Manager as evidence that payments have been made to subcontractors. (Attachment 2 – Sample Payment Request).

Upon request, the DBE prime contractor shall provide the date of work performed by their own forces along with the corresponding dollar value of the work.

The Contractor must maintain records and documents of payments to DBEs for three (3) years following the acceptance of the contract. These records will be made available for inspection upon request by an authorized representative of the City of Riverside, FAA/FTA/Caltrans or FHWA.

Upon completion of the contract where there is DBE utilization and prior to final payment, the Contractor will provide a summary of the payments. The written confirmation of final DBE utilization will be made through a form as prescribed by the City of Riverside. The form shall be signed by the Contractor representative and furnished to the City of Riverside personnel within 90 days from the date of contract acceptance. (Attachment 3 - Final Report Utilization of DBEs)

The City of Riverside has available administrative remedies on prompt payment requirements which includes:

- Withhold progress payments;
- Assess sanctions:
- Assess liquidated damages;
- Disqualify the Contractor from future bidding as non-responsible; and/or
- o Delay final contract payment until compliance with this section, if needed.

Section 26.31 DBE Directory

The City of Riverside will use the California Unified Certification Program (CUCP) DBE directory to identify firms eligible to be counted as DBEs. The directory lists the firm's name, address, phone number, date of the most recent certification, and the type of work the firm has been certified to perform as a DBE. The CUCP directory is available on line at http://dot.ca.gov/hg/bep/find_certified.htm

Section 26.33 Overconcentration

During preparation of the overall triennial DBE goal, the City of Riverside will assess whether there is an overconcentration of DBEs in certain types of work as to unduly burden the opportunity of non-DBE firms to participate in this type of work. If there is a possible overconcentration, the City of Riverside will vary the use of NAICS and or work codes that have not been identified in a situation of overconcentration to establish the triennial DBE goal.

Section 26.35 Business Development Assistance

The City of Riverside is dedicated to developing the business community in the greater Riverside area. The City of Riverside provides DBEs and Small Businesses with business development information, through the website and specifically the "Partner Directory" at http://riversideoed.com/resources. The Partner Directory is a complete listing of key partner agencies and organizations that can be filtered by industry. The directory includes organizations focused on business development and financing assistance for startups and well-established businesses, chambers of commerce, and other business assistance agencies. The business development partners include:

- Small Business Development Center Inland Empire
- Inland Empire Women Business Center
- Minority Business Development Center (MBDA)
- Riverside Community College District Office of Economic Development
- Riverside County Asian Business Association
- Riverside County Black Chamber of Commerce
- Greater Riverside Hispanic Chamber of Commerce
- Greater Riverside Chamber of Commerce
- Riverside County Workforce Development Center
- Service Corps of Retired Executives (SCORE)
- Small Business Administration
- Procurement Assistance Center

- Southwest Region USDOT Office of Small and Disadvantaged Business Utilization (OSDBU)
- Caltrans DBE Supportive Services (when available)

Any firm may use the business development partners on the "Partner Directory" webpage to obtain assistance in preparing bids, obtain bonding and insurance assistance and much more.

Section 26.39 Small Business Measures

The City of Riverside is committed to foster small business (DBEs and non-DBEs) participation in DOT-assisted procurements. The City of Riverside is taking proactive steps to encourage small business participation through:

- 1. Encouraging small businesses to pursue procurement opportunities by registering their interest through the RiversideBids website.
- 2. Referring small businesses to the City of Riverside Small Business webpage. The webpage offers information on resources for first time business owners and tools for expanded success for existing small businesses.
- 3. Providing business development assistance through the Partner Directory website that includes contact information for the Small Business Administration, Small Business Development Center, Minority Business Development Agency, USDOT, Office of Small Disadvantaged Business Utilization, and other partners that provide technical assistance on financial management, personnel management, and other technical assistance related to the specific needs of small businesses including DBEs.
- 4. During the pre-bid conference, encouraging bidders and or proposers, to seek out Small Business and DBE participation.

Sections 26.37 and 26.53(j) Monitoring and Enforcement Mechanisms

The City of Riverside will use the following monitoring and enforcement mechanisms to ensure compliance with 49 CFR Part 26.

- Bring to the attention of the DOT any false, fraudulent, or dishonest conduct in connection with the program, so that DOT can take the steps (e.g., referral to the Department of Justice for criminal prosecution, referral to the DOT Inspector General, action under suspension and debarment or Program Fraud and Civil Penalties rules) provided in section 26.109.
- 2. Consider similar action under our own legal authorities, including responsibility determinations in future awards.

The City of Riverside has a monitoring and enforcement mechanism to verify that work committed to DBEs at contract award is actually performed by the DBE.

The City of Riverside will:

- During the construction phase, the City of Riverside will monitor that the DBE
 is actually performing the work committed and the work is compliant with
 performing a Commercially Useful Function. The monitoring will occur through
 observations during the construction, review the Contractor's payment
 schedule and the final utilization report on DBE participation.
- 2. When a DBE Is a subcontractor/sub consultant/supplier on a contract, obtain and review the Contractor's payment schedule for work performed by the DBE.
- 3. When a DBE is a subcontractor/sub consultant/supplier on a contract, as needed, a request the Contractor to provide the DBELO with a copy of the DBE subcontracts and or purchase orders.

SUBPART C - GOALS, GOOD FAITH EFFORTS AND COUNTING

Section 26.43 Set-asides or Quotas

The City of Riverside will not set-aside contracts for DBEs or use DBE quotas in the administration of this DBE Program plan.

Section 26.45 Overall Goals

When the City of Riverside receives, as a direct recipient, \$250,000 or more in 49 USC § 47101 *et seq* - Airport Improvement Program grants; \$250,000 or more in FTA transit grants and FHWA grant funding, the City of Riverside will prepare an appropriate triennial DBE goal and methodology. The FTA funded DBE goal will not include transit vehicle procurements in the base amount for the overall triennial DBE goal calculation. The overall Race-Neutral and or Race-Conscious DBE goals will be expressed as a percentage on each DOT federal grants, as appropriate.

FHWA/Caltrans-Funded Projects (Sub recipient)

As a sub recipient of FHWA funding through Caltrans, the City of Riverside has submitted a DBE Implementation Agreement for Local Agencies (LAPM Exhibit 9-A) to implement the Caltrans DBE program. The City of Riverside adopts Caltrans' overall statewide DBE goal for FHWA/Caltrans funded projects. Annually, the City of Riverside submits to Caltrans the Local Agency DBE Annual Submittal Form (Exhibit 9-B) and the Local Agency ADA Annual Certification Form (Exhibit 9-C).

FAA/FTA - Funded Projects (Recipient)

In accordance with Section 26.45(f) the overall triennial goal will be submitted by August 1 of the year identified in the FAA and or FTA schedule of DBE goal submission.

The City of Riverside will identify the availability of ready, willing, and able DBEs in the target local market area. Based on past procurement activities, the majority of the DBEs and non-DBEs who bid and contract with the City of Riverside are from Riverside and San Bernardino counties. Therefore, the target local market for the goal calculation will be Riverside and San Bernardino counties.

The City of Riverside will consult with community chambers of commerce, Small Business Development Centers, Minority and Women Business Owners, Minority and Women Business Associations, and other interested groups to obtain information concerning the availability of disadvantaged and non-disadvantaged businesses. Based on the Bid System list, which includes DBEs and non-DBE, the City of Riverside will send an electronic notice through the registry and request input on business availability and the proposed DBE goal. Interchanges will occur throughout the triennial period to discuss and solicit comments on DBE participation and to inform small, women-and minority-owned businesses about upcoming contract opportunities.

The DBE Program consultation will include publishing a notice of the proposed overall goal, informing the public that the proposed goal and its rationale are available for inspection during normal business hours at the City of Riverside Purchasing Division or as noted in the DBE Public Notice, for 30 days following the date of the notice and posted on-line at www.riversideca.gov. Comments will be accepted for 30 calendar days from the date of the notice. Normally, the notice will be published by June 1 of the year the triennial DBE goal is due.

The overall DBE goal submission to DOT will include a summary of information and comments received during this public consultation and participation process and our response to the comments.

The overall triennial DBE goal will begin on October 1 of the year the goal is due to FAA or FTA, unless DOT provides additional instructions. If a DBE goal is established on a project basis, the project specific DBE goal will begin by the time the first solicitation for a DOT-assisted contract is advertised.

The overall triennial DBE goal will be posted on the website until the goal is updated. The triennial DBE Goal and Methodology is a separate document from this DBE Program plan. The full text of the triennial DBE Goal and Methodology will be available during the 30-day public participation period of the year the triennial DBE goal is due.

The general steps to completing the triennial DBE Goal and Methodology are described in Attachment 4.

Section 26.51(a-c) Race-Neutral Measures

The DBE Program plan is designed to be race-neutral. The City of Riverside will implement Race-Neutral measures to meet the maximum portion of the Overall Triennial DBE Goal in accordance with 49 CFR Part 26.51, including but not limited to:

- 1. Post timely solicitations for bids to facilitate DBE participation and specific contract opportunities on RiversideBids website.
- 2. Encouraging DBEs to pursue procurement opportunities by registering their interest through the RiversideBids website.
- 3. Encourage DBE's to bid as prime contractors.
- 4. During a pre-bid encourage bidders/proposers to identify subcontract work that DBE's may bid on.
- 5. Refer DBEs to the City of Riverside "Partner Directory" (Section 26.35) for resources available to provide technical assistance and other business development services.
- 6. Provide information on contracting procedures on the website.

Section 26.51(d-g) Race-Conscious Measures

The City of Riverside is located in the United States Court of Appeals for the Ninth Circuit District, wherein in September 2005, the court said that race conscious elements in a DOT funded program, needs to be narrowly tailored and must be based on demonstrable presence or absence of discrimination or its effects in the DOT transportation contracting industry. US DOT directed DOT recipients located in the Ninth Circuit Court of Appeal District to strongly consider completing a disparity study to determine if race-conscious measure may be used on DOT financially assisted contracts. Further, the US DOT guidance states, absent completing a disparity study, the DOT recipients located in the Ninth Circuit Court of Appeal District should operate a wholly race-neutral DBE Program to remain compliant with 49 CFR Part 26.

As a direct recipient of FAA and FTA funding, the City of Riverside has elected to operate a wholly race-neutral DBE Program. The City of Riverside understands that if there were a desire to have a race-conscious DBE Program, the City of Riverside must follow the USDOT guidance to complete a disparity study on the FAA and or FTA funding and fully consider the disparity study results that will establish the legal basis for race-conscious measures.

In the event a race-conscious contract goal is established, the contract goal will only apply to DOT-assisted contracts that have subcontracting possibilities. The methodology, to setting an individual race-conscious DBE goal on a contract, will generally follow the steps to establish the overall triennial DBE goal.

The City of Riverside will express the overall Race-Neutral and or Race-Conscious DBE goal and or the individual DBE contract goals as a percentage of the federal share of a DOT-assisted contract.

Section 26.53 Good Faith Efforts Procedures for Contracts with a DBE Goal

<u>Demonstration of good faith efforts Section 26.53(a) & (c)</u>

The demonstration of a good faith effort will only occur when the solicitation states that a race-conscious goal exists on the proposed contract. Therefore, the

obligation of the bidder/offeror is to make good faith efforts with respect to a contract with a DBE contract goal. The bidder/offeror can demonstrate that it has done so either by meeting the contract goal or documenting good faith efforts. Good faith efforts are explained in Appendix A to 49 CFR Part 26.

The DBELO is responsible for determining whether a bidder/offeror, who has not met the race-conscious contract goal, has documented sufficient good faith efforts to be regarded as responsive.

The City of Riverside will ensure the information is complete and adequately documents the bidder/offer met the DBE goal or demonstrates a good faith effort to meet the goal before a commitment is made to award the contract.

For discussion on Section 26.53, a bidder has the same meaning as a proposer or offeror. Bid has the same meaning as purchase order or cost proposal. A contractor has the same meaning as a construction contractor, prime consultant or material supplier, unless specified differently.

Award of Contract when the DBE Contract Goal is Met: Section 26.53(a)(1)

In those instances where a contract-specific DBE goal is included in a procurement/solicitation, the City of Riverside will award the contract to a bidder who documents that it has obtained sufficient DBE participation to meet the goal. The bidder will submit the DBE Commitment form with a copy of the DBE quote within 5 days of bid opening to the DBELO. (Attachment 5 - Bidder DBE Confirmation)

Award of Contract when the DBE race-conscious Contract Goal is Not Met and a Demonstration of Good Faith Effort was made: Section 26.53(a)(2)

In those instances where a contract-specific DBE goal is not met, the bidder's good faith effort documentation will be evaluated to determine if adequate good faith efforts were made to meet the DBE goal. The bidder will submit the DBE Commitment form with a copy of the DBE quote; and good faith effort documentation with related supporting documents within 5 business days of bid opening to the DBELO. (Attachment 6 Good Faith Effort form For a Contract with a DBE Race-Conscious Goal)

Information to be Submitted: Section 26.53(b)(2)

Each solicitation for which a contract goal has been established will require the bidder to submit the DBE Quote Confirmation form for each DBE on the contract with the following information:

- 1. The names and addresses of DBE firms that will participate in the contract:
- 2. A description of the work that each DBE will perform;
- 3. The dollar amount of the participation of each DBE firm participating;
- 4. Written and signed confirmation from the DBE that it is participating in the contract as provided in the prime contractor's bid; and,

5. Include a copy of the DBE quote.

Demonstration and Evaluation of Good Faith Efforts: Sections 26.53(a)(2) & (c)

The DBELO is responsible for determining whether a bidder who has not met the contract goal has documented sufficient good faith efforts to be regarded as responsive to the DBE requirements. The City of Riverside treats bidders' compliance with good faith efforts' requirements as a matter of responsiveness.

The bidder will complete and submit the DBE Good Faith Effort form and associated documentation; DBE Commitment form and DBE quotes within five (5) business days of bid opening to the DBELO. The process used to determine whether good faith efforts have been made by a bidder will include consideration of the following:

- 1. Documentation that the bidder attended a mandatory pre-bid meeting, when applicable, to network with DBEs on subcontracting opportunities under a given solicitation.
- 2. Documentation that for at least five (5) business days before bids are due, advertisements were placed in publications that DBEs use to find subbid opportunities. The advertisement should include but not be limited to the description of the project; subcontracting opportunities; date the subbid is due, who to contact at the bidder's office on questions regarding the project plans and specifications, bidder's subcontract conditions and other pertinent project information that will impact the subbid price and subbid conditions.
- 3. Documentation that written solicitations were sent to sufficient number of DBEs, who could reasonably perform the subcontracting opportunities. The written solicitation will provide similar information as included in the notice of publication and where the DBE may obtain business service assistance in order to prepare the subbid.
- 4. Documentation on the follow-up efforts made with DBEs who did not respond to the initial written solicitation for subbids. Documentation to support the initial written and follow-up solicitation will include:
 - ➤ The names, addresses, and telephone numbers of DBEs that were contacted and the date(s) of contact.
 - A copy of the written information provided to DBEs regarding the project plans and specifications and general contract requirements for the work to be performed.
 - > The result of the solicitation, to include the DBE's comments.
- 5. Documentation of efforts made to assist the DBEs who requested assistance in obtaining bonding, lines of credit, insurance or assistance with equipment, supplies, materials or related services.
- Documentation of efforts to utilize the services of minority/women/small business organizations, community and contractor groups to locate qualified DBEs.

- 7. Documentation that the bidder has broken out contract work items into economically feasible units in fields where there are available DBE firms to perform the work.
- 8. Documentation for each DBE bid that was rejected, the reason the DBE bid was rejected.

The DBELO will analyze the information for truthfulness, completeness and that it adequately documents the bidder's good faith efforts.

If the DBE goal was met and/or a demonstration of good faith effort was made, the bid package will be forwarded to Purchasing Manager for further bid processing.

If the DBE goal was not met and the bidder did not demonstrate adequate good faith efforts, the DBELO will prepare a report of findings and submit it to Purchasing Manager for further processing. The bidder may request an Administrative Reconsideration meeting.

FHWA/Caltrans-Funded Projects

As of October 1, 2014, per the Caltrans Division of Local Assistance Office Bulletin 14-06, the City of Riverside will prepare and submit for approval to Caltrans the "Evaluation of Good Faith Efforts" form (Caltrans Exhibit 9-E), that cites reasons as to why the Good Faith Efforts were found adequate.

As a sub recipient to Caltrans, the City of Riverside will establish contract goals only on those FHWA/Caltrans-funded contracts that have subcontracting possibilities. Contract goals need not be established on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work). The contract work items will be compared with eligible DBE firms willing to work on the project. A determination will also be made to decide which items are likely to be performed by the contractor/consultant and which ones are likely to be performed by the subcontractor/sub consultants. The goal will then be incorporated into the RFP and contract documents. Contract goals will be expressed as a percentage of the total amount of a DOT-assisted contract. As of October 1, 2014, per the Caltrans Division of Local Assistance Office Bulletin 14-06, the City of Riverside will prepare and submit for approval to Caltrans contract goals for FHWA/Caltrans-funded construction projects greater than \$2 million and consultant (A&E) contracts greater than \$500,000 prior to advertising. Contract goals are submitted using the Caltrans Exhibit 9-D DBE Contract Goal Methodology form.

Administrative Reconsideration Section 26.53(d)

Within 5 business days of being informed that the bid is not responsive because it has not documented sufficient good faith efforts, a bidder may request administrative reconsideration. The bidder should make this request in writing to:

Internal Audit Manager
Organizational Performance and Accountability
City of Riverside
3900 Main Street
Riverside, CA 92522

The Reconsideration Official will not have played a role in the original determination that the bidder did not document sufficient good faith efforts.

As part of this reconsideration, the bidder will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so. Or, the bidder will have the opportunity to meet in person with the reconsideration official to discuss the issue of whether it met the goal or made adequate good faith efforts to do. The reconsideration decision will be sent to the bidder, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so. The result of the reconsideration process is not administratively appealable to the DOT.

Good Faith Efforts when a DBE is Terminated/Replaced on a Contract with Contract Goal: Section 26.53(f) and (g)

The City of Riverside will require that prime contractors/consultant not terminate a DBE subcontractor/sub consultant listed on a contract with a DBE contract goal without prior written consent. Prior written consent will only be provided where there is "good cause" for termination of the DBE firm, as established by Section 26.53(f)(3) of the DBE regulation.

For purposes of this paragraph, good cause includes the following circumstances:

- (i) The listed DBE subcontractor fails or refuses to execute a written contract;
- (ii) The listed DBE subcontractor fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards. Provided, however, that good cause does not exist if the failure or refusal of the DBE subcontractor to perform its work on the subcontract results from the bad faith or discriminatory action of the prime contractor;
- (iii) The listed DBE subcontractor fails or refuses to meet the prime contractor's reasonable, nondiscriminatory bond requirements.
- (iv) The listed DBE subcontractor becomes bankrupt, insolvent, or exhibits credit unworthiness;
- (v) The listed DBE subcontractor is ineligible to work on public works

- projects because of suspension and debarment proceedings pursuant 2 CFR Parts 180, 215 and 1,200 or applicable state law;
- (vi) The listed DBE subcontractor is not a responsible contractor;
- (vii) The listed DBE subcontractor voluntarily withdraws from the project and provides to you written notice of its withdrawal;
- (viii) The listed DBE is ineligible to receive DBE credit for the type of work required;
- (ix) A DBE owner dies or becomes disabled with the result that the listed DBE contractor is unable to complete its work on the contract;
- (x) Other documented good cause that you determine compels the termination of the DBE subcontractor. Provided, that good cause does not exist if the prime contractor seeks to terminate a DBE it relied upon to obtain the contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged or so that the prime contractor can substitute another DBE or non-DBE contractor after contract award.

Before transmitting the request to terminate, the prime contractor must give notice in writing to the DBE of its intent to do so. A copy of this notice must be provided to the DBELO prior to consideration of the request to terminate. The DBE will then have five (5) days to respond and advise the DBELO on why it objects to the proposed termination.

In those instances where "good cause" exists to terminate a DBE's contract, the DBELO will require the prime contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on a contract with another certified DBE, to the extent needed to meet the contract goal. The DBELO will require the prime contractor to notify the DBELO immediately of the DBE's inability or unwillingness to perform and provide reasonable documentation. In this situation, the prime contractor is required to obtain the DBELO prior approval before a DBE substitution occurs. The prime contractor will be required to provide copies of new or amended subcontracts, or documentation of good faith efforts to meet the DBE goal.

If the prime contractor fails or refuses to comply in the time specified, the City of Riverside will issue an order stopping all or part of a payment until satisfactory action has been taken.

Section 26.55 Counting DBE Participation

The City of Riverside will count DBE participation toward overall and contract goals as provided in 49 CFR 26.55 (a) through (h).

(a) When a DBE participates in a contract, you count only the value of the

work actually performed by the DBE toward DBE goals.

- (1) Count the entire amount of that portion of a construction contract (or other contract not covered by paragraph (a)(2) of this section) that is performed by the DBE's own forces. Include the cost of supplies and materials obtained by the DBE for the work of the contract, including supplies purchased or equipment leased by the DBE (except supplies and equipment the DBE subcontractor purchases or leases from the prime contractor or its affiliate).
- (2) Count the entire amount of fees or commissions charged by a DBE firm for providing a bona fide service, such as professional, technical, consultant, or managerial services, or for providing bonds or insurance specifically required for the performance of a DOT-assisted contract, toward DBE goals, provided you determine the fee to be reasonable and not excessive as compared with fees customarily allowed for similar services.
- (3) When a DBE subcontracts part of the work of its contract to another firm, the value of the subcontracted work may be counted toward DBE goals only if the DBE's subcontractor is itself a DBE. Work that a DBE subcontracts to a non-DBE firm does not count toward DBE goals.
- (b) When a DBE performs as a participant in a joint venture, count a portion of the total dollar value of the contract equal to the distinct, clearly defined portion of the work of the contract that the DBE performs with its own forces toward DBE goals.
- (c) Count expenditures to a DBE contractor toward DBE goals only if the DBE is performing a commercially useful function on that contract.
 - (1) A DBE performs a commercially useful function when it is responsible for execution of the work of the contract and is carrying out its responsibilities by actually performing, managing, and supervising the work involved. To perform a commercially useful function, the DBE must also be responsible, with respect to materials and supplies used on the contract, for negotiating price, determining quality and quantity, ordering the material, and installing (where applicable) and paying for the material itself. To determine whether a DBE is performing a commercially useful function, you must evaluate the amount of work subcontracted, industry practices, whether the amount the firm is to be paid under the contract is commensurate with the work it is actually performing and the DBE credit claimed for its performance of the work, and other relevant factors.

- (2) A DBE does not perform a commercially useful function if its role is limited to that of an extra participant in a transaction, contract, or project through which funds are passed in order to obtain the appearance of DBE participation. In determining whether a DBE is such an extra participant, you must examine similar transactions, particularly those in which DBEs do not participate.
- (3) If a DBE does not perform or exercise responsibility for at least 30 percent of the total cost of its contract with its own work force, or the DBE subcontracts a greater portion of the work of a contract than would be expected on the basis of normal industry practice for the type of work involved, you must presume that it is not performing a commercially useful function.

When a DBE is presumed not to be performing a commercially useful function as provided in paragraph (c)(3) of this section, the DBE may present evidence to rebut this presumption. You may determine that the firm is performing a commercially useful function given the type of work involved and normal industry practices.

Count expenditures with DBEs for materials or supplies toward DBE goals as provided in the following:

- (1)(i) If the materials or supplies are obtained from a DBE manufacturer, count 100 percent of the cost of the materials or supplies toward DBE goals.
 - (ii) For purposes of this paragraph (e)(1), a manufacturer is a firm that operates or maintains a factory or establishment that produces, on the premises, the materials, supplies, articles, or equipment required under the contract and of the general character described by the specifications.
- (2)(i) If the materials or supplies are purchased from a DBE regular dealer, count 60 percent of the cost of the materials or supplies toward DBE goals.

For purposes of this section, a regular dealer is a firm that owns, operates, or maintains a store, warehouse, or other establishment in which the materials, supplies, articles or equipment of the general character described by the specifications and required under the contract are bought, kept in stock, and regularly sold or leased to the public in the usual course of business. To be a regular dealer, the firm must be an established, regular business that engages, as its principal business and under its own name, in the purchase and sale or lease of the products in question.

A person may be a regular dealer in such bulk items as petroleum products, steel, cement, gravel, stone, or asphalt without owning, operating, or maintaining a place of business as provided in this paragraph (e)(2)(ii) if the person both owns and operates distribution equipment for the products. Any supplementing of regular dealers' own distribution equipment shall be by a long-term lease agreement and not on an ad hoc or contract-by-contract basis.

Packagers, brokers, manufacturers' representatives, or other persons who arrange or expedite transactions are not regular dealers within the meaning of this paragraph (e)(2).

(3) With respect to materials or supplies purchased from a DBE which is neither a manufacturer nor a regular dealer, count the entire amount of fees or commissions charged for assistance in the procurement of the materials and supplies, or fees or transportation charges for the delivery of materials or supplies required on a job site, toward DBE goals, provided you determine the fees to be reasonable and not excessive as compared with fees customarily allowed for similar services. Do not count any portion of the cost of the materials and supplies themselves toward DBE goals, however.

Section 26.49 Transit Vehicle Manufacturers Requirements

The City of Riverside will require each transit vehicle manufacturer (TVM), as a condition of being authorized to bid or propose on FTA-assisted transit vehicle procurements, to provide evidence that the TVM has obtained approval from the Office of Civil Rights, FTA to participate as a certified TVM.

Under the U.S. DOT DBE regulations, a transit vehicle manufacturer means any manufacturer whose primary business purpose is to build vehicles specifically for public mass transportation. Such vehicles include, but are not limited to, buses, rail cars, trolleys, ferries and vehicles manufactured specifically for paratransit purposes. The definition includes producers of vehicles that receive post-production alterations or retrofitting to be used for public transportation purposes. Businesses that manufacture vehicles solely for personal use and for sale "off the lot" are not considered transit vehicle manufacturers. Further, to the extent that a vehicle remanufacturer is responding to a City of Riverside solicitation for new or remanufactured vehicles with a vehicle to which it has provided post-production alterations or retrofitting (e.g., replacing major components such as an engine to provide a "like new" vehicle), the vehicle remanufacturer is considered a transit vehicle manufacturer. Only those transit vehicle manufacturers listed on FTA's eligible TVMs list, or that have submitted a goal methodology to FTA that has been approved or has not been disapproved, at the time of the City of Riverside solicitation are eligible to bid.

A TVM's failure to implement their DBE Program in the manner prescribed by 49 CFR Part 26 may result in removal from FTA's certified TVMs list and the inability to bid on future City of Riverside FTA-assisted transit vehicle procurements.

Within 30 days of making an TVM award, the City of Riverside will provide the name of the successful bidder for transit vehicles and the total dollar value of the contract. This notification will be submitted by using the online Transit Vehicle Award Reporting Form located on FTA's Civil Rights DBE webpage.

SUBPARTS D & E - CERTIFICATION STANDARDS AND PROCEDURES

Sections 26.61 – 26.73 DBE Certification

The City of Riverside will rely on the list of DBE-certified companies maintained by the CUCP to determine which firms are eligible to participate as DBEs. Firms desiring to establish DBE certification can do so by completing applications forms that are found on the CUCP website at: http://dot.ca.gov/obeo/dbe.html

Sections 26.81-26.91 Unified Certification Program

The City of Riverside is a non-certifying member of a CUCP. The CUCP has approval from USDOT to make DBE certification determinations as required in sections 26.61 through 26.91.

SUBPART F - COMPLIANCE AND ENFORCEMENT

Section 26.109 Information, Confidentiality, Cooperation

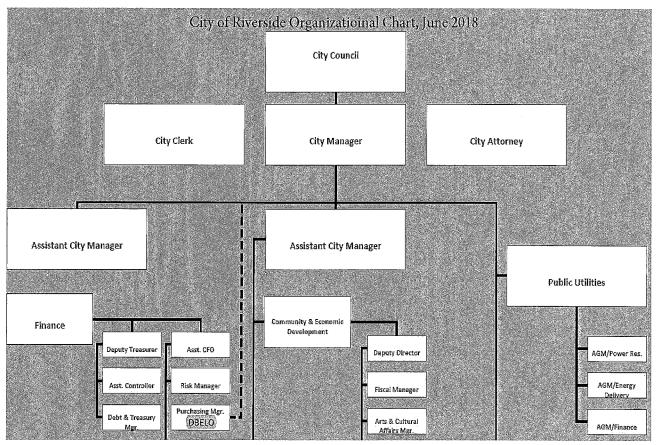
Third party information will be safeguarded from disclosure and that may reasonably be regarded as confidential business information, consistent with Federal, state, and local law.

The City of Riverside will cooperate fully and promptly with DOT and other government agencies in an investigation related to compliance and enforcement of 49 CFR Part 26.

The City of Riverside will not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of interfering with any right or privilege secured by 49 CFR Part 26 or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under 49 CFR Part 26.

Attachment 1

City of Riverside Organization Chart DBE Program*



^{*}Organizational chart reflecting position of the DBELO in the City of Riverside organization

Attachment 2 Sample Payment Request

PAY REQUEST #2

| Invoice Prepared for Period Through (Complete) | November 30, 2017 |
|--|-------------------|
| Notice to Proceed w/ Mobilization Date Rectangulatorep | - |
| Notice to Proceed with Construction | October 10, 2017 |
| Authorized Time Extension | 0 |
| Working Days Remaining from Invoice Date | 0 |
| Original Contract Completion Date | November 29, 2017 |
| Revised Contract Completion Date | November 29, 2017 |

| Original Contract Amount | \$ 840,493.75 |
|---|------------------|
| Total Contract Amount | \$ 840,493.75 |
| Total Cost to Date | \$ 813,823,05 |
| Total Previous Invoices | \$ 707,791.85 |
| Work completed this Period | \$ 106,031.20 |
| Retention (5%) on work this period | \$ 5,301.56 |
| Total Retention - All Pay Estimates | \$ 45,992.71 |
| Retention Released - This Estimate | \$ 77 |
| Retention Released - All Pay Estimates | \$ |
| Total Retention On-Hand | \$ 45,992.71 |
| Material On-hand (no retention withheld) | \$. A |
| Material On-hand previously paid (no retention withheld) | \$ g |
| Current Invoice (Work this period minus retention minus Material On-hand) | \$ 100,729.64 |

Attachment 3 Sample Final Report Utilization of DBEs

| 1Contract-Number# 2Orig | | 2Original-Co | riginal-Confract-Amount# 3Original | | Original Notice-To-Proceed-Date # | | | 4Contract-Co | mpletion Date |
|---|--|--|---|---|---|----------------------|-------------------|---------------------|--------------------|
| 5. Centractor | /Consultant¤ | | 6. Business Address 7. Final-Contract-Amount | | | | | | |
| 8. Contract 9. Description-of-Work, Ser | | e, or- | 10. Company-Name-a | | 11DBE- | 12. Contrac | l ŀPayments¤ | 13. Date Work¶ | 14. Date of |
| Number | Materials Supplied | | Business Address | 1 | Certification¶ Number¤ | Non-DBE¤ | DBE¤ | Completed# | Final¶ Payment¤ |
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| } | | 8 | | 3 | | <u> </u> | gi | × . | i . |
| 5. ORIGINA | L-DBE-COMMITMENT AMOUNT# | \$# # | ä | g . | 16TOTAL¤ | | gi | 8 | |
| st all first-fler ward, provide | subcontractors/subconsultants-and-DBE comments-on-an-additional-page, List-ac | s regardless of tier tual amount paid t | whether or not the firms were origina o each entity. If no subcontractors/su | illy listed for goal credi bconsultants were use | L I. If actual DBE utilization the contract, inc | ation (or item of wo | rk) was different | than that approved- | at the time of |
| ward, provide | comments on an additional page. List ac | tual-amount-paid-f | o each entity. If no subcontractors/su CERTIFY THAT THE ABOVE INFOR | bconsultants were use | d-on-the-contract, inc | licate on the form. | i ' | | |
| 7. Confracto | r/Consultant/Representative's-Sign | ature¤ 18. | Contractor/Consultant-Represen | tative's Name# | | 19Phone¤ | **** | 20Date¤ | |

Attachment 4 General DBE Goal and Methodology

In accordance with Part 26, §26.45(f), the City of Riverside will submit its overall DBE goal on August 1 every three years based upon the FTA or FAA schedule of submission.

The triennial goal will be established in accordance with the two-step process as specified in 49 CFR Part §26.45. If the City of Riverside does not anticipate awarding FAA or FTA funded prime contracts with a cumulative total value of which exceeds \$250,000 during the three-year triennial period, an overall DBE goal will not be established; however, the DBE Program will remain in effect and the City of Riverside will seek to fulfill the objectives outlined in 49 CFR Part §26.1 and operate under race-neutral measures as outlined in 49 CFR Part §26.51.

The first step is to determine the actual relative availability of DBEs, in the local market area, to perform the disciplines of work in the contracts from both primes and or subcontractors. The City of Riverside has defined the local market to Riverside and San Bernardino Counties. Step 1 will determine what percentage DBEs (or firms that could be certified as DBEs) representative of all firms that are ready, willing and able to compete on FAA and FTA assisted contracting. This percentage is calculated by dividing the number of DBEs ready, willing, and able to bid for the types of work that will fund over the next three years, by the number of all firms (DBEs and non-DBEs) ready, willing, and able to bid for the types of work that will be funded over the next three years. That is, the number of DBEs will be in the numerator, and the number of all firms (DBEs and non-DBEs) will be in the denominator. The results is the "base figure."

The numerator will come from the best available data in the California Unified Certification Program (CUCP) DBE Directory or the Bid System List. The denominator will come from the Census Bureau Data, CUCP DBE Directory, or the Bid System List.

Step 1 Base Figure = Ready, willing and able DBEs divided by All firms ready, willing and able.

Step One Base Figure=

Ready, willing, and able DBEs

All firms ready, willing, and able (including DBEs and non-DBEs)

The methodology will be based on demonstrable evidence of local market conditions and be designed to ultimately attain a goal that is rationally related to the relative availability of DBEs in the local market area. The exclusive use of a list of prequalified contractors or plan holders, or a bidders list that does not comply with the requirements of this section (above), is not an acceptable alternative means of determining the availability of DBEs.

Step 2. Once the base figure is calculated, the next step is to examine evidence available in the targeted local market to determine what adjustment, if any, is needed to the base figure to arrive at the overall goal. If the evidence does not suggest an adjustment is necessary, then no adjustment shall be made. The Step 2 is to adjust the "base figure" percentage from Step 1 so that it reflects as accurately as possible what could be expected in DBE participation on the FAA and FTA funded contracting opportunities in the absence of discrimination based on past participation, a disparity study and/or information about barriers

to entry to past competitiveness of DBEs on contracts. These factors will be considered for appropriate adjustment to the overall triennial DBE goal.

Following Step 2, the City of Riverside will engage in public participation with community chambers of commerce, Small Business Development Centers, Minority and Women Business Owners, Minority and Women Business Associations, and other interested groups to obtain information concerning the availability of disadvantaged and non-disadvantaged businesses and our efforts to establish a level playing field for the participation of DBEs. Based on the Bid System list, which includes DBEs and non-DBE, the City of Riverside will send an electronic notice through the registry requesting input on business availability and the proposed DBE goal.

The consultation will include publishing a notice of the proposed overall goals, informing the public that the proposed goal and its rationale are available for inspection during normal business hours at the City of Riverside for 30 days following the date of the notice and post the notice on-line. Comments will be accepted for 30 days from the date of the notice.

BREAKOUT OF ESTIMATED RACE-NEUTRAL & RACE-CONSCIOUS GOALS

The race/gender-neutral and race/gender-conscious division of the goal is an exceedingly important component of the goal-setting process. The City of Riverside will make efforts to meet the maximum feasible portion of the overall triennial DBE goal by using race/gender-neutral means of facilitating DBE participation as described in fostering small business participation. The factors that will be considered in the breakout of the race-neutral and race-conscious goal will include:

- A. The amount by which the DBE goal was exceeded in the past three years.
- B. Past participation by DBE prime contractors.
- C. Past participation by DBE subcontractors on contracts without a DBE race-conscious goal.
- D. The effectiveness of the Small Business Program on DBE participation
- E. Past history of inability to achieve DBE goal in previous years.

The overall DBE goal submission to DOT will include a summary of information and comments received during this public consultation and participation process and our response to the comments.

The City of Riverside will begin using the overall triennial DBE goal on October 1 of the year the goal is due to FAA or FTA.

The overall triennial DBE goal will be posted on the website until the goal is updated.

Attachment 5 Sample Bidder DBE Confirmation Form

CONSTRUCTION / PROFESSIONAL SERVICES CONTRACT DBE COMMITMENT

| 1. Agency: | | 2. Contra | act DBE Goal: | | | |
|--------------------------|---|---------------------------------|---|--------------------------|--|--|
| 3. Project I | Description: | **** | | | | |
| 4. Project I | ocation: | | | | | |
| | Name: | | Certified DBE: ☐ 7. Bid Amount: | | | |
| 8. Total Do | ollar Amount for ALL DBEs: | 9. Total | Number of ALL DBEs: | | | |
| - | | | | | | |
| 10. Bid Item Number | 11. Work, Service, or Materials Supplied | 12. DBE Certification Number | 13. DBE Contact Information (Must be certified on the date bids are opened) | 14. DBE Dollar Amount | | |
| | | | | | | |
| | | | | | | |
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| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | \$ | | |
| Gov't Agency | to Complete this Section | | 15. TOTAL CLAIMED DBE PARTICIPATION AND PERCENTAGE | | | |
| 21. Agency Contrac | et Number: | | | | | |
| 22. Federal-Aid Pro | oject Number: | | | | | |
| 23. Bid Opening Da | nte: | | | % | | |
| 24. Contract Award Date: | | | IMPORTANT: Identify all DBE firms being claimed for credit, regardless of tier. Names of the First Tier DBE Subcontractors and their respective item(s) of work listed above must be consistent, where applicable with the names and items of the work in the | | | |
| | hat all DBE certifications are valid a lete and accurate. | and information on | "Subcontractor List" submitted with your bid. V of each listed DBE is required. | Vritten confirmation | | |
| | entative Signature | | 16. Preparer's Signature | 17. Date | | |
| | | | | 17. Date | | |
| 7. Title: | | | 18. Preparer's Name | 19. Phone | | |
| 8. Phone | 29. Date | e | 20. Preparer's Title | | | |
| | | | | | | |

Attachment 6 Good Faith Effort Form For a Contract With A DBE Race-Conscious Goal

| 1. Contract Solicitation Number: | |
|--|--|
| 2. Contract Description: | |
| 3. Bidder Name and Address: | |
| 4. Bid/Proposal Amount: | 4a. Bid/Proposal Submittal Date: |
| 5. Bidder's DBE Goal Commitmen | n Contract:% |
| roject. The information provide | advantaged Business Enterprise (DBE) goal of% for this herein shows that a good faith effort was made. |
| ocument adequate good faith one "Bidder DBE Commitment rotect the bidder's eligibility facet the goal for various reason idder made a mathematical en | owest bidders shall submit the following information to orts. Bidders should submit the following information even it form indicates that the bidder has met the DBE goal. This will award of the contract if we determine that the bidder failed to e.g., a DBE firm was not certified at bid opening, or the . In documentation for the following items: |
| ocument adequate good faith one "Bidder DBE Commitment rotect the bidder's eligibility facet the goal for various reason idder made a mathematical errovide information and support | forts. Bidders should submit the following information even is form indicates that the bidder has met the DBE goal. This will award of the contract if we determine that the bidder failed to e.g., a DBE firm was not certified at bid opening, or the |
| ocument adequate good faith one "Bidder DBE Commitment rotect the bidder's eligibility facet the goal for various reason idder made a mathematical errovide information and support OTE: USE ADDITIONAL SA. The names and dates of each | forts. Bidders should submit the following information even inform indicates that the bidder has met the DBE goal. This will award of the contract if we determine that the bidder failed to e.g., a DBE firm was not certified at bid opening, or the . In documentation for the following items: |
| ocument adequate good faith of the "Bidder DBE Commitment rotect the bidder's eligibility facet the goal for various reason adder made a mathematical entrovide information and support OTE: USE ADDITIONAL SA. The names and dates of each | forts. Bidders should submit the following information even inform indicates that the bidder has met the DBE goal. This will award of the contract if we determine that the bidder failed to e.g., a DBE firm was not certified at bid opening, or the documentation for the following items: IEETS OF PAPER TO RESPONSE TO ALL QUESTION blication in which a request for DBE participation for this project |
| rocument adequate good faith of the "Bidder DBE Commitment protect the bidder's eligibility facet the goal for various reason adder made a mathematical errovide information and support OTE: USE ADDITIONAL SA. The names and dates of each was placed by the bidder (ple Publications 3. The names and dates of writted dates and methods used for formation and support of the publications. | forts. Bidders should submit the following information even is form indicates that the bidder has met the DBE goal. This will award of the contract if we determine that the bidder failed to e.g., a DBE firm was not certified at bid opening, or the ang documentation for the following items: IEETS OF PAPER TO RESPONSE TO ALL QUESTION blication in which a request for DBE participation for this project extrach copies of advertisements or proofs of publication): |

any breaking down of the contract work items (including those items normally performed by the bidder with its own forces) into economically feasible units to facilitate DBE participation. It is the bidder's responsibility to demonstrate that sufficient work to facilitate DBE participation was made available to DBE firms.

| Items of Work | Bidder Normally Performs Item | Breakdown of Items | Amount (\$) | Percentage |
|---------------|----------------------------------|--------------------|-------------|------------|
| | (Y/N) | items | (Φ) | Contract |

- D. The names, addresses and phone numbers of rejected DBE firms, the reasons for the bidder's rejection of the DBEs, the firms selected for that work (please attach copies of quotes from the firms involved), and the price difference for each DBE if the selected firm is not a DBE:
 - (1) Names, addresses and phone numbers of rejected DBEs and the reasons for the bidder's rejection of the DBEs:
 - (2) Names, addresses and phone numbers of firms selected for the work above:
- E. Efforts made to assist interested DBEs in obtaining bonding, lines of credit or insurance, and any technical assistance or information related to the plans, specifications and requirements for the work which was provided to DBEs:
- F. Efforts made to assist interested DBEs in obtaining necessary equipment, supplies, materials or related assistance or services, excluding supplies and equipment the DBE subcontractor purchases or leases from the prime contractor or its affiliate:
- G. The names of agencies, organizations or groups contacted to provide assistance in contacting, recruiting and using DBE firms (please attach copies of requests to agencies and any responses received, i.e., lists, Internet page download, etc.):

Name of Organization

Method/Date of Contact

Results of Contact

H. Any additional data to support a demonstration of good faith efforts (use additional sheets if necessary):

NOTE: USE ADDITIONAL SHEETS OF PAPER TO RESPONSE TO ALL QUESTIONS.

ANNEX A

City of Riverside Municipal Airport DBE Goal and Methodology

Preface

The City of Riverside (CA) is the owner and operator of the Riverside Municipal Airport (RAL). The City of Riverside has established the following Disadvantaged Business Enterprise (DBE) program for the Riverside Municipal Airport in accordance with Code of Federal Regulations (CFR) of the U.S. Department of Transportation (DOT), 49 CFR Part 26. All reference to Subparts and Section numbers throughout this DBE policy (i.e. Subpart A, 26.1, 26.3, etc.) are to the 49 CFR Part 26 regulations. This Annex A includes the DBE Program that specifically addresses program requirements for FAA funded projects at Riverside Municipal Airport (RAL).

This Annex amends the base Disadvantaged Business Enterprise Program established by the City of Riverside, dated October 1, 2018. The focus of the Annex are Federal regulations as they pertain to grants offered by the Federal Aviation Administration and accepted by the City of Riverside for identified eligible projects at Riverside Municipal Airport.

SUBPART C - GOALS, GOOD FAITH EFFORTS, AND COUNTING

Section 26.43 Set-asides or Quotas

The City of Riverside does not use quotas in any way in the administration of this DBE program.

Section 26.45 Overall Goals

The City of Riverside will establish an overall DBE goal covering a three-year federal fiscal year period if it anticipates awarding DOT-funded prime contracts the cumulative total value of which exceeds \$250,000 in DOT funds during any one or more of the reporting fiscal years within the three-year goal period. In accordance with §26.45(f), The City of Riverside will submit its Overall Three-year DBE Goal to FAA by August 1St of the year in which the goal is due, as required by the schedule established by and posted to the website of *FAA*:

https://www.faa.gov/about/officeorg/headuaters offices/aprogram/media/DBE%20and%2DAE%20Reporting%20Requirements%20for%20Aiort%20Grant%20Recipients.pdf

er/bus ent

The DBE goals will be established in accordance with the 2-step process as specified in 49 CFR Part 26.45. If the City of Riverside does not anticipate awarding prime contracts the cumulative total value of which exceeds \$250,000 in DOT funds during any of the years within the three-year reporting period, an overall goal will not be developed. However, this DBE Program will remain in effect and the City of Riverside will seek to fulfill the objectives outlined in 49 CFR Part 26.1.

Step 1. The first step is to determine a base figure for the relative availability of DBEs in the market area. The City of Riverside will use CUCP Directory, Census Bureau Data, Bidders List information that complies with §26.45 as a method to determine the base figure. The City of Riverside understands that the exclusive use of a list of prequafified contractors or plan holders, or a bidders list that does not comply with the requirements of 49 CFR Part 26.45(c)(2), is not an acceptable alternative means of determining the availability of DBEs.

Step 2. The second step is to adjust, if necessary, the "base figure" percentage from Step 1 so that it reflects as accurately as possible the DBE participation the recipient would expect in the absence of discrimination. Adjustments may be made based on

past participation, information from a disparity study (to the extent it is not already accounted for in the base goal), and/or information about barriers to entry to past competitiveness of DBEs on contracts. The City of Riverside will examine evidence available in its jurisdiction to determine what adjustment, if any, is needed. If the evidence does not suggest an adjustment is necessary, then no adjustment shall be made.

The methodology will be based on demonstrable evidence of local market conditions and be designed to ultimately attain a goal that is rationally related to the relative availability of DBEs in the City of Riverside market.

In establishing the overall goal, the City of Riverside will provide for consultation and publication. This includes consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the efforts by the City of Riverside to establish a level playing field for the participation of DBEs. The consultation will include a scheduled, direct, interactive exchange (e.g., a face-to-face meeting, video conference, teleconference) with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process, and it will occur before the City of Riverside is required to submit the goal methodology to the operating administration for review pursuant to §26.45(f). The goal submission will document the consultation process in which the City of Riverside engaged. Notwithstanding paragraph (f)(4) of §26.45, the proposed goal will not be implemented until this requirement is met.

In addition to the consultation described above, the City of Riverside will publish a notice announcing the proposed overall goal before submission to the FAA on August 1st. The notice will be posted on the City of Riverside official internet web site and may be posted in other sources (e.g., minority-focused media, trade association publications). If the proposed goal changes following review by FAA, the revised goal will be posted on the official internet web site.

The public will also be Informed that the proposed overall goal and its rationale are available for inspection during normal business hours at the principal office of the City of Riverside. This notice will provide that the City of Riverside and FAA will accept comments on the goals for 30 days from the date of the notice. Notice of the comment period will include the addresses to which comments may be sent (including offices and websites) where the proposal may be reviewed.

The Overall Three-Year DBE Goal submission to FAA will include a summary of information and comments received, if any, during this public participation process and the City of Riverside responses.

The City of Riverside will begin using the overall goal on October 1 of the relevant period, unless other instructions from FAA have been received.

Project Goals

If permitted or required by the FAA Administrator, an overall goal may be expressed as a percentage of funds for a particular grant or project or group of grants and/or projects, including entire projects. Like other overall goals, a project goal may be adjusted to reflect changed circumstances, with the concurrence of the appropriate operating administration. A project goal is an overall goal, and must meet all the substantive and procedural requirements of this section pertaining to overall goals. A project goal covers the entire length of the project to which it applies. The project goal will include a projection of the DBE participation anticipated to be obtained during each fiscal year covered by the project goal. The funds for the project to which the project goal pertains are separated from the base from which the regular overall goal, applicable to contracts not part of the project covered by a project goal, is calculated.

If a goal is established on a project basis, the goal will be used by the time of the first solicitation for a DOT-assisted contract for the project.

Prior Operating Administration Concurrence

The City of Riverside understands that prior FAA concurrence with the overall goal is not required. However, if the FAA review suggests that the overall goal has not been correctly calculated or that the method employed by the City of Riverside for calculating goals is inadequate, FAA may, after consulting with the City of Riverside, adjust the overall goal or require that the goal be adjusted by the City of Riverside. The adjusted overall goal is binding. In evaluating the adequacy or soundness of the methodology used to derive the overall goal, the U.S. DOT operating administration will be guided by the goal setting principles and best practices identified by the Department in guidance issued pursuant to §26.9.

A description of the methodology to calculate the overall goal and the goal calculations can be found in Attachment 5 to this program.

Section 26.47 Failure to meet overall goals

The City of Riverside cannot be penalized or treated by the Department as being in noncompliance with Part 26, because DBE participation falls short of an overall goal, unless The City of Riverside fails to administer its DBE program in good faith.

The City of Riverside understands that to be considered to be in compliance with this part, an approved DBE Program and overall DBE goal, if applicable, must be maintained, and this DBE Program must be administered in goodfaith.

The City of Riverside understands that if the awards and commitments shown on the Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall goal applicable to that fiscal year, the following actions must be taken In order to be regarded by the Department as implementing this DBE Program in good faith:

- (1) Analyze in detail the reasons for the difference between the overall goal and the awards and commitments in that fiscal year;
- (2) Establish specific steps and milestones to correct the problems identified in the analysis to enable the goal for the new fiscal year to be fully met;

If the approved projection under paragraph (c) of §26.51 estimates that the entire overall goal for a given year can be met through race-neutral means, contract goals will not be set during that year, unless the use of contract goals becomes necessary in order meet the overall goal.

Contract goals will be established only on those DOT-assisted contracts that have subcontracting possibilities. A contract goal need not be established on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work).

Contract goals will be expressed as a percentage of the Federal share of a DOT- assisted contract.

SUBPART D - CERTIFICATION STANDARDS

Section 26.61 - 26.73 Certification Process

The City of Riverside is a non-certifying member of the California Unified Certification Program (CUCP). CUCP will use the certification standards of Subpart D of Part 26 to determine the eligibility of firms to participate as DBEs in DOT-assisted contracts. To be certified as a DBE, a firm must meet all certification eligibility standards. Certifying CUCP members make all certification decisions based on the facts as a whole.

For information about the certification process or to apply for certification, firms should contact:

California Department of Transportation (Caltrans) Office of Business and Economic Opportunity 1823 14th Street
Sacramento, CA 95811
916-324-0449 P
916-324-1949 F
TTY 711

mailto:smallbusinessadvocate@dot.ca.gov

The Uniform Certification Application form and documentation requirements are found online at http://www.dot.ca.gov/hq/bep/business_forms.htm.

purpose of interfering with any right or privilege secured by this part or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under this part. The City of Riverside understands that it is in noncompliance with Part 26 if it violates this prohibition.

Attachment 1 Regulations: 49 CFR Part 26 website link

Attachment 2 Bidder's List Collection Form Attachment 3 Overall Goal Calculations

Attachment 4 DBE Monitoring and Enforcement Mechanisms

Attachment 5 DBE Certification Application Form

Attachment 9 State's UCP Agreement

Attachment 10 Small Business Element Program

Regulations: 49 CFR Part 26 can be found online at www.ecfr.gov

Bidder*s List Collection Form

| | | DBEorNonwOBE | _ | eri- |
|-----------|--------------|---------------------|---|--|
| | | Status | | |
| Firm Name | Rrm Address/ | (verify via State's | | |
| Firm Name | Phone# | UCP Directory) | Age of Firm | Annual Gross Receipts |
| | · | | D Less than 1 year D 1- 3 years D 4-7 years D 8-10 years D More than 10 years | ☐ Less than \$SOOK ☐ \$SOOK - \$1 mfllion ☐ \$1-2 million D \$2-5 million ☐ Greater than \$5 million |
| | | | ☐ Less than 1 year D 1- 3 years D 4-7 years D 8-10 years ☐ More than 10 years | D Less than \$SOOK ☐ \$SOOK - \$1 million ☐ \$1-2 million ☐ \$2-5 million ☐ Greater than \$5 million |
| | • | | D Less than 1 year D 1- 3 years ☐ 4-7 years D 8-10 years D More than 10 years | ☐ Less than \$SOOK ☐ \$SOOK- \$1 million ☐ \$1-2 million ☐ \$2-5 million ☐ Greater than \$5 million |
| | | | ☐ Less than 1 year ☐ 1- 3 years ☐ 4-7 years ☐ 8-10 years ☐ More than 10 years | ☐ Less than \$SOOK ☐ \$SOOK - \$1 million D \$1-2 million ☐ \$2-5 million ☐ Greater than \$5 million |
| | | | ☐ Less than 1 year ☐ 1- 3 years ☐ 4-7 years ☐ 8-10 years ☐ More than 10 years | ☐ Less than \$SOOK ☐ \$SOOK - \$1 million ☐ \$1-2 million ☐ \$2-5 million D Greater than \$5 million |
| | | | ☐ Less than 1 year ☐ 1- 3 years ☐ 4-7 years D 8-10 years ☐ More than 10 years | ☐ Less than \$SOOK ☐ \$SOOK - \$1 million ☐ \$1-2 million ☐ \$2-5 million ☐ Greater than \$5 million |

Overall DBE Three-Year Goal Methodology

THIS SECTION IS UNDER DEVELOPMENT
ANTICIPATE APPROXIMATELY 8 PAGES OF CONTENT

Demonstration of Good Faith Efforts - Forms 1 & 2

FORM 1: DISADVANTAGED BUSINESS ENTERPRISE (DBE) UTILIZATION

Date

Signature

Note: The authorized representative (AR) named below must be an individual vested with the authority to make contracting decisions on behalf of the firm. Name of bidder/offeror's firm: Name & Title of firm's AR: Phone:_____Email:____ Name of DBE firm: Name & Title of DBE firm's AR: City: _____State: __ Zip: ___ Phone:_____Email:____ Work to be performed by DBE firm: NA/CS | Dollar Amount I %* | Dealer/Manufacture,.... Descri ption of Work Percentage is to be used only in negotiated procurements, including design-build contracts ""For material suppliers only, indicate whether the DBE is a manufacturer or a regular dealer as defined by §26.55. The undersigned bidder/offeror is committed to utilizing the above-named DBE firm for the work described above. The total expected dollar value of this work is \$______The bidder/offeror understands that if it is awarded the contract/agreement resulting from this procurement, it must enter into a subcontract with the DBE firm identified above that is representative of the type and amount of work listed. Bidder/offerer understands that upon submitting this form with its bid/offer, it may not substitute or terminate the DBE listed above without following the procedures of 49 CFR Part 26, §26.53. Date: Signature of Bidder/Offeror's Authorized Representative The undersigned DBE affirms that it is ready, willing, and able to perform the amount and type of work as described above, and is properly certified to be counted for DBE participation therefore. Date: Signature of DBE's Authorized Representative

Submit this page for each DBE subcontractor.

If the bidder/offeror does not receive award of the prime contractt any and all representations in

this Letter of Intent shall be null and void.

FORM 2: LETTER OF INTENT

DBE Monitoring and Enforcement Mechanisms

The City of Riverside has available several remedies to enforce the DBE requirements contained in its contracts, including, but not limited to, the following:

- 1. Breach of contract action, pursuant to the terms of the contract.
- 2. Breach of contract action, pursuant to California Civil Code.

In addition, the Federal government has available several enforcement mechanisms that it may apply to firms participating in the DBE problem, including, but not limited to, the following:

- 1. Suspension or debarment proceedings pursuant to 49 CFR Part 26
- 2. Enforcement action pursuant to 49 CFR Part31
- 3. Prosecution pursuant to 18 USC 1001.

DBE Certification Application Forms

The City of Riverside is a non-certifying agency that uses the California Unified Certification Program maintained by the California Department of Transportation (Caltrans). Information regarding DBE Certification will be directed to:

California Department of Transportation (Caltrans)
Office of Business and Economic Opportunity
1823 14th Street
Sacramento, CA 95811
916-324-0449 P
916-324-1949 F
TTY 711
mailto:smallbusinessadvocate@dot.ca.gov

The City of Riverside is a non-certifying member of the California Unified Certification Program (CUCP). The CUCP will meet all of the requirements of this section and provides staff to conduct DBE certification, recertification, de-certification, appeals, challenges, investigations of third party allegations, and public awareness activities pertaining to certification programs and maintains the DBE directory which identifies all firms eligible state-wide to participate as DBE's. Procedures for the CUCP can be found at: http://californlaucp.org/

Small Business Element

The City of Riverside will include this small business element into this DBE Program. This small business element is intended to facilitate competition by and expand opportunities for small businesses. We are committed to taking all reasonable steps to eliminate obstacles to small businesses that may preclude their participation in procurements as contractors or subcontractors. We will meet its objectives using a combination of the following methods and strategies:

1. Objective/Strategies

- (1) Prime contracts under \$50,000 will be set-aside for small businesses. Those firms meeting the definition of a small business, as described below, will be eligible for award of these contracts.
- (2) Inmulti-year design-build contracts or other large contracts (e.g., for "megaprojects") requiring bidders on the prime contract to specify elements of the contract or specific subcontracts that are of a size that small businesses, including DBEs, can reasonably perform.
- (3) On prime contracts not having DBE contract goals, requiring the prime contractor to provide subcontracting opportunities of a size that small businesses, including DBEs, can reasonably perform, rather than self-performing all the work involved.
- (4) Structuring procurements to facilitate small businesses, including DBEs, to compete for and perform prime contracts.
- (5) To meet the portion of your overall goal you project to meet through race-neutral measures, ensuring that a reasonable number of prime contracts are of a size that small businesses, including DBEs, can reasonably perform.

2. Definition

The definitions provided shall be in accordance with 49 CFR Part §26.39.

(1) Small Business:

Defined pursuant to section 3 of the Small Business Act and Small Business Administration regulations implementing it (13 CFR part 121) that also does not exceed the cap on average annual gross receipts specified in §26.65(b).

(2) Disadvantaged Business Enterprise:

At least 51 percent owned by one or more individuals who are both socially and economically disadvantaged or, in the case of a corporation, in which 51 percent of the stock is owned by one or more such individuals; and

The management and daily business operations are controlled by one or more of the socially and economically disadvantaged individuals who own it.

For the purposes of the small business element of the City of Riverside DBE Program, DBE's who are also defined as small businesses shall be in accordance with 49 CFR Part 26.

3. Verification

The City of Riverside will accept the following certifications for participation in this small business element of the DBE Program with applicable stipulations:

- 1. DBE Certification by the State of California CALTRANS UCP which stipulates that a firm has been determined to meet all the requirements in accordance with 49 CFR Part 26. Certification determinations are evidenced by inclusion in the listing of DBE's on the CALTRANS DBE Directory.
- 2. State of California Small Business Development Programs.

Note: Minority and women-owned business enterprises which are awarded contracts under the small business enterprise set aside will be encouraged to seek DBE certification in order to be counted as DBE participation.

4. Monitoring/Record Keeping

- 1. Documentation regarding the small business element of this program will be organized in a designated directory and will be monitored and updated on an annual basis with the City of Riverside administration.
- 2. This Small Business element will be monitored by reviewing project financial reporting documentation.

5. Assurance

- 1. The program is authorized under state law:
- 2. Certified DBEs that meet the size criteria established under the program are presumptively eligible to participate in the program;
- 3. No limits are placed on the number of contracts awarded to firms participating in the program, but every effort will be made to avoid creating barriers to the use of new, emerging, or untried businesses; and
- 4. Aggressive steps will be taken to encourage those minority and women owned firms that are eligible for DBE certification to become certified.
- 5. The program is open to small businesses regardless of their location (i.e., there is no local or other geographic preference).